

county of Santa Cruz

HUMAN RESOURCES AGENCY

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September 21, 1998 Agenda: October 6, 1998

BOARD OF SUPERVISORS County of Santa Cruz 701 Ocean Street Santa Cruz, CA 95060

FAMILY PRESERVATION AND SUPPORT PROGRAMS: PROGRAM UPDATE AND CONTRACT RECOMMENDATIONS FOR FFY 1998/99

Dear Members of the Board:

As you will recall, the Family Preservation and Support Programs (FPSP) were established by the 1993 Federal Family Preservation and Support Act to offer communities across the country an opportunity to extend integrated service delivery systems in order to strengthen families and improve outcomes for children. Over a five year period, the County of Santa Cruz is receiving approximately \$500,000 to develop, expand, and evaluate family preservation services for families whose children are at immediate risk of out-of-home placement, and family support services which alleviate stress and promote parental competencies of families whose children may be at-risk.

In Santa Cruz County, the Children's Network is charged with oversight of the FPSP planning and implementation process. Recommendations for the use of FPSP funds are developed annually by the Children's Network for approval by your Board. FPSP funding requires no county match. The purpose of this letter is to provide your Board with a program update (see Attachment 1, HRA's annual FPSP report to the State), and to seek your Board's approval of fiscal actions and continuing contracts with FPSP community service providers for FFY 98/99. In addition, HRA requests your Board's approval of contracts with 15 member agencies of the Family Resource Center Network (FRCN) As you may recall, the FRCN is one of four FPSP strategies, and contracts for FRCN members are funded through a \$156,000 grant from the California Endowment. Revenue from this grant was accepted and appropriated by your Board at your March 24, 1998 meeting.

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RECOMMENDATIONS FOR 1998/99 FPSP CONTRACTS

With a new federal fiscal year approaching, the Children's Network Executive Committee met in August to review annual outcomes, service and evaluation activities, and to make contract recommendations for the upcoming 1998/99 FFY. The County's FPSP allocation for the new FFY is \$138,063. After reviewing original spending projections outlined in the five year FPSP plan and the outcomes of third-year contracts, the Children's Network is recommending that your Board approve the following distribution of FPSP funds for the new federal fiscal year effective October 1, 1998 through September 30, 1999. Copies of the proposed contracts are on file with the Clerk of the Board.

I. FPSP Contracts for FFY 1998/99

a. Youth Resources Bank - (\$31,084)

• to continue administering payments for treatment and intervention services for families with an open Child Protective Services case;

b. Family Health & Education Center - (\$7,000)

- to continue updating and distributing parenting information to parents with newborns and young children;
- to continue providing parent education programs and activities which target monolingual and bilingual Spanish speaking young mothers and fathers.

c. Valley Resource Center - (\$62,173)

• to continue and expand intensive and volunteer home-based visiting services for parents with young children.

d. Foundation of California State University, Monterey Bay Institute for Community Collaborative Studies - (\$13,806)

• to continue providing technical assistance to the FPSP contractors so that the Matrix model is successfully implemented by agencies and outcomes for families are carefully evaluated.

II. Reserve Fund

a. Family Resource Center Network (FRCN) Pilot Project (\$24,000)

• to be used in conjunction with grant funds from the California Endowment, in order to continue developing a network of 15 community-based family resource centers. These funds will enable FRCN pilot participants to continue to receive high level technical assistance to develop common

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assessment and evaluation tools as well as develop strategies for addressing the long-term sustainability of family resource centers. Contract recommendations for expenditure of the FRCN reserve fund will be developed by the Family Resource Center Network, and submitted to your Board for consideration at a later date.

RECOMMENDATIONS FOR 1998/99 CBFRP CONTRACT

In addition to FPSP funds, for the past two years federal funds have been made available to the County under the Community-Based Family Resource Program (CBFRP). For FFY 98/99, the County's CBFRP allocation is \$12,250. Based on the Children's Network's recommendations, in FFY 96/97 and FFY 97/98, CBFRP funds were utilized to support a Child Care/Parent Education Pilot Project (CC/PEPP) operated by Food and Nutrition Services/Family Health and Education Center. Through this program, childcare services are provided to organizations offering parent education and support programs. In its second year of operation, the CC/PEPP provided on-site childcare for approximately 114 parent education programs, activities, and events.

To continue and expand this pilot project, the Children's Network is recommending that Food and Nutrition Services/Family Health and Education Center receive FFY 98/99 CBFRP funds in the amount of \$12,250.

RECOMMENDATIONS FOR FAMILY RESOURCE CENTER NETWORK CONTRACTS

As previously mentioned, in March 1998 the FRCN secured a \$156,000 grant from the California Endowment to support the following goals: strengthen family leadership skills and networks at the community and neighborhood level; create common service standards for FRCN agencies; develop common intake and evaluation tools; create a FRCN governance structure; and build a sustainability plan for early intervention and prevention services.

In the last six months, the FRCN has made tremendous progress towards accomplishing these goals. With the assistance of their consultant, the Greater Bay Area Family Resource Network, the FRCN successfully hosted their first Family Leadership Gathering which was held on September 27, 1998. This conference included approximately 60 families served by FRCN agencies. In addition, the FRCN is collaborating with the Comprehensive Integrated Services Reinvestment Project to develop strategies for supporting investments in early intervention and prevention services. The FRCN will complete its governance structure within the next several months and is making significant progress towards the development of common service standards and intake and evaluation tools.

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All 15 FRCN agencies are making an important contribution towards the accomplishment of these goals and objectives. As reflected in the California Endowment grant budget, \$72,000 has been set aside to negotiate contracts with all FRCN agencies so that the workplan activities can be completed. To this end, HRA requests your Board's approval to fund each of the 15 FRCN agencies in the amount of \$4,800 for the remainder of the California Endowment grant cycle, which ends in February 1999. Proposed contracts with FRCN agencies require each agency to take a leadership role with designated work plan objectives, to participate in a minimum of 75% of FRCN activities, and to promote increased family leadership and involvement in agency and FRCN sponsored events. This represents no additional County cost. Copies of the proposed contracts are on file with the Clerk of the Board. The 15 FRCN contractors are as follows:

Pajaro Valley Unified School District/Healthy Start Program
Food and Nutrition Services/Adelante
Food and Nutrition Services/Family Health Education Center
Parents Center
Families in Transition
Head Start
Salvation Army/Loma Prieta Transitional Housing
Defensa de Mujeres
Walnut Avenue Women's Center
Davenport Resource Center
Valley Resource Center
Familia Center
Salud Para La Gente
Loaves and Fishes
Pajaro Valley Shelter Services

CONCLUSION

Since FY 95/96, FPSP funds have comprised a small but critical component of the resources available to preserve and support families in our community. Local needs assessment and planning, with oversight by the Children's Network, has been a central and highly valuable element of the FPSP program. In addition, local service providers have been successful in utilizing FPSP funds to leverage additional funds from foundations and other sources. Recently, HRA was informed by the State that the FPSP program has been reauthorized for three additional years (through 2001) under the Adoption and Safe Families Act of 1997. The State will notify the County of guidelines and requirements for funding under the reauthorized FPSP program. HRA looks forward to continuing to work with your Board to access these

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resources and implement much-needed community-based services for families in Santa Cruz County.

IT IS THEREFORE RECOMMENDED that your Board:

- 1. Approve the attached resolution accepting unanticipated revenue in the amount of \$116,297 and appropriate these funds as described in the attached AUD 60;
- 2. Approve continuing contracts for FFY 98/99 with the Youth Resources Bank (\$29,129), Food and Nutrition Services/Family Health and Education Center (\$7,000), Valley Resource Center (\$62,173), the Foundation of California State University, Monterey Bay (\$13,806)) and Food and Nutrition Services/Family Health and Education Center (\$12,250) and authorize the HRA Administrator to execute these contracts; and
- 3. Approve contracts with 15 Family Resource Center Network agencies in the amount of \$4,800 per agency, and authorize the HRA Administrator to execute these contracts.

Very truly yours, Ucilia Esminole

CECILIA ESPINOLA

Administrator

CE/JY/ET/CPSADMIN/BOARDLTR/FPSP98.BRD

RECOMMENDED:

Susan A. Mauriello

County Administrative Officer

cc: Children's Network

Institute for Community Collaborative Studies

Food and Nutrition Services/Family Health and Education Center

Valley Resource Center Youth Resources Bank

Attachment 1

County of Santa Cruz Update of Family Preservation and Support Program (FPSP) Five-Year Plan FFY 1997/98

I. EXECUTIVE SUMMARY

Like counties throughout California, FPSP funding is helping Santa Cruz County to develop, expand, and evaluate family preservation services for families whose children are at immediate risk of out-of-home placement, and family support services which alleviate stress and promote parental competencies of families whose children may be atrisk.

Under the leadership of the local Children's Network (the County's designated 997 Council pursuant to the Presley-Brown Interagency Children's Services Act of 1989), a 65 member task force met from December 1994 through April 1995 to develop a five-year plan which established the following goals and service strategies:

- 1. Promote safe, stable, healthy, and nurturing families for families with children ages O-3 through the use of home based services.
- 2. Enhance families' ability to effectively and efficiently access culturally competent support services needed to sustain safe, nurturing and self-sufficient family life by strengthening information and referral for all families using community-based resource centers.
- 3. Provide primarily family-based, intensive, time-limited, culturally competent intervention and treatment services to families in crisis.
- 4. Increase positive parenting knowledge and behaviors for low-income families, Spanish speakers and recent immigrants.

Implementation

During the second year of implementation, the Children's Network continued its oversight of contract selection, monitoring, evaluation, and reallocation for subsequent FPSP years. To ensure that five-year goals and objectives were successfully met, the FPSP subcommittee reviewed original spending projections outlined in the five year plan and first year outcomes of existing contracts. Based on this review, the Children's Network recommended, and the Board of Supervisors approved, contracts with local service providers to continue to implement strategies to address the following five FPSP five year goals:

- 1. Home-based visiting and resource development for parents with newborns and young children;
- 2. Development of a Family Resource Center Network;
- 3. Parent Education programming for underserved groups;
- 4. Family Preservation flex fund for families with an open CPS case;
- 5. Community/family involvement fund; and
- 6. Evaluation.

II. PLANNING AND COLLABORATIVE PARTNERSHIPS

To achieve these goals, the family preservation and support initiative ensures community involvement in all aspects of planning, decision making and implementation. As the interagency collaborative and local coordinating council, the Children's Network is uniquely positioned to oversee implementation of all service strategies, and to ensure that community members and service providers have ample and accessible opportunities to shape and reassess priorities for FPSP funding.

The Children's Network has established a Child Abuse Prevention Subcommittee which is staffed by the Human Resources Agency. Its two primary responsibilities are to oversee evaluation and monitoring of outcomes and to ensure community involvement as FPSP goals are analyzed and revised. In addition, the Children's Network reviews and approves annual FPSP reports and makes recommendations to shift FPSP dollars based on new community priorities or service strategies. All FPSP funding recommendations, contract approvals and annual reports are sent to the County Board of Supervisors for approval.

In order to develop a more comprehensive and integrated service delivery system which coordinates with other programs serving families, the Child Abuse Prevention subcommittee has also been designated by the Board of Supervisors as the community oversight body charged with establishing priorities and making funding recommendations for other funding streams including the Community-Based Family Resource Funding Program (CBRFP); Child Abuse Prevention, Intervention, and Treatment (CAPIT); Children's Trust Fund; and an Office of Child Abuse Prevention (OCAP) three year grant for the development of a Family Violence Response Team.

The Human Resources Agency provides the necessary administrative support to ensure that all FPSP service strategies are implemented, monitored and evaluated. As the fiscal agent, HRA is responsible for distributing and accounting for all FPSP program funds allocated to the County by the California Department of Social Services. In this capacity, HRA staff works closely with FPSP contractors to provide technical assistance and monitor contract compliance. Community members have several opportunities through participation in the Children's Network to reassess FPSP priorities and evaluate any FPSP services they may have received.

III. GOALS, OUTCOMES, AND INDICATORS

As a result of FPSP, Santa Cruz County has been able to implement new programs and expand existing ones. Two of our greatest successes have been the establishment of a home-based visiting program for parents with newborns and young children in a targeted geographic area; and the development of a family resource center network which is making steady progress towards clarifying, strengthening, and supporting neighborhood and constituent-based family resource centers throughout the county. The home-based visiting program has successfully leveraged additional funding to ensure that the program will continue beyond five years. The Family Resource Center Network (FRCN) has leveraged additional funding from the California Endowment, which will enable the FRCN to examine sustainable reinvestment strategies so that Family Resource Centers can work hand-in-hand with public agencies to provide family services to families at-risk of mental health, child protective, or law enforcement intervention.

Ensuring that FPSP strategies remain responsive to family needs is accomplished in several ways. All FPSP contractors are required to provide ongoing opportunities for families served by their programs to provide input on their satisfaction with and need for the service package. In addition, a community/family fund was established to encourage family resource centers to strengthen the role of family input into the governance structure of their agencies. Through this fund, each family resource center is providing direct resources to families which enable them to be active partners in shaping what is needed in their community. For example, some agencies have used these funds to provide child care to families serving on their boards; others are providing stipends for families to conduct focus groups with other families to identify service priorities.

The greatest challenge in implementing FPSP has been the gap between resources required to successfully implement community oversight of public funding and the limited funding available under FPSP. Federal and State expectations that FPSP will lead to comprehensive coordination and integration of service delivery, leveraging of additional funding, community-wide input, and detailed evaluation methodologies are inconsistent with the available funding provided through FPSP. However, at the end of the five-year funding period, we do expect that at least two critical strategies--home-based visiting and family resource centers--will be solidified. In addition, we are confident that the process of building community oversight of FPSP funding will position the County to address block granting.

The following is a more detailed summary of services developed/expanded as a result of FPSP:

a. Home-based Visiting Program

As we have reported previously, one of our key FPSP strategies is a project that provides intensive home visiting services to families with newborns in the San Lorenzo Valley geographic area. The Valley Resource Center is the lead agency for this project, in a collaborative with Dominican Hospital and the Parent Center. The collaborative project received additional start-up funding from Catholic Healthcare West.

The goal of this program is to promote safe, stable, healthy, and nurturing home environments for high risk families with children ages O-3. Examples of home-based activities include the following:

- screen and assess families for risk factors at the hospital;
- collaborate across hospital staff, parents, private health care providers, community-based family resource centers, and public agencies;
- ensure a broad range of home-based services by a highly trained and supervised Family Support Worker; services should include but not limited to modeling of effective parent-child interactions and coping skills; and providing information on well baby visits, immunizations, and infant and early childhood education;
- provide follow-up information and support services to participating families until the newborn reaches five years of age; and
- develop indicators and measurement methodologies for tracking outcomes.

To date, 60 families have received a broad range of intensive home-based services by a highly trained and supervised Family Support Worker (FSW). During the home visit, the FSW models effective parent-child interactions and coping skills; provides information on well baby visits, immunizations, and infant and early childhood education; and offers follow-up information and support services to participating families until the newborn reaches five years of age. In less than three years, this program has made over 1,000 home visits and phone follow-up contacts with these families.

As a support component to the intensive home-based visiting program, the Valley Resource Center has developed a volunteer pilot project. The goal of this project is to train volunteers to provide a variety of support services to families including respite child care, transportation to health care visits, budget planning, and food and clothing distribution. Volunteers are recruited, receive six hours of initial training, and are assigned either to families or to tasks which support the overall development of the program. Training sessions for both new recruits and current volunteers are available on an ongoing basis.

As a result of the successful home-based visiting program, the Valley Resource Center was recently awarded a \$5,000 grant from the local Together for Youth Collaborative, to train three other community-based service providers in the home visiting service model. The Valley Resource Center is currently training staff at the Familia Center, Parent Center, and Walnut Avenue Women's Center to replicate the project that has been successfully implemented in the San Lorenzo Valley,

To complement the home-based visiting strategy, another FPSP contractor, the Family Health and Education Center (FHEC), was selected to create and produce a bilingual resource card which includes critical information for parents with children ages birth to three years. In accomplishing this task, the contractor consulted with parents, health care professionals and service providers. The end product took shape in many forms including a bilingual wallet size resource card, and refrigerator magnet which identifies critical hotline and emergency numbers. These resource cards are distributed to every parent with a newborn in Santa Cruz County.

b. Family Resource Center Network

This strategy is designed to enhance families' ability to effectively access culturally competent support services through the development of community-based family resource centers (FRC's). The basic concept for FRC's, which are gaining popularity nationwide at the grassroots level, is to strengthen the availability of resources and services at the neighborhood level.

In order to identify interested collaborative partners in Santa Cruz County, the FPSP Subcommittee adopted a working definition of what family resource centers aspire to offer their community:

- FRC's offer a broad range of culturally competent services through some form of case management and referral capacity.
- FRC's are viewed by families who use them as their primary service support system because they act as a one stop center for a variety of services or because they help families navigate public agencies and community-based organizations.
- Typically, FRC's are located geographically in the communities they serve, however, sometimes they serve families county-wide who need specialized service.
- Families using FRC's are involved in governance issues, and participate in FRC programs on a volunteer basis. FRC's can succeed if families using the centers are invested in creating the FRC vision and making the decisions which impact their family and their community.

Using these parameters, Santa Cruz County has developed a pilot Family Resource Center Network (FRCN) project which includes 15 agencies and organizations in Santa Cruz County who are committed to the FRC model and who meet the basic tenets of the working definition. This FPSP initiative assumes that pilot participants will be at various stages in transforming their service delivery model to a family resource center. The FRCN has identified six primary goal clusters to begin enhancing our ability to provide coordinated ongoing support systems for families. These include Community Coordination; Standards; Governance; Family Leadership and Capacity Building; Intake, Evaluation, and Mapping Tools; and Funding and Sustainability.

In order to assist the FRCN in implementing its workplan, the FRCN Pilot Project has received a grant from the California Endowment in the amount of \$156,000 to seek high-level technical assistance. Following an extensive RFP process, a contract was awarded in March 1998 to the Greater Bay Area Family Resource Network (GBAFRN) to provide technical assistance and implementation consultation to assist the Family Resource Center Network in achieving its goals. The GBAFRN is a nonprofit organization whose mission is to provide support, technical assistance, and training to existing and newly developing family resource centers and networks of centers in the San Francisco Bay Area region. GBAFRN has successfully worked with family resource center networks in Contra Costa, San Francisco, Alameda, and San Mateo counties. In addition, they have provided national consultation to eight states on building family support networks which incorporate employment services.

As the FRCN consultant, the GBAFRN will implement all workplan activities, provide ongoing technical assistance support, serve as a liaison to local, regional and state-wide neighborhood and family-based initiatives, coordinate FRCN meetings, and oversee administration of the California Endowment grant,

In addition to these objectives, a critical goal of this FPSP strategy is to demonstrate the cost-effectiveness of front-end, community-based prevention efforts. Research suggests that for every dollar invested in prevention activities, communities will save four dollars in intervention and subvention costs traditionally incurred in public health, social services, and law enforcement agencies. Public agencies and nonprofit service providers agree that new strategies are required to confirm that integrated prevention and early intervention efforts produce measurable cost-effective outcomes.

A critical assumption of this planning process is that if the FRCN develops goals which are measurable and demonstrate cost savings for public sector health and social services, education, and law enforcement, then policy makers will place a firewall around these savings and reinvest in the FRCN. Directors from the public health, social service, law enforcement, and education systems have agreed to participate in this planning process so that the final product receives the necessary input and consensus from all collaborative partners.

Santa Cruz County has recently received a \$50,000 second-year grant from the Foundation Consortium to support the Comprehensive Integrated Services (CIS) project, which is directly linked to the funding and sustainability goals outlined in the FRCN workplan. The CIS project has identified five primary goal clusters to enhance strategies for sustaining and expanding successful prevention and early intervention services for children and their families. These include Partnership Agreements; Identification of Bad Outcomes to Prevent; Risk Profiling; Designated Service Interventions; and Evaluation Methodology. To develop and implement the CIS workplan, the CIS project has recently awarded contracts to Nancy Goodban to serve as the CIS Project Analyst, and to Applied Survey Research to serve as the CIS local evaluator.

The leveraging of these funds from the California Endowment and the Foundation Consortium is a major accomplishment in support of our County's FPSP five-year plan. We believe that these new resources, utilized to supplement and support our FPSP strategies, will greatly enhance the success of our goals for the expansion and sustainability of prevention and early intervention services for children and their families.

c. Family Preservation Flex Fund

The FPSP legislation requires that a minimum of 25% of funding be devoted to family preservation goals. The five year plan specifies that the Human Resources Agency (HRA) Child Welfare Services (CWS) is to case manage and purchase treatment/ intervention services with designated FPSP funding. To maximize flexibility in disbursing these funds for eligible clients to receive service from approved providers, CWS negotiated a contract with the Youth Resource Bank, a non-profit organization which solicits donations on behalf of needy children within Santa Cruz County. This contract enables CWS to approve a wider range of support services in a targeted and timely manner, resulting in earlier interventions on the family's behalf.

Through the Youth Resources Bank, CWS has elected to direct these FPSP resources towards the provision of additional support services for children ages 6 to 11 years of age currently residing in group home or foster care placements. Support services include respite care, counseling, recreation, tutoring, and training for parents to develop positive school interaction skills on behalf of their child(ren). The desired outcome is that these early interventions will reduce the amount of time before a child or youth returns to their family, and/or reduce recidivism of children and youth re-entering CPS, Probation, and/or Mental Health.

d. Parent education

In the first year of FPSP funding, the local Child Abuse Prevention Council (CAPC) was selected by the FPSP Task Force to assess services which will increase positive parenting knowledge and behaviors for low-income families, Spanish speakers and recent immigrants. Before assessing the desirability of establishing new parent education programs, CAPC inventoried existing parent education programs. To this end, CAPC

distributed an extensive survey to over 600 organizations and individuals including service providers, churches, hospitals, community colleges, therapists, psychologists, and psychiatrists. The results of this survey are consistent with parent input received during the community-wide FPSP needs assessment process suggesting that parent education activities need to be strengthened for fathers, and for low-income monolingual Spanish speaking parents. To this end, FPSP resources were allocated to the Family Health Education Center, to develop a parent education program targeting these young monolingual parents. The program includes a range of activities such as a lo-week parenting class; a four-week class on "Setting Limits with Children"; a support group and supervised play for teen mothers and their children; as well as other events and activities. More than 100 young Spanish-speaking parents of young children have participated in these activities in the last year.

IV. EVALUATION METHODOLOGIES

Ten percent of our FPSP allocation is being used to develop a comprehensive evaluation plan, establish baselines and measurement tools, and provide technical assistance to service providers. As a first step designed to provide FPSP subcommittee members and contractors with a solid foundation on the basic principles of evaluation, some of these funds were used to sponsor three comprehensive evaluation training sessions organized by the United Way of Santa Cruz County.

To evaluate the success of the FPSP five-year plan, the Children's Network established a contract with the Institute for Community Collaborative Studies (ICCS), a division of the California State University at Monterey Bay, to evaluate FPSP efforts through the Matrix model. This model provides a flexible framework for measuring the health and well being of families, agencies, and the larger community. Monterey County's FPSP initiative, in addition to Community Action Agencies state-wide, have adopted this model. Currently, ICCS is working with each contractor to refine baselines, collect data, and provide ongoing technical assistance on the Matrix Model. Initial baseline data for each strategy differs. For example, the home-based visiting program establishes its baselines with direct input from families who chart their individualized matrix model. ICCS will continue to provide evaluation services through the completion of the FPSP five-year plan.

In addition, each FPSP contractor is required to incorporate client satisfaction instruments into their service delivery model. Results from these tools enable FPSP contractors to monitor service as needed. Summaries of client feedback are included in written reports and are presented by contractors at monthly Children's Network meetings.

BEFORE THE BOARD OF SUPERVISORS OF THE COUNTY OF SANTA CRUZ, STATE OF CALIFORNIA

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COUNTY	ADMINISTRATIVE	OFFICER	
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PASSED State by the	AND ADOPTED by of California, to following vote	the Board this (requires	of Supervisors of the County of Santa Cruz day of 19 four-fifths vote for approval):
AYES:	SUPERVISORS		
NOES:	SUPERVISORS		
ABSENT	: SUPERVISORS		
			Chairperson of the Board
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ATTEST	•		
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TO:	Board of Supervisors County Administrative Officer County Counsel Auditor-Controller	FRON	A Human Resources	Agency (Dept.
The	Board of Supervisors is hereby requ	uested to approve the attached	d agreement and authorize the e	xecution of the same.
1. \$	Said agreement is between the $_$ Se	anta Cruz County Huma	n Resources Agency	(Agency
	and, Youth Resources Bank,			
2.	The agreement will provide <u>case</u> Progr	(0-10)	ments for Family Preser	vation and Support
3.	The agreement is neededto ac	lvance funds for disbu	rsement	
4.	Period of the agreement is from ——	10/1/98	to9/30/	99
5. /	Anticipated cost is \$ 23,813		(Fixed am	nount; Monthly rate Not to excee
6.	Remarks: FFY contract term W-9 on file. Contact:		nount \$31,084. 10/98-6	/99 23,813 0/99 7,271 7 31,084
7. /	Appropriations are budgeted in		(I nd	
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	pposal reviewed and approved. It is	g/ recommended that the Board o	of Supervisors approve the agree e same on behalf of the H <u>uman</u>	
	marks:	(Agency). , (Analyst)	By A Z	Date Date
Ag	reement approved as to form. Dofte			
Dis	ADM - 29 (6/95)	County of Santa Cruz) State of California, do hereby of Said Board of Supervisors as re in the minutes of said Board on	certify that the foregoing request for a ecommended by the County Administra n	pervisors of the County of Santa Cruz, approval of agreement was approved by ative Officer by an order duly entered County Administrative Officer Deputy Clerk

то:	Board of Supervisors County Administrative Officer County Counsel Auditor-Controller		FROM:		sources Ag	gency (Signature) 2		(Dept.
The	Board of Supervisors is hereby req	uested to approve the	attached agr	eement and a	uthorize the e	execution of the	same.	
	Said agreement is between the <u>S</u> Food and Nutrition Ser and <u>236 Santa Cruz Avenue</u> ,	vices, Inc./Fami	ily Health				(A (Name & A	
2.	The agreement will provide updat: resource cards for the						L	
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7.	Appropriations are budgeted in	392100		7,500	(Inde	ex#) <u>4080</u>	(Sub	oobject
	7.	OPRIATIONS ARE IN						
Apı	propriations are not available and he are not	will be encumbered.	. Contract	No. — O	9	Date	23 98	<u></u>
کر د		And 60	Bv √Z	ART A. KNU	T T	Charl		Deputy
Pro	oposal reviewed and approved. It is HRA Administrator	recommended that the					orize the	
			gency).			histative Officer	-87	
Rei	marks:	/ / (Analyst)	В	yo M	My	t	<u>e</u>	
Ag	reement approved as to form. Date	<u></u>						
Dis	tribution: Bd. of Supv. • White Auditor-Controller • Blue County Counsel . Green * Co. Admin. Officer • Canary Auditor-Controller • Pink Originating Dept. • Goldenrod 'To Orig. Dept. if rejected. ADM • 29 (6/95)	State of California County of Santa Cruz State of California, do said Board of Supervi in the minutes of said	ex-o hereby certify isors as recomm	that the forego inended by the C	ing request for	rative Officer by a	ment was approv	ved by nte red Officer

COUNTY OF SANTA CRUZ REQUEST FOR APPROVAL OF 'AGREEMENT

FROM: TO: Board of Supervisors Human Resources Agency County Administrative Officer **County Counsel Auditor-Controller** The Board of Supervisors is hereby requested to approve the attached agreement and authorize the execution of the same. Santa Cruz County Human Resources Agency 1. Said agreement is between the _ _(Agency) Valley Resource Center, P. 0. Box 105, Ben Lomond, CA 9500\$5 (Name & Address) 2. The agreement will provide ___overall coordination and supervision of Homebound Visit ing Programs, training, development of evaluation tools for the Family Preservation and Support Program (FPSP) to achieve desired results 3. The agreement is needed _ 4. Period of the agreement is from _______ to ______ to _____ 5. Anticipated cost is \$ 60.204 (increase of 46,629) (Fixed amount; Monthly rote; Not to exceed) 6. Remarks: FFY contract term 10/1/98 - 9/30/99. Amount \$62,173. FFY97 Balance 13,575 CC List I 46,629 BOS 10/6/ W-9 on file. Contact: J. Harris, x4741. (Index#)(Subobject) 7. Appropriations are budgeted in 392100NOTE: IF APPROPRIATIONS ARE INSUFFICIENT, ATTACH COMPLETED FORM AUD-74 Contract **No. 8XXX** 81210 Date ____ available and have been encumbered. GARY A. KNUTSON, Auditor - Controller Proposal reviewed and approved. It is recommended that the Board of Supervisors approve the agreement and authorize the HRA Administrator

to execute the same on behalf of the Human Resources Agence _to execute the same on behalf of the __Human Resources Agency Remarks: _ (Analyst) Agreement approved as to form. Date _ Distribution: Bd. of Supy. - White State of California Auditor-Controller - Blue County of Santa Cruz County Counsel - Green 1 Co. Admin. Officer -Canary _ ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, Auditor-Controller Pin State of California, do hereby certify that the foregoing request for approval of agreement was approved by Originating Dep said Board of Supervisors as recommended by the County Administrative Officer by an order duly entered *To Orig. Dept. if rejected County Administrative Officer in the minutes of said Board on

ADM - 29 (6/95)

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REQUEST FOR APPROVAL OF AGREEMENT

TO: Board of Supervisors County Administrative Officer County Counsel Auditor-Controller		FROM:	Human Reso	ources Agency (Signature)	9/18/98	(Dept.) } (Date)
The Board of Supervisors is hereby re	quested to approve the a	ttached ogre	ement and autho	orize the execution o	of the same.	
1. Said agreement is between the — Food and Nutrition Se a n d , 236 Santa Cruz Ave	ervices/Family Heal	th Educat	tion Center	gency		
2. The agreement will provideCC	ontinuing implement lot Project	ation of	a Child Car	e/Parent Educa	tion	
3. The agreement is neededto	administer the gra	ent (CBFR	P)			
4. Period of the agreement is from	10/1/98		to	9/30/99		
5. Anticipated cost is \$ 12,250				(Fixed amount; Mor	nthly rate No	t to exceed
6. Remarks: W-9 on file.				•		
7. Appropriations are budgeted in	392400			(Index#) <u>(Subo</u> t	oject)	
Appropriations are available and Product approval of Subject to 98-99 Proposal reviewed and approved. It is HRA Administrator Human Resources Agence Remarks:	recommended that the Bear (Agent)	Contract N GA By Board of Supcute the sam	No. 81389 ARY A. KNUTSOI Dervisors approve e on behalf of the	Date — N, Auditor - Controll T. Character the agreement and	9 23/9 ler cuthorize the	Deputy
Distribution: Bd. of Supv. = White Auditor-Controller = Blue County Counsel = Green = Co. Admin. Officer = Canary Auditor-Controller = Pink Originating Dept. = Goldenrod *To Orig. Dept. if rejected.	Stale of California County of Santa Cruz I State of California, do he said Board of Supervisor in the minutes of said B	ereby certify these as recomme	at the foregoing re	ty Administratwe Officer	greement was by an orde unty Administrat	orwood by y parered

ADM - 29 (6/95)

County Administrative Officer		FROMH	Iuman Resources	Agency	(Dept.)
County Counsel		. / /			_
Auditor-Controller		ale (men	alcom (3ignature) <u>(9⊅</u>	(18 4 4 k e)
The Board of Supervisors is hereby re	equested to approve the a	ttached agreement	and authorize the ex	ecution of the s	ame.
1. Said agreement is between the —	County of Sant	a Cruz Human	Resources Agenc	:y	(Agency)
Foundation of Calif. and. Collaborafive Studie	State University of s, 100 Campus, Seas	of Monterey, I <u>side. CA 93955</u>	nstitute for Co	ommunity ((Name & Address)
2. The agreement will provideser	vice to continue ev	valuation opti	ons, define eva	luation mode	els,
provide technical as:					
3. The agreement is neededto_a	chieve program goal	ls - Fli	5 P		
4. Period of the agreement is from _	10/1/98		to9/30/	/99	
5. Anticipated cost is \$12,855 (3			(Fixed amo	ount; Monthly ra	te; Not to exceed)
6. Remarks: FFy contract te			,806 FFY 97 Ba	alance 2,500	O CC List I
W-9 on file. Contact	: J <u>Harris, x474</u>	.1	FFY 98 9	mons. 10,355	80S 10/6/98
7. Appropriations are budgeted in —	392100		(Index	:#) <u>(_6</u> 30 <u>809_b_o</u>	<u>bj</u> ect)
	ROPRIATIONS ARE INSU	·			
Appropriations are available and	have been encumbered.	Contract No	81347	_Date9/_	3/98
Subject to 98-99 1	That Budget	GARY A.	KNUTSON, Auditor	- Controller	
Funding Approval	ful ful to	Ву 🔾	Kuida T	. Chou	Deputy.
Proposal reviewed and approved. It i	s recommended that the E			ment and author an Resources	
	(Age	ncy).		istratīve Vi cer	
Remarks:	(Analyst)	ву [4	Schar	Dott	9/24/98
Agreement approved as to form. Dat	e				
Distribution: Bd. of Supv White	State of California)			
Auditor-Controller - Blue County Counsel - Green *	County of Santa Cruz	ss			
Co. Admin. Officer • Conary Auditor-Controller • Pink Originating Dept. • Goldenrod	I		erk of the Board of Superforegoing request for a		
*To Orig. Dept. if rejected.	said Board of Supervisors	-	the County Administra		order duty entered ninistrative Officer
ACM ON THE STATE OF THE STATE O	in the minutes of Said B	19	BY —		Deputy Clerk

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COUNTY OF SANTA CRUZ

REQUEST FORAPPROVALOFAGREEMENT

TO: Boord of Supervisors County Administrative Officer County Counsel Auditor-Controller	F	/	RESOURCES AGENCY (Signature)	(Dept.)
The Board of Supervisors is hereby re	equested to approve the atta	ched agreement and	authorize the execution of	the same.
1. Said agreement is between the Pajaro Valley Unific and. <u>Healthy Start Progra</u>	ed School District/		95076	
2. The agreement will provide <u>ag</u>	ency support to assi	st in the devel	opment of Family Re	source Center
Network(FRCN)standards	, FRCN governance, c	ommon tools, su	stainability, and E	amily
leadership and capacit	y building			
3. The agreement is needed <u>to f</u>	ulfill goals and <u>o</u> l	ojectives ident	ified in the Fam i	ly Resource
Center Networks workpla				
4. Period of the agreement is from _				
			Α.	lot to exceed
5. Anticipated cost is \$ 4.800			(Fixed amount; Mon	thux sata ic N ex da a x cas ed
6. Remarks:, Analyst contact:				
w-g on fil				
7. Appropriations are budgeted in _	3924	100	(Index#)	3665 (Subobject
	ROPRIATIONS ARE INSUF		_	
Appropriations are not available of	will be encumbered.	Contract No.CO	<u>817/8 </u>	3/ 98
Subject to 98-99 Fi	nnal Budget	GARY A. KNI	utson, Auditor - Controlle	er <u>L</u> Deputy.
Proposal reviewed and approved. It is				
HRA ADministrator			f of the <u>Human Resource</u>	les Agency
Remarks:	(Agency	By 10/15	County Administrative Offi	cer 4/2
Agreement approved as to form. Dat	e			
Distribution: Bd. of Supv. • White Auditor-Controller • Blue county ◦□→□・□・ • □□□□□ • Co. Admin. Officer • Canary Auditor-Controller • Pink Originating Dept. • Goldenrod *To Orig. Dept. if rejected.	State of California, do here	eby certify that the foreg as recommended by the	the Board of Supervisors of the Board of Supervisors of the spirit of the Board of the Board of the Board of Supervisors of Supervi	greement was approved by

ADM - 29 (6/95)

TO:	Boord of Supervisors County Administrative Officer County Counsel Auditor-Controller	HUMAN RESOURCES AGENCY (Dept. (Date)
The	Board of Supervisors is hereby red	uested to approve the attached agreement and authorize the execution of the same.
1. \$	Said agreement is between the	HUMAN RESOURCES AGENCY (Agency)
(and Food & Nutrition Servi	ces/Adelante, 236 Santa Cruz Ave., Aptos, CA 95003 (Name & Address)
2.]	The agreement will provide agenc	support to assist in the development of Family Resource Center
	Network (FRCN) Standards,	FRCN governance, common tools, sustainability, and family
	leadership and capacity	puilding.
3. 1	The agreement is needed to ful	fill goals and objectives identified in the Family Resource
	Center Networ's workplan	CA Enclosal
4. F	Period of the agreement is from	0/22/98 to 1/30/99
5. <i>A</i>	Anticipated cost is \$4,800	(Fixed amount; Monthly raxe; Now for exceed
6.	/	Michelle Shippen ext 4419
7. /	Appropriations are budgeted in	392400 (Index#) 3 6 6 5 (Subobject)
_		PRIATIONS ARE INSUFFICIENT, ATTACH COMPLETED FORM AUD-74
Арр	propriation are not available and h	ive been encumbered. Contract No. CO81719Date 9/3/98
•	Subject to 98-9	9 Final Budget GARY A. KNUTSON, Auditor - Controller By Lunda T. Chan Deputy
Pro		recommended that the Board of Supervisors approve the agreement and authorize the to execute the same on behalf of the Human Resources Agency
Ren	narks:	(Agency). By Manual Date 7/1/98
Agr	reement approved as to form. Date	<u>^</u>
	tribution: Bd. of Supv White Auditor-Controller - Blue County Counsel - Green * Co. Admin. Officer - Conory Auditor-Controller - Pink Originating Dept Goldenrod *To Originating Topic - Goldenrod ADM - 29 (6/95)	State of California) County of Santa Cruz) ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California, do hereby certify that the foregoing request for approval of agreement was approved by said Board of Supervisors as recommended by the County Administrative Officer by an order duly entered in the minutes of said Board on County Administrative Officer 19 By Deputy Clerk

COUNTY OF SANTA CRUZ REQUEST FORAPPROVALOF AGREEMENT

TO:	Board of Supervisors County Administrative Officer County Counsel Auditor-Controller	FROM:	HUMAN RESOURCES AGENCY (Signature)	(Dept.)
The	Board of Supervisors is hereby req	uested to approve the attached a	greement and authorize the execution of	the same.
	Said ogreement is between the $\frac{H}{}$		236 Santa Cruz Av aiton Center, Aptos, CA 95003	
2.		FRCN governance, common	development of Family Resone MENERSMENK of Family Resone tools. Sustainability, and f	
3. 1	The agreement is needed <u>to fu</u>	lfill goals and objec	tives identified in they Re	
4.	Period of the agreement is from	9/22/98	to <u>1/30/99</u>	
5.	Anticipated cost is $=4,800$		(Fixed amount;	Not to Ikul onthinateuntexexere
7. App	Appropriations are budgeted in NOTE: IF APPRO propriotions are available and bare not available and proposal reviewed and approved. It is	ave been encumbered. Control Final Buget recommended that the Board of to execute the second (Agency).	(Index#) 366 IT, ATTACH COMPLETED FORM AUDITOR No. CO \$1720 Date GARY A. KNUTSON, Auditor - Controlle By	(Subobject) -74 9/23/98 er Deputy authorize the arces Agency
Dis	tribution: Bd. of Supv. • White Auditor-Controller • Blue County Counsel • Green * Co. Admin. Officer • Canary Auditor-Controller • Pink Originating Dept. • Goldenrod 'To Orig. Dept. if rejected. ADM - 29 (6/95)	State of California, do hereby cer	_	reemen was approved by

COUNTY OF SANTA CRUZ REQUEST FOR APPROVAL OF AGREEMENT

TO: Board of Supervisors County Administrative Officer	FROM: HUMAN RESOURCES AGENCY (Dept.:
County Counsel Auditor-Controller	McGumileon (Signature) 9/11/9/ (Date)
The Board of Supervisors is hereby requested to	opprove the attached agreement and authorize the execution of the same.
1. Said agreement is between the $\frac{ ext{HUMAN} ext{ RES}}{ ext{Constant}}$	DURCES AGENCY (Agency)
and PARENTS Center, 530 Soquel A	e., Santa Cruz, CA 95062 (Name & Address)
· · · · · · · · · · · · · · · · · · ·	rt to assist in the development of Family Resource Center
Network(FRCN) standards, FRCN go	vernance, common tools, sustainability , and family
leadership and capacity build	ng.
3. The agreement is needed xxxxxxx to fu	lfill goals and objectives identified in the Family Resource
Center Network's workplan	CA. ENDOW.
	toto
	No+ +の l Xee ed (F ixed amount; Monthby:アルファスタオをアスカススタススススススススススススススススススススススススススススススススス
5. Remarks: Analyst Contact: Miche	le Shippen ext 4419
w g on file	
7. Appropriations are budgeted in	392400 (Index#) 3665 (Subobject)
NOTE: IF APPROPRIATION	NS ARE INSUFFICIENT, ATTACH COMPLETED FORM AUD-74
Appropriations are not available and have been	encumbered. Contract No. Co 81731 Date $9/3/98$
Subject to 98.99 Fina	Budget GARY A. KNUTSON, Auditor - Controller By Linda T. Chiru Deputy.
	ded that the Board of Supervisors approve the agreement and authorize the to execute the same on behalf of the Human Resources Agency
Remarks:	(Agency). By (Agency). Date
County Counsel - Green . County Co. Admin. Officer - Conory Auditor-Controller - Pink Originating Dec Goldenrod Said Bo	California) ss of Santa Cruz) ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, California, do hereby certify that the foregoing request for approval of agreement was approved by rd of Supervisors as recommended by the County Administrative Officer by an order duty entered inutes of said Board on County Administrative Officer 19 By

TO: Board of Supervisors County Administrative Officer County Counsel Auditor-Controller	FROM:	HUMAN RESOURCES AGENC	<u>Y</u> (Dept. gnature) <i>G/(S/ G</i> (Date)
The Boord of Supervisors is hereby requ	ested to approve the attached agr	eement and authorize the exec	ution of the same.
). Said ogreement is between the HUN and FAMILIES IN TRANSITION,			(Agency)
2. The agreement will provide agence			
leadership and capacity	s, FRCN governance, commo	on tools, sustainabili	cy, and ramily
3. The agreement is needed. to full	fill goals and objectives	s identified in the Fa	mily Resource Center
Network's workplan -	CA. Enclow.		
4. Period of the agreement is from	9/22/98	to <u>1/30/99</u>	
5. Anticipated cost is $$4,800$		(Fixed amou	Not to Uxcled
6 . Remarks: Analyst Contact:	Michelle Shppen Shipppen	ext 4419	
W-g on file			
7. Appropriations are budgeted in			3665 (Subobject)
	PRIATIONS ARE INSUFFICIENT,		
Appropria ore not available and p	ove been encumbered. Contract - n - g	No. CO 81732 [ARY A. KNUTSON, Auditor -	Date $\frac{9/33/98}{}$
Subject to 98-9			
Proposal reviewed and opproved. It is r	V	pervisors approve the ogreeme	nt and authorize the
	(Agency).	County Administra	utive Officer G
Remarks:	(Analyst) By	Eh Shy	Date 2/2 4/5
Agreement approved as to form. Date			
Distribution: Bd. of Supv. • White Auditor-Controller • Blue County Counsel • Green * Co. Admin. Officer • Canary Auditor-Controller • Pink Originoting Dept. • Goldenrod *To Orig. Dept. if rejected. ADM - 29 (6/95)	State of California) County of Santa Cruz) State of California, do hereby certify said Board of Supervisors as recomme in the minutes of said Board on 19	ended by the County Administrative	oval of agreement was approved by

REQUEST FOR APPROVAL OF AGREEMENT

O: Board of Supervisors County Administrative Officer County Counsel Auditor-Controller		FROM:	HUMAN RESOR	URCES AGENCY	re) <u>9/18/</u>	(Dept.)
The Board of Supervisors is hereby re	equested to approve	the attached	agreement and a	uthorize the execution	on of the same.	
1. Said agreement is between the	Counseling Cent	er/				
2. The agreement will provide ${ m age}$	ty support to	assist in	the devel	opment of Far	mily Resou	rce Center
Network (FRCN) Standards	s. <u>FRCN</u> goverr	nance. too	ls, sustair	nab <u>ility, a</u> n	d-family	
leadership and capacity b	uilding.					
3. The agreement is needed to ful Center Network's workplan					Resource	
4. Period of the agreement is from —	9/22/98		to	1/30/99		
5. Anticipated cost is \$_4,800				(Fixed amount;	Not to	excele
6. Remarks:, Analyst Contact: 1 W-9 on file	Michelle Shipper	<u>n ext 4419</u>)			
7. Appropriations are budgeted in						_(Subobject)
Appropriations are not available and h	ave been encumbered will be encumbered					Deputy
Proposal reviewed and approved. It is HRA Administrator	to exe	cute the same	on behalf of the	Human Resou	rces Agen	
Remarks:	(Analyst)	gency). By	Date 24/1	Administrative	Officer	
Agreement approved as to form. Date						
Distribution: Bd. of Supv White Auditor-Controller - Blue County Counsel - Aunta - Co. Admin. Officer - Concry Auditor-Controller - Pink Originoting Dept Goldenrod 'To Orig. Deptin reacted.	State of California County of Santa Cruz State of California, do said Board of Supervi In the minutes of said	ex-off hereby certify that sors as recomme	t the foregoing requ	Administrative Offi	reement WAS af icer by an order County Administi	pproved by duly entered

ADM - 29 (6/95)

COUNTY OF SANTA CRUZ REQUEST FOR APPROVAL OF AGREEMENT

TO: Board of Supervisors County Administrative Officer County Counsel Auditor-Controller	FROM: HUMAN RESOURCES AGENCY (Dept. Charac Classe (Signature) 9/18/98 (Date
The Board of Supervisors is hereby rec	uested to approve the attached agreement and authorize the execution of the same.
Salvation Army/	AUMAN RESIDURCESN C Y (Agency al Housing, 232 Union St., Watosnville, CA 95076 (Name & Address development
2. The agreement will provide agency	y support to assist i n the dexembent Family Resource Center
Network(FRCN)_standards,	FRCN governance, common tools, sustainability, and family
leadership and capacity b	uilding,
Resource Center Network's	致動 to fulfill goals and objectives identified in the Family workplan しょっというし ひ
4. Period of the agreement is from	9/22/98 to 1/39/99
5. Anticipated cost is \$ 4.800	9/22/98 to 1/39/99 Not to exceed (Fixed amount; Monthlyxatex Flox xaxxax
	Michelle Shippen ext 4419
7. Appropriations are budgeted in	392400 (Index#) 3665 (Subobject
	DPRIATIONS ARE INSUFFICIENT, ATTACH COMPLETED FORM A'JD-74
Appropriations are not available and &	ave been encumbered. Contract No. $\frac{CO 81724}{Date}$ Date $\frac{9/33/98}{}$
Subject to 98-9	9 Final Buget By Jule T. Chou Deputy
	recommended that the Board of Supervisors approve the agreement and authorize the to execute the same on behalf of the Human Resources Agency (Agency). County Administrative Officer
Remarks:	1 (Analyst) By 2/17 (May Date 9/24/98
Agreement approved as to form. Dote	<u></u> , ,
Distribution: Bd. of Supv White Auditor-Controller - Blue County Counsel - Green * Co. Admin. Officer - Canary Auditor-Controller - Pink Originoting Dept Goldenrod *To Orig. Dept. if rejected.	State of California) ss County of Santa Cruz)

ADM - 29 (6195)

COUNTY OF SANTA CRUZ REQUEST FOR APPROVAL OF AGREEMENT

TO: Board of Supervisors County Administrative Officer County Counsel Auditor-Controller	FROM:	HUMAN RESOURCES AGENCY LILL (Signature)	
The Board of Supervisors is hereby r	equested to approve the attached agreen	nent and authorize the execution of the	he same.
1. Said agreement is between the	Human Resources A ency		(Agency)
and Defensa de Mujeres,	406 Main st., #326. Watsonvil	l <u>le,</u> CA95076	(Name & Address)
	ency support to assist in the	-	
leadership and capacity		•	J
-	fulfill goals and objective er Network's workplan (,	
4. Period of the agreement is from S	1/22/98	to1/30/99	
5. Anticipated cost is \$ 4,80	0	Mort	TO EXCUDE
7. Appropriations are budgeted in	392400 ROPRIATIONS ARE INSUFFICIENT, And the been encumbered. Contract No.	(Index#) 36 ATTACH COMPLETED FORM AUD-74 Date 4	665 (Subobject
Subject to 98-99	Final Budget By	Y A. KNUTSON, Auditor - Controller	Deputy
	to execute the same (Agency).	on behalf of the Human Resource	ces Agency
Remarks:	(Analyst)	County Administrative Officer	G
Distribution: Bd. of Supv. • White Auditor-Controller • Blue County Counsel • Green * Co. Admin. Officer • Canary Auditor-Controller • Pink Originating Dept. • Goldenrod *To Originating Dept. • ADM • 29 (6/95)	State of California, do hereby certify that	•	ment was approved by an order duly entered Administrative Officer

REQUEST FORAPPROVALOFAGREEMENT

TO: Board of Supervisors County Administrative Officer County Counsel Auditor-Controller	HUMAN RESOURCES AGENCY (Depter Line (Signature) 9/15/5/ (Date	t.) ·e)
The Board of Supervisors is hereby req	ested to approve the attached agreement and authorize the execution of the same.	
1. Said agreement is between the	HUMAN RESOURCES AGENCY (Agency	у)
and WALNUT AVENUE WOMEN'S C	ENTER, 303 Walnut Ave., Santa Cruz, CA 95060 (Name & Addres	s)
2. The agreement will provide <u>agenc</u> y	support to assist in the development of Family Resource Center	
Network (FRCN) standard	s, FRCN governance, common tools, sustainability, and family	_
<u>leadership</u> and capacity	ouilding.	
3. The agreement is needed $to fult$	ill goals and objectives identified in the Family Resource Center	
	CA. ENDAN.	
4 Period of the agreement is from	/22/98 to 1/30/99	
	NUT to exceed (Fixed amount; Many Many AND	
ó. Remarks: <u>Analyst Contact:</u>	Michelle Shippen ext 4419	
W- w		
	392400 (Index#) 3665 (Subobject	jt)
NOTE: IF APPRO	PRIATIONS ARE INSUFFICIENT, ATTACH COMPLETED FORM AUD-74	
Appropriations are not available and he	ill be encumbered. Contract No. 60 81726 Date 9/23/98	
Subject to 98-99	Final Budget GARY A. KNUTSON, Auditor - Controller By Linda T. Chou Deput	ty.
	commended that the Board of Supervisors approve the agreement and authorize the to execute the same on beholf of the Human Resources Agency	
Remarks:	County Administrative Officer By Dan t e /	1/2
Agreement approved as to form. Dote		
Distribution: Bd. of Supv White Auditor-Controller - Blue County Counsel - Green * Co. Admin. Officer - Canary Auditor-Controller - Pink Originating Dept Goldenrod 'To Orig. Dept. if rejected.	State of California) ss County of Santa Cruz) ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California, do hereby certify that the foregoing request for approval Of agreement was approved by said Board of Supervisors as recommended by the County Administrative Officer by an order duly entered in the minutes of said Board on County Administrative Officer 19	

ADM - 29 (6195)

O: Boord of Supervisors County Administrative Officer County Counsel Auditor-Controller	_ <u> </u>	1: Le Aura Alexandra		9/18/98	- (Dept.) _ (Date)
he Board of Supervisors is hereby requ	ested to opprove the attached	I ogreement and authori	ze the execution of	the some.	
I. Said agreement is between the HU Community Action Board and. Davenport Resource Ce		Suite E. Santa (<u>ruz, CA</u> 95062	•	Agency) Address)
2. The agreement will provide $ extstyle extstyle extstyle agen$	cy support to assist	in the <u>developme</u> r	<u>t or Family Res</u>	ource Center	r
Network (FRCN) standards	, FRCN governance, com	mon tools, sustai	nabil <u>ity,and f</u>	ami <u>ly</u>	
leadership and capacity b	uilding				
3. The agreement is neededto fu	lfill goals and object	cives identified i	n the Family R	esource	
Center Network's workpla	n				
4. Period of the agreement is from ——	9/22/98	to]	1/30/99 Wat	- to Ex	ood
5. Anticipated cost is \$ $4,800$		(I	Fixed amount ; Month	TAKKOPEK SAMULJER	EXXXX
6. Remarks: Analyst Contact: M	ichelle Shippen ext 44	<u> 19 </u>			
W-9 on file	1				
7. Appropriations ore budgeted in	392	400	(Index#)3665	<u>(Sub</u>	bobject)
NOTE: IF APPRO	PRIATIONS ARE INSUFFICE	ENT, ATTACH COMPL	ETED FORM AUD-	74	
'' are not	will be encumbered. com Final Budget		727 Date	9/23/9 hou	Deputy
Proposal reviewed and approved. It is HRA Administrator	recommended that the Board of to execute to (Agency).	he some on behalf of	the agreement and a the Human Resour	ces Agency	
Remarks:	(Analyst)	Ву <u>Ф</u> Д Д Д Д	1	<u>e</u>	
Agreement approved as to form. Date					
Distribution: Bd. of Supv. • White Auditor-Controller • Blue County Counsel • Green * Co. Admin. Officer • Canary Auditor-Controller • Pink Originating Dept. • Goldenrod *To Orig. Dept. if rejected.	State of California, do hereby said Board of Supervisors as in the minutes of said Board or	recommended by the Coun	quest for approval of agre ty Administrative Office	eement was approv	ved by entered Officer

REQUEST FOR APPROVAL OF AGREEMENT

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ГО:	: Board of Supervisors County Administrative Officer County Counsel Auditor-Controller	, n 	RESOURCES AGENCY Class (Signature)		Dept.)
The	e Board of Supervisors is hereby requested to approve the	attached agreement an	d authorize the execution of	the same.	
	Said agreement is between the HUMAN RESOURCES AGE			(Ag	ency)
	and VALLEY RESOURCE CENTER, P.O.Box 105, Be	en Lomond, CA 950)05	(Name & Add	dress)
2.	The agreement will provide <u>agency</u> support to assis	t in the develo	pment of Family Reso	ource Center	
	Network (FRCN) standards, FRCN governar	ice, common tools	s, sustainability, an	d family	
	leadership and capacity building.				
3.	The agreement is needed to fulfill goals and ob	ojectives identif	ied in the Family Re	source Center	
	Network's workplan CA Enclo	nd.			
4.	Period of the agreement is from $9/22/98$		to 1/30/99		
	<i>t.</i> 900		No(Fixed amount;私谷科	t to excel	***** =>
5.	Remarks:, Analyst Contact: Michelle Shippe	en ext 4419			
	W-9 ou file				
7.	V	392400	(Index#) <u>3 6 6 5</u>	s (Subo	bject)
	NOTE: IF APPROPRIATIONS ARE INS	SUFFICIENT, ATTACH	,	,	
Anı	propriations are available and have been encumbered			9/23/98	
	Subject to 98-99 Final Bude	gary a. K	NUTSON, Auditor - Controlle	r Low De	eputy.
Pro	oposal reviewed and approved. It is recommended that the HRA Administrator to exe		approve the agreement and a		
	marks: (Age (Analyst) (Indicate	ency). B <u>Dy</u>	County Administrative Office	e	9/
	Stribution: Bd. of Supv White Auditor-Controller - Biue County County Green * Co. Admin. Officer - Canary Auditor-Controller - Pink Originating Dept Goldenrod *To Orig. Dept. if rejected. ADM - 29 (6/95) State of California County of Santa Cruz County of Santa Cruz I State of California, do said Board of Superviso In the minutes of Said E	hereby certify that the fore	of the Board of Supervisors Of the egoing request for approval of ag e County Administrative Officer to Count By	reement was approved	by red icer

TO: Board of Supervisors County Administrative Officer	FROM:	MAN RESOURCES AGENCY	(Dept.)
County Counsel Auditor-Controller	Llelun	w alchw (Signature) ([9/	8/9/_
The Board of Supervisors is hereby re	equested to approve the attached agreement	and authorize the execution of the s	ame.
1. Said agreement is between the	HUMAN RESOURCES AGENCY		(Agency)
and <u>Familia Center, 711 E</u>	. Cliff Dr., Santa Cruz. CA 950	60	(Name & Address)
2. The agreement will provide <u>age</u>	ncy support to assist in the dev	elopment of Family Resource	Center
Network (FRCN) standards	s, FRCN governance, common tools	, sustainability, and famil	.у
leadership and capacity	building.		
3. The agreement is needed <u>to fu</u> Center Network's workpla	lfill goals and objectives iden	tified in the Family Resour	ce
4. Period of the agreement is from	9/22/98	to1/30/99	
5. Anticipated cost is \$4,800			texyyextexexeed)
6. Remarks:, Analyst Contact:	MIchelle Shippen ext 4419 A A		
7. Appropriations are budgeted in $_$	392400	(Index#) <u>3665</u>	(Subobject)
	ROPRIATIONS ARE INSUFFICIENT, ATTAC		<u> </u>
Appropriations are not available and	have been encumbered. Contract No.	081729 Date - 7/2	3/98
Subject to 98-	99 Final Budget GARY A	indu T. Chou	Deputy.
	recommended thot the Board of Supervisoto execute the same on b	rs approve the agreement and authori	ze the Agency
Remarks:	(Analyst) By	County Administrative Officer	e
Agreement approved as to form. Dat	e		
Distribution: Bd. of Supv. • White Auditor-Controller • Blue County Counsel • Green * Co. Admin. Officer • Canary Auditor-Controller • Pink Originating Dept. • Goldenrod 'To 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Stale of California) County of Santa Cruz) I ex-officio Cle State of California, do hereby certify that the said Board of Supervisors as recommended by In the minutes of said Board on	y the County Administrative Officer by an o	was approved by
ADM - 29 (6195)	19	By	

REQUEST FOR APPROVAL OF AGREEMENT

177

го:	Board of Supervisors County Administrative Officer County Counsel Auditor-Controller	HUMAN RESOURCES CENTER (Dept.) (Dept.) (Signature) 9 /11/9/ (Date)
The	Board of Supervisors is hereby requ	ested to approve the attached agreement and authorize the execution of the same.
1.	Said agreement is between the $\overline{ ext{HUM}}$	AN RESOURCES AGENCY (Agency)
	ond, <u>Salud Para La Gente,</u>	204 E. BEach Si., Watsonville, CA 95076 (Name & Address)
2.	The agreement will provide <u>agen</u>	y su pport to assist in the development of Family Resource center
	Network XX (FRCN) standar	ds, FRCN governance. common tools, sustainability, and family
	leadership and capacity bui	ding:.
3.	The agreement is needed. to ful	ill goals and objectives identified in the Family Resource
		n CA-Endow!
,	Period of the agreement is from	
		NOT TO EXCEED
	The second secon	(Fixed amount; Manthax Rotex Nox to except
6.	Remarks:Analyst Contact:	
	Wig on	Lile
7.	Appropriations are budgeted in	/ 392400 (Index#) 3665 (Subobject
	NOTE: IF APPRO	PRIATIONS ARE INSUFFICIENT, ATTACH COMPLETED FORM AUD-74
Apı	propriations available and	te been encumbered. Contract No. CO 8173 O Date 9/33/98
•	Subject to 98-99	Final oudget By Linda T. Chore Deputy
Pro	pposal reviewed and approved. It is r HRA Administrator	commended that the Board of Supervisors approve the agreement and authorize the to execute the same on behalf of the Human Resources Agency
Rei	marks:	(Agency). County Administrative Officer(Analyst) Byte
Ag	reement approved as to form. Date .	
Dis	tribution: Bd. of Supv White Auditor-Controller - Blue County Counsel - Aunte - Co. Admin. Officer - Canary Auditor-Controller - Pink Originating Dept Goldenrod *To Orig. Dept. if rejected.	State of California) County of Santa Cruz) ex-officio Clerk of the Board of Supervisors of the County of Santa Cruz, State of California, do hereby certify that the foregoing request for approval of agreement was approved by said Board of Supervisors as recommended by the County Administrative Officer by an orbit duty entered in the minutes of said Board on County Administrative Officer 19 Property Clerk

ADM - 29 (6/95)

COUNTY OF SANTA CRUZ REQUEST FOR APPROVAL OF AGREEMENT

TO:	Board Of Supervisors County Administrative Officer County Counsel Auditor-Controller	FR	$\sqrt{-}$	RESOURCES AGEI		(Dept.
The	Board of Supervisors is hereby requ	uested to approve the attac	hed agreement a	and authorize the ex	ecution of the	same.
1.	Said agreement is between the	HUMAN RESOURCES AGE	NCY			(Agency)
	and LOAVES & FISHES, 721 M	Main St, Watsonvill	e, 6 A 95076			(Name & Address)
2.	The agreement will provide <u>agenc</u> Network (FRCN) standard					
	leadership and capacity	building.				
3.	The agreement is needed to fulf	,	ctives ident	ified in the Fa	mi√y Resou	rce Center
	Network's workplan.	CA. ENDOW				
4.	Period of the agreement is from $\frac{9}{4}$	/22/98		_ to1/30/99		
5.	Anticipated cost is \$ 4,800			(Fixed am	「 いい」 で対象を表れない。	TO EXCEED
5.	Remarks: Analyst Contact:		ext 4419			
7.	Appropriations are budgeted in	39240	0	(Index	(#) <u>3665</u>	(Subobject
		PRIATIONS ARE INSUFF			ORM AUD-74	
	propriations are not available and ha	ave been encumbered. C	ontract No.CC	18/73/	Date 91	/ 23 /98
\	subject to 98-99	Final Budget	Ву	ida T.	Chou	Deputy
	posol reviewed and approved. It is r	recommended that the Boar	d of Supervisors the same on be	approve the agree		orize the es Agency
_	marks:	(Agency)	ј. Ву <u>И</u>	County Adminis	trative Officer	1e 9/24/98
۸y	reement approved as to form. bate					
Dis	Auditor-Controller - Blue County - Auditor-Controller - Canary Auditor-Controller - Pink Originating Dept Goldenrod	State of California. do hereby said Board of Supervisors as In the minutes of said Board	certify that the fo	the County Administra	proval of agreeme tive Officer by ar	nt was approved by n order duly entered dministrative Officer

TO: Board of Supervisors County Administrative Officer County Counsel Auditor-Controller	FROM: HUMAN RESOURCES AGENCY (Dept.) (Date)
The Board of Supervisors is hereby req	uested to approve the attached agreement and authorize the execution of the same.
). Said agreement is between the $\underline{\text{HUM}}$	IAN RESOURCES AGENCY (Agency)
and Pajaro Valley Shelter S	Services., 115 Brennan St., WAtsonville, CA 95076 (Name & Address)
2. The agreement will provide agence	cy support to assist in the development of Family Resource Center
Network (FRCN) standards,	FRCN governance, common tools, sustainability, and family
<u>leadership</u> and capac	ity building
3. The agreement is needed $to ful$	fill goals and objectives identified in the Family Resource
Center Network's workp	CA Endow
4, Period of the agreement is from	9/22/98 to 1/30/99 NOT TO EXCEED
5. Anticipated cost is \$4,800	(Fixed amount; Menthly xatex Nexta exceed)
,	MIchelle Shippen ext 4419
7. Appropriations are budgeted in —	392400 (Index#) 3665 (Subobject)
NOTE: IF APPRO	DPRIATIONS ARE INSUFFICIENT, ATTACH COMPLETED FORM AUD-74
Appropriations are not available and h	ave been encumbered. Contract No. $\frac{\text{CO8173}}{\text{Mill be}}$ encumbered. Contract No. $\frac{\text{CO8173}}{\text{CONTSON}}$, Auditor - Controller
Subject to 98-99	Fingy Lights _ T. Chou ceputy.
Proposal reviewed and approved. It is	recommended that the Board of Supervisors approve the agreement and authorize the to execute the same on behalf of the Human Resources Agency
Remarks:	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$
Agreement approved as to form. Date	
Distribution: Bd. of Supv. • White Auditor-Controller • Blue County Counsel • Green • Co. Admin. Officer • Canary Auditor-Controller • Pink Originating Dept. • Goldenrod 'To Orig. Dept. if rejected. ADM • 29 (6/95)	State of California) ss County of Santa Cruz)