

THE COUNTY OF SANTA CRUZ
proposed budget
Fiscal Year 2020-21



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Santa Cruz County
California**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **Santa Cruz County, California**, for its Annual Budget for the fiscal year beginning **July 1, 2019**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

THE COUNTY OF SANTA CRUZ

PROPOSED BUDGET

FISCAL YEAR 2020-21

BOARD OF SUPERVISORS

Supervisor John Leopold, First District

Supervisor Zach Friend, Chair, Second District

Supervisor Ryan Coonerty, Third District

Supervisor Greg Caput, Fourth District

Supervisor Bruce McPherson, Fifth District

PRESENTED BY

Carlos J. Palacios, County Administrative Officer

BUDGET COMPILED BY

Christina Mowrey, County Budget Manager

Elissa Benson, Assistant County Administrative Officer

Nicole Coburn, Assistant County Administrative Officer

Melodye Serino, Deputy County Administrative Officer

Sven Stafford, Principal Administrative Analyst

David Brown, Senior Administrative Analyst

Trish Daniels, Senior Administrative Analyst

Erich Friedrich, Senior Administrative Analyst

Rita Sanchez, Associate Administrative Analyst

Jason Hoppin, Communications Manager

Nancy Weitzel, Executive Secretary to CAO

Gatisa Noble, Administrative Aide

BOARD OF SUPERVISORS



First District
John Leopold



Second District
Zach Friend



Third District
Ryan Coonerty



Fourth District
Greg Caput



Fifth District
Bruce McPherson



COUNTY ADMINISTRATOR'S MESSAGE

Members of the Board:

The document before you serves as the 2020-21 Recommended Budget. It updates the Year Two projections provided in the 2019-20 Proposed Budget as part of our two-year budget cycle. While each budget has its own challenges, this one has been singular, due to the environment surrounding its presentation.

When we started our budget development process this year, it looked as if we would be experiencing modest revenue improvements and the ability to move forward with many of our important strategic and operational objectives. However, the COVID-19 pandemic has not only changed how we are living and working, but also created a great deal of uncertainty about our county revenues and budget.

Faced with this uncertainty, I decided to move forward with presenting the budget that was developed before the COVID-19 Pandemic. Admittedly, this is a "pro-forma" budget that does not reflect the precipitous drop in revenues that the County currently faces. I did this because it will serve as the baseline document to inform the changes that will come as we address the impacts that the pandemic has had on our community.

An August revision will be forthcoming, featuring the proposed modifications to this document based on the developing economic effects of COVID-19 and addressing the fiscal challenges we will face in the coming fiscal year.

The severity of budget reductions that the County faces depends in large part on the amount, if any, of financial aid the County receives from the Federal and State Governments. Like all local governments, the continued ability of the County to provide critical public services depends on Federal and state financial aid to counteract the severe financial distress we are facing.

Our Pre-COVID-19 planning anticipated financing of \$878,756,539. This would support 2477.31 funded positions, prospective capital projects of \$10 million that were to be primarily financed through revenue bonds and would continue the workplans presented in FY 2019-20 under our Strategic and Operational Plans. A forecast of \$587,859,420 for General Fund financing represented revenues of \$321 million for Health and Human Services, \$165 million in General Revenues, \$61 million for Public Safety and Justice, \$20 million for Land Use and Community Services, and \$16 million for General Government. The remaining \$4 million represents the carry over fund balance savings originally anticipated before the pandemic.

Many businesses have closed or have scaled down service dramatically which means that we are already experiencing a severe revenue decrease in areas such as sales tax and transient occupancy tax



COUNTY OF SANTA CRUZ 2020-21 RECOMMENDED BUDGET

for the current fiscal year due to COVID-19.

Preliminary forecast indicates that we could lose up to \$20 million in revenues offset by some one-time funds creating a deficit of \$10-\$20 million.

These unanticipated revenue changes mean that reserve funds of up to \$20 million may be required to meet the FY 2019-20 obligations. This represents a 34% reduction in our reserve balances to begin FY 2020-21.

Further anticipated revenue reductions in FY 2020-21 are dependent upon an economic recovery that is difficult to predict at this time. Factors such as changes in sales tax related revenues, how swiftly different business sectors can reopen and understanding which revenue sources are the most vulnerable to continued reductions are all part of the modeling scenarios which will inform the August revisions. Preliminary estimates indicate that reduced revenues may continue through the summer which could result in losses between \$30 and \$40 million next fiscal year. Any unrestricted assistance from the State or Federal government would offset these losses.

This proposed budget indicates an increase in spending from the projected budget of 13.9%, including an increase of 3.1% in General Fund spending, which is primarily the result of the costs required to support existing staff of 2,128.51 funded positions including the reduction of 11.45 positions. General Fund expenditure increases were minimal with only a 4.3% increase for Health and Human Services, a 2.3% increase for Public Safety, a 0.4% for Land Use and Community Services and a decrease of 4.6% for General Government.

In preparation for the August revisions we will be examining our response to the current emergency and the expenditure changes necessary to create a budget reflective of the estimated revenue deficits. We were able to survive the Great Recession through prudent fiscal management, including the

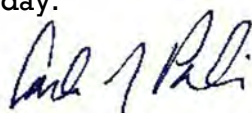
combination of hiring, promotion and COLA freezes, furloughs which represented a 7.5% reduction in pay, staff reductions through attrition and minimal layoffs, and significant spending reductions enacted annually over a five-year period.

At this time, we expect the COVID-19 Pandemic to result in **double** the impact to County Revenues of the Great Recession. Therefore, we will need to implement all of these strategies to a significantly greater degree.

We will be working closely with the departments to reduce costs and will have great difficulty in maintaining our mandated services. In addition, we will be examining new ideas that have resulted from our rapid adaptation to the Shelter-in-Place order. This includes the continuation of remote work as a way to consolidate our space needs and reduce our leased building expenses.

The COVID-19 pandemic presents great difficulties for us and everyone else around the world. In the months ahead, we will have to make many tough choices, but those decisions will be made with due consideration of all potential pathways open to us and with fidelity to our county values.

I have confidence in the leadership of our Board, the commitment of our county staff and the support of our community. I know we will emerge stronger on the other side. Though we will all need to make sacrifices to get through this challenge, I believe we will do so while preserving our capacity to aspire, striving to envision a different future for tomorrow as we work toward it together from where we are today.



Carlos J. Palacios

County Administrative Officer

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BUDGET OVERVIEW



INTRODUCTION



Blacks Beach (Antonella Gentile, Public Works)

Welcome to the budget for Fiscal Year 2020-21, which begins July 1, 2020. The budget is the County's main communications tool and policy document, and presents an annual plan for providing services that make Santa Cruz County an excellent place to live and work.

THE BUDGET: A POLICY DOCUMENT

The first goal of the budget is to have the funded services and programs reflect the vision and goals of the community the County serves. This year's two-year budget implements the Santa Cruz County Strategic Plan for 2018-24, through the 2019-21 Operational Plan, the first step in achieving the County's vision and mission.

THE BUDGET: A COMMUNICATIONS TOOL

The second goal of the budget is to present a straightforward way for the public to understand the activities of its government. The County presents both a budget document, and an online interactive budget module (www.sccbudget.com) to make exploring the budget even easier. The following pages also describe the County's budget process

and provide tips for understanding the budget.

The County provides a broad spectrum of services, with each service paid for with a combination of local taxes, State taxes, federal taxes, and user fees. The County provides three basic categories of services:

- Municipal services delivered only in the unincorporated area such as fire protection, law enforcement, planning, road maintenance, parks, garbage, and sewer utilities. Approximately 50% of the population of Santa Cruz County lives in the unincorporated area.
- Municipal services delivered in the unincorporated area, and in the cities of Santa Cruz, Watsonville, Capitola, and Scotts Valley, such as elections, property assessment, courts, probation, and emergency preparedness, libraries, and animal control services.
- State and federal services delivered to all County residents such as health services, public and mental health, adult and long-term care, and family and children's services.

A GUIDE TO READING THE BUDGET

The Proposed Budget updates the year two projection and covers a range of financial and demographic information from general overviews to specific departmental activities.

FINANCIAL SUMMARY

This section contains different summary level presentations of total budget information including total financing and expenditures for all County Funds and the General Fund, personnel recommendations, and General Fund Contribution (Net County Cost) by department.

APPENDIX

This section contains financial details and background information relied on to create the department budgets including budget structure, personnel details, debt service schedules, department line item details and financing by fund.

DEPARTMENTAL BUDGETS

Budgets are presented by functional area and then alphabetical order. Each department narrative provides an overview, trends, and explanation of the budget changes for years one and two. A sample budget layout is included below:

- A. Budget Detail: Recommended revenues, expenditures, and fund contributions by major category.
- B. Projected Budget: Year 2 projection as printed in the 2019-20 two-year Proposed Budget
- C. Recommended Budget: Updates to the Year 2 projection
- D. Change from Projected: Changes between the Projected budget and updated projection.
- E. Staffing Detail: Recommended staffing and changes by major division.

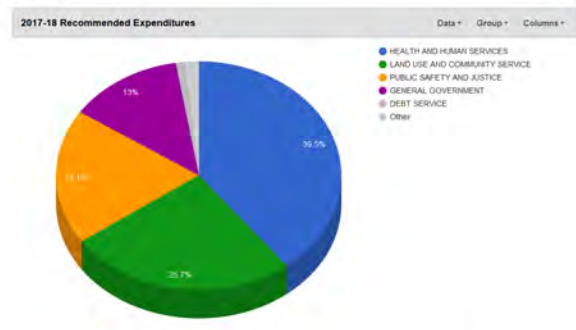
SAMPLE BUDGET LAYOUT

A	Actual 2018-19	Adopted 2019-20	B Projected 2020-21	C Recommended 2020-21	D Change from Projected	
All Funds						
Revenues						
Taxes	0	0	1,000	0	(1,000)	-100.0%
Fines & Assessments	0	1,000	0	1,000	1,000	0.0%
Charges for Services	2,965,457	2,714,824	2,595,464	2,743,764	148,300	5.7%
Miscellaneous	146,845	10,300	10,300	10,600	300	2.9%
Staffing E						
Assessor		26.00	26.00	26.00	0.00	0.0%
Recorder		9.00	9.00	9.00	0.00	0.0%
Total Staffing		35.00	35.00	35.00	0.00	0.0%
Unfunded Staffing		(4.00)	(4.00)	(4.00)	0.00	0.0%
Funded Staffing		31.00	31.00	31.00	0.00	0.0%

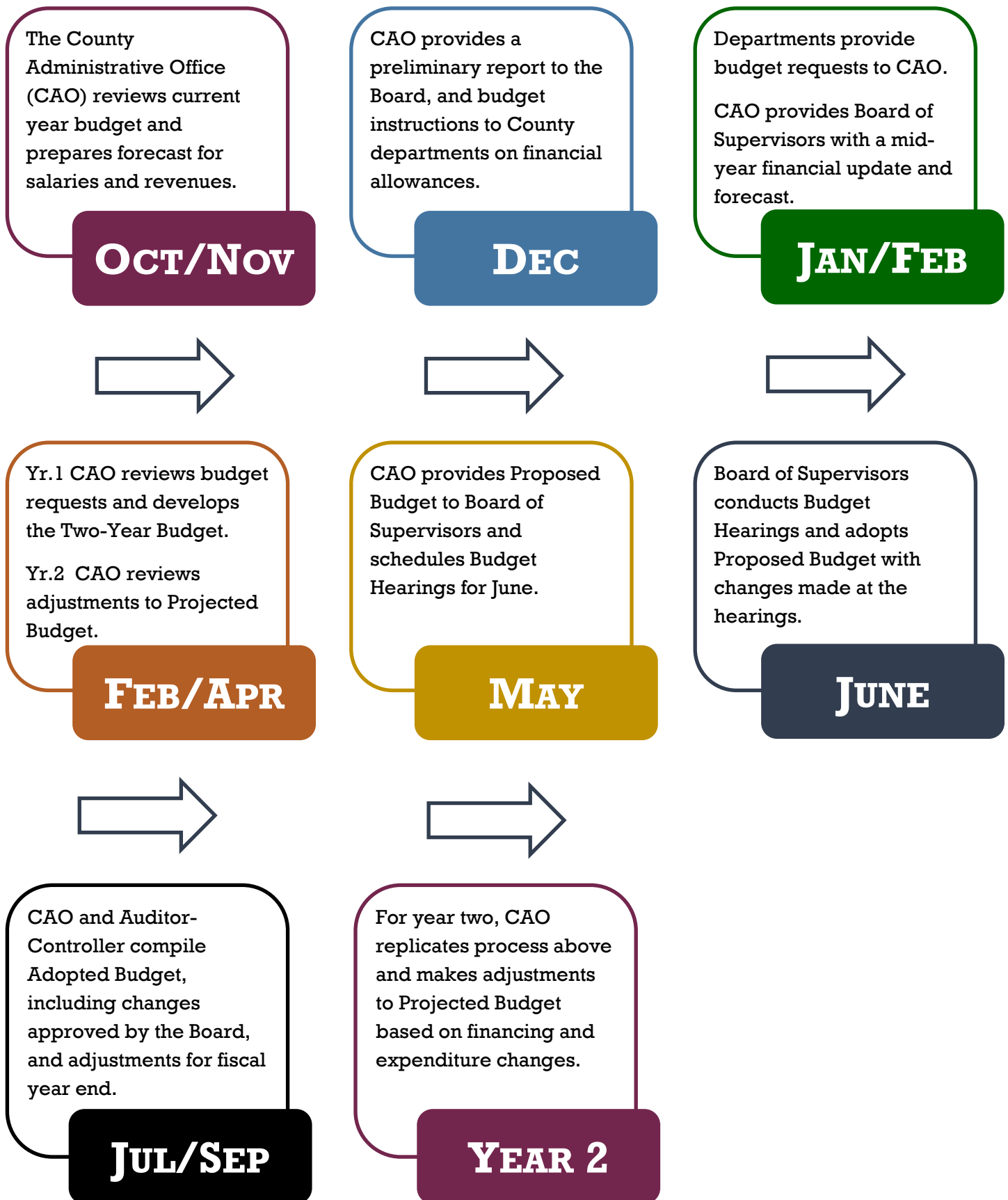
ACCESSING THE BUDGET ONLINE

The budget is online at www.sccbudget.com. The budget tool offers line item detail for each department, and allows you to compare the recommended budget to the previous year's adopted budget.

Budget documents for the past 15 years can also be found online at www.santacruzcounty.us by clicking 'Government' and then 'Budget and Financial Reports', and specific requests can be made to EZGovHelp@santacruzcounty.us.

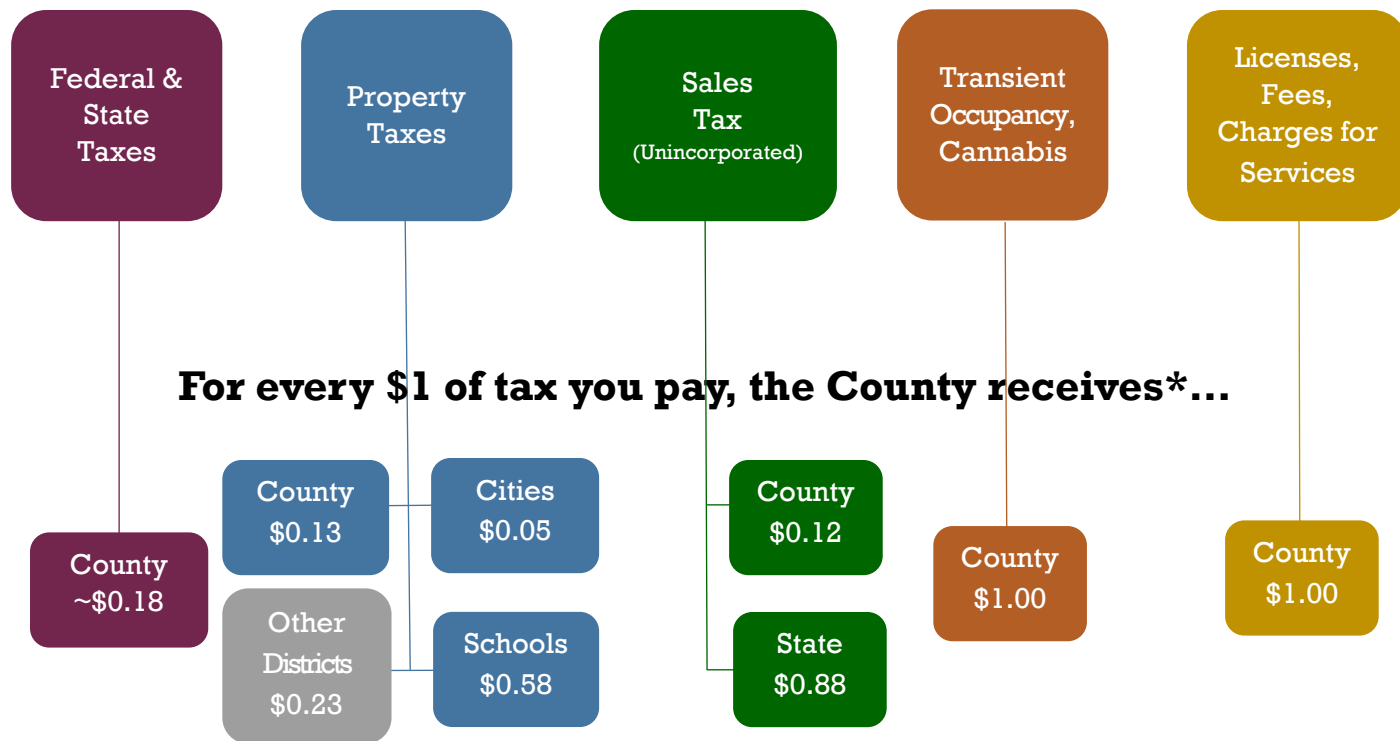


COUNTY BUDGET PROCESS

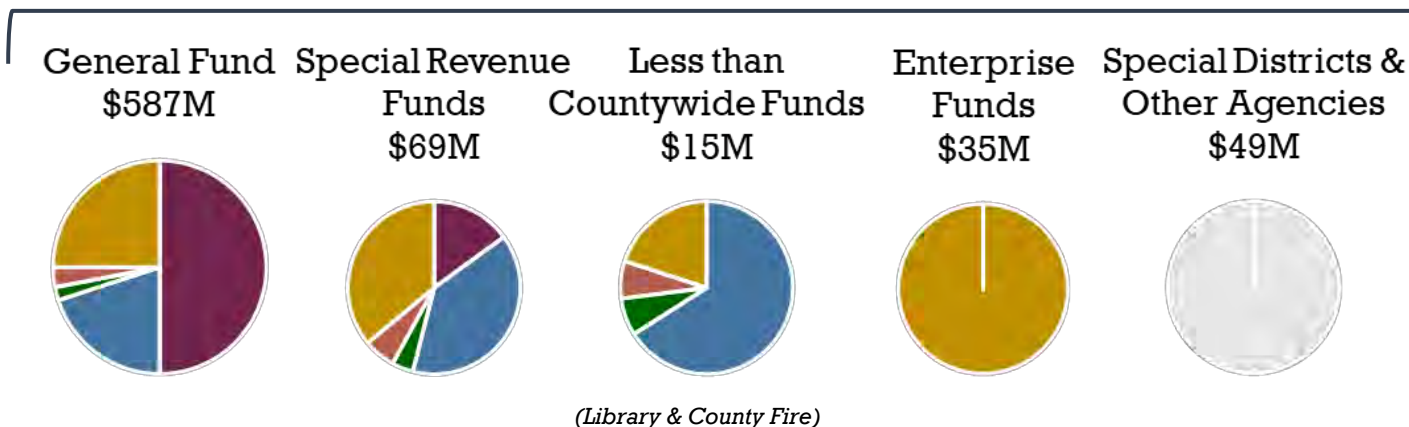


HOW THE COUNTY IS FINANCED

You pay your taxes...



The County distributes the money into different funds**...



The average County property tax payer contributes \$5,505 annually.

*All estimates on this page are based on State Board of Equalization and federal IRS data from the most recent year available.

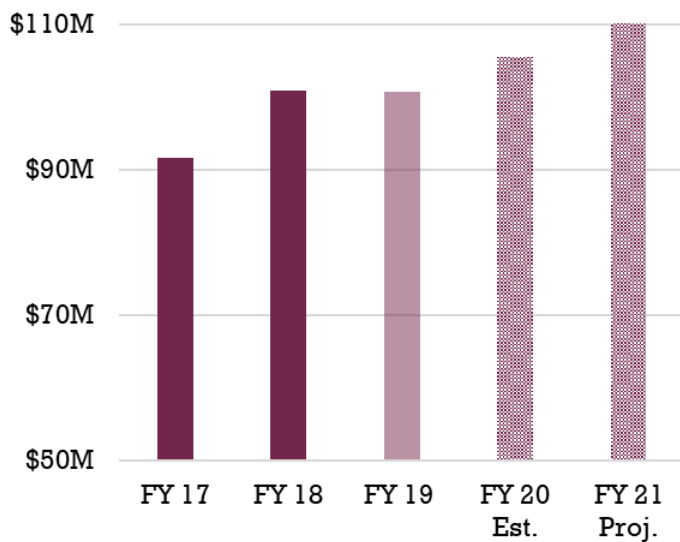
**Does not include Internal Service Funds (\$115M) or Capital Project (\$9M) funding.

FORECASTING GENERAL COUNTY REVENUES

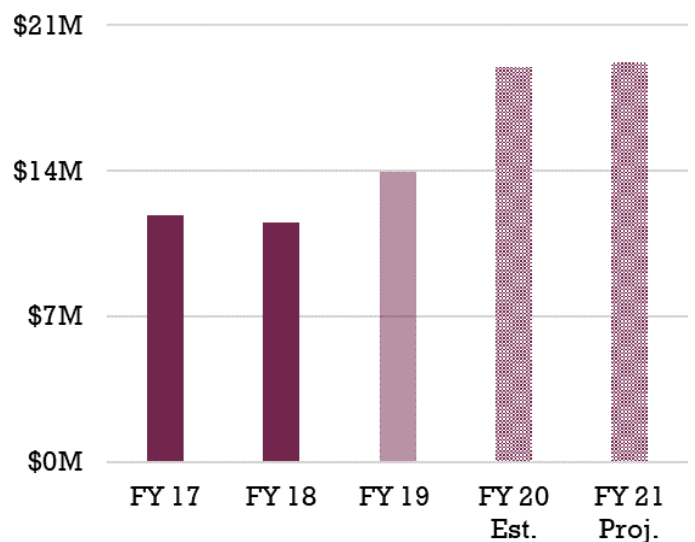
The County of Santa Cruz considers many economic and demographic factors when projecting general county revenues for the Proposed Budget. Below are four major trend charts that the County tracks closely throughout the fiscal year in order to adjust its estimates and forecast revenues. In particular, the property tax, sales tax, transient occupancy tax, and cannabis business tax combined represent

approximately 89% of general county revenues, projected to be about \$145 million in 2020-21. Details regarding assumptions can be found in the General County Revenues Budget in the County Financing Section. Preliminary estimates of revenue losses anticipated related to COVID-19 can be found in the Financial Summary section.

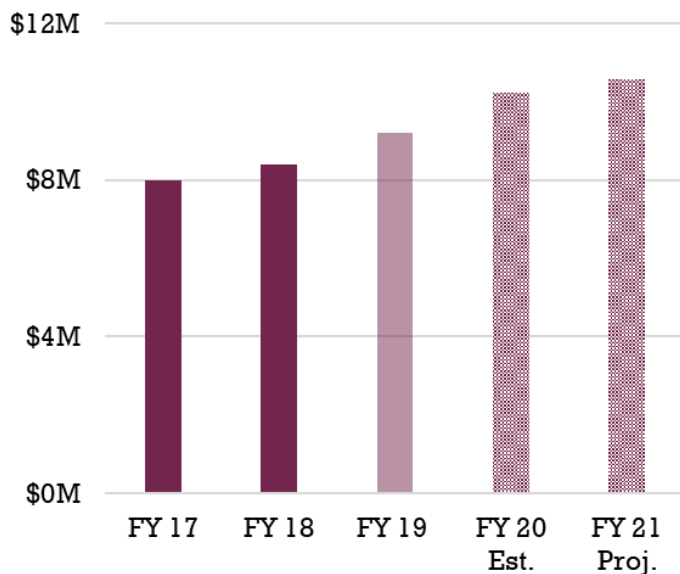
Projected
Property Tax



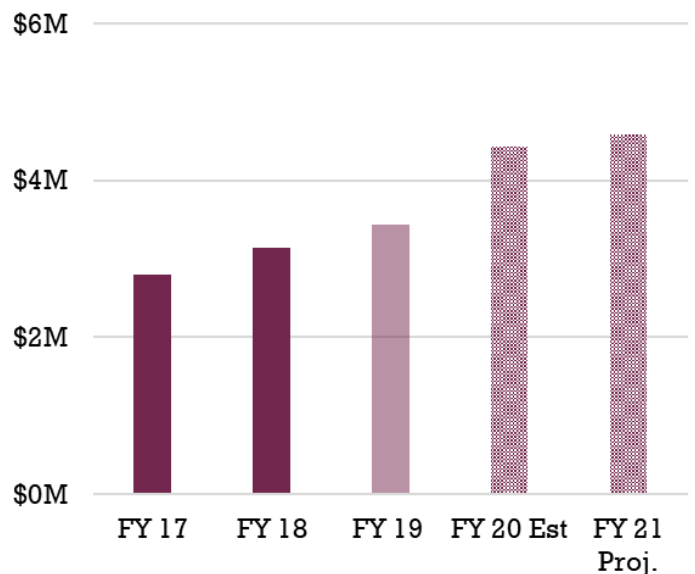
Projected Sales &
Transactions Tax



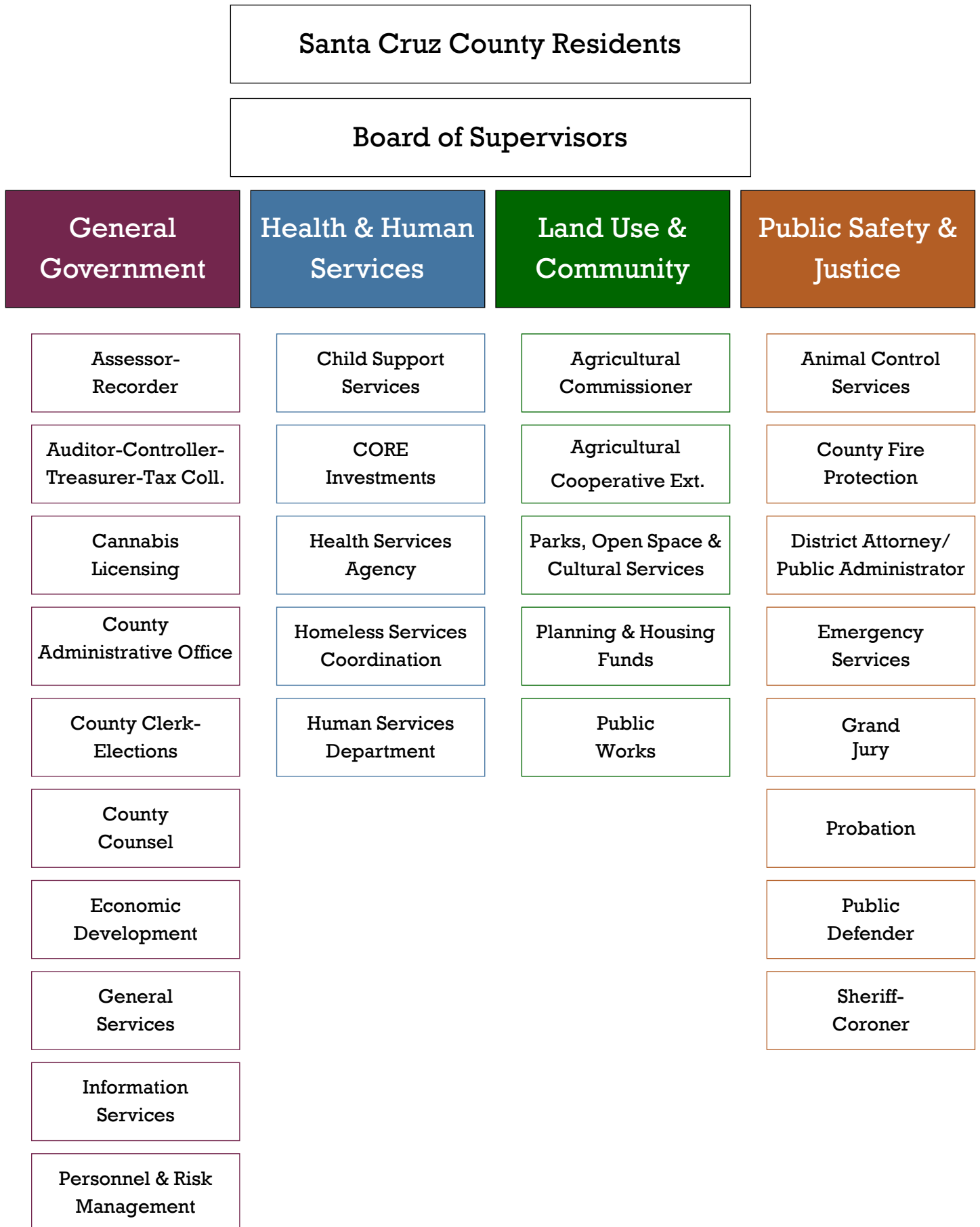
Projected Transient
Occupancy Tax



Projected Cannabis
Business Tax



COUNTY ORGANIZATIONAL CHART



COUNTY DEPARTMENT HEADS

County Administrative Officer – Carlos J. Palacios

Department Heads

Agricultural Commissioner/Sealer of Weights & Measures	Juan Hidalgo
Assessor-Recorder	Sean Saldavia
Auditor-Controller-Treasurer-Tax Collector	Edith Driscoll
Child Support Services	Jamie Murray
County Clerk-Elections	Gail Pellerin
County Counsel	Jason Heath
District Attorney-Public Administrator	Jeff Rosell
General Services	Michael Beaton
Health Services Agency	Mimi Hall
Human Services Department	Randy Morris
Information Services	Kevin Bowling
Parks, Open Space, & Cultural Services	Jeff Gaffney
Personnel	Ajita Patel
Planning	Kathleen Molloy
Probation	Fernando Giraldo
Public Works	Matt Machado
Sheriff-Coroner	Jim Hart

COUNTY DEPARTMENT BY CATEGORY & FUND

Department	General Fund	Special Revenue Funds	Special District Funds	Road Fund	Special Purpose Funds	Redevelopment Funds	Plant Project Funds	Enterprise Fund	Internal Service Funds
General Government									
Assessor-Recorder	X								
Auditor-Controller-									
Treasurer-Tax Collector	X								
Custodial Funds	X								
Board of Supervisors	X								
Cannabis Licensing	X								
County Administrative Office	X								
County Clerk-Elections	X								
County Counsel	X								
Economic Development	X								
General Services	X								X
Information Services	X								X
Personnel	X								
Risk Managemet	X								X
Health & Human Services									
Child Support Services	X								
CORE Investments	X								
Health Services Agency	X	X	X				X		
Homeless Services Coordination	X								
Human Services Department	X								
Land Use & Community Services									
Agricultural Commissioner	X	X	X						
Agricultural Extension	X								
Custodial Funds Including Library	X				X				
Parks, Open Space & Cultural Services	X	X	X						
Cultural Services	X								
Planning & Housing	X	X							
Public Works	X	X	X	X			X		X
Redevelopment Successor Agency						X			

COUNTY DEPARTMENT BY CATEGORY & FUND

Department	General Fund	Special Revenue Funds	Special District Funds	Road Fund	Special Purpose Funds	Redevelopment Funds	Plant Project Funds	Enterprise Fund	Internal Service Funds
Public Safety & Justice									
Custodial Funds	X								
District Attorney/Public Administrator	X								
Emergency Services	X								
911 Communications Center	X								
County Fire Protection		X		X					
Grand Jury	X								
Contribution to Superior Court	X								
Probation	X								
Public Defender	X								
Sheriff-Coroner	X	X							
Capital Projects									
Plant Acquisition	X	X				X			
Debt Service									
Custodial Funds	X								
General Revenues									
Custodial Funds	X								
Contingencies									
Custodial Funds	X								
Technology Fund									
Custodial Funds	X								



COUNTY STRATEGIC INITIATIVES

COUNTY STRATEGIC INITIATIVES

In June 2018, the Board of Supervisors approved a six-year strategic plan. The Santa Cruz County Strategic Plan for 2018-2024 was the result of a year-long planning effort, during which the County engaged with thousands of residents and employees to develop a vision, mission, values, focus areas and goals.

The County launched the website www.sccvision.us to track progress across its strategic initiatives, leading to a healthy, safe, and more affordable community. The four strategic initiatives are:

- County Strategic Plan (2018-24)
- Two-Year Budget & Operational Plan (2019-21)
- Continuous Improvement
- Performance Measurement

TWO-YEAR BUDGET & OPERATIONAL PLAN

Following approval of the strategic plan, the County developed a two-year budget and operational plan. The 2019-21 Proposed Budget and 2019-21 Operational Plan are the first of three designed to achieve the County's mission and vision.

The operational plan is comprised of 180 objectives that have specific timelines and deliverables. Each objective is updated two times per year, and can be tracked on the www.sccvision.us website.

In FY 2020-21, the County will develop its next two-year budget and operational plans. The integration of the two plans will progress through the introduction of program budgeting. Departments

will create line-item budgets for their major programs, and have operational plan objectives linked to those programs.

CONTINUOUS IMPROVEMENT (PRIMO)

The continuous process improvement initiative, PRIMO, provides a focus on employee driven, customer focused and measurable improvements of everyday County business practices.

Currently there are 14 PRIMO projects, with project staff receiving 64 hours of Lean training and project support. As these first generation projects complete, PRIMO will focus on developing a new cohort of projects, and building a culture of improvement across the County organization.

PERFORMANCE MEASUREMENT

Performance Measurement is a tool to measure and report progress across County initiatives including strategic planning, operational planning, and process improvement. The initial public data dashboards are available at www.sccvision.us.

The County is using a results-based accountability (RBA) framework to measure and make sure what we are doing is making people better off. RBA asks three basic questions of all programs:

- How much did we do?
- How well did we do it?
- Is anyone better off?

If you have comments or would like to contribute ideas, please contact us: vision@santacruzcounty.us

OUR VISION

Santa Cruz County is a healthy, safe and more affordable community that is culturally diverse, economically inclusive and environmentally vibrant.

OUR MISSION

An open and responsive government, the County of Santa Cruz delivers quality, data-driven services that strengthen our community and enhance opportunity.

OUR VALUES

The County of Santa Cruz provides services and supports partnerships built on:

Accountability

Effectiveness

Support

Collaboration

Innovation

Transparency

Compassion

Respect

Trust

FOCUS AREAS

COMPREHENSIVE HEALTH & SAFETY

ATTAINABLE
HOUSING

RELIABLE
TRANSPORTATION

SUSTAINABLE
ENVIRONMENT

DYNAMIC
ECONOMY

COUNTY OPERATIONAL EXCELLENCE





FINANCIAL SUMMARY

PROPOSED BUDGET • FY 2020-21

FINANCIAL SUMMARY

Total Expenditures All County Funds

Fund	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Δ
General Fund	579,916,623	570,258,804	587,859,420	3.1%
Special Revenue Funds	79,211,883	35,312,006	68,653,837	94.4%
Less Than County Wide Funds	13,521,547	11,031,151	14,583,103	32.2%
Internal Service Funds	112,872,701	91,980,783	114,951,855	25.0%
Enterprise Funds	33,383,918	22,654,081	34,983,067	54.4%
Special Districts & Other Agencies	50,556,082	40,191,318	48,685,147	21.1%
Subtotal	869,462,754	771,428,143	869,716,429	12.7%
Capital Project Plant Funds	45,438,936	0	9,040,110	
Total Expenditures	914,901,690	771,428,143	878,756,539	13.9%
Total Staffing	2557.01	2536.21	2548.86	0.5%
<i>Unfunded Staffing</i>	<i>(75.55)</i>	<i>(69.55)</i>	<i>(71.55)</i>	-2.9%
Funded Staffing	2481.46	2466.66	2477.31	0.4%

2020-21 ALL COUNTY FUNDS

Recommended Expenditure Summary

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for expenditures of \$878.8 million, a \$107.3 million increase (13.9%) from the 2020-21 Projected Budget. The increase is primarily the result of the following:

- Increased Capital Project Funds of \$9.0 million, primarily resulting from the anticipated completion of several grant-funded projects;
- Increased Special Revenue Funds of \$33.3 million, primarily resulting from increased

funding for Park Dedication Districts, housing projects, and storm damage repairs;

- Increased County Fund Expenditures of \$65 million, primarily resulting from increased costs for General Fund, Internal Service Funds, Enterprise Funds, and Less than County Wide Funds.

Personnel Summary

The most significant asset the County has in serving our community is our employees. A total of 2,477.31 funded positions are recommended in the Proposed Budget, 2,128.51 positions are financed by the General Fund, 348.80 are financed by Enterprise or other funding sources. The 2020-21

FINANCIAL SUMMARY

Total Revenues All County Funds

Fund	Adopted 2019-20	Projected 2020-21	Recommend 2020-21	Δ
General Fund	567,275,935	557,599,788	583,743,840	4.7%
Special Revenue Funds	63,777,237	34,434,079	52,922,140	53.7%
Less Than County Wide Funds	11,578,810	11,360,535	13,117,500	15.5%
Internal Service Funds	89,240,966	89,321,270	91,544,973	2.5%
Enterprise Funds	33,949,309	19,945,348	35,994,417	80.5%
Special Districts & Other Agencies	39,411,837	39,773,446	42,039,351	5.7%
Subtotal	805,234,096	752,434,466	819,362,221	8.9%
Capital Project Plant Funds	36,935,274	-	7,322,393	
Total Revenues	842,169,370	752,434,466	826,684,614	9.9%
Other Fund Balances Available	72,732,320	18,993,677	52,071,925	174.2%
Total Financing All County Funds	914,901,690	771,428,143	878,756,539	13.9%

Proposed Budget shows a net increase of 10.65 funded positions compared to the 2020-21 Projected Budget. This includes 13.05 positions funded in 2019-20 as part of the Adopted Budget and 8.3 positions added mid-year resulting in an overall recommended decrease of 10.7 positions (11.45 positions for the General Fund offset by an increase of .75 for non General Fund) in 2020-21.

- Increased Special Revenue Funds of \$18.5 million, primarily resulting from increased funding for storm damage repairs; and
- Increased Special District & Other Agencies funding of \$2 million; Internal Service Funds of \$2.2 million; Enterprise Funds of \$16.0 million, and Less than County Wide Funds of \$1.7 million.

2020-21 ALL COUNTY FUNDS

Recommended Financing Summary

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for financing of \$878.8 million, a \$107.3 million increase (13.9%) from the 2020-21 Projected Budget. Financing includes revenues of \$826.7 million, a \$74.3 million increase (9.9%), and \$52 million in available fund balance, a \$33.1 million increase (174.2%). The increase is primarily the result of the following:

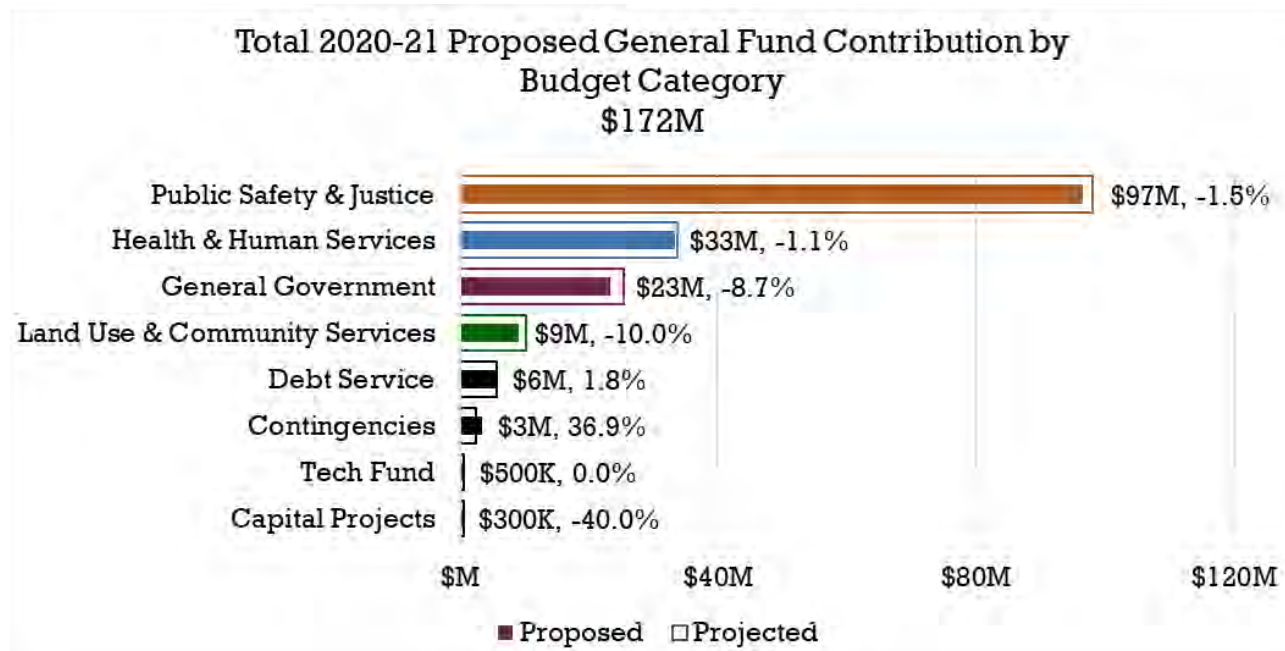
- Increased General Funds of \$17.6 million, primarily related to increased costs for health and human services and public safety;
- Increased Capital Project Funds of \$7.3 million, primarily resulting from anticipated library, health, and parks projects;

2020-21 GENERAL FUND

On December 10, 2019, the County Administrative Office (CAO) presented a Fiscal Year (FY) 2020-21 budget forecast. This report provided an overview of the FY 2019-20 General Fund budget compared to estimates and updated information on FY 2020-21 General Fund budget projections.

Updated estimates indicated General Fund revenue growth would exceed expenditure growth and budget to actual savings would be available to help finance the FY 2020-21 budget in the amount of \$6.1 million. In addition, the FY 2020-21 General Fund projected budget expected total costs to exceed total revenues based on modest growth of 4.7% from general purpose revenues, such as property tax, sales tax and cannabis business tax, offset by rising costs with above average increases for health insurance and retirement.

FINANCIAL SUMMARY



The 2019-21 Proposed Budget anticipated that the 2020-21 Projection for the General Fund was short \$7.5 million. Based on the updated financial outlook, the County Administrative Officer requested that departments submit a FY 2020-21 budget request based on a 7.5% reduction in the General Fund contribution. For departments, this required absorbing cost increases by increasing revenues and fees wherever possible and reducing costs in order to achieve reductions in the General Fund contribution.

2019-20 Mid-Year Report—PRE COVID-19

The Mid-Year Report, provided on March 10, 2020, reported that revenues increase, expenditures decrease, and more savings is expected for the General Fund. County departments submitted their revised estimates for FY 2019-20 revenues and expenditures based on mid-year actuals to date and estimates through year-end. Overall, costs have declined and some revenues have increased, resulting in a \$1 million savings to the General Fund compared to the preliminary forecast. Increased tax and grant revenues offset reduced permit revenue combined with rising salary and benefit costs, which departments are able to absorb through turnover and vacancies, are the primary factors related to the overall savings.

Based on revised estimates, the General Fund has a \$5.7 million savings rather than the \$4.7 million in savings anticipated in December. The savings will provide financing to carry forward to FY 2020-21 and provided funding for some emergency capital improvements.

2020-21 General Fund Contribution

The 2020-21 recommended budget reflects department reductions between 2.5-12.5% in order to balance the budget. In 2020-21, the proposed General Fund Contribution (Discretionary General County Revenues or Net County Cost) for General Fund departments is \$172.1 million. This represents a decrease of \$4.2 million from the FY 2020-21 Projected Budget. The decreased available contribution is primarily from projected budget shortfall of \$7.5 million offset by increased net revenues of \$3.3 million. The chart above reflects the percentage of General Fund Contribution by budget category and reflects increases in Contingencies and Debt Services, offset by decreases in all other categories.

Critical Capital Financing for Projects

On April 28, 2020, the Board of Supervisors approved the issuance of capital financing in the amount of \$15 million in new capital financing for

FINANCIAL SUMMARY

	(A) 2019-20 Mid-Year Estimates	(B) 2019-20 Estimates (Proposed)	(C) 2019-20 Estimates (COVID-19)	(C - B) 2019-20 Deficit (COVID-19)
Preliminary General Fund COVID-19 Estimate (in millions)				
Financing				
Fund Balance Available	\$19.0	\$19.0	\$19.0	\$0.0
General Purpose Revenues	\$158.3	\$158.3	\$150.6	(\$7.7)
Total Financing	\$177.3	\$177.3	\$169.6	(\$7.7)
Financing Uses before Reserves	\$165.2	\$166.4	\$178.7	\$12.3
Increase Reserves to achieve 10%	\$6.4	\$6.4	\$0.4	(\$6.0)
Financing Uses with Reserves	\$171.6	\$172.8	\$179.1	\$6.3
Available Financing	\$5.7	\$4.5	(\$9.5)	(\$14.0)
Total Impact to Reserves	\$12.1	\$10.9	(\$9.1)	(\$20.0)

needed capital improvements, that also includes refinancing the 2011 Certificates of Participation of \$5 million. The financing of new debt is cost-neutral as this financing will be offset by debt service reductions from the maturity of other County debt or charges to non-General Fund sources, resulting in no increase to the net General Fund costs over the life of the debt service. A summary of the critical capital projects is provided in the Capital Projects Budget.

COVID-19 Pandemic Results in Economic Downturn, County Deficit

As a result of the COVID-19 public health emergency and shelter-in-place requirement, the economic downturn has resulted in reduced revenues from sales tax, transient occupancy tax and charges for some services as much as 20% of the annual estimates, leaving the General Fund with an anticipated loss of up to \$20 million, or 12% of the General Fund contribution, in FY 2019-20. While the County issued an immediate hiring and spending freeze, these actions will produce limited savings that will not be enough to offset emergency expenses and revenue losses. Under the circumstances, it will be necessary to cancel the contribution to reserves of \$6 million for FY 2019-20 and decrease the existing reserves by up to \$14 million for a total use of reserves of \$20 million, leaving the 7% of revenues minimum reserve.

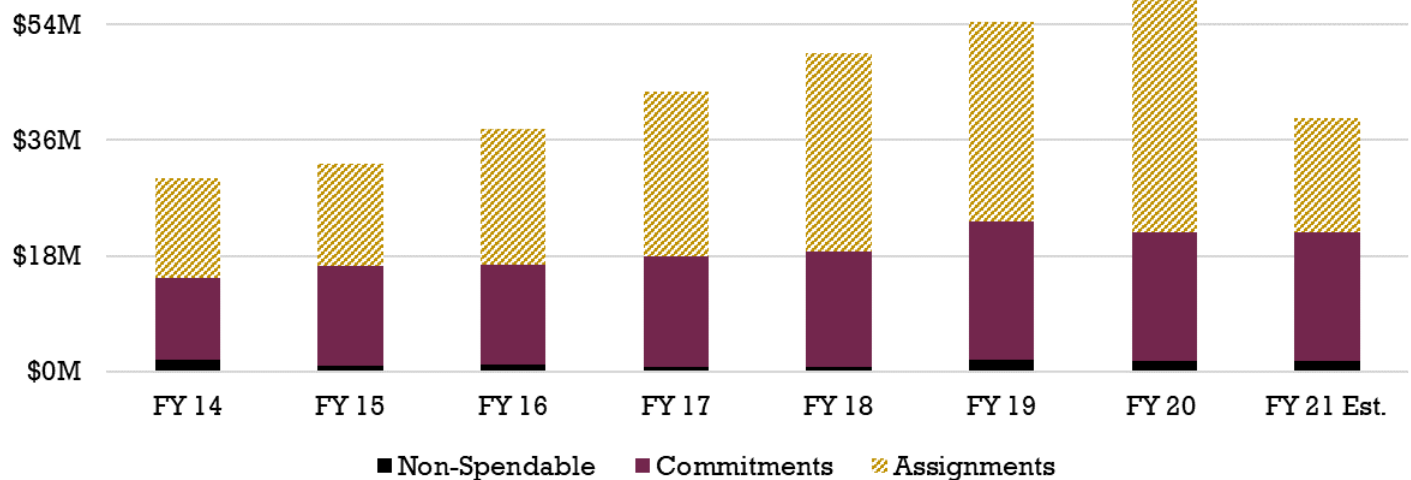
County preliminary emergency costs are \$10 million for the initial response period of 60-90 days. County costs through May 5, 2020 are \$9.0 million and it is estimated that 50% of these costs may not be eligible for FEMA reimbursement. The County has additional funding from homeless services grants to assist with the match for the Shelter and Care costs estimated at \$7 million (included in the total). The General Fund impact is anticipated to be less than \$2 million for the initial response with funding for these costs available in Contingencies. Updates will be provided when more information is known.

COVID-19 Pandemic—County Response

The outbreak of COVID-19, a respiratory disease caused by a new strain of coronavirus, has been characterized as a pandemic (the “Pandemic”) by the World Health Organization. On January 31, 2020, the Secretary of the United States Health and Human Services Department declared a public health emergency for the United States and on March 13, 2020, the President of the United States declared the outbreak of COVID-19 in the United States a national emergency. Subsequently, the President’s Coronavirus Guidelines for America and the United States Centers for Disease Control and Prevention called upon Americans to take actions to slow the spread of COVID-19 in the United States.

FINANCIAL SUMMARY

General Fund Reserves - Estimated Impact
by COVID-19



On March 4, 2020, the Governor of California (the “Governor”) proclaimed a state of emergency in California as a result of the threat of COVID-19. Since declaring the emergency, the Governor has issued a number of Executive Orders relating to COVID-19 preparedness and mitigation. These include his March 19, 2020 Executive Order N-33-20, which orders all individuals living in the State of California to stay home or at their place of residence except as otherwise identified.

The County issued a Shelter in Place order (“County Order”) on March 16, 2020. Since that time, County personnel led by the Health Services Agency and the County Administrative Office have spearheaded a strategic response to battling community spread of the COVID-19, taking action which substantially aligns, among other matters, with the Governor’s order. These actions are focused on “social distancing,” or limiting instances where the public can congregate or interact with each other, which affects the operation of businesses and impacts enterprise operations and the economy. The County Order was originally set to expire on April 7, 2020 but on March 31 was extended until May 3, 2020 and on April 30 was further extended until further notice.

General Fund Reserves

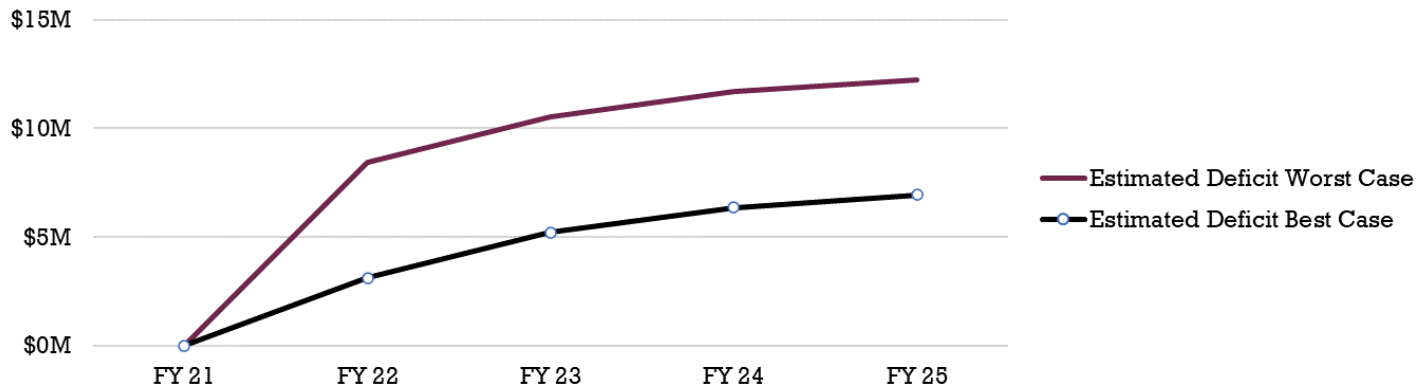
The FY 2020-21 Proposed Budget includes funding to maintain General Fund reserves at almost 10% of revenues. Since FY 2011-12, the County has increased reserves by \$29 million to create stronger financial stability for the County’s General Fund and improve the County’s credit rating to AAA as shown in the chart “General Fund Reserves” above. The budget reflects an additional contribution of \$0.4 million for a total of \$58.6 million, or nearly 10% of total revenues. Due to financial constraints, no additional contributions are planned for FY 2020-21 except the restoration payment of \$400,000 for the Natural Disaster reserve replenishment.

As a result of the health pandemic, the County immediately implemented a hiring and spending freeze in order to save as much as possible. Preliminary estimates indicate that the County will have a deficit of \$20 million in FY 2019-20 and will be required to utilize reserves and other one-time funds to offset the anticipated loss.

Details regarding the types of reserves, (Non Spendable, Commitments, and Assignments) are explained in the Fund Balance Policy included in the Appendix.

FINANCIAL SUMMARY

Pre-COVID-19 Estimated General Fund Budget Deficits



PREPARING FOR THE FUTURE

Budget Shortfalls Anticipated

The five-year forecast prepared before the COVID-19 outbreak anticipated budget shortfalls. Looking ahead, the General Fund is expected to meet its obligations for FY 2020-21 through further reductions to department projections. However, due to declining revenues in the current year and continuing through FY 2024-25, or remaining flat, the General Fund is unlikely to meet its obligations without new or increased revenues and/or major cost reductions that could potentially impact programs and services. Based on updated projections for average expenditures and slowly declining revenue growth, the annual budget shortfall is \$3-\$7 million but could be as high as \$8-\$12 million if prior year savings are not achieved and revenues stagnate or decline further. The five-year forecast is shown above and does not include impacts from COVID-19 since it is too early to adequately forecast future years until more information is known.

OTHER CHALLENGES AND OPPORTUNITIES

Deferred Maintenance

The County's facilities and infrastructure needs are growing and funding needs to be identified to address more than health and safety concerns. A County Facilities Master Plan process was undertaken in FY 2019-20 to assist in providing a road map for future County services. Due to the COVID-19 pandemic, County finances do not allow

for this project to continue so the effort has been placed on hold. In FY 2020-21, Public Works will continue to evaluate drainage culverts, bridges and road infrastructure needs and possible funding options. General Services is undertaking a similar effort related to County-owned buildings.

ECONOMIC OUTLOOK

2020-21 Economic Outlook Update

The economic outlook prior to COVID-19 outlined the potential for continued growth to narrow for both the nation and California, with both experiencing full employment and historic low unemployment rates. The economic expansion that began in 2009 was the longest in modern history. The U.S. unemployment rate dipped to 3.5% in November 2019, the lowest since December 1969. Inflation for the U.S. was 2.1% in November 2019. Santa Cruz County's unemployment rate was 3.9% in November 2019, still above the State and national average.

The pandemic has negatively affected travel, commerce, investment values, and financial markets globally, and is widely expected to continue to negatively affect economic output worldwide and within the County. Since the outbreak, a total of 33.5 million unemployment filings have occurred across the nation. In Santa Cruz County as of May 2, 2020, filings total 34,000, including 11,000 prior to the pandemic, a 209% increase in unemployment filings.

FINANCIAL SUMMARY

STATE BUDGET & OTHER IMPACTS

On January 10, 2020, Governor Newsom released California's Proposed Fiscal Year 2020-21 State Budget (the "Proposed 2020-21 State Budget") which reflected \$153 billion in new spending from the State's general fund and tackled issues including climate change, particularly wildfires, as well as clean energy and homelessness in California. The Proposed 2020-21 State Budget totaled approximately \$222 billion and included more than \$1 billion in funding for homeless families to access shelter and approximately \$1 billion over four years to prevent, track and fight wildfires, as well as adding approximately \$2 billion to the "Rainy Day Fund", which was projected to grow to \$18 billion by the end of FY 2020-21. It also called for \$12 billion over five years to respond to climate change. For K-12 schools and California Community Colleges, Proposition 98 funding for FY 2020-21 is approximately \$84 billion, which combines with more than \$819 million in "settle-up" payments for prior fiscal years and proposes an increased investment of \$3.8 billion in K-14 education.

The Governor is expected to release the May Revision to the Proposed 2020-21 Budget (the "May Revision") on May 14, 2020. The County anticipates that the May Revision will revise certain planned funding for various programs that the County provides and will address any State aid that could be made available to it in response to the fiscal impact of the COVID-19 pandemic.

Federal Stimulus and Aid. As of the date of publication, federal stimulus and aid packages already approved under the Coronavirus Aid, Relief, and Economic Security Act, or "CARES" Act have not included direct support for local governments, especially those with populations less than 500,000, such as the County.

There have been proposals at the federal level to authorize direct aid to counties and towns with populations as small as 50,000 compared to the

current threshold of 500,000 and to expand the use of such aid to more than only covering COVID-19 related expenses, but no proposal has been approved at this time.

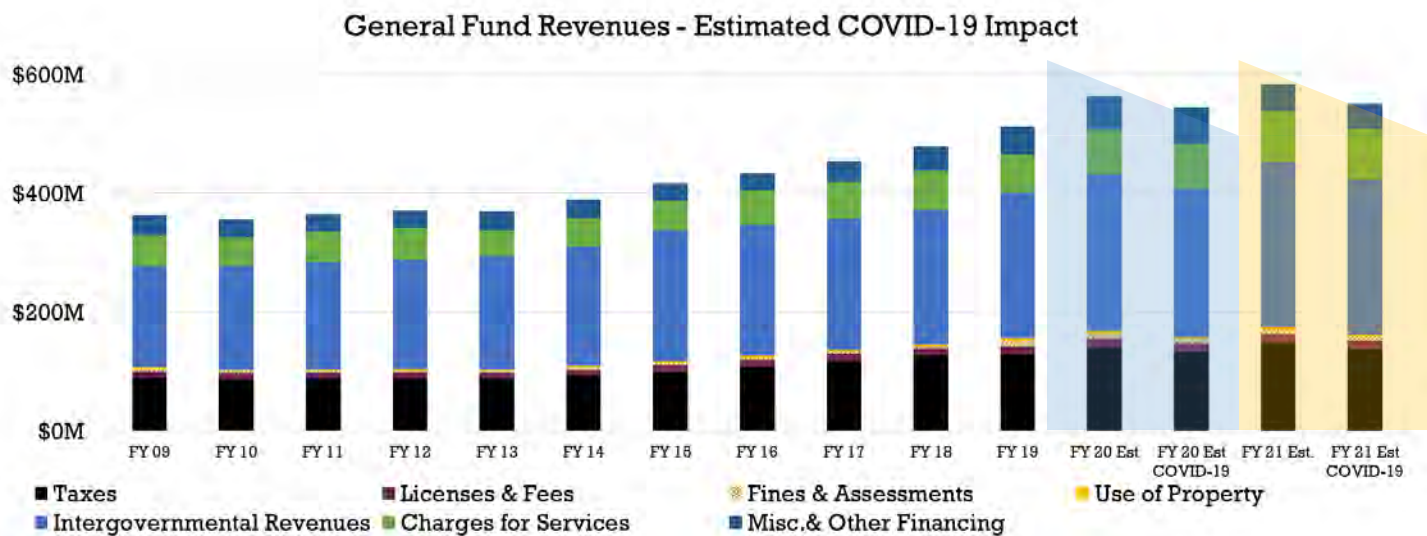
The County cannot guarantee the level of federal or state reimbursement for emergency costs, or stimulus funds that may be received to offset sales tax, transient occupancy tax and other revenues lost as a result of the shelter-in-place order and social-distancing requirements that have led many businesses to close, many people to lose employment, and the County's tourism sector to temporarily curtail operations.

SUMMARY OF GREAT RECESSION IMPACTS

During the years following the Great Recession, the County's General Fund revenues were hampered as a result of declining assessed values and depressed consumer spending. Assessed values declined 3.1% in FY 2009-10 marking the first decline in the County since it began tracking property tax growth in 1968. Assessed value declined further by 0.6%, 0.1% and 0.9% in FYs 2010-11, 2011-12 and 2012-13, respectively. Sales tax receipts were also affected by the downturn, declining by 10% in both FYs 2008-09 and 2009-10. However, sales tax receipts increased in the following years by 9% in FY 2010-11, 6% in FY 2011-12 and 9% in FY 2012-13, regaining its pre-recession level. After a brief period of weaker tourist spending in 2009 and 2010, the County experienced a 12% increase in transient occupancy tax collections in FY 2011-12 due to both increasing occupancy and institution of audit compliance procedures.

The County correspondingly employed strict cost control measures to reduce budget imbalances. With respect to staffing costs, employees were offered other available positions to the extent possible if positions eliminated were not vacant. In FYs 2009-10, 2010-11 and 2011-12, the County implemented personnel furloughs of 15 days for the General Unit employees (74% of County

FINANCIAL SUMMARY



employees) and 19.5 days for all other County employees. In FY 2012-13, County employees agreed to continue the furlough program, although at a level that was 2.3% lower than prior years. Furloughs ranged from 12 days (4.62%) to 13.5 days (5.2%) depending on the bargaining unit. The County's agreement with its largest employee bargaining unit that was negotiated in September 2013 for a three-year term included a reduced furlough to 6.5 days (2.5%) for the first 12 months, and the elimination of the furlough in future years.

PRELIMINARY 2020-21 BUDGET IMPACTS

Preliminary estimates indicate that the anticipated revenue losses due to the Shelter in Place order from the COVID-19 pandemic will be greater than the Great Recession. Preliminary estimates revenue losses between \$30 and \$40 million as depicted in the chart above "General Fund Revenues—Estimated Impact". Revenues heavily impacted from the Shelter in Place order include the following preliminary estimated annual losses based on a U shaped economic recovery with a downturn in revenues through mid September and a slow revenue growth through December:

- Sales Tax losses up to 25%
- Transient Occupancy Tax losses up to 45%
- Interest revenue losses up to 50%

- Other Revenues losses up to 25%
- Proposition 172 revenue losses up to 15%
- Realignment revenue losses up to 25%
- AB109 revenue losses up to 25%
- Some Charges for Services up to 25%

As a result of the above assumptions, General County Revenues estimate revenues losses of 8% or \$13 million and department revenues estimate losses of 6% or \$23 million for a total of \$36 million. Total financing is further reduced by \$4.5 million from the loss of the prior year savings from 2019-20 for a total deficit of \$40.5 million, approximately 23% of the General Fund contribution. In the event revenues are better than anticipated by \$6 million and/or some State relief is received, then the deficit could be \$30 million. To date, counties under 500,000 populations have not received federal stimulus funding. If unrestricted stimulus funds are received up to \$24 million (in line with National Association of Counties proposal), they could be used to cover the revenue losses over the estimated two to three year recovery period. In this scenario, the deficit could be \$24 million instead of \$40 million and more closely resemble the deficit the County faced in the beginning of the Great Recession.

In order to address financial constraints,

FINANCIAL SUMMARY

	(A)	(B)	(B - A)	(C)	(C - B)
Preliminary General Fund COVID-19 Estimate (in millions)	2020-21 Projection	2020-21 Revised Proposed Estimates	Proposed Estimated Change to Projection	2020-21 Revised COVID-19 Estimates	COVID-19 Estimated Change to Proposed
Financing					
Fund Balance Available Estimated	\$5.5	\$4.5	(\$1.0)	\$0.0	(\$4.5)
General Purpose Revenues	\$163.8	\$168.1	\$4.3	\$155.1	(\$13.0)
Total Financing	\$169.3	\$172.6	\$3.3	\$155.1	(\$17.5)
Financing Uses with Reserves	\$176.8	\$172.6	(\$4.2)	\$195.6	\$23.0
Available Financing (Shortfall)	(\$7.5)	\$0.0	\$7.5	(\$40.5)	(\$40.5)

departments have been asked to reduce the 2020-21 Proposed Budget General Fund contribution by 20%, or 10% for Health and Public Safety.

In addition, in order to limit the impact on services and layoffs, the County will begin negotiations with each of the bargaining units in order to reduce costs wherever possible in order to retain positions. It is estimated that a 10% furlough on all bargaining units and 5% for health and public safety units could cover about one-third of the anticipated shortfall. In the event State and federal relief is committed then adjustments may be available to restore programs, services and staff.

BUDGET PROCESS

The FY 2020-21 Proposed Budget is being provided on May 12, 2020 in order for the public to review the document in advance of Budget Hearings. The hearings are scheduled to begin June 21, 2020 and will be reduced to two days instead of four. Per State law, the Board is required to adopt the FY 2020-21 Proposed Budget, containing such revisions as the Board determines at the conclusion of the hearings on last day June 30. Prior to the hearings, the Board will be presented any supplemental information and recommendations as necessary to provide up-to-date information.

At the conclusion of the public hearings, the Board of Supervisors will be asked to approve the updated FY 2020-21 Proposed Budget, as modified per any approved supplemental adjustments and

additional Board direction during the hearings. After the State adopts its budget and/or as needs arise after the close of the property tax roll and the County's FY 2019-20 books, the Auditor-Controller will return with a collection of budgetary adjustments for the Board's consideration as the final 2020-21 Adopted Budget in September 2020, required to provide to the State by October 10th.

Since it is anticipated that the COVID-19 pandemic will have a negative effect on General Fund revenues this year and next, it will be necessary to modify the 2020-21 Proposed Budget as soon as possible during FY 2020-21. Department budget reduction plans will need to be prepared in accordance with the requirements for mandated services, keeping our budgeting principles and strategic plan in mind, details provided in the Appendix. Department plans will be reviewed by the County Administrative Office over the summer and presented to the Board in August.

FINANCIAL SUMMARIES—PRE COVID-19

The tables on the next few pages provide summaries of the FY 2020-21 Proposed Budget, showing financing for All Funds and the General Fund by budget category, type and department. Detailed information related to each budget department can be found in the Departmental Budgets section, and financial summaries presented in the required State schedule format are included in the Budget Schedules section in the Appendix.

FINANCIAL SUMMARY

PRE COVID-19

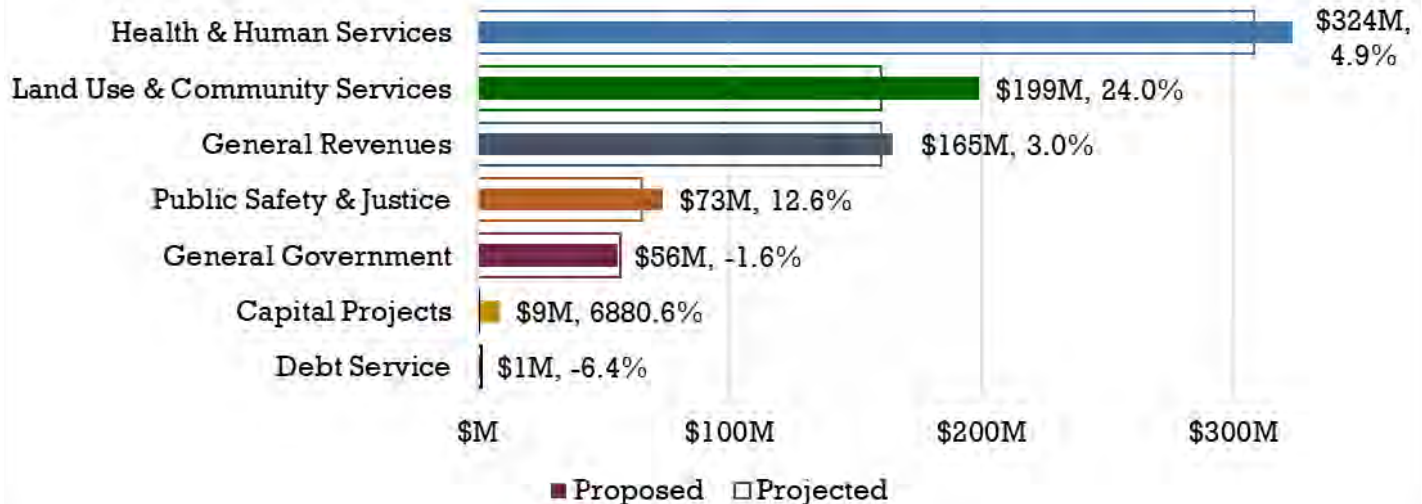
2020-21 ALL COUNTY FUNDS

Recommended Financing Summary

The FY 2020-21 Proposed Budget financing for all funds totals \$878.7 million, including revenues of \$826.7 million and other fund balances available of \$52 million. The increase is primarily due to:

- Increased Other Financing of \$18.2 million, Intergovernmental revenues of \$36.5 million, and Miscellaneous revenues of \$4.2 million primarily related to health and human services, and anticipated completion of several grant-funded projects;
- Increased Licenses & Permit fees of \$0.5 million primarily from increased refuse and public utility franchise fees;
- Increased Fines & Assessments of \$3.4 million primarily related to penalties for delinquent taxes;
- Increased Taxes of \$1.4 million, primarily from increased fire protection assessments;
- Increased Charges for Services of \$9.7 million, primarily from expansion of health clinics; and
- Interest earnings increase of \$0.25 million.

Total 2020-21 All Funds Recommended Revenues by Budget Category
\$827M



Total Financing All County Funds

All Funds	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Δ
Taxes	180,032,799	187,900,542	189,333,297	0.8%
Licenses & Permits	14,358,201	14,725,924	15,239,018	3.5%
Fines & Assessments	7,540,636	4,069,823	7,485,858	83.9%
Use of Money	6,424,025	6,377,761	6,600,254	3.5%
Intergovernmental	337,616,580	294,879,474	331,373,082	12.4%
Charges for Services	203,254,456	201,620,183	211,319,627	4.8%
Miscellaneous	30,599,380	15,170,480	19,373,007	27.7%
Other Financing	62,341,293	27,688,279	45,958,471	66.0%
Other Governmental Unit Revenue	2,000	2,000	2,000	0.0%
Total Revenues	842,169,370	752,434,466	826,684,614	9.9%
<i>All Funds—Fund Balances Available</i>	<i>72,732,320</i>	<i>18,993,677</i>	<i>52,071,925</i>	<i>174.2%</i>
Total Financing	914,901,690	771,428,143	878,756,539	13.9%

FINANCIAL SUMMARY

PRE COVID-19

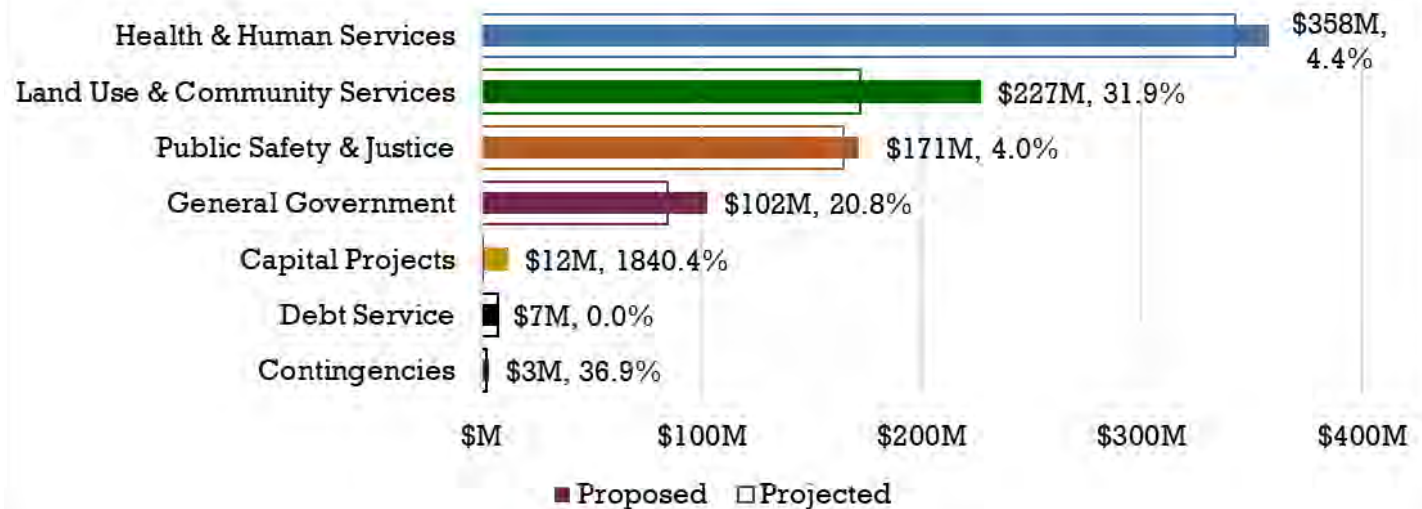
2020-21 ALL COUNTY FUNDS

Recommended Expenditure Summary

The FY 2020-21 Proposed Budget expenditures for all funds total \$878.7 million, a \$107.3 million increase (13.9%) from the FY 2020-21 Projected Budget. The increase is primarily the result of the following:

- Increased Capital Project Funds of \$9.0 million, primarily resulting from the anticipated completion of several grant-funded projects; and
- Increased Special Revenue Funds of \$33.3 million, primarily resulting from increased funding for Park Dedication Districts, housing projects, and storm damage repairs;
- Increased County Fund Expenditures of \$64.9 million, primarily resulting from increased costs for General Fund, Internal Service Funds, Enterprise Funds, and Less than County Wide Funds.

Total 2020-21 All Funds Recommended Expenditures by Budget Category
\$878M



Total Expenditures All County Funds

All Funds	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Δ
Salaries & Benefits	364,528,812	379,526,575	378,749,300	-0.2%
Services & Supplies	320,485,155	268,200,354	312,732,705	16.6%
Other Charges	159,222,176	134,321,342	171,294,164	27.5%
Fixed Assets	58,351,397	3,797,880	20,079,692	428.7%
Other Financing	46,099,564	23,536,117	35,069,784	49.0%
Contingencies	7,551,592	3,347,603	4,901,698	46.4%
Subtotal	956,238,696	812,729,871	922,827,343	13.5%
<i>IntraFund Transfers</i>	<i>(41,337,006)</i>	<i>(41,301,728)</i>	<i>(44,070,804)</i>	<i>6.7%</i>
Total Expenditures	914,901,690	771,428,143	878,756,539	13.9%

FINANCIAL SUMMARY: ALL FUNDS BY DEPARTMENT—PRE COVID-19

Department	Expenditures	Financing		Funded Staff
		Revenues	All Funds	
General Government				
Assessor-Recorder	5,614,549	2,755,364	2,859,185	31.0
Assoc. of Monterey Bay Area Governments	32,807	0	32,807	0.0
Auditor Controller Treasurer Tax Collector	6,788,894	3,147,213	3,641,681	42.2
Board of Supervisors	3,139,873	0	3,139,873	18.0
Cannabis Licensing	1,024,691	785,000	239,691	4.0
County Administrative Office	4,194,437	589,012	3,605,425	18.0
County Clerk—Elections	4,030,404	1,735,930	2,294,474	14.0
County Counsel	3,398,800	1,204,079	2,194,721	20.5
Economic Development	863,023	232,960	630,063	3.0
General Services	6,470,852	5,096,082	1,374,770	57.0
Information Services	16,952,762	16,952,762	0	62.0
Personnel	3,514,431	2,740,757	773,674	26.0
- Risk Management	46,366,020	20,511,496	25,854,524	12.0
General Government Total	102,391,543	55,750,655	46,640,888	307.70
Health & Human Services				
Child Support Services	6,844,612	6,844,612	0	42.0
CORE Investments	4,405,000	0	4,405,000	0.0
Health Services Agency	198,639,943	185,653,124	12,986,819	611.0
Homeless Services Coordination	1,867,462	568,155	1,299,307	2.0
Human Services Department	145,888,823	130,542,058	15,346,765	507.0
Health and Human Services Total	357,645,840	323,607,949	34,037,891	1,162.0
Land Use & Community Services				
Agricultural Commissioner	6,272,663	5,251,170	1,021,493	28.81
Agricultural Cooperative Extension	147,786	0	147,786	1.0
Local Agency Formation Commission	133,933	0	133,933	0.0
Library Fund	7,989,275	7,235,005	754,270	0.0
Monterey Bay Air Resources District	62,849	0	62,849	0.0
Parks, Open Space, and Cultural Services	12,360,087	7,190,671	5,169,416	48.5
- Recreation and Cultural Services	432,650	0	432,650	0.0
Planning	13,279,508	10,455,163	2,824,345	68.0
- Housing Funds	13,850,013	1,900,715	11,949,298	0.0
Public Works	155,733,324	149,941,631	5,791,693	268.8
Redevelopment Successor Agency	16,716,832	16,869,578	(152,746)	0.0
Land Use and Community Services Total	226,978,920	198,843,933	28,134,987	415.11
Public Safety & Justice				
911 Communications Center	2,181,224	800,000	1,381,224	0.0
Animal Control Services	1,684,432	0	1,684,432	0.0
Contribution to Superior Court	2,008,163	2,361,839	(353,676)	0.0
County Fire Protection	11,540,489	10,034,375	1,506,114	0.0
District Attorney-Public Administrator	21,292,595	7,237,435	14,055,160	104.0
Emergency Services	578,161	245,115	333,046	2.0
Grand Jury	51,101	0	51,101	0.0
Probation	28,726,173	20,365,788	8,360,385	125.5
Public Defender	12,680,132	164,000	12,516,132	0.0
Sheriff-Coroner	90,694,735	32,122,212	58,572,523	361.0
Public Safety and Justice Total	171,437,205	73,330,764	98,106,441	592.50
Capital Projects				
Plant Acquisition	12,220,936	8,691,166	3,529,770	
County Financing				
Debt Service	7,253,211	1,493,042	5,760,169	
General Revenues	(3,093,571)	164,967,105	(168,060,676)	
Reserves and Contingencies	3,422,455	0	3,422,455	
Technology Fund	500,000	0	500,000	
County Financing Total	8,082,095	166,460,147	(158,378,052)	
All Funds Total	878,756,539	826,684,614	52,071,925	2,477.31

FINANCIAL SUMMARY

PRE COVID-19

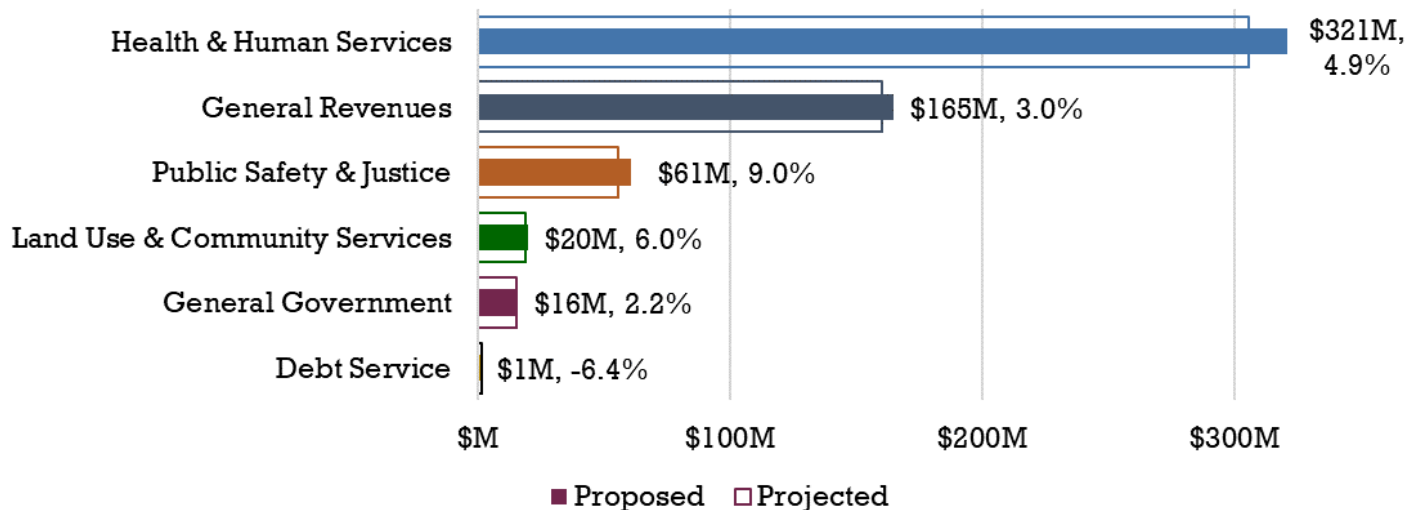
2020-21 GENERAL FUND

Recommended Financing Summary

The FY 2020-21 General Fund recommended financing totals \$587.8 million, including revenues of \$583.7 million and fund balance of \$4.1 million. The increase in revenues of \$26.1 million from the 2020-21 Projected Budget is primarily the result of the following:

- \$13.5 million in Intergovernmental revenues for State and Federal programs;
- \$3.3 million in Fines & Assessments;
- \$3.8 million in Charges for Services to offset cost increases;
- \$3.8 million in Miscellaneous Revenues;
- \$1.0 million in Other Financing Sources; and
- \$0.6 million increase in Licenses & Permit fees and Taxes.

Total 2020-21 General Fund Recommended Revenues by
Budget Category
\$584M



Total Financing General Fund

General Fund	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Δ
Taxes	140,320,972	147,338,257	147,381,099	0.0%
Licenses & Permits	14,314,171	14,679,184	15,186,352	3.5%
Fines & Assessments	7,501,781	4,032,823	7,405,743	83.6%
Use of Money	5,238,447	5,222,107	5,223,326	0.0%
Intergovernmental	265,549,828	264,705,714	278,228,326	5.1%
Charges for Services	83,817,120	82,192,891	86,000,934	4.6%
Miscellaneous	22,912,588	12,003,214	15,844,136	32.0%
Other Financing	27,619,030	27,423,598	28,471,924	3.8%
Other Governmental Unit Revenue	2,000	2,000	2,000	0.0%
Total Revenues	567,275,937	557,599,788	583,743,840	4.7%
<i>Fund Balance Available</i>	<i>12,640,686</i>	<i>12,659,016</i>	<i>4,115,580</i>	<i>-67.5%</i>
Total Financing	579,916,623	570,258,804	587,859,420	3.1%

FINANCIAL SUMMARY

PRE COVID-19

2020-21 GENERAL FUND

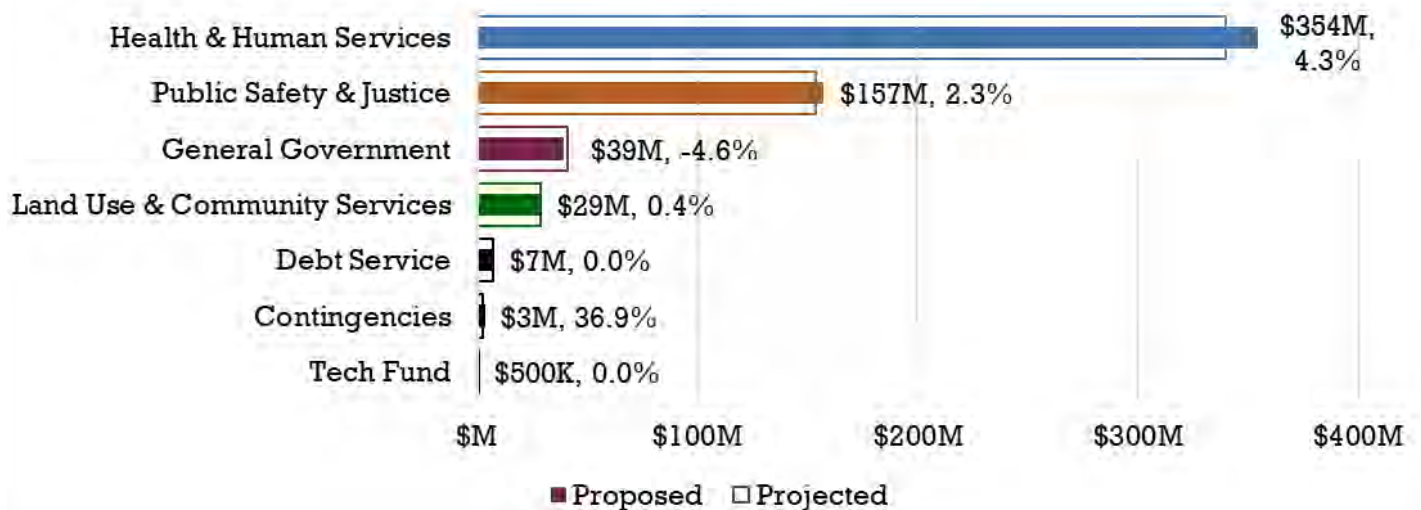
RECOMMENDED EXPENDITURE SUMMARY

The FY 2020-21 General Fund recommended expenditures total \$587.8 million, a \$17.6 million increase (3.2%) from the FY 2020-21 Projected Budget. The increase is primarily the result of status quo operations, which results in the following:

- Decreased Salaries and Benefits for existing staff of \$1.3 million; and 11.45 less positions;

- Increased Services and Supplies of \$15.9 million, primarily health and human services;
- Increased Other Charges of \$4.3 million;
- Increased Fixed Assets of \$0.2 million;
- Decreased Other Financing of \$0.9 million;
- Increased Contingencies of \$0.9 million for year end adjustments; and
- Increased Intra-fund Transfers of \$1.5 million for reimbursements of County costs.

Total 2020-21 General Fund Recommended Expenditures by Budget Category
\$588M



Total Expenditures General Fund

General Fund	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Δ
Salaries & Benefits	315,169,268	328,437,103	327,135,892	-0.4%
Services & Supplies	175,788,266	161,954,591	177,945,495	9.9%
Other Charges	94,528,052	94,975,001	99,266,638	4.5%
Fixed Assets	772,185	310,842	519,509	67.1%
Other Financing	26,341,446	19,829,076	18,889,394	-4.7%
Contingencies	5,612,609	2,500,000	3,422,455	36.9%
Subtotal	618,211,826	608,006,613	627,179,383	3.2%
<i>IntraFund Transfers</i>	<i>(38,295,203)</i>	<i>(37,747,809)</i>	<i>(39,319,963)</i>	<i>4.2%</i>
Total Expenditures	579,916,623	570,258,804	587,859,420	3.1%

FINANCIAL SUMMARY: GENERAL FUND BY DEPARTMENT—PRE COVID-19

Department	Expenditures	Financing		Funded Staff
		Revenues	General Fund	
General Government				
Assessor-Recorder	5,614,549	2,755,364	2,859,185	31.0
Assoc. of Monterey Bay Area Governments	32,807	0	32,807	0.0
Auditor Controller Treasurer Tax Collector	6,788,894	3,147,213	3,641,681	42.2
Board of Supervisors	3,139,873	0	3,139,873	18.0
Cannabis Licensing	1,024,691	785,000	239,691	4.0
County Administrative Office	4,194,437	589,012	3,605,425	18.0
County Clerk—Elections	4,030,404	1,735,930	2,294,474	14.0
County Counsel	3,398,800	1,204,079	2,194,721	20.5
Economic Development	863,023	232,960	630,063	3.0
General Services	3,986,712	2,047,720	1,938,992	53.0
Information Services	570,725	570,725	0	7.0
Personnel	3,514,431	2,740,757	773,674	26.0
- Risk Management	1,883,420		1,883,420	
General Government Total	39,042,766	15,808,760	23,234,006	236.70
Health & Human Services				
Child Support Services	6,844,612	6,844,612	0	42.0
CORE Investments	4,405,000	0	4,405,000	0.0
Health Services Agency	195,181,859	182,996,869	12,184,990	611.0
Homeless Services Coordination	1,867,462	568,155	1,299,307	2.0
Human Services Department	145,888,823	130,542,058	15,346,765	507.0
Health and Human Services Total	354,187,756	320,951,694	33,236,062	1,162.0
Land Use & Community Services				
Agricultural Commissioner	4,463,295	3,737,481	725,814	19.81
Agricultural Cooperattive Extension	147,786	0	147,786	1.0
Local Agency Formation Commission	133,933	0	133,933	0.0
Monterey Bay Air Resources District	62,849	0	62,849	0.0
Parks, Open Space, and Cultural Services	9,714,714	5,127,200	4,587,514	48.5
- Recreation and Cultural Services	432,650	0	432,650	0.0
Planning	13,279,508	10,455,163	2,824,345	68.0
Public Works	816,565	608,227	208,338	0.0
Land Use and Community Services Total	29,051,300	19,928,071	9,123,229	137.31
Public Safety & Justice				
911 Communications Center	2,181,224	800,000	1,381,224	0.0
Animal Control Services	1,684,432	0	1,684,432	0.0
Contribution to Superior Court	2,008,163	2,361,839	(353,676)	0.0
District Attorney-Public Administrator	21,292,595	7,237,435	14,055,160	104.0
Emergency Services	578,161	245,115	333,046	2.0
Grand Jury	51,101	0	51,101	0.0
Probation	28,726,173	20,365,788	8,360,385	125.5
Public Defender	12,680,132	164,000	12,516,132	0.0
Sheriff-Coroner	87,993,514	29,420,991	58,572,523	361.0
Public Safety and Justice Total	157,195,495	60,595,168	96,600,327	592.50
Capital Projects				
Plant Acquisition	300,008		300,008	
County Financing				
Debt Service	7,253,211	1,493,042	5,760,169	
General Revenues	(3,093,571)	164,967,105	(168,060,676)	
Reserves and Contingencies	3,422,455	0	3,422,455	
Technology Fund	500,000	0	500,000	
County Financing Total	8,082,095	166,460,147	(158,378,052)	
General Fund Total	587,859,420	583,743,840	4,115,580	2,128.51

COUNTY OVERVIEW





ABOUT SANTA CRUZ COUNTY

ABOUT SANTA CRUZ COUNTY

Santa Cruz County has 278,224 residents and is situated at the northern rim of Monterey Bay, approximately 65 miles south of San Francisco, 35 miles north of Monterey, and 35 miles southwest of Silicon Valley. Its natural beauty is present in the pristine beaches, lush redwood forests, and rich farmland. It has an ideal Mediterranean climate with low humidity and sunshine 300 days a year.

There are four incorporated cities in the County. The largest is the City of Santa Cruz, with a population of 63,993. Watsonville has a population of 53,452, Scotts Valley has 11,892, and Capitola has 10,158.

Santa Cruz County is the Gateway to the Monterey Bay National Marine Sanctuary, has 29 miles of coastline and includes numerous state parks and beaches. Its quaint shops and restaurants, coupled with a multitude of cultural and recreational activities, including sailing, fishing, golfing, surfing, kayaking and hiking, provide a wealth of leisure activities. The State of California owns and maintains 42,334 acres of parks in the coastal and mountainous areas of the County. The County maintains an additional 1,593 acres of parks, not including the numerous parks also found within the cities. Cultural amenities include the Santa Cruz County Symphony, the Cabrillo Music Festival, Shakespeare Santa Cruz, the McPherson Museum of Art and History, the University of California Performing Arts Center, and the Henry J. Mello Performing Arts Center.

The County's strong local economy is anchored by technology, agriculture, and tourism. The school system includes Cabrillo Community College and the University of California, Santa Cruz. Santa Cruz also hosts the Long Marine Laboratory, the Lick Observatory, the National Marine Fisheries service, and the Monterey Bay National Marine Sanctuary Exploration Center.

The County is served by the San Jose International Airport, the San Francisco International Airport, Oakland International Airport, Monterey Peninsula Airport, and the Watsonville Municipal Airport. Rail access is provided by Union Pacific Railroad, with a railhead at Watsonville Junction.

The County has per capita personal income of \$36,388, median household income of \$73,663, and a median value for owner-occupied housing of approximately \$903,666. The County Government has a workforce of approximately 2,500 employees in 20 agencies and departments, and an annual budget of \$915 million.

These wonderful attributes combined make Santa Cruz County one of California's most desirable areas to live.

The County Government Center is located at 701 Ocean Street in the City of Santa Cruz. Information for visitors can be found at www.santacruz.org.

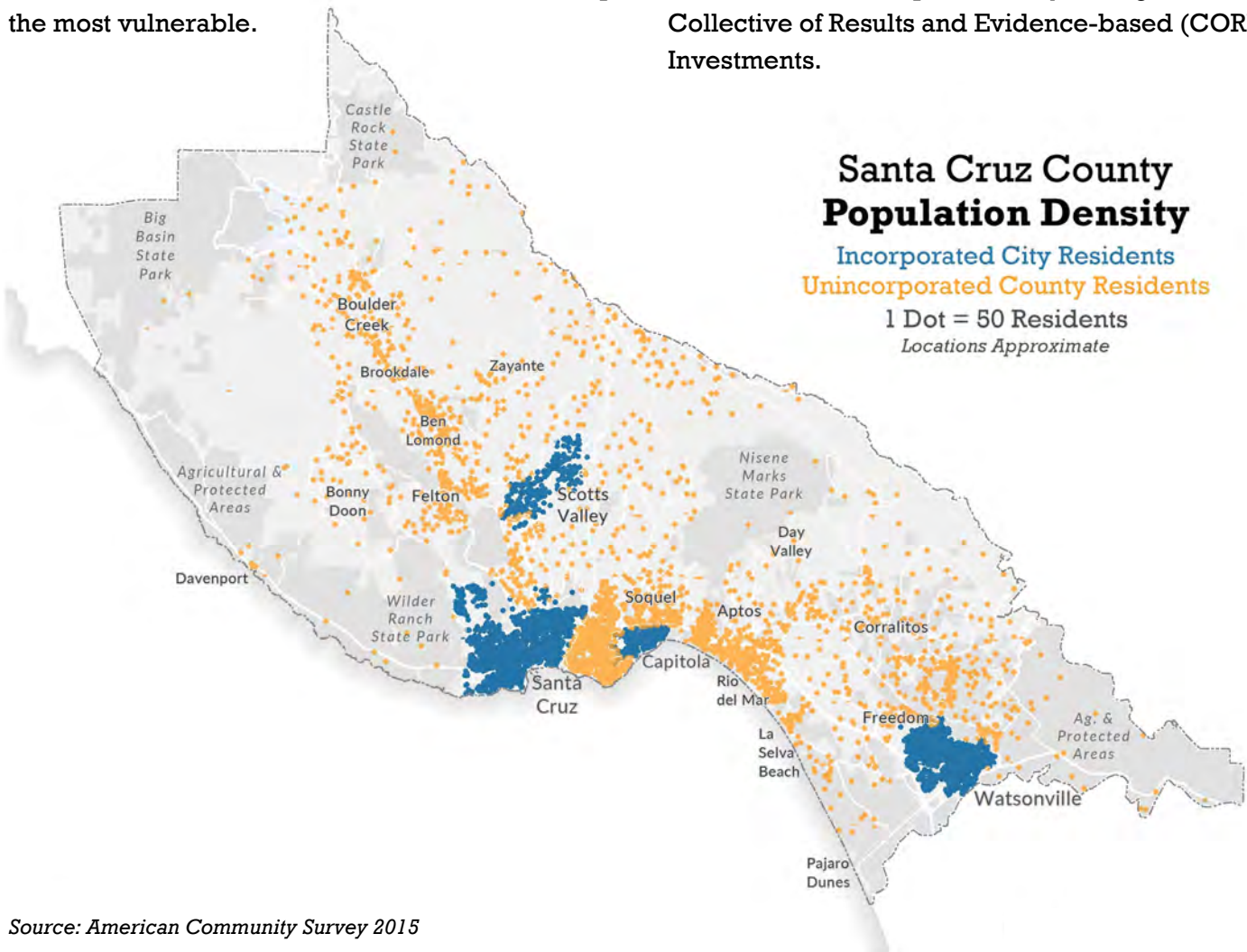


COMMUNITY PROFILE PROPOSED BUDGET • FY 2020-21

COMMUNITY PROFILE OVERVIEW

The 2020-21 Community Profile is curtailed due to the coronavirus pandemic. During this time of crisis, county residents have helped slow the spread by observing social distancing guidelines, the medical community has shown incredible dedication and sacrifice in serving those who are ill, and thousands of businesses and individuals have volunteered their time and resources to help the most vulnerable.

The County continues to work towards establishing community indicators to determine whether it is achieving the vision set out in the 2018-24 Strategic Plan. Progress can be tracked at both www.sccvision.us and www.datasharescc.org. The County is also continuing engagement with its community partners around data and measurement, most prominently through the Collective of Results and Evidence-based (CORE) Investments.



Source: American Community Survey 2015

COMMUNITY PROFILE: DEMOGRAPHICS

Population

County: Santa Cruz

275,124 Persons

State: California 39,892,126 Persons

Median Age

County: Santa Cruz

38.1 Years

State: California 37.3 Years

Population by Sex	Santa Cruz		California	
	Persons	%	Persons	%
Male	136,401	49.58%	19,812,762	49.67%
Female	138,723	50.42%	20,079,364	50.33%

Average Household Size

County: Santa Cruz

2.64 Persons

State: California 2.90 Persons

Average Commute Time

County: Santa Cruz

30 Minutes

State: California 32 Minutes

Population 16+: Unemployed

County: Santa Cruz

6.71%

State: California 6.24%

Percent Population Change: 2010 to 2020

County: Santa Cruz

4.86%

State: California 7.08%

Population by Race	Santa Cruz		California	
	Persons	%	Persons	%
White	191,514	69.61%	21,620,625	54.20%
Black/African American	3,133	1.14%	2,311,855	5.80%
American Indian/Alaskan Native	2,481	0.90%	390,317	0.98%
Asian	12,958	4.71%	5,991,539	15.02%
Native Hawaiian/Pacific Islander	414	0.15%	160,338	0.40%
Some Other Race	49,837	18.11%	7,253,185	18.18%
2+ Races	14,787	5.37%	2,164,267	5.43%

Households with Children

County: Santa Cruz

30,700 Households
(31.02% of Households)

State: California 5,039,212 Households
(37.47% of Households)

Population by Ethnicity	Santa Cruz		California	
	Persons	%	Persons	%
Hispanic/Latino	96,796	35.18%	16,123,690	40.42%
Non-Hispanic/Latino	178,328	64.82%	23,768,436	59.58%

Population Age 25+ with Less Than High School Graduation

County: Santa Cruz

24,954 Persons
(13.63% of Population: Age 25+)

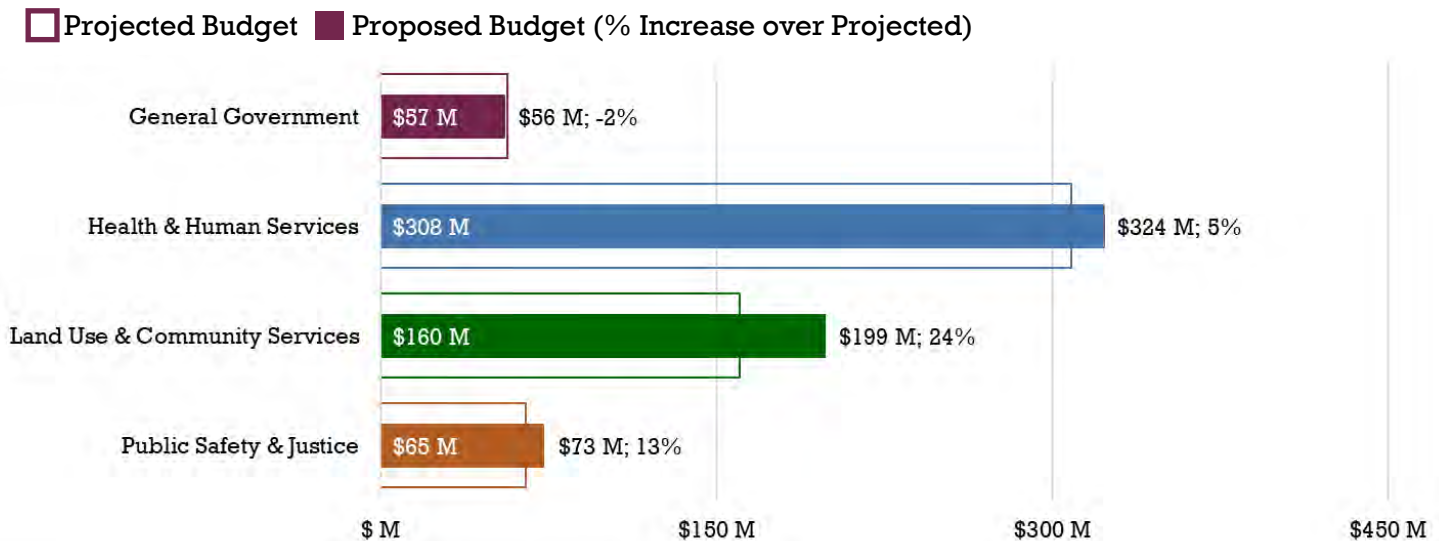
State: California 4,608,634 Persons (17.01% of Population: Age 25+)

GENERAL GOVERNMENT



GENERAL GOVERNMENT FINANCING SUMMARY

FY 2020-21 Total Revenues



FY 2020-21 Total Revenues by Character

Does not include Other Funds or General Fund contributions



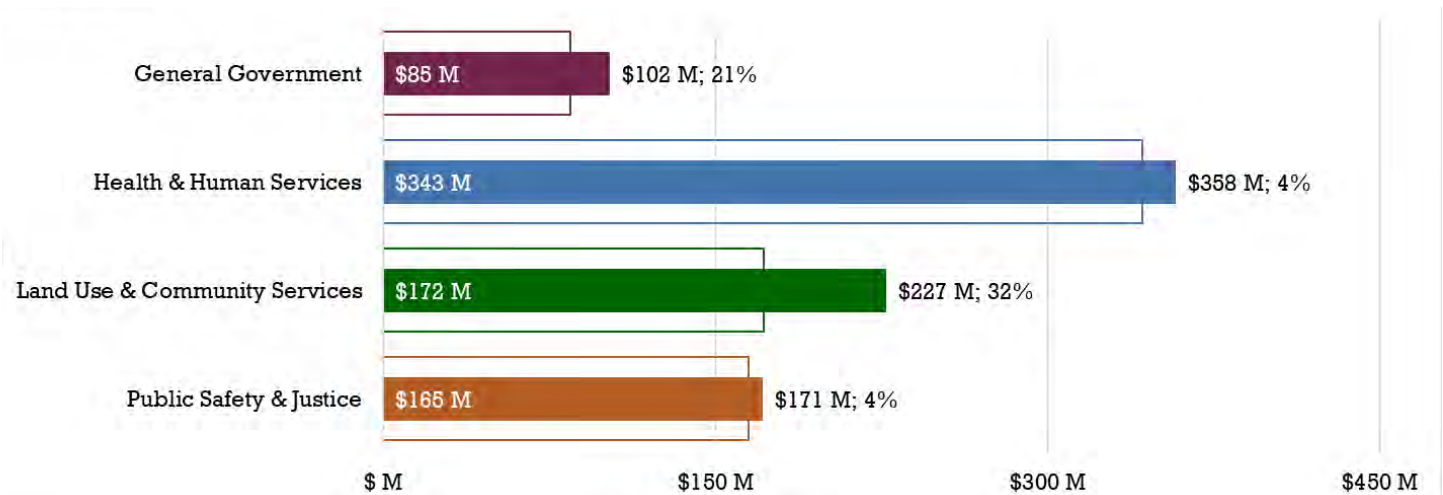
Department	FY 2020-21 Recommended Financing					Δ
	Projected 20-21	Revenues	Other Funds	General Fund	Total Financing	
AMBAG*	33,046	0	0	32,807	32,807	-1.8%
Assessor-Recorder	5,717,376	2,755,364	0	2,859,185	5,614,549	-2.4%
Auditor-Controller	6,956,983	3,147,213	0	3,641,681	6,788,894	-0.5%
Board of Supervisors	3,154,418	0	0	3,139,873	3,139,873	4.4%
Cannabis Licensing	981,522	785,000	0	239,691	1,024,691	-9.7%
County Administrative Office	4,646,548	589,012	0	3,605,425	4,194,437	-7.7%
County Clerk-Elections	4,367,518	1,735,930	0	2,294,474	4,030,404	-2.4%
County Counsel	3,482,488	1,204,079	0	2,194,721	3,398,800	-0.7%
Economic Development	910,117	232,960	0	630,063	863,023	-5.2%
General Services	6,833,003	5,096,082	(564,222)	1,938,992	6,470,852	-5.3%
Information Services	17,533,889	16,952,762	0	0	16,952,762	-3.3%
Personnel	3,679,719	2,740,757	0	773,674	3,514,431	-4.5%
Risk Management	26,446,849	20,511,496	23,971,104	1,883,420	46,366,020	75.3%
General Government Total	84,743,476	55,750,655	23,406,882	23,234,006	102,391,543	20.8%

*Association of Monterey Bay Area Governments

GENERAL GOVERNMENT EXPENDITURE SUMMARY

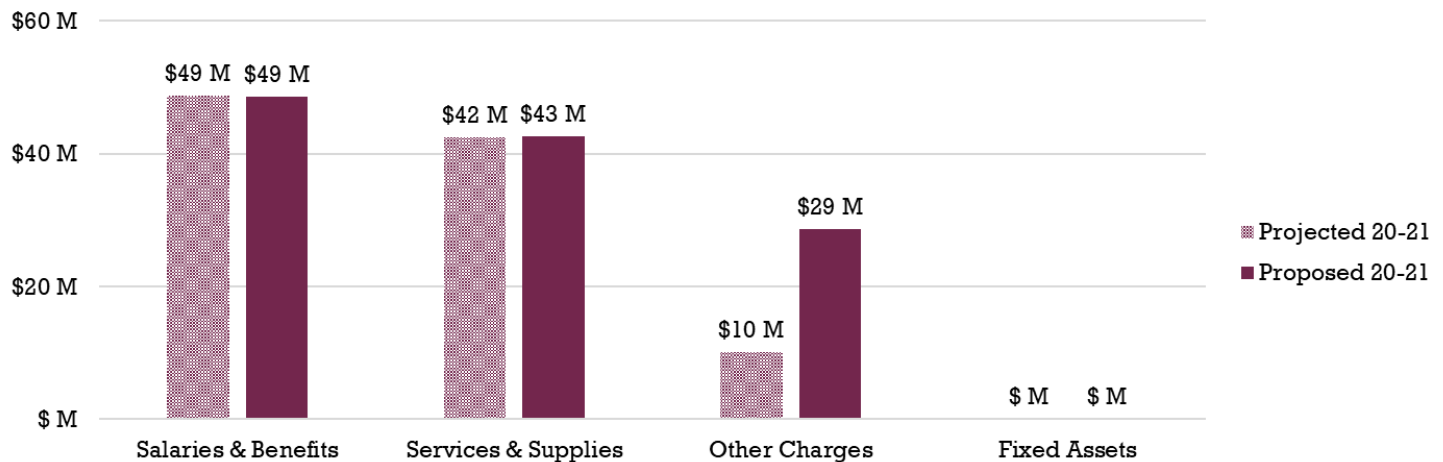
FY 2020-21 Total Expenditures

Projected Budget Proposed Budget (% Increase over Projected)



FY 2020-21 Total Expenditures by Character

Does not include IntraFund Transfers



Department	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
AMBAG*	32,807	33,046	32,807	(239)	-0.7%
Assessor-Recorder	5,476,261	5,717,376	5,614,549	(102,827)	-1.8%
Auditor-Controller	5,719,005	6,956,983	6,788,894	(168,089)	-2.4%
Board of Supervisors	3,019,435	3,154,418	3,139,873	(14,545)	-0.5%
Cannabis Licensing	968,445	981,522	1,024,691	43,169	4.4%
County Administrative Office	4,451,816	4,646,548	4,194,437	(452,111)	-9.7%
County Clerk-Elections	4,291,595	4,367,518	4,030,404	(337,114)	-7.7%
County Counsel	2,487,260	3,482,488	3,398,800	(83,688)	-2.4%
Economic Development	1,089,369	910,117	863,023	(47,094)	-5.2%
General Services	6,059,483	6,833,003	6,470,852	(362,151)	-5.3%
Information Services	16,584,080	17,533,889	16,952,762	(581,127)	-3.3%
Personnel	3,322,533	3,679,719	3,514,431	(165,288)	-4.5%
Risk Management	46,932,589	26,446,849	46,366,020	19,919,171	75.3%
General Government Total	100,434,678	84,743,476	102,391,543	17,648,067	20.8%

*Association of Monterey Bay Area Governments



ASSESSOR-RECORDER PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$102,827 in expenditures and an increase of \$144,620 in revenues, resulting in an decrease of \$247,447 in General Fund contribution.

EXPENDITURES

The decrease of \$65,480 in Salaries and Benefits is based on the most current estimates that support existing staffing. The increase of \$33,838 in Services and Supplies is primarily due to the realignment of shared management staff costs. The decrease of \$5,975 in Other Charges is due to the changes in County overhead costs. The

increase of \$20,000 in Fixed Assets is due to the Microfilm Reader/Printer not anticipated in the 2020-21 projected budget. The decrease of \$85,210 in Intra-Fund Transfers is due to realignment costs for management staff.

REVENUES

The increase of \$144,620 in revenues is primarily due to an increase in recording fees not anticipated in the 2020-21 projected budget.

STAFFING

Staffing is status quo for 2020-21.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
1	Digital Records	December 2019	Y	Digitized Vital Records	100.0%	0.0%
2	E-Recording	December 2019	N	Of All Recorded Documents	33.3%	-66.7%
3	Electronic Archive	June 2020	Y	Electronic Archive	30.0%	-20.3%

Completed
 Ahead of Schedule
 Behind Schedule

See full plan at:
sccvision.us

REVISED BUDGET DETAIL

Budget Unit: 09

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	0	0	1,000	0	(1,000)	-100.0%
Fines & Assessments	0	1,000	0	1,000	1,000	0.0%
Charges for Services	2,965,457	2,714,824	2,595,464	2,743,764	148,300	5.7%
Miscellaneous	146,845	10,300	10,300	10,600	300	2.9%
Other Financing	0	3,980	3,980	0	(3,980)	-100.0%
Other Governmental Unit Revenue	(32)	0	0	0	0	0.0%
Total Revenues	3,112,270	2,730,104	2,610,744	2,755,364	144,620	5.5%
<i>General Fund</i>	<i>1,744,805</i>	<i>2,746,157</i>	<i>3,106,632</i>	<i>2,859,185</i>	<i>(247,447)</i>	<i>-8.0%</i>
Total Financing	4,857,075	5,476,261	5,717,376	5,614,549	(102,827)	-1.8%
Expenditures						
Salaries & Benefits	3,655,740	3,970,884	4,117,935	4,052,455	(65,480)	-1.6%
Services & Supplies	1,141,182	1,214,591	1,310,959	1,344,797	33,838	2.6%
Other Charges	254,748	372,677	373,878	367,903	(5,975)	-1.6%
Fixed Assets	0	0	0	20,000	20,000	0.0%
Subtotal	5,051,670	5,558,152	5,802,772	5,785,155	(17,617)	-0.3%
<i>IntraFund Transfers</i>	<i>(194,595)</i>	<i>(81,891)</i>	<i>(85,396)</i>	<i>(170,606)</i>	<i>(85,210)</i>	<i>99.8%</i>
Total Expenditures	4,857,075	5,476,261	5,717,376	5,614,549	(102,827)	-1.8%
Staffing						
Assessor		26.00	26.00	26.00	0.00	0.0%
Recorder		9.00	9.00	9.00	0.00	0.0%
Total Staffing		35.00	35.00	35.00	0.00	0.0%
<i>Unfunded Staffing</i>		<i>(4.00)</i>	<i>(4.00)</i>	<i>(4.00)</i>	<i>0.00</i>	<i>0.0%</i>
Funded Staffing		31.00	31.00	31.00	0.00	0.0%

ASSESSOR DIVISION

REVISED BUDGET OVERVIEW: ASSESSOR

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$165,218 in expenditures and status quo revenues, which results in a \$165,218 decrease in the General Fund contribution.

EXPENDITURES

The recommended decrease of \$48,407 in Salaries and Benefits is due to a decrease in the projected costs for existing staff.

The recommended decrease of \$31,601 in Services and Supplies is mainly due to a decrease in projected software expenses for the Aumentum Tax System.

The recommended decrease of \$85,210 in IntraFund Transfers is for the realignment of management costs shared with the Recorder Division.

REVENUES

No change in revenues are anticipated from the 2020-21 projected budget.

STAFFING

Staffing is status quo for 2020-21.

REVISED BUDGET DETAIL: ASSESSOR

Division: 0910

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	0	0	1,000	0	(1,000)	-100.0%
Fines & Assessments	0	1,000	0	1,000	1,000	0.0%
Charges for Services	1,572,390	1,455,824	1,361,464	1,361,464	0	0.0%
Total Revenues	1,572,390	1,456,824	1,362,464	1,362,464	0	0.0%
<i>General Fund</i>	<i>1,565,477</i>	<i>2,572,768</i>	<i>2,866,121</i>	<i>2,700,903</i>	<i>(165,218)</i>	<i>-5.8%</i>
Total Financing	3,137,867	4,029,592	4,228,585	4,063,367	(165,218)	-3.9%
Expenditures						
Salaries & Benefits	2,741,800	3,078,835	3,196,962	3,148,555	(48,407)	-1.5%
Services & Supplies	471,248	774,228	857,399	825,798	(31,601)	-3.7%
Other Charges	119,414	258,420	259,620	259,620	0	0.0%
Subtotal	3,332,462	4,111,483	4,313,981	4,233,973	(80,008)	-1.9%
<i>IntraFund Transfers</i>	<i>(194,595)</i>	<i>(81,891)</i>	<i>(85,396)</i>	<i>(170,606)</i>	<i>(85,210)</i>	<i>99.8%</i>
Total Expenditures	3,137,867	4,029,592	4,228,585	4,063,367	(165,218)	-3.9%
Total Staffing		26.00	26.00	26.00	0.00	0.0%
<i>Unfunded Staffing</i>		<i>(3.00)</i>	<i>(3.00)</i>	<i>(3.00)</i>	<i>0.00</i>	<i>0.0%</i>
Funded Staffing		23.00	23.00	23.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES: ASSESSOR

Financing Sources	Description/ Impact	Increase/ (Decrease)
General Fund	Decrease in General Fund contribution	(165,218)
Total		(165,218)

YEAR 2 REVISED EXPENDITURE CHANGES: ASSESSOR

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease in salary and benefit costs for existing staff	(48,407)
Services & Supplies	Decrease in costs for property tax system and software	(31,601)
IntraFund Transfers	Decrease due to realignment of costs for management staff	(85,210)
Total		(165,218)

RECORDER DIVISION

REVISED BUDGET OVERVIEW: RECORDER

2020-21 REVISED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$62,391 in expenditures and an increase of \$144,620 in revenues, which results in a decrease of \$82,229 in General Fund contribution.

EXPENDITURES

The recommended decrease of \$17,073 in Salaries and Benefits is due to a decrease in the projected costs for existing staff.

The recommended increase of \$65,439 in Services and Supplies is mainly due to the realignment of the shared management costs with the Assessor.

The recommended decrease of \$5,975 in Other Charges is due to a decrease in the projected County overhead costs.

The recommended increase of \$20,000 in Fixed Assets is for a Microfilm Reader/Printer used for microfilm cartridges and fiche.

REVENUES

The recommended increase of \$148,300 in Charges for Services is due to an increase in the projected number of real estate transactions.

The recommended increase of \$300 in Miscellaneous Revenues is due to an increase in the projected number of returned checks for non-sufficient funds.

The recommended decrease of \$3,980 in Other Financing is due to a decrease in projected copier lease fees.

STAFFING

Staffing is status quo for 2020-21.

REVISED BUDGET DETAIL: RECORDER

Division: 0920

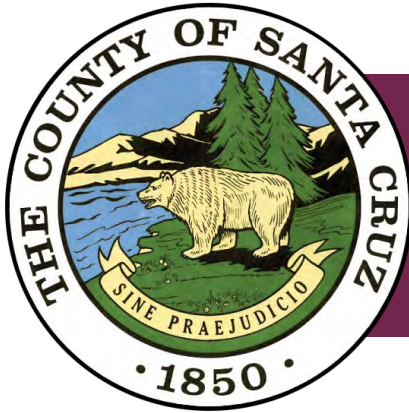
	Actual	Adopted	Projected	Recommended	Change from	
All Funds	2018-19	2019-20	2020-21	2020-21	Projected	
Revenues						
Charges for Services	1,393,067	1,259,000	1,234,000	1,382,300	148,300	12.0%
Miscellaneous	146,845	10,300	10,300	10,600	300	2.9%
Other Financing	0	3,980	3,980	0	(3,980)	-100.0%
Other Revenue	(32)	0	0	0	0	0.0%
Total Revenues	1,539,880	1,273,280	1,248,280	1,392,900	144,620	11.6%
General Fund	179,328	173,389	240,511	158,282	(82,229)	-34.2%
Total Financing	1,719,208	1,446,669	1,488,791	1,551,182	62,391	4.2%
Expenditures						
Salaries & Benefits	913,940	892,049	920,973	903,900	(17,073)	-1.9%
Services & Supplies	669,934	440,363	453,560	518,999	65,439	14.4%
Other Charges	135,334	114,257	114,258	108,283	(5,975)	-5.2%
Fixed Assets	0	0	0	20,000	20,000	0.0%
Total Expenditures	1,719,208	1,446,669	1,488,791	1,551,182	62,391	4.2%
Total Staffing		9.00	9.00	9.00	0.00	0.0%
Unfunded Staffing		(1.00)	(1.00)	(1.00)	0.00	0.0%
Funded Staffing		8.00	8.00	8.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES: RECORDER

Financing Sources	Description/ Impact	Increase/ (Decrease)
Charges for Services	Increase in recording fee revenue	148,300
Miscellaneous	Increase in miscellaneous fees	300
Other Financing	Decrease in copier lease fees	(3,980)
General Fund	Decrease in General Fund contribution	(82,229)
Total		62,391

YEAR 2 REVISED EXPENDITURE CHANGES: RECORDER

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease in salary and benefit costs for existing staff	(17,073)
Services & Supplies	Decrease due to realignment of costs for management staff	65,439
Other Charges	Decrease in County overhead costs	(5,975)
Fixed Assets	Increase due to computer equipment costs	20,000
Total		62,391



ASSOCIATION OF MONTEREY BAY AREA GOVERNMENTS PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

Budget Unit: 13; Budget Division: 1383

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
All Funds					
Revenues					
General Fund	33,046	32,807	33,046	32,807	(239) -0.7%
Total Financing	33,046	32,807	33,046	32,807	(239) -0.7%
Total Expenditures	33,046	32,807	33,046	32,807	(239) -0.7%

REVISED BUDGET OVERVIEW

ASSOCIATION OF MONTEREY BAY AREA GOVERNMENTS

The Association of Monterey Bay Area Governments (AMBAG) was organized in 1968 for the purpose of regional collaboration and problem-solving. AMBAG was formed by a joint powers authority and is governed by a 24-member Board of Directors comprised of elected officials from each city and county in the region.

The AMBAG region includes the counties of Monterey, San Benito and Santa Cruz. It serves as a federally-designated Metropolitan Planning Organization, as established in all urban areas (population over 50,000) of the United States. AMBAG serves as the local Council of Governments (COG), which are regional bodies that address issues such as regional and municipal planning, economic and community development, cartography, hazard mitigation and emergency planning, aging services, water use,

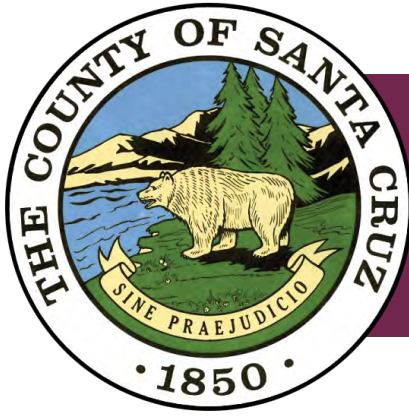
pollution control, transit administration, and transportation planning.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$239 in expenditures and no change in revenues, resulting in a decrease of \$239 in General Fund contribution.

EXPENDITURES

The recommended expenditures reflects the County's contribution to AMBAG as a status quo budget. AMBAG has not approved a final 2020-21 budget at this time. If necessary, a revised recommendation will be presented as a supplemental item to the budget after the AMBAG Board has adopted a budget.



AUDITOR-CONTROLLER- TREASURER-TAX COLLECTOR PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an decrease of \$168,089 in expenditures and an increase of \$5,245 in revenues, resulting in a decrease of \$173,334 in General Fund contribution.

EXPENDITURES

The decrease of \$213,716 in Salaries and Benefits is due to the unfunding of 1 full-time equivalent (FTE) position and costs to support current staff. The increase of \$38,350 in Services and Supplies is due to ongoing maintenance of the EZ Payroll system. The increase of \$5,675 in Other Charges is due to the lease of a high capacity check scanner. The decrease of \$50,000 in Fixed Assets

is related to the lease of a high capacity check scanner which was originally intended to be purchased in full. The decrease of \$51,602 in Intra-Fund Transfers is primarily due to the reassignment of the Health Services Auditor.

REVENUES

The increase of \$5,245 in revenues is due to an increase of \$25,245 in Treasury Pool related revenue and a decrease of \$20,000 in escheatment revenue.

STAFFING

A staff reorganization results in the deletion of one vacant Accounting Technician position, and the addition of one Investment Officer position. In addition, one vacant IT Business Systems Analyst is being unfunded due to financial constraints.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
4	Disaster Financing	June 2021	Y	Disaster Recovery Plan	30.0%	4.8%
5	New County Bank	June 2021	Y	Bank Transition	90.0%	64.8%
6	Debt Payment System	December 2020	Y	System Upgrade	90.0%	56.5%
7	Vacation Rental Tax	June 2020	Y	Host Audits	59.9%	9.6%
8	Debt Collection	December 2020	Y	System Upgrade	60.0%	26.5%
9	Electronic Payments	June 2021	Y	Total Vendors Paid Electronically	203.1%	177.9%
10	Document Management	December 2020	Y	E-routed Forms	33.1%	-0.3%
11	Annual Audits	June 2021	Y	Audits	59.9%	34.7%

Completed
 Ahead of Schedule
 Behind Schedule

See full plan at:
sccvision.us

REVISED BUDGET DETAIL

Budget Unit: 12

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	0	0	140,000	0	(140,000)	-100.0%
Licenses & Permits	250	250	250	250	0	0.0%
Fines & Assessments	108,200	140,000	0	140,000	140,000	0.0%
Intergovernmental	2,444	0	0	0	0	0.0%
Charges for Services	2,848,926	3,429,240	2,827,193	2,852,438	25,245	0.9%
Miscellaneous	124,536	174,525	174,525	154,525	(20,000)	-11.5%
Other Financing	157,786	135,349	0	0	0	0.0%
Total Revenues	3,242,142	3,879,364	3,141,968	3,147,213	5,245	0.2%
General Fund	1,776,597	1,839,641	3,815,015	3,641,681	(173,334)	-4.5%
Total Financing	5,018,739	5,719,005	6,956,983	6,788,894	(168,089)	-2.4%
Expenditures						
Salaries & Benefits	5,002,961	5,617,813	6,053,751	5,840,035	(213,716)	-3.5%
Services & Supplies	1,539,922	2,360,710	2,500,354	2,538,704	38,350	1.5%
Other Charges	1,293	323	0	5,675	5,675	0.0%
Fixed Assets	37,089	135,349	50,000	0	(50,000)	-100.0%
Subtotal	6,581,265	8,114,195	8,604,105	8,384,414	(219,691)	-2.6%
IntraFund Transfers	(1,562,526)	(2,395,190)	(1,647,122)	(1,595,520)	51,602	-3.1%
Total Expenditures	5,018,739	5,719,005	6,956,983	6,788,894	(168,089)	-2.4%
Total Staffing		45.75	45.75	45.75	0.00	0.0%
Unfunded Staffing		(2.55)	(2.55)	(3.55)	(1.00)	39.2%
Funded Staffing		43.20	43.20	42.20	(1.00)	-2.3%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Decrease for reclassification of Fines & Assessments budgeted as Taxes	(140,000)
Fines & Assessments	Increase for Fines & Assessments reclassified from Taxes	140,000
Charges for Services	Increase in Treasury Pool related revenues	25,245
Miscellaneous	Decrease in escheatment revenue	(20,000)
General Fund	Decreased General Fund contribution	(173,334)
Total		(168,089)

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease due to unfunding of IT Business Analyst position and cost decrease for existing staff	(213,716)
Services & Supplies	Increase due to ongoing maintenance of the EZ Payroll system	38,350
Other Charges	Increase due to lease of high capacity check scanner	5,675
Fixed Assets	Decrease due to lease of high capacity check scanner that was intended to be purchased in full	(50,000)
IntraFund Transfers	Decrease due to Health Services Auditor re-assignment	51,602
Total		(168,089)



BOARD OF SUPERVISORS PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an decrease of \$14,545 in expenditures and no change in revenues, resulting in a decrease of \$14,545 in General Fund contribution.

EXPENDITURES

The decrease of \$84,888 in Salaries and Benefits supports existing staffing. Increased Intra-Fund Transfers of \$76,441 due to reallocation of funding for the shared Administrative Aide position with the Clerk of the Board, off-set by reduced Salaries and Benefits. The decrease of \$6,098 in Services and Supplies results from a reduction in budgeted computer and postage costs.

STAFFING

Staffing is status quo for 2020-21.

BUDGET DETAIL

Budget Unit: 15

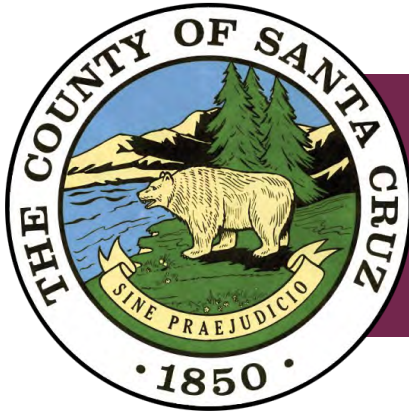
	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues						
<i>General Fund</i>	2,854,327	3,019,435	3,154,418	3,139,873	(14,545)	-0.5%
Total Financing	2,854,327	3,019,435	3,154,418	3,139,873	(14,545)	-0.5%
Expenditures						
Salaries & Benefits	2,691,897	2,913,563	3,062,214	2,977,326	(84,888)	-2.8%
Services & Supplies	159,193	175,202	168,645	162,547	(6,098)	-3.6%
Other Charges	3,237	3,236	0	0	0	0.0%
Subtotal	2,854,327	3,092,001	3,230,859	3,139,873	(90,986)	-2.8%
<i>IntraFund Transfers</i>	0	(72,566)	(76,441)	0	76,441	-100.0%
Total Expenditures	2,854,327	3,019,435	3,154,418	3,139,873	(14,545)	-0.5%
Total Staffing		18.00	18.00	18.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
General Fund	Decrease in General Fund contribution	(14,545)
Total		(14,545)

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease for existing staff primarily from transfer of Admin. Aide	(84,888)
Services & Supplies	Decreased services and supplies primarily computers	(6,098)
IntraFund Transfers	Increased transfer cost for shared Administrative Aide with CAO	76,441
Total		(14,545)



CANNABIS LICENSING PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$43,169 in expenditures and an increase of \$140,000 in revenues, resulting in an decrease of \$96,831 in General Fund contribution.

EXPENDITURES

The increase of \$4,794 in Salaries and Benefits supports existing staffing. The increase of \$10,875 in Services and Supplies results primarily from contractual services for the licensing module with Camino, offset by decreases in various other categories. The increase of \$27,500 in Fixed Assets is due to the need for equipment for enforcement efforts, including a hemp testing

machine and a trailer for transporting abated cannabis to the landfill.

REVENUES

The increase of \$140,000 in revenues is an increase in Civil Penalties funding offset by a decrease in licensing and code enforcement revenues.

STAFFING

Staffing is status quo for 2020-21.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
12	Cannabis Licensing	June 2021	Y	Registrants	0.0%	-25.2%
13	Cannabis Merger	June 2021	Y	Merge with Planning Department	30.0%	4.8%

Completed

Ahead of Schedule

Behind Schedule

See full plan at:
sccvision.us

REVISED BUDGET DETAIL

Budget Unit: 18

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Licenses & Permits	103,294	350,000	525,000	480,000	(45,000)	-8.6%
Fines & Assessments	777,773	125,000	75,000	280,000	205,000	273.3%
Charges for Services	0	45,000	45,000	25,000	(20,000)	-44.4%
Total Revenues	881,067	520,000	645,000	785,000	140,000	21.7%
<i>General Fund Contribution</i>	<i>432,225</i>	<i>448,445</i>	<i>336,522</i>	<i>239,691</i>	<i>(96,831)</i>	<i>-28.8%</i>
Total Financing	1,313,292	968,445	981,522	1,024,691	43,169	4.4%
Expenditures						
Salaries & Benefits	626,052	632,890	664,425	669,219	4,794	0.7%
Services & Supplies	617,862	335,555	317,097	327,972	10,875	3.4%
Fixed Assets	0	0	0	27,500	27,500	0.0%
Other Financing	69,378	0	0	0	0	0.0%
Total Expenditures	1,313,292	968,445	981,522	1,024,691	43,169	4.4%
Total Staffing		5.00	5.00	5.00	0.00	0.0%
<i>Unfunded Staffing</i>		<i>(1.00)</i>	<i>(1.00)</i>	<i>(1.00)</i>	<i>0.00</i>	<i>0.0%</i>
Funded Staffing		4.00	4.00	4.00	0.00	0.0%

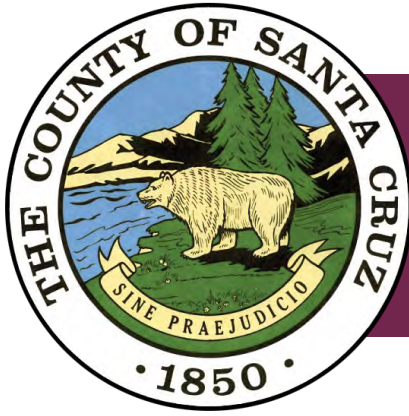
YEAR 2 REVISED FINANCING CHANGES

Budget Unit: 18

Financing Sources	Description/ Impact	Increase/ (Decrease)
Licenses & Permits	Reduction to anticipated licensing revenues based on	(45,000)
Fines & Assessments	Increase in civil penalties based on FY 2019-20	205,000
Charges for Services	Reduction due to time available for cannabis code	(20,000)
General Fund	Reduction to General Fund contribution due to	(96,831)
Total		43,169

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase reflects the addition of costs for differential, overtime and insurance costs	4,794
Services & Supplies	Increase due to addition of Camino contract offset by	10,875
Fixed Assets	Increase reflects costs for a hemp testing machine and a	27,500
Total		43,169



COUNTY ADMINISTRATIVE OFFICE PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$452,111 in expenditures and an increase of \$31,798 in revenues, resulting in a decrease of \$483,909 in General Fund contribution.

EXPENDITURES

The increase of \$45,486 in Salaries and Benefits supports existing staffing. The decrease of \$34,886 in Services and Supplies results from completed prior year contractual services for

2020 Census outreach. The decrease of \$462,711 in Intra-Fund Transfers is primarily due to the completion of special building maintenance projects.

REVENUES

The increase of \$31,798 in revenues is primarily charges for services for Learn, Engage, Apply and Perform (LEAP) leadership academy and labor costing.

STAFFING

Staffing is status quo for 2020-21.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
14	E-Signature Contracts	2021 Est. Completion Date	Y	E-Signature Contracts	60.0%	34.8%
15	Staff Development	December 2020	Y	Development Programs	66.6%	33.1%
16	Capital Policy	December 2020	Y	Capital Policy Guidance	30.0%	-3.5%
17	Capital Financing	June 2020	Y	Financing Methodology	30.0%	-20.3%
18	Performance Measures	June 2021	Y	Performance Measurement Pilot	30.0%	4.8%
19	Process Improvement	June 2021	Y	Staff-Initiated Projects	30.0%	4.8%
20	FIT Pilot	June 2020	Y	FIT Outcome Report	60.0%	9.7%
21	Program Budgeting	June 2021	Y	Program Level Budgeting	30.0%	4.8%
22	Public Defender	June 2020	Y	Organizational Review	30.0%	-20.3%
23	Design Standards	December 2020	Y	Website Design Standards	0.0%	-33.5%
24	Social Media	June 2021	Y	Followers	54.8%	29.6%
25	2020 US Census	June 2020	Y	2020 Census Implementation Plan	60.0%	9.7%
173	Livable Community	June 2021	Y	Age-Friendly Community Action Plan	0.0%	-25.2%
174	Carbon Footprint	June 2020	Y	Metric Tons CO2e	104.1%	53.8%

See full plan at:
sccvision.us

Completed

Ahead of Schedule

Behind Schedule

REVISED BUDGET DETAIL

Budget Unit: 18

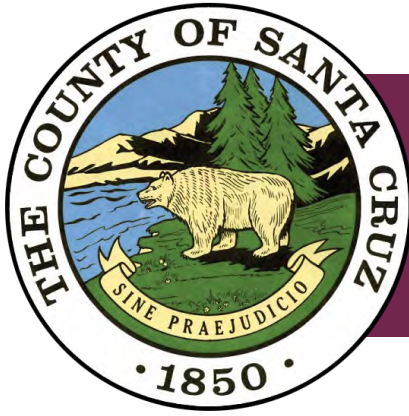
All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Licenses & Permits	20,200	18,000	18,000	18,000	0	0.0%
Intergovernmental	60,085	101,500	0	0	0	0.0%
Charges for Services	520,957	505,117	516,012	536,012	20,000	3.9%
Miscellaneous	3,650	25,108	21,202	33,000	11,798	55.6%
Other Financing	0	2,000	2,000	2,000	0	0.0%
Total Revenues	604,892	651,725	557,214	589,012	31,798	5.7%
<i>General Fund</i>	<i>2,835,775</i>	<i>3,800,091</i>	<i>4,089,334</i>	<i>3,605,425</i>	<i>(483,909)</i>	<i>-11.8%</i>
Total Financing	3,440,667	4,451,816	4,646,548	4,194,437	(452,111)	-9.7%
Expenditures						
Salaries & Benefits	3,388,862	3,656,434	3,977,243	4,022,729	45,486	1.1%
Services & Supplies	872,730	1,632,918	1,295,858	1,260,972	(34,886)	-2.7%
Other Charges	10,256	10,276	10,286	10,286	0	0.0%
Subtotal	4,271,848	5,299,628	5,283,387	5,293,987	10,600	0.2%
<i>IntraFund Transfers</i>	<i>(831,181)</i>	<i>(847,812)</i>	<i>(636,839)</i>	<i>(1,099,550)</i>	<i>(462,711)</i>	<i>72.7%</i>
Total Expenditures	3,440,667	4,451,816	4,646,548	4,194,437	(452,111)	-9.7%
Staffing						
Administrative Office		14.00	14.00	14.00	0.00	0.0%
Clerk of the Board		5.00	5.00	5.00	0.00	0.0%
Total Staffing		19.00	19.00	19.00	0.00	0.0%
<i>Unfunded Staffing</i>		<i>(1.00)</i>	<i>(1.00)</i>	<i>(1.00)</i>	<i>0.00</i>	<i>0.0%</i>
Funded Staffing		18.00	18.00	18.00	0.00	0.0%

YEAR TWO REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Charges for Services	Increase in reimbursements from Departments for LEAP training	20,000
Miscellaneous	Increase in reimbursements from Risk for Labor Costing	11,798
General Fund	Decrease in General Fund Contribution	(483,909)
Total		(452,111)

YEAR TWO REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase to support existing staff	45,486
Services & Supplies	Decrease in prior year completed services	(34,886)
IntraFund Transfers	Decrease in transfer for special building maintenance projects	(462,711)
Total		(452,111)



COUNTY CLERK - ELECTIONS

PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$337,114 in expenditures and an increase of \$135,000 in revenues, resulting in a decrease of \$472,114 in General Fund contribution.

EXPENDITURES

The decrease of \$82,108 in Salaries and Benefits is based on the most current estimates to support existing staffing. The increase of \$181,429 in Services and Supplies results primarily from voting system lease and licensing fees. The decrease of \$436,435 in Other Charges is due to

moving principal and interest on voting system leases to Services and Supplies.

REVENUES

The increase of \$135,000 in revenues results primarily from a federal Help America Vote Act (HAVA) grant and increased Candidate Filing Fees offset by a decrease in Passport Fee revenue.

STAFFING

Staffing is status quo for 2020-21.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
26	Voter Services	December 2019	Y	Voter Registration Centers	100.0%	0.0%
27	Voting Equipment	June 2020	Y	Voting Equipment Upgrade	60.0%	9.7%
28	Plain Language	December 2019	Y	Plain Language Training	100.0%	0.0%

Completed
 Ahead of Schedule
 Behind Schedule

See full plan at:
sccvision.us

BUDGET DETAIL

Budget Unit: 21

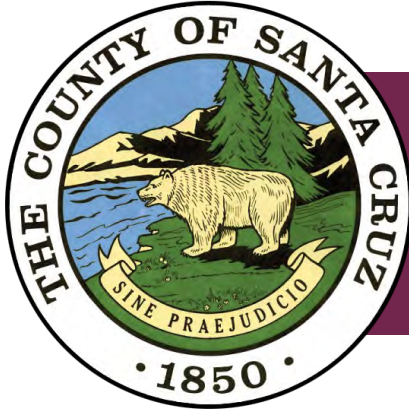
All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Licenses & Permits	150	150	150	150	0	0.0%
Intergovernmental	0	650,585	509,500	634,500	125,000	24.5%
Charges for Services	1,364,757	587,280	1,091,280	1,101,280	10,000	0.9%
Miscellaneous	385	0	0	0	0	0.0%
Total Revenues	1,365,292	1,238,015	1,600,930	1,735,930	135,000	8.4%
<i>General Fund Contribution</i>	<i>2,109,222</i>	<i>3,053,580</i>	<i>2,766,588</i>	<i>2,294,474</i>	<i>(472,114)</i>	<i>-17.1%</i>
Total Financing	3,474,514	4,291,595	4,367,518	4,030,404	(337,114)	-7.7%
Expenditures						
Salaries & Benefits	2,162,411	2,345,756	2,432,321	2,350,213	(82,108)	-3.4%
Services & Supplies	1,311,397	1,509,404	1,498,762	1,680,191	181,429	12.1%
Other Charges	706	436,435	436,435	0	(436,435)	-100.0%
Total Expenditures	3,474,514	4,291,595	4,367,518	4,030,404	(337,114)	-7.7%
Total Staffing	14.00	14.00	14.00	14.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Increase from a federal Help America Vote Act (HAVA) grant	125,000
Charges for Services	Increase from increased Candidate Filing Fees offset by a decrease in Passport Fee revenue	10,000
General Fund	Decrease in General Fund contribution	(472,114)
Total		(337,114)

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease is based on the most current estimates to support existing staffing	(82,108)
Services & Supplies	Increase results primarily from voting system lease and licensing fees offset by decreases in other Services and Supplies	181,429
Other Charges	Decrease due to moving principal and interest on voting system leases to Services and Supplies	(436,435)
Total		(337,114)



COUNTY COUNSEL

PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$83,688 in expenditures and an increase of \$31,972 in revenues, resulting in a decrease of \$115,660 in General Fund contribution.

EXPENDITURES

The decrease of \$83,688 in Salaries and Benefits is based on the most current estimates that support existing staffing.

REVENUES

The increase of \$31,972 in revenues is primarily from an increase in charges for risk management legal services offset by a reduction in one-time penalties.

STAFFING

Staffing is status quo for 2020-21.

REVISED BUDGET DETAIL

Budget Unit: 24

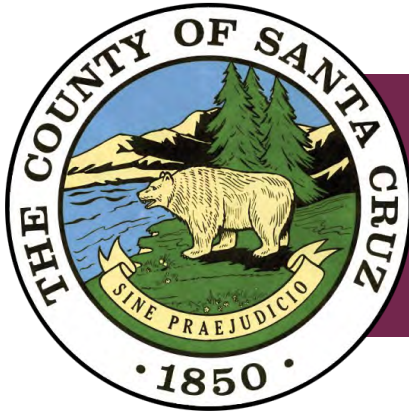
All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	0	0	11,731	0	(11,731)	-100.0%
Fines & Assessments	0	31,731	20,000	21,731	1,731	8.7%
Charges for Services	1,100,067	906,155	1,133,128	1,175,100	41,972	3.7%
Miscellaneous	708	7,248	7,248	7,248	0	0.0%
Total Revenues	1,100,775	945,134	1,172,107	1,204,079	31,972	2.7%
<i>General Fund</i>	<i>1,893,242</i>	<i>1,542,126</i>	<i>2,310,381</i>	<i>2,194,721</i>	<i>(115,660)</i>	<i>-5.0%</i>
Total Financing	2,994,017	2,487,260	3,482,488	3,398,800	(83,688)	-2.4%
Expenditures						
Salaries & Benefits	3,813,760	4,161,369	4,337,044	4,253,356	(83,688)	-1.9%
Services & Supplies	157,100	217,953	210,687	210,687	0	0.0%
Other Charges	2,642	3,524	3,524	3,524	0	0.0%
Subtotal	3,973,502	4,382,846	4,551,255	4,467,567	(83,688)	-1.8%
<i>IntraFund Transfers</i>	<i>(979,485)</i>	<i>(1,895,586)</i>	<i>(1,068,767)</i>	<i>(1,068,767)</i>	<i>0</i>	<i>0.0%</i>
Total Expenditures	2,994,017	2,487,260	3,482,488	3,398,800	(83,688)	-2.4%
Total Staffing		20.50	20.50	20.50	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Reclassification of tax penalties to assessments	(11,731)
Fines & Assessments	Reclassification of taxes and a reduction in civil penalties	1,731
Charges for Services	Increase in Legal Services for Risk Management	41,972
General Fund	7.5% Decrease in General Fund Contribution	(115,660)
Total		(83,688)

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease to support existing staffing.	(83,688)
Total		(83,688)



ECONOMIC DEVELOPMENT PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$47,094 in expenditures and an increase of \$2,187 in revenues, resulting in a decrease of \$49,281 in General Fund contribution.

EXPENDITURES

The decrease of \$8,256 in Salaries and Benefits supports existing staff. The increase of \$38,838 in Intra-Fund Transfers is due primarily to services provided to the County Administrative Office for 2020 Census outreach activities and the Long-Range Facilities Plan.

REVENUES

The increase of \$2,187 in revenues is primarily funding to support Redevelopment Successor Agency disposition activities.

STAFFING

Staffing is status quo for 2020-21.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
29	17th & Capitola	June 2020	Y	17th and Capitola Disposition	60.0%	9.7%
30	7th & Brommer	June 2021	Y	7th and Brommer Disposition	30.0%	4.8%
31	Broker Event	December 2019	Y	Broker Event	100.0%	0.0%
32	Business Promotion	June 2020	Y	Businesses	102.0%	51.8%
33	Cottage Foods	December 2019	Y	Cottage Foods Needs Assessment	100.0%	0.0%
34	Small Business Sat.	June 2021	Y	Small Business Saturday	90.0%	64.8%
35	Business Summit	June 2020	Y	82% Micro Business Summit	30.0%	-20.3%

Completed
 Ahead of Schedule
 Behind Schedule

See full plan at:
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REVISED BUDGET DETAIL

Budget Unit: 26

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Charges for Services	32,041	377,171	215,773	217,960	2,187	1.0%
Miscellaneous	115,271	31,049	15,000	15,000	0	0.0%
Total Revenues	147,312	408,220	230,773	232,960	2,187	0.9%
<i>General Fund</i>	<i>701,441</i>	<i>681,149</i>	<i>679,344</i>	<i>630,063</i>	<i>(49,281)</i>	<i>-7.3%</i>
Total Financing	848,753	1,089,369	910,117	863,023	(47,094)	-5.2%
Expenditures						
Salaries & Benefits	613,240	659,019	690,262	682,006	(8,256)	-1.2%
Services & Supplies	235,513	430,350	219,855	219,855	0	0.0%
Subtotal	848,753	1,089,369	910,117	901,861	(8,256)	-0.9%
<i>IntraFund Transfers</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>(38,838)</i>	<i>(38,838)</i>	<i>0.0%</i>
Total Expenditures	848,753	1,089,369	910,117	863,023	(47,094)	-5.2%
Total Staffing		3.00	3.00	3.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Charges for Services	Increase Redevelopment Successor Agency Property	2,187
General Fund	Decrease in the General Fund contribution	(49,281)
Total		(47,094)

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease for existing staff due to reduced insurance costs	(8,256)
Services & Supplies	IntraFund transfer from County Administrative Office for services	(38,838)
Total		(47,094)



GENERAL SERVICES PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$362,151 in expenditures, a decrease of \$27,118 in revenues, and an decrease of \$73,556 in use of Fleet Services fund balance, resulting in a decrease of \$261,477 in General Fund contribution.

EXPENDITURES

The increase of \$47,251 in Salaries and Benefits is the result of various changes in position requests.

The increase of \$372,398 in Services and Supplies results primarily from increase in management charges for oversight provided to Emergency Services and Fire Protection Services, utilities, and maintenance of aging infrastructure. The

increase of \$782,070 in Intra-Fund Transfers is due to increase in management charges and reimbursements from other General Fund departments, respectively.

REVENUES

The decrease of \$27,118 in revenues is primarily due a decrease in Fleet Services revenue.

STAFFING

Staffing changes included the reclassification of two vacant custodial positions to building maintenance, the reassignment of one position from Fleet Services to Administration, the addition of the Building Construction Project Manager and the deletion of two limited-term positions and the Administrative Services Manager position due to budget constraints.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
36	Emergency Guide	December 2020	Y	Emergency Operations Desktop Guide	30.0%	-3.5%
37	Ergonomic Evaluations	June 2021	Y	Ergonomic Evaluation Report	90.0%	64.8%
38	Construction Projects	December 2019	Y	Capital Projects Under Management	100.0%	0.0%
39	Multimodal Mobility	June 2020	Y	Charging Stations	0.0%	-50.3%
40	Facilities Assessment	June 2020	Y	Facility Condition Assessment	0.0%	-50.3%
41	Facilities Security	December 2019	Y	Access Control System	100.0%	0.0%
42	Fleet Redesign	June 2020	Y	Fleet Policies and Procedures	30.0%	-20.3%
43	Facility Maintenance	December 2019	N	Facility Maintenance Management System	60.0%	-40.0%

Completed
 Ahead of Schedule
 Behind Schedule

See full plan at:
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BUDGET DETAIL: GENERAL SERVICES

Budget Unit: 33

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Use of Money	72,108	73,620	73,620	73,980	360	0.5%
Intergovernmental	427	0	0	0	0	0.0%
Charges for Services	4,701,156	4,421,660	4,849,570	4,805,739	(43,831)	-0.9%
Miscellaneous	142,378	178,623	185,010	160,163	(24,847)	-13.4%
Other Financing	218,747	386,011	15,000	56,200	41,200	274.7%
Total Revenues	5,134,816	5,059,914	5,123,200	5,096,082	(27,118)	-0.5%
<i>General Fund</i>	<i>1,645,474</i>	<i>1,958,219</i>	<i>2,200,469</i>	<i>1,938,992</i>	<i>(261,477)</i>	<i>-11.9%</i>
<i>Other Funds</i>	<i>(188,437)</i>	<i>(958,650)</i>	<i>(490,666)</i>	<i>(564,222)</i>	<i>(73,556)</i>	<i>15.0%</i>
Total Financing	6,591,853	6,059,483	6,833,003	6,470,852	(362,151)	-5.3%
Expenditures						
Salaries & Benefits	6,040,524	7,115,710	7,105,286	7,152,807	47,521	0.7%
Services & Supplies	5,905,080	5,939,263	5,785,394	6,157,792	372,398	6.4%
Other Charges	1,842,803	1,334,347	1,334,386	1,334,386	0	0.0%
Fixed Assets	7,743	8,200	0	0	0	0.0%
Subtotal	13,796,150	14,397,520	14,225,066	14,644,985	419,919	3.0%
<i>IntraFund Transfers</i>	<i>(7,204,297)</i>	<i>(8,338,037)</i>	<i>(7,392,063)</i>	<i>(8,174,133)</i>	<i>(782,070)</i>	<i>10.6%</i>
Total Expenditures	6,591,853	6,059,483	6,833,003	6,470,852	(362,151)	-5.3%
Staffing						
General Services		56.00	53.00	55.00	2.00	3.8%
Fleet Services		5.00	5.00	4.00	(1.00)	-20.0%
Total Staffing		61.00	58.00	59.00	1.00	1.7%
<i>Unfunded Staffing</i>		<i>0.00</i>	<i>0.00</i>	<i>(2.00)</i>	<i>(2.00)</i>	<i>0.0%</i>
Funded Staffing		61.00	58.00	57.00	(1.00)	-1.7%

GENERAL SERVICES

REVISED BUDGET OVERVIEW: GENERAL SERVICES

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$244,631 in expenditures and an increase of \$16,846 in revenues, resulting in an overall decrease of \$261,477 in General Fund contribution.

EXPENDITURES

The increase of \$144,355 in Salaries and Benefits is the result of the addition of a Building Construction Project Manager. The increase of \$393,084 in Services and Supplies results primarily from increase in management charges, utilities, and maintenance of aging infrastructure. The increase of \$782,070 in Intra-Fund Transfers is due to increase in charges and reimbursements from other General Fund departments for oversight of capital and improvement projects with construction budgets between \$4 - \$10 million.

REVENUES

The increase of \$16,846 in revenues is primarily due to increased Charges for Services for project management.

STAFFING

Staffing changes include the reassignment of an analyst position from Fleet to Administration, the reclassification of two vacant Custodial positions to a Building Maintenance Worker and Maintenance Custodian, as well as the addition of the Building Construction Project Manager. One Custodian position was unfunded based on budget constraints and operational needs. The Administrative Services Manager position is being eliminated. Two of the three limited-term Building Maintenance Worker positions that expire on June 30, 2020 are also being eliminated; however, one position was converted to permanent mid-year.

REVISED BUDGET DETAIL: GENERAL SERVICES

Division: 3310

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Use of Money	72,108	73,620	73,620	73,980	360	0.5%
Intergovernmental	427	0	0	0	0	0.0%
Charges for Services	1,788,612	1,299,707	1,817,244	1,838,577	21,333	1.2%
Miscellaneous	102,453	133,623	140,010	135,163	(4,847)	-3.5%
Total Revenues	1,963,600	1,506,950	2,030,874	2,047,720	16,846	0.8%
<i>General Fund</i>	<i>1,645,474</i>	<i>1,958,219</i>	<i>2,200,469</i>	<i>1,938,992</i>	<i>(261,477)</i>	<i>-11.9%</i>
Total Financing	3,609,074	3,465,169	4,231,343	3,986,712	(244,631)	-5.8%
Expenditures						
Salaries & Benefits	5,587,422	6,575,010	6,544,334	6,688,689	144,355	2.2%
Services & Supplies	4,767,911	4,765,658	4,624,696	5,017,780	393,084	8.5%
Other Charges	450,295	454,338	454,376	454,376	0	0.0%
Fixed Assets	7,743	8,200	0	0	0	0.0%
Subtotal	10,813,371	11,803,206	11,623,406	12,160,845	537,439	4.6%
<i>IntraFund Transfers</i>	<i>(7,204,297)</i>	<i>(8,338,037)</i>	<i>(7,392,063)</i>	<i>(8,174,133)</i>	<i>(782,070)</i>	<i>10.6%</i>
Total Expenditures	3,609,074	3,465,169	4,231,343	3,986,712	(244,631)	-5.8%
Staffing						
Administration		7.00	7.00	7.00	0.00	0.0%
Facilities Mgmt - Building Maintenance		14.00	11.00	15.00	4.00	36.4%
Facilities Mgmt - Custodial		25.00	25.00	23.00	(2.00)	-8.0%
Facilities Mgmt - Building Equipment		4.00	4.00	4.00	0.00	0.0%
Facilities Mgmt - Safety/Projects		1.00	1.00	1.00	0.00	0.0%
Facilities Mgmt - Parking		1.00	1.00	1.00	0.00	0.0%
Purchasing - Central Purchasing		2.00	2.00	2.00	0.00	0.0%
Purchasing - Central Stores		2.00	2.00	2.00	0.00	0.0%
Total Staffing		56.00	53.00	55.00	2.00	3.8%
<i>Unfunded Staffing</i>		0.00	0.00	(2.00)	(2.00)	0.0%
Funded Staffing		56.00	53.00	53.00	0.00	0.0%

YEAR TWO REVISED FINANCING CHANGES: GENERAL SERVICES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Use of Money	Increase in lease revenue	360
Charges for Services	Increase in project management charges	21,333
Miscellaneous	Decrease in services to non-General Fund departments	(4,847)
General Fund	Decrease in General Fund contribution	(261,477)
Total		(244,631)

YEAR TWO REVISED EXPENDITURE CHANGES: GENERAL SERVICES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increases to support existing staff, and operational reorganization, as well as addition of a Building Construction Project Manager, offset by the deletion of the Administrative Services Manager position	144,355
Services & Supplies	Increase in management charges, utilities, and maintenance of County infrastructure.	393,084
IntraFund Transfers	Increase in management charges and charges to other General Fund departments	(782,070)
Total		(244,631)

FLEET SERVICE CENTER

REVISED BUDGET OVERVIEW: FLEET SERVICE CENTER

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$117,520 in expenditures and an decrease of \$43,964 in revenues, offset by a decrease of \$73,556 in Other Funds. This leaves \$2,291,234 available for future vehicle purchases, before adjustments for non-operating costs.

FIXED ASSETS

The budget recommendation reflects the proposed purchase of 27 replacement vehicles. Fourteen are for the Sheriff's Department and thirteen are for various other departments. The purchases for vehicle replacement are based on adopted Board policy establishing mileage and age criteria and the Fleet Manager's recommendation. For passenger vehicles, the criteria is older than ten years or over 100,000 miles.

EXPENDITURES

The decrease of \$96,834 in Salaries and Benefits is due to reassignment of the Analyst position to General Services Administration.

The decrease of \$20,686 in Services and Supplies is due to a decrease in management charges.

REVENUES

The decrease of \$65,164 in Charges for Services is due to decreased maintenance charges, a decrease of \$20,000 in Miscellaneous is related to the sale of fixed assets, and the increase of \$41,200 in Other Financing is due to operating transfers for vehicle purchases.

STAFFING

Staffing was reduced by one due to the reassignment of the Analyst position from Fleet to the Administration Division.

REVISED BUDGET DETAIL: SERVICE CENTER

Division: 3350

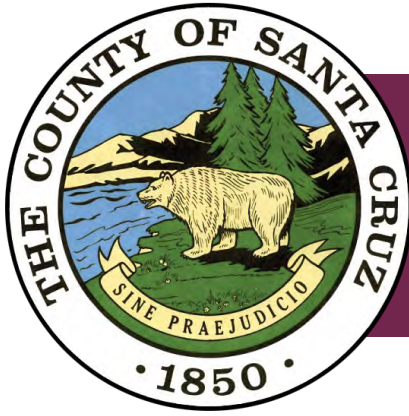
All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Charges for Services	2,912,544	3,121,953	3,032,326	2,967,162	(65,164)	-2.1%
Miscellaneous	39,925	45,000	45,000	25,000	(20,000)	-44.4%
Other Financing	218,747	386,011	15,000	56,200	41,200	274.7%
Total Revenues	3,171,216	3,552,964	3,092,326	3,048,362	(43,964)	-1.4%
<i>Other Funds</i>	<i>(188,437)</i>	<i>(958,650)</i>	<i>(490,666)</i>	<i>(564,222)</i>	<i>(73,556)</i>	<i>15.0%</i>
Total Financing	2,982,779	2,594,314	2,601,660	2,484,140	(117,520)	-4.5%
Expenditures						
Salaries & Benefits	453,102	540,700	560,952	464,118	(96,834)	-17.3%
Services & Supplies	1,137,169	1,173,605	1,160,698	1,140,012	(20,686)	-1.8%
Other Charges	1,392,508	880,009	880,010	880,010	0	0.0%
Total Expenditures	2,982,779	2,594,314	2,601,660	2,484,140	(117,520)	-4.5%
Funded Staffing		5.00	5.00	4.00	(1.00)	-20.0%

FINANCING CHANGES: SERVICE CENTER

Financing Sources	Description/ Impact	Increase/ (Decrease)
Charges for Services	Decrease in maintenance charges billed to departments	(65,164)
Miscellaneous	Decrease in sale of fixed assets	(20,000)
Other Financing	Increase in operating transfers for vehicle purchases	41,200
Other Funds	Increase in use from projected fund balance	(73,556)
Total		(117,520)

EXPENDITURE CHANGES: SERVICE CENTER

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease due to analyst transfer to Administration	(96,834)
Services & Supplies	Decrease in management charges	(20,686)
Total		(117,520)



INFORMATION SERVICES PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$581,127 in expenditures and a decrease of \$581,127 in revenues, resulting in no General Fund contribution and leaving \$2,792,313 in reserves.

EXPENDITURES

The increase of \$402,563 in Salaries and Benefits supports existing staffing. The decrease of \$503,913 in Services and Supplies results primarily from actual cost of expenses that were previously calculated based on percentages. The decrease of \$697,404 in Other Charges is primarily due to the updated depreciation

charges. The increase in Fixed Assets in the Amount of \$7,500 is for the cost of needed equipment in the Radio Shop. The increase of \$210,127 in Intra-Fund Transfers is due to updated cost allocations within the County.

REVENUES

The decrease of \$581,127 in revenues is primarily due to more refined revenue projection based on current year estimates.

STAFFING

Staffing includes 1.0 full time equivalent (FTE) position transferred to the Health Services Agency.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
44	Customer Experience	June 2020	Y	Increased Satisfaction	22.2%	-28.1%
45	Data Security	December 2020	Y	Publish Security Policies	60.0%	26.5%
46	Radio Reliability	December 2020	Y	Uptime	100.0%	0.0%
47	Map Upgrades	December 2020	Y	Aerial Imagery Data	30.0%	-3.5%
48	IT Performance	June 2020	Y	Standardization of Workflow	30.0%	-20.3%

Completed
Ahead of Schedule
Behind Schedule

See full plan at:
sccvision.us

REVISED BUDGET DETAIL

Budget Unit: 42

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Use of Money	34,398	38,311	38,311	41,311	3,000	7.8%
Charges for Services	14,715,747	15,982,574	17,385,612	16,833,210	(552,402)	-3.2%
Miscellaneous	51,852	109,848	109,966	78,241	(31,725)	-28.8%
Other Financing	809,174	0	0	0	0	0.0%
Total Revenues	15,611,171	16,130,733	17,533,889	16,952,762	(581,127)	-3.3%
<i>General Fund</i>	<i>(2,999)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
<i>Other Funds</i>	<i>(1,044,166)</i>	<i>453,347</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
Total Financing	14,564,006	16,584,080	17,533,889	16,952,762	(581,127)	-3.3%
Expenditures						
Salaries & Benefits	8,641,580	10,199,361	10,585,411	10,987,974	402,563	3.8%
Services & Supplies	6,411,848	8,758,831	9,052,693	8,548,780	(503,913)	-5.6%
Other Charges	1,881,334	1,752,718	2,462,481	1,765,077	(697,404)	-28.3%
Fixed Assets	574,358	20,000	0	7,500	7,500	0.0%
Subtotal	17,509,120	20,730,910	22,100,585	21,309,331	(791,254)	-3.6%
<i>IntraFund Transfers</i>	<i>(2,945,114)</i>	<i>(4,146,830)</i>	<i>(4,566,696)</i>	<i>(4,356,569)</i>	<i>210,127</i>	<i>-4.6%</i>
Total Expenditures	14,564,006	16,584,080	17,533,889	16,952,762	(581,127)	-3.3%
Staffing						
Information Services		57.00	57.00	56.00	(1.00)	-1.8%
Radio Shop		7.00	7.00	7.00	0.00	0.0%
Total Staffing		64.00	64.00	63.00	(1.00)	-1.6%
<i>Unfunded Staffing</i>		<i>(1.00)</i>	<i>(1.00)</i>	<i>(1.00)</i>	<i>0.00</i>	<i>0.0%</i>
Funded Staffing		63.00	63.00	62.00	(1.00)	-1.6%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Use of Money	Increase in Rents & Concessions due to additional site & vault radio	3,000
Charges for Services	Decreases due to lower than anticipated telecommunications	(552,402)
Miscellaneous	Decrease due to lower than expected services needed by external	(31,725)
Total		(581,127)

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase in costs to support existing staffing	402,563
Services & Supplies	Decrease due to updated estimates based on reduced current	(503,913)
Other Charges	Decrease due to updated depreciation and adjustments in	(697,404)
Fixed Assets	Increase due to additional Radio Intraplex Shelf to improve overall	7,500
IntraFund Transfers	Increase due to updated cost allocations within the County for	210,127
Total		(581,127)

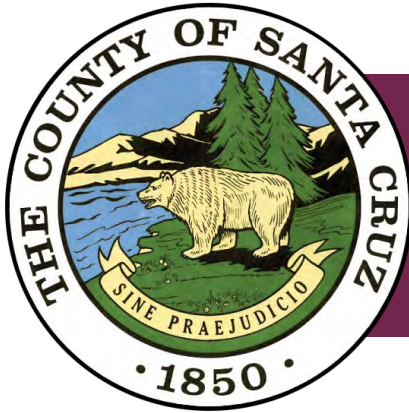
REVISED PROGRAM DETAIL

FY 2020-21 Financing

Program Financing	Projected 2020-21	Revenues	Other Funds	General Fund	Total Financing	Δ
Administration	60,000	30,000	0	0	30,000	-50.0%
Telephone	4,112,091	3,675,801	0	0	3,675,801	-10.6%
Duplicating	614,051	608,858	0	0	608,858	-0.8%
Programming	3,287,459	2,610,122	547,051	0	3,157,173	-4.0%
Network Access	8,001,350	8,649,082	(385,435)	0	8,263,647	3.2%
Desktop Support	194,527	161,616	(161,616)	0	0	-100.0%
GIS Services	583,362	646,558	0	0	646,558	10.8%
Radio Service	681,049	570,725	0	0	570,725	-16.2%
Total Financing	17,533,889	16,952,762	0	0	16,952,762	-3.3%

FY 2020-21 Expenditures

Program Expenditures	Projected 2020-21	Salaries & Benefits	Services & Supplies	Other	Total Expenditures	Δ
Administration	0	969,745	103,879	(1,043,624)	30,000	100.0%
Telephone	4,112,091	1,079,874	2,873,834	(277,907)	3,675,801	-10.6%
Duplicating	614,051	208,743	323,264	76,851	608,858	-0.8%
Programming	3,287,459	2,897,454	259,719	0	3,157,173	-4.0%
Network Access	8,001,350	4,278,175	3,089,976	895,496	8,263,647	3.2%
Desktop Support	194,527	0	1,321,900	(1,321,900)	0	-100.0%
GIS Services	643,362	548,052	62,796	35,710	646,558	0.4%
Radio Service	681,049	1,005,931	513,412	(948,618)	570,725	-16.2%
Total Expenditures	17,533,889	10,987,974	8,548,780	(2,583,992)	16,952,762	-3.3%



PERSONNEL PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$165,288 in expenditures and a decrease of \$61,220 in revenues, resulting in a decrease of \$104,068 in General Fund contribution.

EXPENDITURES

The decrease of \$102,488 in Salaries and Benefits is primarily due to delaying the hire of the vacant Deputy Personnel Director position. The decrease of \$62,800 in Services and Supplies is due to a decrease in projected costs related to duplicating, postage and legal notices.

REVENUES

The decrease of \$61,220 in revenues is primarily the result of a reduction in charges for services apportioned to County departments.

STAFFING

Staffing is status quo for 2020-21.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
49	Leadership Training	December 2020	Y	Staff Trained	50.0%	16.5%
50	Employee Engagement	June 2020	Y	Employee Engagement Website	30.0%	-20.3%
51	Cultural Competence	June 2021	Y	Cultural Competence Initiative	0.0%	-25.2%
52	Talent Acquisition	June 2020	Y	Branding Strategy	60.0%	9.7%
53	South County Office	December 2020	Y	South County Satellite Office	30.0%	-3.5%
54	Job Recruitment	December 2019	Y	Establish Recruitment Targets	100.0%	0.0%
55	Gender Neutrality	June 2020	N	Inclusive Personnel Policies	30.0%	-20.3%
56	Employee Benefits	June 2020	Y	Online Enrollees	100.9%	50.7%
57	Deferred Compensation	June 2021	Y	Employees	94.5%	69.3%
58	Risk Management	June 2020	Y	Risk Evaluation Report	60.0%	9.7%
179	Job Recruitment (N)	June 2020	Y	Days	0.0%	

See full plan at:
sccvision.us

Completed

Ahead of Schedule

Behind Schedule

REVISED BUDGET DETAIL

Budget Unit: 51

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Charges for Services	2,646,717	2,754,472	2,800,197	2,736,757	(63,440)	-2.3%
Miscellaneous	6,511	1,780	1,780	4,000	2,220	124.7%
Total Revenues	2,653,228	2,756,252	2,801,977	2,740,757	(61,220)	-2.2%
<i>General Fund</i>	<i>257,080</i>	<i>566,281</i>	<i>877,742</i>	<i>773,674</i>	<i>(104,068)</i>	<i>-11.9%</i>
Total Financing	2,910,308	3,322,533	3,679,719	3,514,431	(165,288)	-4.5%
Expenditures						
Salaries & Benefits	3,514,529	3,909,172	4,101,537	3,999,049	(102,488)	-2.5%
Services & Supplies	490,318	729,034	704,966	642,166	(62,800)	-8.9%
Other Charges	5,206	5,208	5,208	5,208	0	0.0%
Subtotal	4,010,053	4,643,414	4,811,711	4,646,423	(165,288)	-3.4%
<i>IntraFund Transfers</i>	<i>(1,099,745)</i>	<i>(1,320,881)</i>	<i>(1,131,992)</i>	<i>(1,131,992)</i>	<i>0</i>	<i>0.0%</i>
Total Expenditures	2,910,308	3,322,533	3,679,719	3,514,431	(165,288)	-4.5%
Total Staffing		27.00	27.00	27.00	0.00	0.0%
<i>Unfunded Staffing</i>		<i>(1.00)</i>	<i>(1.00)</i>	<i>(1.00)</i>	<i>0.00</i>	<i>0.0%</i>
Funded Staffing		26.00	26.00	26.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Charges for Services	Decrease due to reduced costs	(63,440)
Miscellaneous	Increase for outside testing	2,220
General Fund	Decrease in General Fund contribution	(104,068)
Total		(165,288)

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease due to the delay of hiring the vacant Deputy Personnel Director position	(102,488)
Services & Supplies	Decrease related to duplicating, postage and legal notices	(62,800)
Total		(165,288)

RISK MANAGEMENT

REVISED BUDGET SUMMARY

Budget Unit: 52

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues	20,961,368	20,481,496	21,236,496	20,511,496	(725,000)	-3.4%
<i>General Fund</i>	1,709,149	1,893,546	2,074,783	1,883,420	(191,363)	-9.2%
<i>Other Funds</i>	1,628,947	24,557,547	3,135,570	23,971,104	20,835,534	664.5%
Total Financing	24,299,464	46,932,589	26,446,849	46,366,020	19,919,171	75.3%
Total Expenditures	24,299,464	46,932,589	26,446,849	46,366,020	19,919,171	75.3%
Total Staffing	12.00	12.00	12.00	12.00	0.00	0.0%

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$19,919,171 in expenditures and financing, including \$19,131,138 in claims reserves. This results in a decrease of \$191,363 in General Fund contribution and an increase of \$20,835,534 from use of fund balance, which leaves \$613,188 in reserves for the risk funds.

EXPENDITURES

The decrease of \$929 in Salaries and Benefits is based on the most current estimates that support existing staffing. The increase of \$148,637 in Services and Supplies results primarily from an increase in projected insurance premiums and legal fees. The increase of \$19,771,463 in Other Charges is due a 2019-20 year-end adjustment of unused claims reserves.

REVENUES

The decrease of \$725,000 in revenues is primarily from reductions to member contribution to various risk funds.

STAFFING

Staffing is status quo for 2020-21.

REVISED BUDGET DETAIL

Budget Unit: 52

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Use of Money	636,900	301,500	301,500	301,500	0	0.0%
Charges for Services	17,376,779	17,983,996	18,933,996	18,208,996	(725,000)	-3.8%
Miscellaneous	2,947,689	2,001,000	2,001,000	2,001,000	0	0.0%
Other Financing	0	195,000	0	0	0	0.0%
Total Revenues	20,961,368	20,481,496	21,236,496	20,511,496	(725,000)	-3.4%
<i>General Fund</i>	<i>1,709,149</i>	<i>1,893,546</i>	<i>2,074,783</i>	<i>1,883,420</i>	<i>(191,363)</i>	<i>-9.2%</i>
<i>Other Funds</i>	<i>1,628,947</i>	<i>24,557,547</i>	<i>3,135,570</i>	<i>23,971,104</i>	<i>20,835,534</i>	<i>664.5%</i>
Total Financing	24,299,464	46,932,589	26,446,849	46,366,020	19,919,171	75.3%
Expenditures						
Salaries & Benefits	1,240,724	1,580,032	1,647,769	1,646,840	(929)	-0.1%
Services & Supplies	17,169,802	18,898,918	19,431,809	19,580,446	148,637	0.8%
Other Charges	5,879,794	21,770,106	5,400,751	25,172,214	19,771,463	366.1%
Other Financing	42,624	4,718,730	0	0	0	0.0%
Subtotal	24,332,944	46,967,786	26,480,329	46,399,500	19,919,171	75.2%
<i>IntraFund Transfers</i>	<i>(33,480)</i>	<i>(35,197)</i>	<i>(33,480)</i>	<i>(33,480)</i>	<i>0</i>	<i>0.0%</i>
Total Expenditures	24,299,464	46,932,589	26,446,849	46,366,020	19,919,171	75.3%
Total Staffing		12.00	12.00	12.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Charges for Services	Decrease due to reduction in Property & Liability charges	(725,000)
General Fund	Decrease in General Fund contribution	(191,363)
Other Funds	Increase due to a decrease in use of fund balance and carry over	20,835,534
Total		19,919,171

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease in costs for existing staff	(929)
Services & Supplies	Increase to insurance premiums and legal fees	148,637
Other Charges	Increase due to claims reserves and carry over from 2019-20 year-end adjustment	19,771,463
Total		19,919,171

REVISED PROGRAM DETAIL

Program Financing	Projected 2020-21	FY 2020-21 Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Dental Insurance	2,636,432	2,161,000	1,459,741	0	3,620,741	37.3%
Employee Insurance	2,164,804	2,004,500	361,940	0	2,366,440	9.3%
Liability & Property Program	7,632,715	4,875,000	10,036,719	0	14,911,719	95.4%
Liability & Property Program GF	2,074,783	0	0	1,883,420	1,883,420	-9.2%
Unemployment Insurance	493,189	404,000	241,798	0	645,798	30.9%
Workers Compensation	10,004,173	9,701,000	11,771,509	0	21,472,509	114.6%
Employee Benefits Staffing	1,440,753	1,365,996	99,397	0	1,465,393	1.7%
Total Financing	26,446,849	20,511,496	23,971,104	1,883,420	46,366,020	75.3%

Program Expenditures	Projected 2020-21	FY 2020-21 Expenditures				Δ
		Salaries & Benefits	Services & Supplies	Other	Total Expenditures	
Dental Insurance	2,636,432	0	2,624,000	996,741	3,620,741	37.3%
Employee Insurance	2,164,804	1,160,791	786,060	419,589	2,366,440	9.3%
Liability & Property Program	7,632,715	0	6,307,750	8,603,969	14,911,719	95.4%
Liability & Property Program GF	2,074,783	0	1,916,900	(33,480)	1,883,420	-9.2%
Unemployment Insurance	493,189	0	490,000	155,798	645,798	30.9%
Workers Compensation	10,004,173	0	6,480,500	14,992,009	21,472,509	114.6%
Employee Benefits Staffing	1,440,753	486,049	975,236	4,108	1,465,393	1.7%
Total Expenditures	26,446,849	1,646,840	19,580,446	25,138,734	46,366,020	75.3%

RISK MANAGEMENT RESERVES

RESERVES

Reserves are used to address various unforeseen risk fund expenditures throughout the year. These reserves protect the County from major losses and manage the significant fluctuations in claims.

The County receives an actuarial report biannually, which sets reserve goals for Liability & Property and Workers Compensation risk funds. The County's goal is to maintain a claims reserve balance of 80-85 percent of the actuarial goal for these risk funds.

Reserves are adjusted each year from available budget savings after final claims have been made. A small amount is included in departmental charges to increase claims reserves.

While the other risk funds do not have claims reserves goals, it is best practice to maintain some reserves as added protection from unanticipated increases in costs. The standard practice for these reserve funds is two months of operational costs.

REVISED RESERVES DETAIL

Risk Funds Reserves	Actuarial Goal	Estimated Reserves 6/30/21	% Funded
60116 Employee Benefits Staffing	N/A	\$192,716	N/A
60118 Dental Insurance*	N/A	\$986,150	N/A
60120 Liability & Property*	\$9,945,000	\$6,515,096	66%
60130 Risk Management Staffing	N/A	\$420,472	N/A
60135 Unemployment Insurance*	N/A	\$154,713	N/A
60140 Workers Compensation*	\$16,196,000	\$11,475,179	71%
Total Reserves		\$19,744,326	

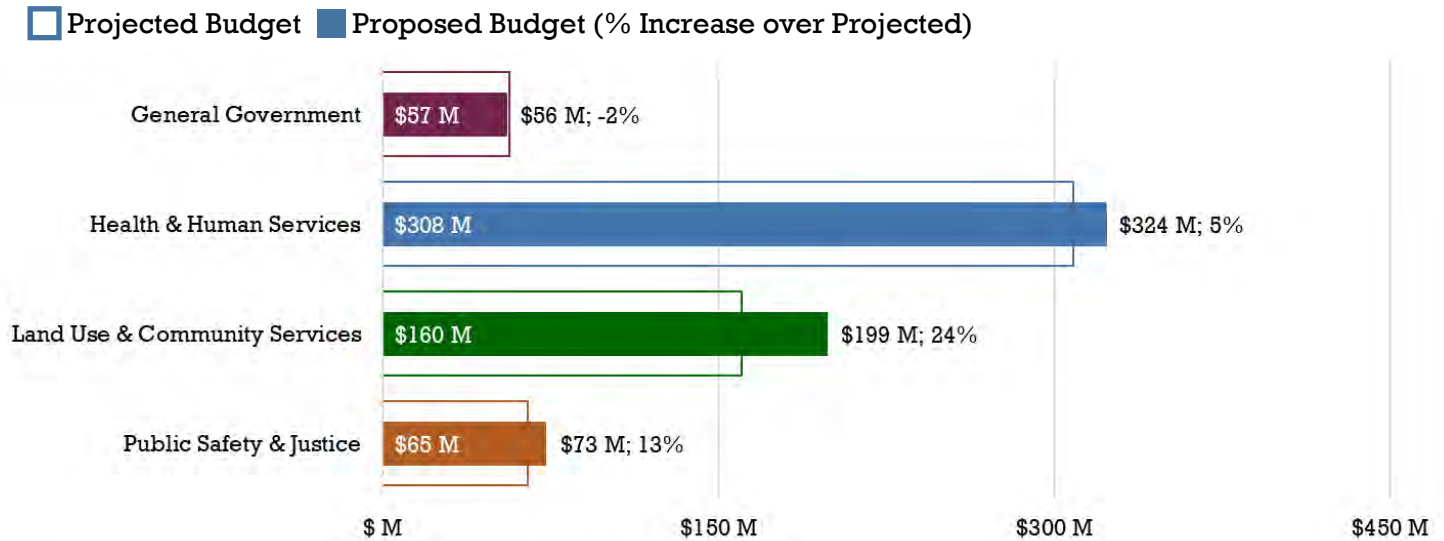
* Reserves appropriated in Other Charges as Claims Reserves

HEALTH & HUMAN SERVICES



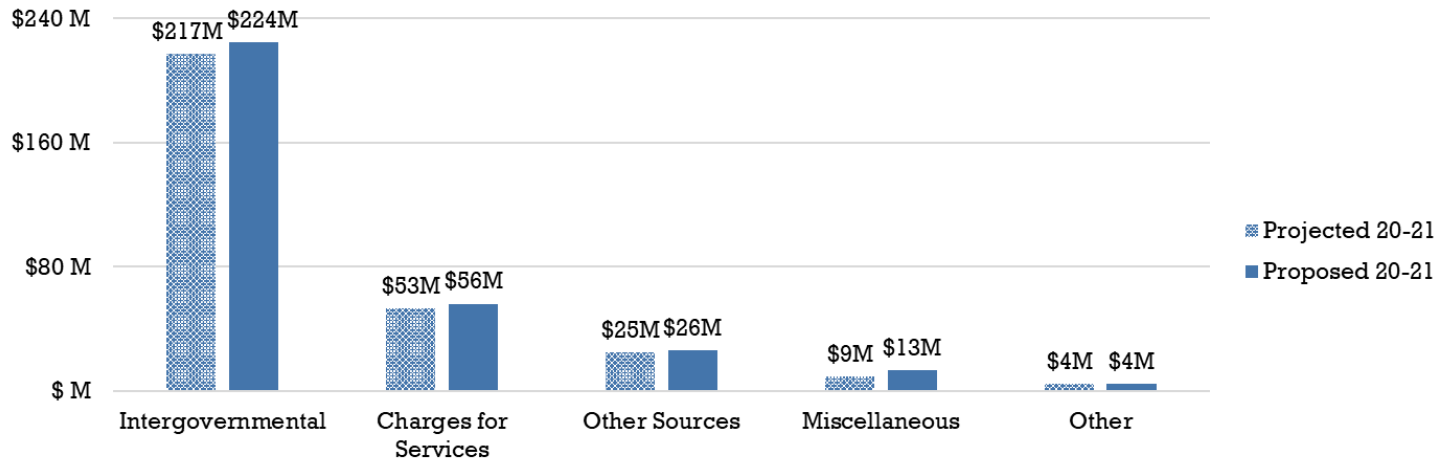
HEALTH & HUMAN SERVICES FINANCING SUMMARY

FY 2020-21 Total Revenues



FY 2020-21 Total Revenues by Character

Does not include Other Funds or General Fund contributions



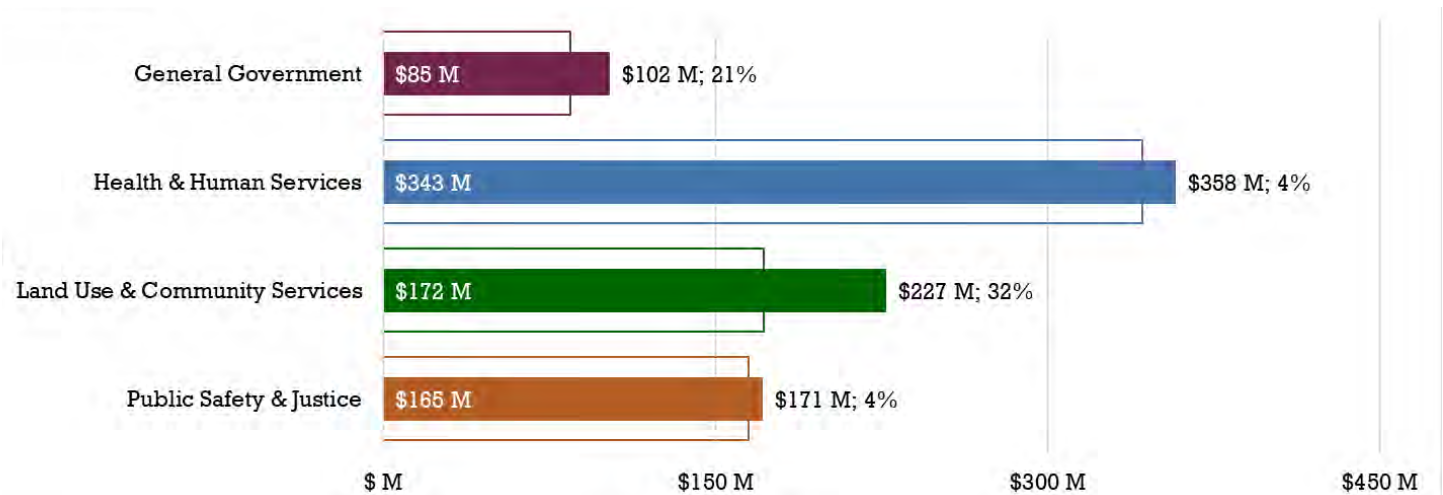
Department	Projected 20-21	FY 2020-21 Recommended Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Child Support Services	6,844,612	6,844,612	0	0	6,844,612	0.0%
CORE Investments*	4,405,000	0	0	4,405,000	4,405,000	0.0%
Health Services Agency	186,767,816	185,653,124	801,829	12,184,990	198,639,943	6.4%
Homeless Services Coord.	1,827,462	568,155	0	1,299,307	1,867,462	2.2%
Human Services Department	142,763,043	130,542,058	0	15,346,765	145,888,823	2.2%
Health & Human Total	342,607,933	323,607,949	801,829	33,236,062	357,645,840	4.4%

*formerly known as Community Programs

HEALTH & HUMAN SERVICES EXPENDITURE SUMMARY

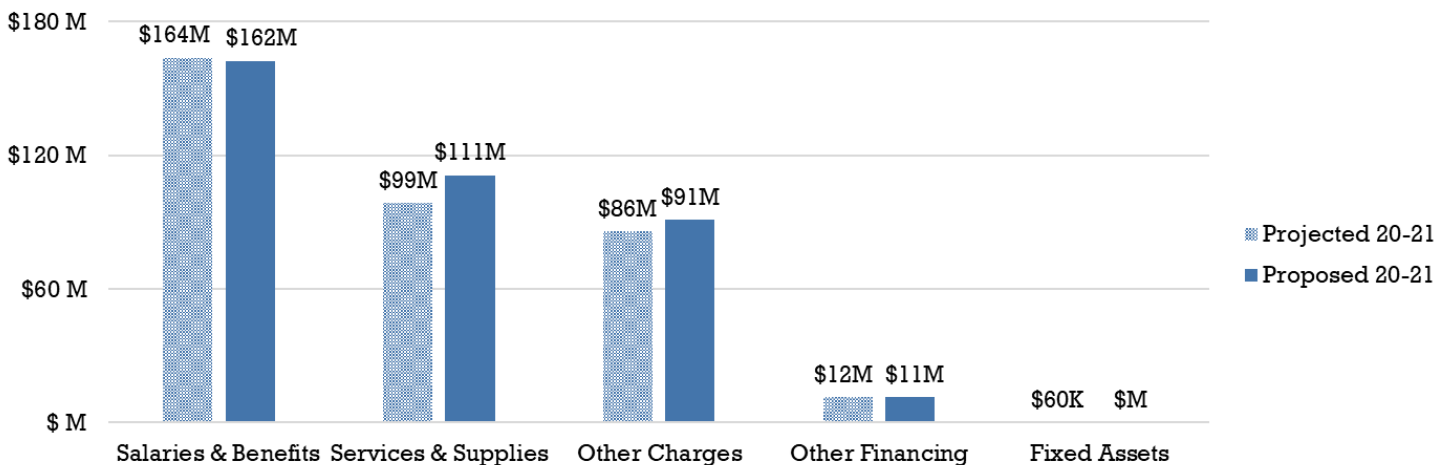
FY 2020-21 Total Expenditures

Projected Budget Proposed Budget (% Increase over Projected)



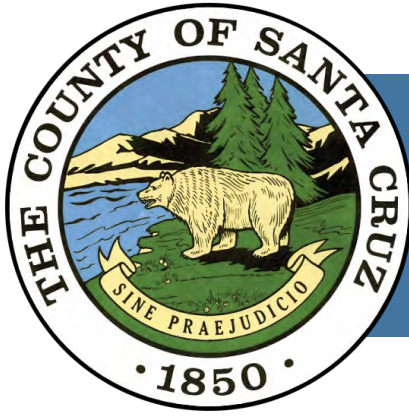
FY 2020-21 Total Expenditures by Character

Does not include IntraFund Transfers



Total Expenditures	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Child Support Services	6,849,297	6,844,612	6,844,612	0	0.0%
CORE Investments*	4,499,219	4,405,000	4,405,000	0	0.0%
Health Services Agency	192,449,678	186,767,816	198,639,943	11,872,127	6.4%
Homeless Services Coord.	6,534,168	1,827,462	1,867,462	40,000	2.2%
Human Services Department	140,603,158	142,763,043	145,888,823	3,125,780	2.2%
Health & Human Total	350,935,520	342,607,933	357,645,840	15,037,907	4.4%

*formerly known as Community Programs



CHILD SUPPORT SERVICES PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation for the Department of Child Support Services (DCSS) provides for no change in revenues and no net change in expenditures, resulting in no General Fund contribution.

EXPENDITURES

The increase of \$54,854 in Salaries and Benefits supports existing staffing. The increase of \$15,391 in Services and Supplies results from an annual increase of \$12,852 for the DCSS facility's rental lease and \$2,539 in various miscellaneous operational supplies.

REVENUES

Revenues remains unchanged from the projected amount of \$6,844,612. Governor Newsom's proposed State Budget maintains the current allocation for provision of child support services in the Santa Cruz - San Benito County region, and the federal allocation remains static at this time as well. Federal and State allocations will equal expenditures, resulting in no General Fund contribution.

STAFFING

Projected staffing was 49.0 full-time equivalent (FTE) positions including 6.0 FTE unfunded positions. The recommended budget deletes 5.0 vacant FTE positions, resulting in 44.0 FTE positions.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
59	Client Satisfaction	June 2021	Y	Client Satisfaction Baseline	30.0%	4.8%
60	Child Support Payment	June 2021	Y	in Child Support Collections	127.0%	101.8%
61	Unpaid Child Support	June 2021	Y	Collections on Cases in Arrears	90.0%	64.8%
62	Parent Employment	June 2021	Y	Job Training Partnerships	30.0%	4.8%

Completed
 Ahead of Schedule
 Behind Schedule

See full plan at:
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REVISED BUDGET DETAIL

Budget Unit: 25

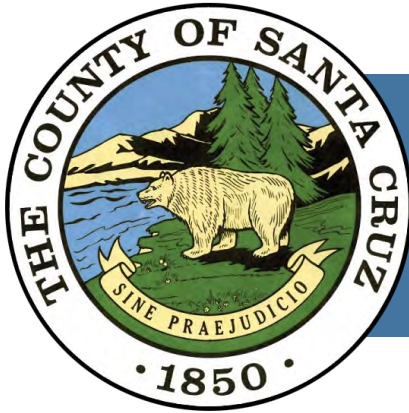
All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Intergovernmental	6,122,624	6,849,297	6,844,612	6,844,612	0	0.0%
Total Revenues	6,122,624	6,849,297	6,844,612	6,844,612	0	0.0%
<i>General Fund Contribution</i>	<i>(1)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
Total Financing	6,122,623	6,849,297	6,844,612	6,844,612	0	0.0%
Expenditures						
Salaries & Benefits	5,337,617	5,939,875	5,935,850	5,990,704	54,854	0.9%
Services & Supplies	624,622	705,537	704,875	720,266	15,391	2.2%
Other Charges	160,384	203,885	203,887	133,642	(70,245)	-34.5%
Total Expenditures	6,122,623	6,849,297	6,844,612	6,844,612	0	0.0%
Total Staffing		49.00	49.00	44.00	(5.00)	-10.2%
Unfunded Staffing		(6.00)	(6.00)	(2.00)	4.00	66.7%
Funded Staffing		43.00	43.00	42.00	(1.00)	-2.3%

YEAR 2 REVISED FINANCING CHANGES

No financing changes

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	The increase supports existing staffing	54,854
Services & Supplies	The increase includes an annual increase for the DCSS facility's rental lease and various supplies	15,391
Other Charges	Decrease to County Overhead charges	(70,245)
Total		0



CORE INVESTMENTS PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

Budget Unit: 28

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
All Funds					
Revenues					
General Fund	4,130,781	4,469,219	4,405,000	4,405,000	0 0.0%
Other Funds	30,000	30,000	0	0	0 0.0%
Total Financing	4,160,781	4,499,219	4,405,000	4,405,000	0 0.0%
Total Expenditures	4,160,781	4,499,219	4,405,000	4,405,000	0 0.0%

REVISED BUDGET OVERVIEW

CORE INVESTMENTS

CORE (Collective of Results and Evidence-Based) Investments fund non-profit organizations and local public agencies that support safety net services in the areas of health, mental health, substance use, homelessness, seniors, children and youth. All revenues come from the General Fund.

The 2020-21 recommended budget includes base funding of \$4.1 million, annual set-aside funding of \$150,000, and continued base funding augmentation of \$85,000 provided to Community Bridges Meals on Wheels. Due to 2018-19 prior year savings, \$70,000 in unspent funds will be carried forward to provide substance use prevention and treatment services. A request for proposals will be released in 2020-21 for distribution of all funds and will result in new agreements in 2021-22.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommended budget, per the Board's direction, includes a one-year extension of 2019-20 set-aside awards to 19 agencies totaling \$150,000 through 2020-21 and reallocation of \$15,000 of 2019-20 base funding resulting from termination of an agreement.

PROGRAM DETAIL : CORE INVESTMENTS

Program Expenditures	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Δ
Advocacy, Inc.	44,000	44,000	44,000	0
Arts Council of Santa Cruz County	26,000	26,000	26,000	0
Big Brothers/Big Sister of Santa Cruz	55,000	55,000	55,000	0
Boys & Girls Club of Santa Cruz	25,000	25,000	25,000	0
Cabrillo College	41,000	41,000	41,000	0
Cabrillo Coll. Stroke & Disability Learning Ctr.	29,000	29,000	29,000	0
California Grey Bears	95,000	95,000	95,000	0
California Rural Legal Assistance	20,000	20,000	20,000	0
Central Coast YMCA - Watsonville Branch	17,000	17,000	17,000	0
Community Action Board	422,000	412,000	427,000	15,000
Community Bridges	1,127,000	1,127,000	1,127,000	0
Court Appointed Special Advocates of Santa Cruz	85,000	85,000	85,000	0
Dientes Community Dental Clinic	144,000	144,000	144,000	0
Encompass Community Services	301,525	247,000	247,000	0
Families in Transition of Santa Cruz County	55,000	55,000	55,000	0
Family Service Agency of the Central Coast	121,000	121,000	121,000	0
Homeless Services Center	164,694	145,000	145,000	0
Janus of Santa Cruz	20,000	20,000	20,000	0
Mental Health Client Action Network	45,000	45,000	45,000	0
Monarch Services-Servicios Monarca	130,000	130,000	130,000	0
National Alliance for Mental Illness (NAMI)	24,000	24,000	24,000	0
New Life Community Services	60,000	60,000	60,000	0
Pacific Elementary School District	19,000	19,000	19,000	0
Pajaro Valley Children's Center	25,000	25,000	25,000	0
Pajaro Valley Prevention	213,000	213,000	213,000	0
Pajaro Valley School District	43,000	43,000	43,000	0
Planned Parenthood Mar Monte	67,000	67,000	67,000	0
Salud Para la Gente	200,000	200,000	200,000	0
Santa Cruz Barrios Unidos	35,000	25,000	25,000	0
Santa Cruz Toddler Care Center	37,000	37,000	37,000	0
Santa Cruz Community Health Centers	136,000	136,000	136,000	0
Second Harvest Food bank	88,000	88,000	88,000	0
Senior Citizens Legal Services	47,000	47,000	47,000	0
Senior Citizens Organization of San Lorenzo Vly	15,000	15,000	15,000	0
Senior Network Services	20,000	20,000	20,000	0
Srs.Council of Santa Cruz & San Benito Counties	146,000	146,000	146,000	0
The Diversity Center	15,000	15,000	15,000	0
Vista Center for the Blind and Visually Impaired	15,000	15,000	15,000	0
Volunteer Center of Santa Cruz County	99,000	99,000	99,000	0
Walnut Avenue Women's Center	28,000	28,000	28,000	0
Warming Center Program	15,000	15,000	0	(15,000)
YWCA of Watsonville	20,000	20,000	20,000	0
Parents Center	15,000	15,000	15,000	0
Set Aside Awards	150,000	150,000	150,000	0
Total Expenditures	4,499,219	4,405,000	4,405,000	0



HEALTH SERVICES AGENCY PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$11,872,127 in expenditures, an increase of \$10,900,958 in revenues, and an increase of \$190,500 in other funds, resulting in an increase of \$780,669 in General Fund contributions.

EXPENDITURES

The increase in expenditures of \$11,872,127 is primarily due to a decrease of \$1,543,565 in Salaries and Benefits that supports existing staffing and an increase of \$11,392,262 in Services and Supplies primarily from increased Behavioral Health contractual services.

REVENUES

The increase of \$10,900,958 in revenues is primarily due to an increase in Intergovernmental revenue in Behavioral Health, increased charges for services revenue in Administration to reflect Santa Cruz County as the Host County for Medi-Cal Administrative Activities (MAA), and one-time funds.

STAFFING

The recommended staffing includes 6.05 full-time equivalent (FTE) positions added in the 2019-20 Supplemental and Last Day Budgets, 6.0 mid-year FTE additions, and 1.1 FTE position additions in 2020-21, which includes 1.0 FTE transferred from the Information Services Department, and various minor adjustments. In addition, 3.0 FTE vacant positions are unfunded in Clinics.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
63	Access to Care	June 2021	Y	Patients	90.8%	65.6%
64	Clinics Wait Times	June 2021	Y	Day Average Wait Time	-7.7%	-32.9%
65	Community Education	June 2020	Y	Anti-stigma campaign	30.0%	-20.3%
66	Integrated Care	June 2020	Y	Integrated Health Plan	30.0%	-20.3%
67	Groundwater Use	December 2019	Y	Groundwater Sustainability Plan	100.0%	0.0%
68	Health Inspections	June 2020	Y	Priority List Violations	60.0%	9.7%
69	Oral Health	June 2021	Y	Medi-Cal Dental Visit Rate	0.0%	-25.2%
70	Child Crisis Services	June 2021	Y	Visits	27.8%	2.6%
71	Treatment Utilization	June 2020	Y	WM Days of Service	99.3%	49.0%
72	Supported Housing	June 2021	Y	Beds	25.0%	-0.2%

Completed

Ahead of Schedule

Behind Schedule

See full plan at:
sccvision.us

See complete objective
list on page 115

REVISED BUDGET DETAIL

Budget Unit: 36

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	951,364	934,420	934,640	959,400	24,760	2.6%
Licenses & Permits	2,345,867	2,667,573	2,707,587	2,591,070	(116,517)	-4.3%
Fines & Assessments	567,617	205,137	207,967	239,669	31,702	15.2%
Use of Money	442,204	450,712	455,928	470,427	14,499	3.2%
Intergovernmental	87,366,556	97,904,355	99,658,383	103,521,828	3,863,445	3.9%
Charges for Services	35,920,394	54,402,354	52,488,687	55,537,980	3,049,293	5.8%
Miscellaneous	14,794,567	15,176,765	8,881,911	12,722,661	3,840,750	43.2%
Other Financing	8,702,835	9,278,189	9,417,063	9,610,089	193,026	2.0%
Total Revenues	151,091,404	181,019,505	174,752,166	185,653,124	10,900,958	6.2%
<i>General Fund</i>	<i>7,469,255</i>	<i>10,675,914</i>	<i>11,404,321</i>	<i>12,184,990</i>	<i>780,669</i>	<i>6.8%</i>
<i>Other Funds</i>	<i>(92,380)</i>	<i>754,259</i>	<i>611,329</i>	<i>801,829</i>	<i>190,500</i>	<i>31.2%</i>
Total Financing	158,468,279	192,449,678	186,767,816	198,639,943	11,872,127	6.4%
Expenditures						
Salaries & Benefits	72,883,610	88,355,977	90,732,403	89,188,838	(1,543,565)	-1.7%
Services & Supplies	61,323,870	78,275,968	75,138,315	86,530,577	11,392,262	15.2%
Other Charges	24,215,131	26,660,847	26,619,756	29,548,217	2,928,461	11.0%
Fixed Assets	23,681	323,334	10,468	196,135	185,667	1773.7%
Other Financing	16,852,347	16,652,783	11,549,208	11,414,526	(134,682)	-1.2%
Subtotal	175,298,639	210,268,909	204,050,150	216,878,293	12,828,143	6.3%
<i>IntraFund Transfers</i>	<i>(16,830,360)</i>	<i>(17,819,231)</i>	<i>(17,282,334)</i>	<i>(18,238,350)</i>	<i>(956,016)</i>	<i>5.5%</i>
Total Expenditures	158,468,279	192,449,678	186,767,816	198,639,943	11,872,127	6.4%
Staffing						
Administration		42.00	42.00	43.20	1.20	2.9%
Clinic Services		173.20	175.20	178.07	2.87	1.6%
Public Health		88.15	86.15	81.78	(4.37)	-5.1%
Behavioral Health		257.55	252.50	268.05	15.55	6.2%
Benefits		5.00	5.00	3.00	(2.00)	-40.0%
Environmental Health		42.00	42.00	40.90	(1.10)	-2.6%
Total Staffing		607.90	602.85	615.00	12.15	2.0%
<i>Unfunded Staffing</i>		<i>(2.00)</i>	<i>(1.00)</i>	<i>(4.00)</i>	<i>(3.00)</i>	<i>300.0%</i>
Funded Staffing		605.90	601.85	611.00	9.15	1.5%

ADMINISTRATION

REVISED BUDGET OVERVIEW: ADMINISTRATION

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$3,792,121 in expenditures, and an increase of \$2,508,217 in revenues, which results in a \$88,569 increase in General Fund contribution that is reallocated to support Behavioral Health.

EXPENDITURES

The recommended increase of \$222,275 in Salaries and Benefits is due to the transfer of 1.0 FTE IT Manager III from the Information Services Department to Health Services Agency (HSA) Administration, unfunding of 1.0 FTE IT Support Analyst II, and cost increases for existing staffing.

The recommended increase in Services and Supplies of \$2,891,842 is due to increased insurance, custodial services, data processing, security costs, and professional services for Administration as the Host County for the Medi-Cal Administrative Activities (MAA) Program.

The recommended increase in Other Charges of \$872,686 is primarily related to increased cost of countywide overhead allocations, MAA contractual services and space allowances.

The recommended decrease of \$194,682 in Other Financing is due to increased realignment revenue and vehicle costs in prior year.

The recommended increase of \$1,195,335 in IntraFund Transfers is due to increased reimbursements from internal divisions.

REVENUES

The recommended increase of \$2,508,217 is primarily due to Santa Cruz County becoming the host County for the MAA program, one-time financing, and increased MAA revenue.

STAFFING

The recommended increase of 1.2 FTE positions for 2020-21 is due to the transfer of 1.0 FTE IT position to HSA from ISD, and various minor adjustments. In addition, 1.0 FTE vacant IT position is unfunded.

EMERGING TRENDS

Administration has new opportunities and challenges that will impact operations, and will continue to be guided by the County Strategic Plan and its own Agency Strategic Plan.

During 2020-21, California will complete its renewal of the Section 1115 demonstration waiver that will change the Medi-Cal service delivery system and flow of Federal Funds into health and behavioral health services.

Administration will also be renewing the County's Access to Medical Care agreements with key health care partners. Following the model of CORE Investments, these new agreements will attempt to increase our collective impact on health care priorities through strategic alignment across partners.

Administration will continue to develop its vision for near-term and long-term design of operations, services, and facilities that ensures Santa Cruz County is a healthy, safe and thriving community for all. This will include development of mobile service options and a focus on the future of the Watsonville Health Center campus. Administration will evaluate and affirm current community needs and project future needs, collaborating with local stakeholders to leverage collective resources.

REVISED BUDGET DETAIL: ADMINISTRATION

Budget Division: 3600

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Use of Money	180,546	179,887	179,887	179,887	0	0.0%
Intergovernmental	6,793,983	7,615,370	8,785,137	8,052,861	(732,276)	-8.3%
Charges for Services	334,332	2,709,101	209,101	2,979,869	2,770,768	1325.1%
Miscellaneous	11,670,139	11,725,099	5,596,860	6,066,585	469,725	8.4%
Other Financing	9,891	0	0	0	0	0.0%
Total Revenues	18,988,891	22,229,457	14,770,985	17,279,202	2,508,217	-17.0%
<i>General Fund</i>	<i>(679,938)</i>	<i>1,317,415</i>	<i>1,212,649</i>	<i>1,301,218</i>	<i>88,569</i>	<i>7.3%</i>
Total Financing	18,308,953	23,546,872	15,983,634	18,580,420	2,596,786	16.2%
Expenditures						
Salaries & Benefits	4,586,847	5,926,562	6,207,417	6,429,692	222,275	3.6%
Services & Supplies	4,515,197	7,407,388	4,842,388	7,734,230	2,891,842	59.7%
Other Charges	5,342,026	5,720,553	5,720,555	6,593,241	872,686	15.3%
Fixed Assets	9,891	0	0	0	0	0.0%
Other Financing	15,330,464	15,950,096	10,951,857	10,757,175	(194,682)	-1.8%
Subtotal	29,784,425	35,004,599	27,722,217	31,514,338	3,792,121	13.7%
<i>IntraFund Transfers</i>	<i>(11,475,472)</i>	<i>(11,457,727)</i>	<i>(11,738,583)</i>	<i>(12,933,918)</i>	<i>(1,195,335)</i>	<i>10.2%</i>
Total Expenditures	18,308,953	23,546,872	15,983,634	18,580,420	2,596,786	16.2%
Total Staffing		42.00	42.00	43.20	1.20	2.9%
Unfunded Staffing		(0.00)	(0.00)	(1.00)	1.00	
Funded Staffing		42.00	42.00	42.20	0.20	0.5%

YEAR 2 REVISED FINANCING CHANGES: ADMINISTRATION

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Projected Tobacco Settlement Funds reclassified to Misc. Revenues	(1,080,975)
	Increase in Medi-Cal Administrative Activities (MAA) Revenue	482,173
	Decrease in projected Vehicle License Fee (VLF) Realignment	(133,474)
Charges for Services	Increase due to Santa Cruz County becoming Host County for MAA program	2,770,768
Miscellaneous	Tobacco Settlement Funds reclassified from Intergovernmental	1,065,000
	Increase of one-time funds for Auditor, County overhead, and computer replacement program	569,725
	Decrease of one-time funds for Health MAA Planning Support	(1,100,000)
	Decrease of one-time funds for Focus Strategies	(65,000)
General Fund	Increase in General Fund contribution	88,569
Total		2,596,786

YEAR 2 REVISED EXPENDITURE CHANGES: ADMINISTRATION

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase for existing staffing and various adjustments	112,391
	Transfer 1.0 FTE IT Manager III position from ISD to HSA Administration	239,514
	Unfund 1.0 FTE IT Supp Services Analyst II	(129,630)
Services & Supplies	Increase in insurance costs	176,000
	Increases in professional services for Host County - MAA program	2,254,959
	Increases for HSA computer replacement	300,000
	Increase in supplies, custodial services, data processing, personnel services, and other miscellaneous	119,628
	Decrease in utilities	(125,000)
	Increase in rents	166,255
	Increase in County overhead	263,713
Other Charges	Increase in MAA contractual services	482,173
	Other miscellaneous changes	126,800
Other Financing	Decrease in HSA vehicle costs	(150,000)
	Decrease in realignment funding	(44,682)
IntraFund Transfers	Decrease in Optimizing Health Access transfer to Probation and Behavioral Health	(700,000)
	Increase in HSA administrative allocation charges	(495,335)
Total		2,596,786

CLINIC SERVICES

REVISED BUDGET OVERVIEW: CLINIC SERVICES

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease in expenditures of \$692,815 and an increase in revenues of \$1,060,958, which results in a \$1,753,773 decrease in General Fund contribution reallocated to Behavioral Health.

EXPENDITURES

The recommended decrease of \$1,198,728 in Salary and Benefits reflects the cost of existing staffing, and various position transfers between divisions. The decrease of \$22,139 in Services and Supplies is primarily related to reduced pharmacy supplies. The increase of \$92,078 in Other Charges is due to an increase in HSA Administration allocation charges. The increase of \$185,667 in Fixed Assets reflects one-time equipment costs, and the increase of \$100,000 in Other Financing is due to the Homeless Person's Health Project (HHPH) Mobile Health Unit.

REVENUES

The recommended increase of \$1,060,958 in revenues is primarily related to projected increased productivity in the HHPH Mobile Health Unit, filling of revenue generating positions, expansion of Acupuncture Services, additional grant funding, and increased productivity of providers through incentive payments for achieving quality health metrics.

STAFFING

The recommended staffing provides for an increase of 3.87 FTE positions due to transfers between HSA divisions and Clinics, including transfers of 2.0 FTE positions from Public Health, 2.5 FTE positions from Mental Health, and various minor adjustments. In addition, 3.0 FTE vacant positions (1.0 vacant Chief Medical Officer & 2.0 vacant Medical Assistants) are unfunded.

EMERGING TRENDS

HSA Clinics will prioritize expanding access to care and continue its focus on high quality care for the community regardless of ability to pay. With recent expansions in staffing and the number of patient exam rooms, the division is planning to fill all vacant medical staff positions in order to increase visits.

This enhanced revenue generation will be reinvested back into programs and services not eligible for reimbursement, but essential to community wide health. Innovations in the coming year towards these goals include piloting a mobile health clinic for people experiencing homelessness and difficult to reach populations, implementing new tools to improve provider productivity and maximize revenue, and continuing to enhance and streamline integration efforts with behavioral health and medication assisted treatment.

Clinics is closely monitoring the roll out of California's Medi-Cal proposed changes. This initiative will provide new opportunities and challenges that will impact how care is provided to patients with high and emerging risk and need, those who are in the top 5% in utilization of the health care system, and those experiencing homelessness.

Accomplishments in the recent fiscal year include successful renovation of the Emeline Health Center including the addition of 14 exam and integrated behavioral health rooms, steady increase in the provision of medication assisted treatment including peer mentors and more clinical staff able to prescribe suboxone, and provisions of acupuncture services.

REVISED BUDGET DETAIL: CLINIC SERVICES

Division: 3610

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Licenses & Permits	(113)	0	0	0	0	0.0%
Intergovernmental	4,359,859	4,030,520	4,084,215	5,139,793	1,055,578	25.8%
Charges for Services	26,043,867	39,307,722	39,668,445	39,322,325	(346,120)	-0.9%
Miscellaneous	1,451,403	1,489,158	1,293,110	1,644,610	351,500	27.2%
Total Revenues	31,855,016	44,827,400	45,045,770	46,106,728	1,060,958	2.4%
<i>General Fund</i>	<i>1,113,936</i>	<i>124,412</i>	<i>364,854</i>	<i>(1,388,919)</i>	<i>(1,753,773)</i>	<i>-480.7%</i>
Total Financing	32,968,952	44,951,812	45,410,624	44,717,809	(692,815)	-1.5%
Expenditures						
Salaries & Benefits	17,300,629	25,985,174	27,108,127	25,909,399	(1,198,728)	-4.4%
Services & Supplies	5,256,458	6,566,010	6,483,364	6,461,225	(22,139)	-0.3%
Other Charges	2,462,460	2,741,421	2,472,792	2,564,870	92,078	3.7%
Fixed Assets	13,790	323,334	10,468	196,135	185,667	1773.7%
Other Financing	0	100,000	100,000	200,000	100,000	100.0%
Subtotal	25,033,337	35,715,939	36,174,751	35,331,629	(843,122)	-2.3%
<i>IntraFund Transfers</i>	<i>7,935,615</i>	<i>9,235,873</i>	<i>9,235,873</i>	<i>9,386,180</i>	<i>150,307</i>	<i>1.6%</i>
Total Expenditures	32,968,952	44,951,812	45,410,624	44,717,809	(692,815)	-1.5%
Total Staffing		173.20	175.20	178.07	2.87	1.6%
<i>Unfunded Staffing</i>		(1.00)	0.00	(3.00)	(3.00)	0.0%
Funded Staffing		172.20	175.20	175.07	(0.13)	-0.1%

YEAR 2 REVISED FINANCING CHANGES: CLINIC SERVICES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Increase due to Federal Aid Care Part C grant moving from Public Health to Clinics	224,853
	Increase due to Hud Match and Bonus Housing grants	216,077
	Increase due to Health Resources and Services Administration grant	588,530
	Increase due to federal miscellaneous grants	26,118
Charges for Services	Increase due to outpatient clinics fees	1,548,313
	Decrease due to Integrated Behavioral Health clinic fees	(1,894,433)
Miscellaneous	Increase of Hub and Spoke grant	200,000
	Increase due to miscellaneous revenue and care-based incentives	151,500
General Fund	Decrease in General Fund contribution due to increased clinic revenue and increased grant funds	(1,753,773)
Total		(692,815)

YEAR 2 REVISED EXPENDITURE CHANGES: CLINIC SERVICES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease for existing staffing and various adjustments	(1,175,240)
	Transfer 2.50 FTE positions from Mental Health Whole Person Care and 2.0 FTE positions from Public Health Aid's Care Part C Grant to Clinics	535,358
	Unfund 3.0 FTE positions (1.0 vacant Chief Medical Officer and 2.0 vacant Medical Assistants)	(558,846)
Services & Supplies	Decrease in pharmacy supplies	(75,000)
	Decrease in Rents—University of California—Santa Cruz	(50,000)
	Increase in Telecom charges	12,215
	Increase in inventoriable items for Laptops and software licenses	10,000
	Increase in professional services	45,000
	Increase in medical services—other	22,000
	Increase in other medical materials	13,120
	Increase in employee certificate, licenses, and membership	14,700
	Decrease in supplies	(11,400)
	Decrease in education, travel, and training	(239)
	Other miscellaneous changes	(2,535)
Other Charges	Increase in HSA administrative allocation charges	92,078
Fixed Assets	Increase due to HVAC unit in dispensary, hydro surgery system, exam table, and provider room equipment	185,667
Other Financing	Increase for HPHP medical outreach van	100,000
IntraFund Transfers	Increase in Mental Health Clinic outpatient services	150,307
Total		(692,815)

REVISED BUDGET OVERVIEW: PUBLIC HEALTH

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$130,513 in expenditures and an increase of \$369,286 in revenues, which results in a \$499,799 decrease in General Fund contribution reallocated to Behavioral Health.

EXPENDITURES

The recommended decrease of \$920,182 in Salary and Benefits is primarily due to the transfer of 6.0 FTE positions to other divisions. The decrease of \$219,341 in Services and Supplies is due to various programmatic efficiencies. The increase of \$59,693 in Other Charges is due to HSA Administration cost allocations, and the decrease of \$949,317 in IntraFund Transfers is due to cost transfers to other departments.

REVENUES

The recommended increase of \$369,286 in revenues is primarily due to changes in grant awards and utilization of roll-over funding from the previous year.

STAFFING

The recommended staffing provides for a decrease of 4.37 FTE positions, including 4.0 FTE Behavioral Health prevention staff transferred to Behavioral Health, 2.0 FTE Aid Care grant positions transferred to Clinics, and various minor adjustments.

EMERGING TRENDS

Public Health has implemented its strategic plan centering around the vision statement, *Better Health, Every Day for Everyone*. The plan incorporates Public Health's mission to collaborate with the community to protect, promote and improve the health and well-being for all. In addition to this new strategy, Public

Health maintains the state-mandated services in Title 17, including the provision of health education programs, communicable disease control, chronic disease services, promotion of maternal and child health, promotion of family planning and public health nursing services.

The Public Health division is facing rising communicable disease trends and must be prepared for emerging public health challenges such as the novel coronavirus (COVID-19). The state budget has provided local health jurisdictions additional funding for Public Health Communicable Disease Infrastructure, Sexually Transmitted Disease prevention and treatment, and additional state and federal funds are expected to respond to COVID-19. The Public Health division maintains and continues to improve the delivery of core public health functions, which will be supported through the Public Health Accreditation Board certification process taking place throughout 2020-21

Accomplishments for this past year include graduating the first cohort of Nurse-Family partnership families; completion of a countywide syringe litter report; implementation of a tri-jurisdictional ban on the sale of Flavored Tobacco products; and integrating Whole Person Care into Public Health to sustain the pilot's successes. Additionally, Public Health has participated in community coalitions such as Thrive by Three, the Oral Health Advisory Board, and Vision Zero.

COVID-19 Information and Updates:

www.santacruzhealth.org/coronavirus

REVISED BUDGET DETAIL: PUBLIC HEALTH

Division: 3620

	Actual	Adopted	Projected	Recommended	Change from	
All Funds	2018-19	2019-20	2020-21	2020-21	Projected	
Revenues						
Licenses & Permits	75,000	78,000	79,170	82,000	2,830	3.6%
Fines & Assessments	20,546	50,850	51,613	82,100	30,487	59.1%
Intergovernmental	6,824,739	8,179,971	8,169,199	8,260,234	91,035	1.1%
Charges for Services	321,159	508,852	516,486	518,529	2,043	0.4%
Miscellaneous	285,350	195,100	198,027	207,802	9,775	4.9%
Other Financing	5,996,139	6,585,606	6,684,390	6,917,506	233,116	3.5%
Total Revenues	13,522,933	15,598,379	15,698,885	16,068,171	369,286	2.4%
General Fund	1,008,378	1,438,963	1,669,672	1,169,873	(499,799)	-29.9%
Total Financing	14,531,311	17,037,342	17,368,557	17,238,044	(130,513)	-0.8%
Expenditures						
Salaries & Benefits	10,889,729	12,877,160	13,005,942	12,085,760	(920,182)	-7.1%
Services & Supplies	2,241,101	2,557,220	2,425,720	2,206,379	(219,341)	-9.0%
Other Charges	1,735,904	3,085,052	3,117,683	3,177,376	59,693	1.9%
Subtotal	14,866,734	18,519,432	18,549,345	17,469,515	(1,079,830)	-5.8%
IntraFund Transfers	(335,423)	(1,482,090)	(1,180,788)	(231,471)	949,317	-80.4%
Total Expenditures	14,531,311	17,037,342	17,368,557	17,238,044	(130,513)	-0.8%
Funded Staffing		88.15	86.15	81.78	(4.37)	-5.1%

YEAR 2 REVISED FINANCING CHANGES: PUBLIC HEALTH

Financing Sources	Description/ Impact	Increase/ (Decrease)
Licenses & Permits	Increase to Ambulance Operators License cost	2,830
	Increase in Ambulance trust transfers	15,487
Fines and Assessments	Increase due to American Medical Response charges for First Watch connection to Image Trend	15,000
	Increase to California Children's Services admin allowances	74,345
	Increase to State Aids Epidemiology financing	33,314
	Increase to State Emergency Medical Services financing	251,609
	Increase to State Other Health Aid	258,333
Intergovernmental	Decrease to Aids Medi-Cal Waiver Program (MCWP)	(128,790)
	Increase to State Risk Reduction and Office of Traffic Safety	84,566
	Decrease from State Other	(270,776)
	Decrease from Federal AIDS C.A.R.E Act, moved to Clinics	(231,599)
	Other miscellaneous changes	20,033

YEAR 2 REVISED FINANCING CHANGES: PUBLIC HEALTH CONT'D

Financing Sources	Description/ Impact	Increase/ (Decrease)
Charges for Services	Increase for various program changes	2,043
Miscellaneous	DPW Caltrans Planning Grant and miscellaneous changes	9,775
Other Financing	Increase due to one-time funds	233,116
General Fund	Decrease in General Fund contribution	(499,799)
Total		(130,513)

YEAR 2 REVISED EXPENDITURE CHANGES: PUBLIC HEALTH

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease for existing staffing and various adjustments	(174,745)
	Transfer 4.0 FTE positions from Public Health to Substance Use Disorders (SUDS) Prevention and 2.0 (FTE) from Aids Care Part C to Clinics	(745,437)
Services & Supplies	Increase in telecom costs	2,345
	Increase in maintenance and office equipment	11,635
	Increase in medical, dental and lab supplies	7,000
	Decrease in lab/diagnostic services, other medical materials, and pharmacy supplies	(18,000)
	Decrease in professional and special services—other	(106,152)
	Decrease in education, training, and travel	(33,319)
	Decrease in prevention program	(67,850)
	Decrease in outside expense medical care	(5,000)
	Decrease in advertising and promotions	(10,000)
Other Charges	Increase in HSA administrative allocation charges	59,693
IntraFund Transfers	Decrease in CALWORKS for Nurse Family Partnership program	50,000
	Decrease in Behavioral Health Prevention services provided	899,317
Total		(130,513)

BEHAVIORAL HEALTH

REVISED BUDGET OVERVIEW: BEHAVIORAL HEALTH

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$11,820,356 in expenditures and an increase of \$6,655,067 in revenues, which results in a \$5,165,289 increase in General Fund contribution. Most of the General Fund increase is due to redistributions from other HSA divisions.

EXPENDITURES

The recommended increase of \$674,546 in Salaries and Benefits is primarily due to cost increases for existing staff. The increase of \$8,889,441 for Services and Supplies is related to Drug Medi-Cal expansion and increased provider contractual services. The increase of \$1,857,591 in Other Charges is related to increased administrative cost allocations and 24-hour contracted psychiatric care. The decrease of \$398,778 in IntraFund Transfers is related to various services provided to County departments.

REVENUES

The recommended increase of \$6,655,067 in revenues comes primarily from increased federal funds from the expansion of Drug Medi-Cal and federal and State reimbursement for the County's Specialty Mental Health program.

STAFFING

The recommended staffing provides for an increase of 15.55 FTE positions, including 5.05 FTE positions added in the 2019-20 Supplemental and Last Day Budgets, 7.0 FTE positions added mid-year to support the Managed Care Final Rule and Drug Medi-Cal expansion, 4.0 FTE positions transferred from Public Health, 2.0 FTE positions transferred from Benefits, 1.0 FTE positions transferred from Environmental Health, 2.5 FTE positions transferred to Clinics, and various minor adjustments.

EMERGING TRENDS

HSA is experiencing ongoing increased demand for and cost of mandated and entitlement services across key Behavioral Health programs and services. This has most severely impacted the division within its mental health and substance use disorder contracts.

Mental Health Contracts

State and federal managed care rules dictate system capacity, including distance to services, timely access to care, and provider capacity. Additionally, contracted providers are facing additional mandated increases in services and reporting requirements from the State.

To solve the problem for 2020-21, Behavioral Health is working with providers to increase efficiency, delaying additional staffing, implementing more rigorous utilization controls to reduce inpatient costs, and covering a portion of the increases with one-time funding of \$3.5 million across both mental health and substance use disorder contracts.

To find a sustainable solution, Behavioral Health is working with providers and preparing a request for proposals to reimagine service provision, planning capital investments to implement diversion programs, and working with the State as it develops its upcoming Medicaid federal waiver.

Substance Use Disorder Contracts

Through the Drug Medi-Cal waiver, the County expanded access to substance use disorder treatment services, and made it an entitlement for Medi-Cal beneficiaries. Therefore, Behavioral Health must contract with providers until it can demonstrate the need for services has been met. Although these services draw down federal and State dollars, local matching dollars are required.

Continued on next page...

REVISED BUDGET DETAIL: BEHAVIORAL HEALTH

Division: 3630

	Actual	Adopted	Projected	Recommended	Change from	
All Funds	2018-19	2019-20	2020-21	2020-21	Projected	
Revenues						
Fines & Assessments	495,597	107,000	108,605	108,605	0	0.0%
Use of Money	209,967	241,675	245,301	241,700	(3,601)	-1.5%
Intergovernmental	64,410,357	72,412,488	73,069,480	76,345,110	3,275,630	4.5%
Charges for Services	5,148,552	6,811,814	6,913,992	7,350,669	436,677	6.3%
Miscellaneous	742,954	874,875	887,999	3,847,749	2,959,750	333.3%
Other Financing	892,583	892,583	905,972	892,583	(13,389)	-1.5%
Total Revenues	71,900,010	81,340,435	82,131,349	88,786,416	6,655,067	8.1%
General Fund	5,412,767	6,660,744	6,989,054	12,154,343	5,165,289	73.9%
Total Financing	77,312,777	88,001,179	89,120,403	100,940,759	11,820,356	13.3%
Expenditures						
Salaries & Benefits	34,469,830	37,076,274	37,692,723	38,367,269	674,546	1.8%
Services & Supplies	41,841,827	51,871,381	51,788,589	60,678,030	8,889,441	17.2%
Other Charges	13,612,763	14,068,911	14,243,363	16,100,954	1,857,591	13.0%
Other Financing	1,483,960	532,687	427,351	427,351	0	0.0%
Subtotal	91,408,380	103,549,253	104,152,026	115,573,604	11,421,578	11.0%
IntraFund Transfers	(14,095,603)	(15,548,074)	(15,031,623)	(14,632,845)	398,778	-2.7%
Total Expenditures	77,312,777	88,001,179	89,120,403	100,940,759	11,820,356	13.3%
Total Staffing		257.55	252.50	268.05	15.55	6.2%

Similar to the mental health contracts, Behavioral Health is utilizing one-time funding and working with providers, and is also delaying implementation of new service contracts for six months.

To find a sustainable solution, Behavioral Health is working with providers to establish service utilization controls, continuing to expand capacity to address a long-term unaddressed service need, and working with the State as it develops its upcoming Medicaid waiver with the federal government.

Additional Issues

Outside Hospital Expenses - Behavioral Health is required to pay the costs of inpatient psychiatric hospitalization for all individuals who require this level of care. Due to local capacity constraints and growing need, individuals have to be placed at an out-of-county facility. Behavioral Health is working on capital investments in diversion programs to address this need.

IMD/Skilled Nursing - Cost increases at Institutes for Mental Diseases (IMDs) and skilled nursing facilities statewide, as well as lack of diversion or step-down crisis beds in the county, has led to patients staying in potentially more restrictive, expensive care than is required.

Opportunities - Behavioral Health is actively engaged in planning for changes in State and federal policy impacting publicly funded behavioral health services, including Medi-Cal Healthier California for All, changes in the Mental Health Services Act to finance No Place Like Home, continuation of the Drug Medi-Cal Organized Delivery System beyond the current pilot project, and the Federal Managed Care Final Rules.

HSA is looking at the long-term policy and funding impacts to County Behavioral Health programs from these key drivers of our future priorities and operations, and will be bringing several key investments and ideas forward over the next year.

YEAR 2 REVISED FINANCING CHANGES: BEHAVIORAL HEALTH

Financing Sources	Description/ Impact	Increase/ (Decrease)
Use of Money	Decrease in rents	(3,601)
Intergovernmental	Decrease in Mental Health and Substance Abuse Prevention and Treatment (SAPT) Block Grants	(203,942)
	Increase to Federal Drug Medi-Cal funding	3,589,808
	Decrease to State Drug Medi-Cal funding	(1,690,139)
	Increase in MHSA funding	1,193,395
	Increase in AB118 Behavioral Health Realignment	209,054
	Increase in Federal funds related to Specialty Mental Health	219,212
	Decrease in Federal SAMHSA Drug Free Communities Grant	(103,557)
	Increase from other miscellaneous changes	61,799
Charges for Services	Increase in Patient Fees	431,498
	Increase from other miscellaneous changes	5,179
Miscellaneous	Decrease in one-time funds for withdrawal management beds	(537,950)
	Increase for Community Action Board funding	97,500
	Decrease in Santa Cruz Superior Court Clinician funding	(150,876)
	Increase in one-time funds for Behavioral Health provider costs (Encompass, New Life, Telecare, IMD/Skilled Nursing facilities and Janus)	3,548,020
	Increase from other miscellaneous changes	3,056
Other Financing	Decrease in Mental Health realignment match	(13,389)
General Fund	Increase in General Fund contribution redistributed from other divisions within HSA	3,583,930
	Increase in General Fund contribution to meet Behavioral Health service needs and requirements	1,581,359
Total		11,820,356

YEAR 2 REVISED EXPENDITURE CHANGES: BEHAVIORAL HEALTH

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase for existing staffing and various minor adjustments	15,000
	Transfer 4.0 FTE positions from Public Health to BH Prevention, 2.0 FTE from Benefits to Mental Health, 1.0 FTE position from Environmental Health to Mental Health, and 2.5 FTE positions from Mental Health Whole Person Care to Clinics.	659,546
Services & Supplies	Increase cost of 24/7 psychiatric care at county hospitals—Telecare	2,005,519
	Increase in telecom services	41,019
	Increase in professional and special services	367,096
	Increase in physicians services	175,000
	Increase in prevention program	115,000
	Increase in patient transportation	132,000
	Increase from other miscellaneous changes	86,474
	Increase in Mental Health and Substance Use Disorder Services—Encompass Community Services	2,422,493
	Increase in Substance Use Disorder Services—Janus of Santa Cruz	2,812,219
	Increase in Drug Medi-Cal residential contract—New Life Community Services, Inc	1,551,023
	Decrease due to six-month delay in implementation of 10 Withdrawal Management Beds	(530,000)
	Decrease in MAA Health Planning Support (Janus & Encompass)	(700,000)
Other Charges	Increase from other miscellaneous changes	411,598
	Cost increase associated with Institutions for Mental Disease/Skilled Nursing Facility costs for clients	1,551,247
	Increase in HSA administrative allocation charges	302,544
IntraFund Transfers	Increase in lease purchase and interest	3,800
	Reduce Behavioral Health Prevention transfer to Public Health	(899,317)
	Decrease for Jail services at corrections facilities	184,948
	Increase in services provided to clients of Human Services	(293,404)
	Decrease related to MH SUDS administration	149,195
	Decrease costs associated with probation services provided	281,568
	Decrease in Health Planning Support	400,000
	Decrease in Whole Person Care Incentive	575,788
Total		11,820,356

BENEFITS

REVISED BUDGET OVERVIEW: BENEFITS

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$2,122,597 in expenditures and a decrease of \$27,000 in revenues, which results in a \$2,095,597 decrease in General Fund contribution.

EXPENDITURES

The decrease of \$323,154 in Salaries and Benefits supports existing staffing and includes the transfer of 2.0 FTE positions to Behavioral Health. The decrease of \$558,877 for Services and Supplies is related to a decrease in professional services and a decrease of telecom and data processing fees. The increase of \$18,517 in Other Charges is related to HSA administrative allocation charges. The decrease of \$1,259,083 in IntraFund Transfers is due to the ending of Whole Person Care.

REVENUES

The recommended \$27,000 decrease in revenues is primarily related to the reduction of Health Realignment funds.

STAFFING

The recommended staffing provides for a decrease of 2.0 FTE positions transferred to Behavioral Health.

EMERGING TRENDS

The County's Whole Person Care pilot project is scheduled to end in January 2021. While the State is expected to invest in Intensive Case Management programs like Whole Person Care, it is uncertain if this program will return to the County or be administered through our local Medi-Cal managed care health plan (Central California Alliance for Health).

The County will also be reevaluating its Medi-Cruz program, a health care program of last resort for the uninsured residents. It predominately provides for specialty services to our community but its impact has been reduced as enrollment continues to increase in Covered California.

REVISED BUDGET DETAIL: BENEFITS

Division: 3630

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Intergovernmental	4,542,253	5,235,084	5,313,610	5,313,610	0	0.0%
Charges for Services	518,643	857,129	869,986	869,986	0	0.0%
Other Financing	1,800,000	1,800,000	1,827,000	1,800,000	(27,000)	-1.5%
Total Revenues	6,860,896	7,892,213	8,010,596	7,983,596	(27,000)	-0.3%
<i>General Fund</i>	<i>40,266</i>	<i>495,997</i>	<i>420,006</i>	<i>(1,675,591)</i>	<i>(2,095,597)</i>	<i>-498.9%</i>
Total Financing	6,901,162	8,388,210	8,430,602	6,308,005	(2,122,597)	-25.2%
Expenditures						
Salaries & Benefits	741,459	711,324	742,461	419,307	(323,154)	-43.5%
Services & Supplies	4,633,853	5,830,327	5,830,327	5,271,450	(558,877)	-9.6%
Other Charges	385,327	383,772	395,027	413,544	18,517	4.7%
Other Financing	0	30,000	30,000	30,000	0	0.0%
Subtotal	5,760,639	6,955,423	6,997,815	6,134,301	(863,514)	-12.3%
<i>IntraFund Transfers</i>	<i>1,140,523</i>	<i>1,432,787</i>	<i>1,432,787</i>	<i>173,704</i>	<i>(1,259,083)</i>	<i>-87.9%</i>
Total Expenditures	6,901,162	8,388,210	8,430,602	6,308,005	(2,122,597)	-25.2%
Funded Staffing		5.00	5.00	3.00	(2.00)	-40.0%

YEAR 2 REVISED FINANCING CHANGES: BENEFITS

Financing Sources	Description/ Impact	Increase/ (Decrease)
Other Financing	Decrease in health realignment	(27,000)
General Fund	Decrease in General Fund contribution	(2,095,597)
Total		(2,122,597)

YEAR 2 REVISED EXPENDITURE CHANGES: BENEFITS

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease in projected costs for existing staffing	(13,037)
	Transfer 2.0 FTE positions to Mental Health	(310,117)
Services & Supplies	Decrease in telecom charges and data processing fees	(13,300)
	Decrease in professional services	(545,577)
Other Charges	Increase in HSA administrative allocation charges	18,517
IntraFund Transfers	Decrease in intrafund transfer—Whole Person Care (6 months)	(1,259,083)
Total		(2,122,597)

ENVIRONMENTAL HEALTH

REVISED BUDGET OVERVIEW: ENVIRONMENTAL HEALTH

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$400,910 in expenditures, an increase of \$334,430 in revenues, and a \$190,500 increase in Other Funds, which results in a \$124,020 decrease in General Fund contribution. This leaves a reserve of \$535,100 in the Environmental Health funds.

EXPENDITURES

The increase of \$1,678 in Salaries and Benefits is due to costs for existing staff. The increase of \$411,336 in Services and Supplies is due to an increase in professional services. The increase of \$27,896 in Other Charges is related to HSA administrative allocation. The \$40,000 decrease in Other Financing is due to a prior year expenditure not needed in 2020-21.

REVENUES

Revenues are recommended to increase \$400,910 primarily related to the utilization of CSA 12 funds for implementation of the on-site wastewater treatment plan once it is approved by the state.

STAFFING

The recommended staffing provides for a decrease of 1.1 FTE positions, including the funding and mid-year transfer of 1.0 FTE Admin Services Officer II position to Behavioral Health, and various minor adjustments.

EMERGING TRENDS

The EH division protects residents, visitors and the environment by carrying out state and local mandates.

EH seeks to increase its effectiveness within its operations to assist clients and our local and state partners. EH sees increased emphasis from State partners on providing electronic data regarding water quality and quantity; violations and enforcement of hazardous materials law; on-site wastewater treatment system complaints, failures, and installations; and, small water system permits and enforcement.

Increased efficiency and data usage are also important to the public and our clients. EH is implementing food inspection reports in electronic form so consumers can have ready access to the food safety violation data on the website or a mobile application. Later this can be applied to public pool and body art-permitted facilities. The Land Use program is participating in a continuous improvement process to streamline permitting with Planning and Public Works.

EH anticipates continuing to play a critical role in completing and implementing mandated groundwater sustainability plans for the Mid-County Groundwater Basin and the Santa Margarita Groundwater Basin. Additionally, EH anticipates the Central Coast Regional Water Quality Control Board will approve the County's Local Area Management Plan (LAMP) for septic system management this year; with additional follow up efforts for ordinance and policy updates and LAMP implementation. All these activities will require significant data collection and evaluation.

In response to the increased emphasis on data management throughout the division EH is starting a process to substantially upgrade the software and paper systems that are currently used to track environmental data, program activity, permitting, and financials. Additional costs for that effort are anticipated and will be brought forward at a future date.

REVISED BUDGET DETAIL: ENVIRONMENTAL HEALTH

Division: 3670

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	951,364	934,420	934,640	959,400	24,760	2.6%
Licenses & Permits	2,270,980	2,589,573	2,628,417	2,509,070	(119,347)	-4.5%
Fines & Assessments	51,474	47,287	47,749	48,964	1,215	2.5%
Use of Money	51,691	29,150	30,740	48,840	18,100	58.9%
Intergovernmental	435,365	430,922	236,742	410,220	173,478	73.3%
Charges for Services	3,553,841	4,207,736	4,310,677	4,496,602	185,925	4.3%
Miscellaneous	644,721	892,533	905,915	955,915	50,000	5.5%
Other Financing	4,222	0	(299)	0	299	-100.0%
Total Revenues	7,963,658	9,131,621	9,094,581	9,429,011	334,430	3.7%
<i>General Fund</i>	<i>573,846</i>	<i>638,383</i>	<i>748,086</i>	<i>624,066</i>	<i>(124,020)</i>	<i>-16.6%</i>
<i>Other Funds</i>	<i>(92,380)</i>	<i>754,259</i>	<i>611,329</i>	<i>801,829</i>	<i>190,500</i>	<i>31.2%</i>
Total Financing	8,445,124	10,524,263	10,453,996	10,854,906	400,910	3.8%
Expenditures						
Salaries & Benefits	4,895,116	5,779,483	5,975,733	5,977,411	1,678	0.0%
Services & Supplies	2,835,434	4,043,642	3,767,927	4,179,263	411,336	10.9%
Other Charges	676,651	661,138	670,336	698,232	27,896	4.2%
Other Financing	37,923	40,000	40,000	0	(40,000)	-100.0%
Total Expenditures	8,445,124	10,524,263	10,453,996	10,854,906	400,910	3.8%
Total Staffing		42.00	42.00	40.90	(1.10)	-2.6%
<i>Unfunded Staffing</i>		<i>(1.00)</i>	<i>(1.00)</i>	<i>0.00</i>	<i>1.00</i>	<i>-100%</i>
Funded Staffing		41.00	41.00	40.90	(0.10)	-0.2%

YEAR 2 REVISED FINANCING CHANGES: ENVIRONMENTAL HEALTH

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Increase in property tax revenues	24,760
Licenses & Permits	Decrease in licenses and permits	(119,347)
Fines & Assessments	Increase in fines and assessments	1,215
Use of Money	Increase in interest earnings	18,100
Intergovernmental	Miscellaneous changes	173,478
Charges for Services	Increase in clearance review fees	33,003
	Increase in Lot Inspection fees	51,605
	Increase in other environmental service	85,000
	Increase in other miscellaneous changes	16,317
Miscellaneous	Contributions from other funds	50,000
Other Financing	Increase from various changes	299
General Fund	Decrease in General Fund contribution	(124,020)
Other Funds	Increase in contributions from CSA funds	190,500
Total		400,910

YEAR 2 REVISED EXPENDITURE CHANGES: ENVIRONMENTAL HEALTH

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Funded 1.0 FTE Admin Services Officer II mid-year and transferred to Administration Division	0
	Increase for existing staffing and various adjustments	1,678
Services & Supplies	Increase in DPW Service	10,000
	Increase in professional and special services	285,000
	Increase from Waste Disposal	5,000
	Increase in Health Interdepartmental	118,457
	Increase from other miscellaneous changes	271
	Decrease in data processing services	(7,392)
Other Charges	Increase in HSA administrative allocation charges	27,896
Other Financing	Decrease in other financing	(40,000)
Total		400,910

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
63	Access to Care	June 2021	Y	Patients	90.8%	65.6%
64	Clinics Wait Times	June 2021	Y	Day Average Wait Time	-7.7%	-32.9%
65	Community Education	June 2020	Y	Anti-stigma campaign	30.0%	-20.3%
66	Integrated Care	June 2020	Y	Integrated Health Plan	30.0%	-20.3%
67	Groundwater Use	December 2019	Y	Groundwater Sustainability Plan	100.0%	0.0%
68	Health Inspections	June 2020	Y	Priority List Violations	60.0%	9.7%
69	Oral Health	June 2021	Y	Medi-Cal Dental Visit Rate	0.0%	-25.2%
70	Child Crisis Services	June 2021	Y	Visits	27.8%	2.6%
71	Treatment Utilization	June 2020	Y	WM Days of Service	99.3%	49.0%
72	Supported Housing	June 2021	Y	Beds	25.0%	-0.2%
73	Trauma-Informed	June 2021	Y	Trauma-Informed Policies	30.0%	4.8%
74	Health Data	June 2021	Y	Grant Submission	100.0%	0.0%
75	Optimizing Resources	June 2021	Y	MAA Revenue	0.0%	-25.2%
76	Safe Route 2 School	June 2020	Y	Safe Routes	84.2%	33.9%
77	Water Recharge	June 2020	N	Stormwater Capture Project	30.0%	-20.3%
78	Whole Person Care	December 2020	Y	Whole Person Care Pilot	60.0%	26.5%
79	Public Guardian	June 2021	Y	Probate Investigations per month	0.0%	-25.2%
80	Health Communication	June 2020	Y	Communications Plan	30.0%	-20.3%
81	Disease Prevention	June 2021	Y	Immunization Report	30.0%	4.8%
175	HOPES	June 2021	Y	Engagement in Services	45.5%	20.3%
176	Syringe Services	December 2019	Y	Establish Targets	100.0%	0.0%
180	Syringe Services (N)	December 2020	Y	Syringes	0.0%	0.0%

See full plan at:
sccvision.us



HOMELESS SERVICES COORDINATION PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$40,000 in expenditures and an increase of \$40,000 in revenues, resulting in no change in General Fund contribution.

EXPENDITURES

The increase of \$40,000 in Services and Supplies results primarily from contractual services for homelessness services contracts.

REVENUES

The increase of \$40,000 in revenues results from an increase in charges for services emergency shelter services cost recovery.

STAFFING

Staffing is status quo for 2020-21 at this time. However, a supplemental budget item is anticipated to address homelessness governance and provision of services.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
82	Emergency Shelter	June 2021	Y	Establish Baseline	60.0%	34.8%
83	Homeless Navigation	June 2021	Y	North/South Homeless Service Centers	30.0%	4.8%
84	Homeless Systems	June 2020	Y	Homeless Services Assessment	60.0%	9.7%
85	Crisis Response	June 2021	Y	Expenditure	10.3%	-14.9%
177	Permanent Housing	June 2021	Y	Persons exiting to permanent housing	0.0%	-25.2%

Completed
 Ahead of Schedule
 Behind Schedule

See full plan at:
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REVISED BUDGET DETAIL

Budget Unit: 37

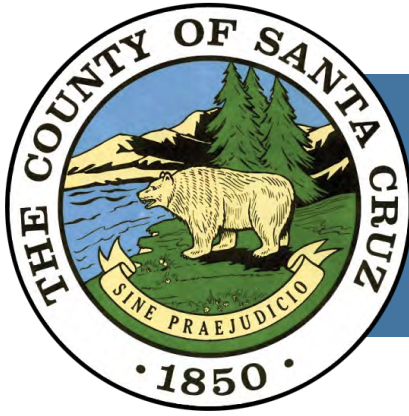
All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Charges for Services	93,209	278,717	238,717	278,717	40,000	16.8%
Miscellaneous	831,936	4,888,888	289,438	289,438	0	0.0%
Total Revenues	925,145	5,167,605	528,155	568,155	40,000	7.6%
<i>General Fund</i>	<i>448,718</i>	<i>1,366,563</i>	<i>1,299,307</i>	<i>1,299,307</i>	<i>0</i>	<i>0.0%</i>
Total Financing	1,373,863	6,534,168	1,827,462	1,867,462	40,000	2.2%
Expenditures						
Salaries & Benefits	228,597	502,995	475,403	475,403	0	0.0%
Services & Supplies	1,216,933	6,107,014	1,294,280	1,334,280	40,000	3.1%
Other Charges	403,382	57,779	57,779	57,779	0	0.0%
Subtotal	1,848,912	6,667,788	1,827,462	1,867,462	40,000	2.2%
<i>IntraFund Transfers</i>	<i>(475,049)</i>	<i>(133,620)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
Total Expenditures	1,373,863	6,534,168	1,827,462	1,867,462	40,000	2.2%
Total Staffing		2.0	2.0	2.0	0	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Services & Supplies	Increase in homelessness services contracts	40,000
Total		40,000

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Charges for Services	Increase in cost recovery for emergency shelter services	40,000
Total		40,000



HUMAN SERVICES DEPARTMENT PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$3,125,780 in expenditures and an increase of \$4,273,840 in revenues, resulting in a decrease of \$1,148,060 in General Fund contribution.

EXPENDITURES

The increase of \$3,125,780 is mainly associated with Social Services and Entitlements Divisions. The increase of \$16,264 is based current estimates to support existing staffing. The increase of \$973,076 in Services and Supplies is primarily associated with operating costs and services for the Home Visiting Program, Home Safe and Bringing Families Home. The increase of \$2,112,745 in Other Charges is related to the CalWORKs Housing Support Program (HSP) and

the Level of Care rate for Foster Care and Adoptions.

REVENUES

The increase of \$4,273,840 in revenues is primarily associated with Social Services and Entitlements Divisions. The increase of \$3,446,580 in Intergovernmental Revenue is associated with increased contracts and direct services to clients and increased funding from Federal and State sources. The increase of \$835,627 within Other Financing is associated with increased funding from 1991 Realignment Revenue to support the In-Home Support Services Program.

STAFFING

Recommended staffing reflects the deletion of 10.0 full-time equivalent (FTE) unfunded positions and various other adjustments for a net decrease of .50 FTE in funded staffing

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
86	Community Impact	June 2021	Y	Online Menu	60.0%	34.8%
87	Best Practices	June 2021	Y	Online Program/Practice Library	30.0%	4.8%
88	Food Access	June 2021	Y	Individuals	70.5%	45.3%
89	Food Security	June 2020	Y	Establish Baseline	30.0%	-20.3%
90	Child Wellbeing	June 2021	Y	CFT Meeting Rate	100.0%	0.0%
91	Homeless Assessments	June 2021	Y	Assessments	50.0%	24.8%

Completed

Ahead of Schedule

Behind Schedule

See full plan at:
sccvision.us

See complete objective
list on page 130

REVISED BUDGET DETAIL

Budget Unit: 39

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Licenses & Permits	64,377	62,000	62,000	72,000	10,000	16.1%
Intergovernmental	100,944,752	109,708,300	110,675,751	114,122,331	3,446,580	3.1%
Charges for Services	173,394	214,894	214,894	167,961	(46,933)	-21.8%
Miscellaneous	47,470	117,025	17,025	45,591	28,566	167.8%
Other Financing	16,108,395	15,445,223	15,298,548	16,134,175	835,627	5.5%
Total Revenues	117,338,388	125,547,442	126,268,218	130,542,058	4,273,840	3.4%
General Fund	8,910,625	15,055,716	16,494,825	15,346,765	(1,148,060)	-7.0%
Total Financing	126,249,013	140,603,158	142,763,043	145,888,823	3,125,780	2.2%
Expenditures						
Salaries & Benefits	58,580,496	64,429,314	66,823,682	66,839,946	16,264	0.0%
Services & Supplies	19,708,324	22,293,617	21,525,195	22,498,271	973,076	4.5%
Other Charges	47,945,307	54,179,610	54,758,787	56,871,532	2,112,745	3.9%
Fixed Assets	69,363	72,000	50,000	68,000	18,000	36.0%
Other Financing	140,000	0	0	0	0	0.0%
Subtotal	126,443,490	140,974,541	143,157,664	146,277,749	3,120,085	2.2%
IntraFund Transfers	(194,477)	(371,383)	(394,621)	(388,926)	5,695	-1.4%
Total Expenditures	126,249,013	140,603,158	142,763,043	145,888,823	3,125,780	2.2%
Staffing						
Social Services		528.50	528.50	518.50	(10.00)	-1.9%
Veterans Services		4.00	4.00	4.00	0.00	0.0%
Workforce Innovation		4.00	4.00	4.00	0.00	0.0%
Total Staffing		536.50	536.50	526.50	(10.00)	-1.9%
Unfunded Staffing		(29.00)	(29.00)	(19.50)	(9.50)	-32.8%
Funded Staffing		507.50	507.50	507.00	(0.50)	-0.0%

SOCIAL SERVICES

REVISED BUDGET OVERVIEW: SOCIAL SERVICES

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$1,218,532 in expenditures and an increase of \$1,901,080 in revenues, resulting in a \$682,548 decrease in General Fund contribution.

EXPENDITURES

The recommended decrease in Salaries and Benefits of \$223,358 is a result of the Workforce Innovation and Opportunities Act (WIOA) Division funding a portion of cross-over staff in the Social Services Division. The increase of \$980,390 in Services and Supplies is due to increases in operating costs and service increases for the Home Visiting Program, Home Safe and Bringing Families Home. The increase in Other Charges of \$437,805 is related to direct services for the CalWORKs Housing Support Program (HSP).

FIXED ASSETS

The recommended fixed assets increase of \$18,000 includes the purchase of an uninterruptable power supply.

REVENUES

The \$1,901,080 recommended increase in revenues is primarily associated with Intergovernmental revenue increasing by \$1,955,796 due to increased operating cost revenue and increased funding from federal and state sources.

STAFFING

Recommended staffing reflects the deletion of 10.0 full-time equivalent (FTE) unfunded positions and various other adjustments for a net decrease of .50 FTE in funded staffing.

REVISED BUDGET DETAIL: SOCIAL SERVICES

Division: 3921

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Licenses & Permits	64,377	62,000	62,000	72,000	10,000	16.1%
Intergovernmental	80,321,907	85,712,333	85,969,881	87,925,677	1,955,796	2.3%
Charges for Services	68,954	88,330	88,330	73,261	(15,069)	-17.1%
Miscellaneous	47,470	117,025	17,025	45,591	28,566	167.8%
Other Financing	9,817,087	9,780,625	9,773,641	9,695,428	(78,213)	-0.8%
Total Revenues	90,319,795	95,760,313	95,910,877	97,811,957	1,901,080	2.0%
<i>General Fund</i>	<i>(1,653,759)</i>	<i>2,945,048</i>	<i>3,770,027</i>	<i>3,087,479</i>	<i>(682,548)</i>	<i>-18.1%</i>
Total Financing	88,666,036	98,705,361	99,680,904	100,899,436	1,218,532	1.2%
Expenditures						
Salaries & Benefits	57,310,404	63,165,148	65,507,557	65,284,199	(223,358)	-0.3%
Services & Supplies	19,038,781	21,479,339	20,749,150	21,729,540	980,390	4.7%
Other Charges	12,301,965	14,360,257	13,768,818	14,206,623	437,805	3.2%
Fixed Assets	69,363	72,000	50,000	68,000	18,000	36.0%
Other Financing	140,000	0	0	0	0	0.0%
Subtotal	88,860,513	99,076,744	100,075,525	101,288,362	1,212,837	1.2%
<i>IntraFund Transfers</i>	<i>(194,477)</i>	<i>(371,383)</i>	<i>(394,621)</i>	<i>(388,926)</i>	<i>5,695</i>	<i>-1.4%</i>
Total Expenditures	88,666,036	98,705,361	99,680,904	100,899,436	1,218,532	1.2%
Total Staffing		528.50	528.50	518.50	(10.00)	-1.9%
Unfunded Staffing		(29.00)	(29.00)	(19.50)	(9.50)	-32.8%
Funded Staffing		499.50	499.50	499.00	(.50)	-0.1%

YEAR 2 FINANCING CHANGES: SOCIAL SERVICES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Licenses & Permits	Increase to Domestic Violence Trust	10,000
Intergovernmental	Increase in contracts and direct services to clients and increased funding from federal and state sources	1,955,796
Charges for Services	Decrease in the Children's Trust fund fees	(15,069)
Miscellaneous	Increase in reimbursements from other departments	28,566
Other Financing	Estimated In-Home Supportive Services revenue less than projected	(78,213)
General Fund	Decrease in General Fund contribution	(682,548)
Total		1,218,532

YEAR 2 EXPENDITURE CHANGES: SOCIAL SERVICES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease is a result of the WIOA Division funding a portion of cross-over staff in the Social Services Division	(223,358)
Services & Supplies	Increases in operating costs and service increases for the Home Visiting Program, Home Safe and Bringing Families Home	980,390
Other Charges	Increase in direct services for the CalWORKs Housing Support Program	437,805
Fixed Assets	Increase to fixed assets for an uninterrupted power supply	18,000
IntraFund Transfers	Increase is due to a WIOA overhead change	5,695
Total		1,218,532

ENTITLEMENTS

REVISED BUDGET OVERVIEW: ENTITLEMENTS

2020-21 REVISED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$1,684,873 in expenditures and an increase of \$2,153,691 in revenues, which results in a decrease of \$468,818 in the General Fund contribution.

EXPENDITURES

The recommended increase of \$1,684,873 in Other Charges reflects increasing expenditures for assistance payments to beneficiaries, to maintain services for our most vulnerable clients.

REVENUES

The recommended increase of \$1,271,715 in Intergovernmental revenue is due to anticipated increases to Foster Care, Adoptions, and KinGap case rates. Decreased Charges for Services of \$31,864 is a result of decreased entitlement cost recovery. The recommended increase of \$913,840 in Other Financing revenue is due to anticipated increases to State-mandated revenue directed specifically to the In Home Supportive Services (IHSS) Maintenance of Effort (MOE).

REVISED BUDGET DETAIL: ENTITLEMENTS

Division: 3922

	Actual	Adopted	Projected	Recommended	Change from	
All Funds	2018-19	2019-20	2020-21	2020-21	Projected	
Revenues						
Intergovernmental	16,923,477	19,954,062	20,709,750	21,981,465	1,271,715	6.1%
Charges for Services	104,440	126,564	126,564	94,700	(31,864)	-25.2%
Other Financing	6,291,308	5,664,598	5,524,907	6,438,747	913,840	16.5%
Total Revenues	23,319,225	25,745,224	26,361,221	28,514,912	2,153,691	8.2%
<i>General Fund</i>	<i>10,132,198</i>	<i>11,639,813</i>	<i>12,232,269</i>	<i>11,763,451</i>	<i>(468,818)</i>	<i>-3.8%</i>
Total Financing	33,451,423	37,385,037	38,593,490	40,278,363	1,684,873	4.4%
Expenditures						
Services & Supplies	0	1,000	1,000	1,000	0	0.0%
Other Charges	33,451,423	37,384,037	38,592,490	40,277,363	1,684,873	4.4%
Total Expenditures	33,451,423	37,385,037	38,593,490	40,278,363	1,684,873	4.4%

YEAR 2 REVISED FINANCING CHANGES: ENTITLEMENTS

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Anticipated increases to Foster Care, Adoptions, and KinGap case	1,271,715
Charges for Services	Decrease due to a decline in entitlement cost recoveries collected through Child Support Services	(31,864)
Other Financing	Anticipated increases to 1991 Realignment Revenue specifically designated for the IHSS MOE	913,840
General Fund	Decrease in General Fund contribution	(468,818)
Total		1,684,873

YEAR 2 REVISED EXPENDITURE CHANGES: ENTITLEMENTS

Financing Uses	Description/ Impact	Cost/ (Savings)
Other Charges	Increases in expenditures represent an increase to assistance payments to beneficiaries, to maintain services for our most vulnerable clients	1,684,873
Total		1,684,873

VETERANS SERVICES

REVISED BUDGET OVERVIEW: VETERANS SERVICES

2020-21 REVISED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$18,149 in expenditures and an increase of \$14,843 in revenues, which results in a change of \$3,306 in General Fund contribution.

EXPENDITURES

The recommended expenditures increase reflects higher costs in Salaries and Benefits of \$2,689 due to increased costs for existing staff.

The recommended increase in Services and Supplies of \$15,460 is primarily due to a increased outreach for Mental Health Services.

REVENUES

The recommended increase of \$14,843 in Intergovernmental Financing is due to a carry forward of 2018/19 Mental Health Services Act Grant funds.

STAFFING

Staffing is status quo for 2020-21.

REVISED BUDGET DETAIL: VETERANS SERVICES

Division: 3930

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Intergovernmental	87,676	133,767	87,871	102,714	14,843	16.9%
Total Revenues	87,676	133,767	87,871	102,714	14,843	16.9%
<i>General Fund</i>	<i>432,184</i>	<i>470,855</i>	<i>492,529</i>	<i>495,732</i>	<i>3,306</i>	<i>0.7%</i>
Total Financing	519,860	604,622	580,400	598,446	18,149	3.1%
Expenditures						
Salaries & Benefits	453,173	482,661	507,295	509,984	2,689	0.5%
Services & Supplies	66,332	120,661	71,805	87,265	15,460	21.5%
Other Charges	355	1,300	1,300	1,300	0	0.0%
Total Expenditures	519,860	604,622	580,400	598,549	18,149	3.1%
Total Staffing		4.00	4.00	4.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES: VETERANS SERVICES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	FY 2018/19 Mental Health Services Act Grant funds carry forward	14,843
General Fund	Increase in the General Fund contribution	3,306
Total		18,149

YEAR 2 REVISED EXPENDITURE CHANGES: VETERANS SERVICES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase in costs for existing staff	2,689
Services & Supplies	Increased outreach for Mental Health Services	15,460
Total		18,149

WORKFORCE INNOVATION AND OPPORTUNITY ACT SERVICES

REVISED BUDGET OVERVIEW: WIOA

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$204,226 in expenditures and an increase of \$204,226 in revenues, resulting in no General Fund contribution.

EXPENDITURES

The recommended increase in Salaries and Benefits of \$236,933 supports existing staffing and partial funding for staff in the Social Services Division. The recommended decrease in Services and Supplies of \$22,774 is due to a decrease in training for the Workforce Development Board partially offset by an increase in Program Activities. Decreased Other Charges of \$9,933 result from a decrease in contracted services.

REVENUES

The recommended increase of \$204,226 in Intergovernmental Financing is due to anticipated grant revenue.

STAFFING

Staffing level is status quo for 2020-21.

REVISED BUDGET DETAIL: WIOA

Division: 3910

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Intergovernmental	3,611,692	3,908,138	3,908,249	4,112,475	204,226	5.2%
Total Revenues	3,611,692	3,908,138	3,908,249	4,112,475	204,226	5.2%
<i>General Fund</i>	<i>2</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
Total Financing	3,611,694	3,908,138	3,908,249	4,112,475	204,226	5.2%
Expenditures						
Salaries & Benefits	816,919	781,505	808,830	1,045,763	236,933	29.3%
Services & Supplies	603,211	692,617	703,240	680,466	(22,774)	-3.2%
Other Charges	2,191,564	2,434,016	2,396,179	2,386,246	(9,933)	-0.4%
Total Expenditures	3,611,694	3,908,138	3,908,249	4,112,475	204,226	5.2%
Total Staffing		4.00	4.00	4.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES: WIOA

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Increase from anticipated grant revenue to provide additional scholarships and supportive services for WIOA participants	204,226
Total		204,226

YEAR 2 REVISED EXPENDITURE CHANGES: WIOA

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase supports existing staffing and partial funding for staff in the Social Services Division	236,933
Services & Supplies	Decrease in training for the Workforce Development Board partially offset by an increase in program activities	(22,774)
Other Charges	Decrease due to a change from contracted services to direct participant services	(9,933)
Total		204,226

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
86	Community Impact	June 2021	Y	Online Menu	60.0%	34.8%
87	Best Practices	June 2021	Y	Online Program/Practice Library	30.0%	4.8%
88	Food Access	June 2021	Y	Individuals	70.5%	45.3%
89	Food Security	June 2020	Y	Establish Baseline	30.0%	-20.3%
90	Child Wellbeing	June 2021	Y	CFT Meeting Rate	100.0%	0.0%
91	Homeless Assessments	June 2021	Y	Assessments	50.0%	24.8%
92	Career Preparation	June 2021	Y	Employed after 6 Months	100.0%	0.0%
93	Veterans Outreach	June 2021	Y	Contacts/Events	37.5%	12.3%
94	Thrive by Three	June 2021	Y	Families in Services	28.6%	3.4%
95	Job Training	June 2021	Y	Clients in Training Programs	66.7%	41.5%
96	Apprenticeships	June 2021	Y	Apprenticeship Placements	0.0%	-25.2%
97	Impact Investment	June 2021	Y	Technical Assistance	30.0%	4.8%
98	Employee Ownership	June 2021	Y	Businesses	0.0%	-25.2%
99	Cultural Responsivity	June 2021	Y	Cultural Responsiveness Training	30.0%	4.8%
100	Housing Assistance	June 2021	Y	Individuals/Families	26.3%	1.2%
101	Mentorship Program	June 2021	Y	Employee Satisfaction	32.6%	7.4%

See full plan at:
sccvision.us

Completed
Ahead of Schedule
Behind Schedule

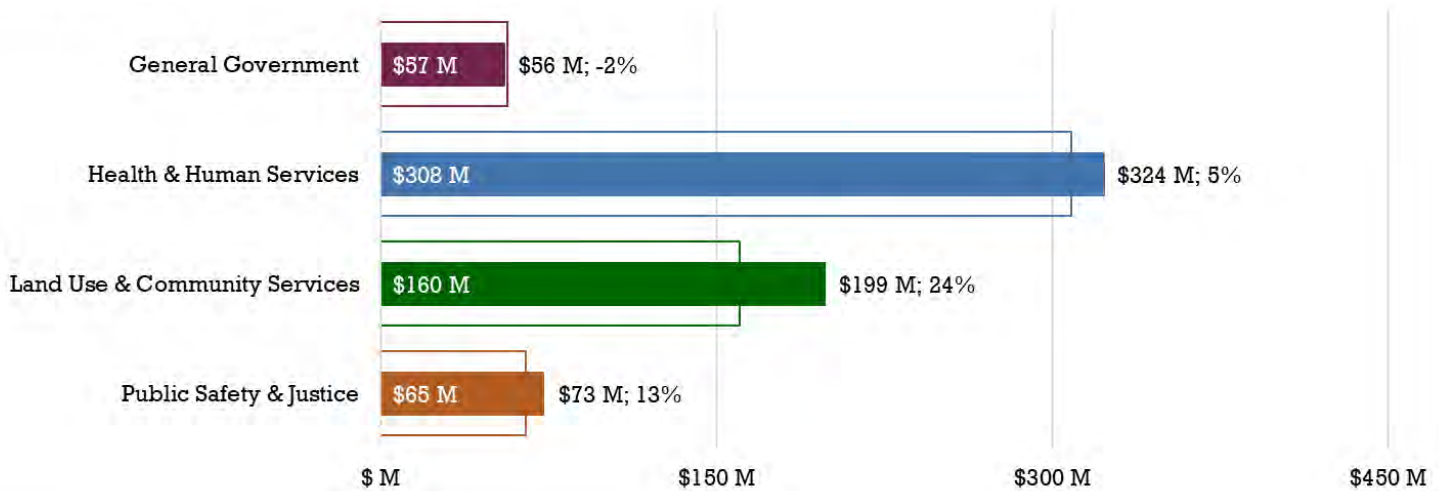
LAND USE & COMMUNITY SERVICES



LAND USE & COMMUNITY SERVICES FINANCING SUMMARY

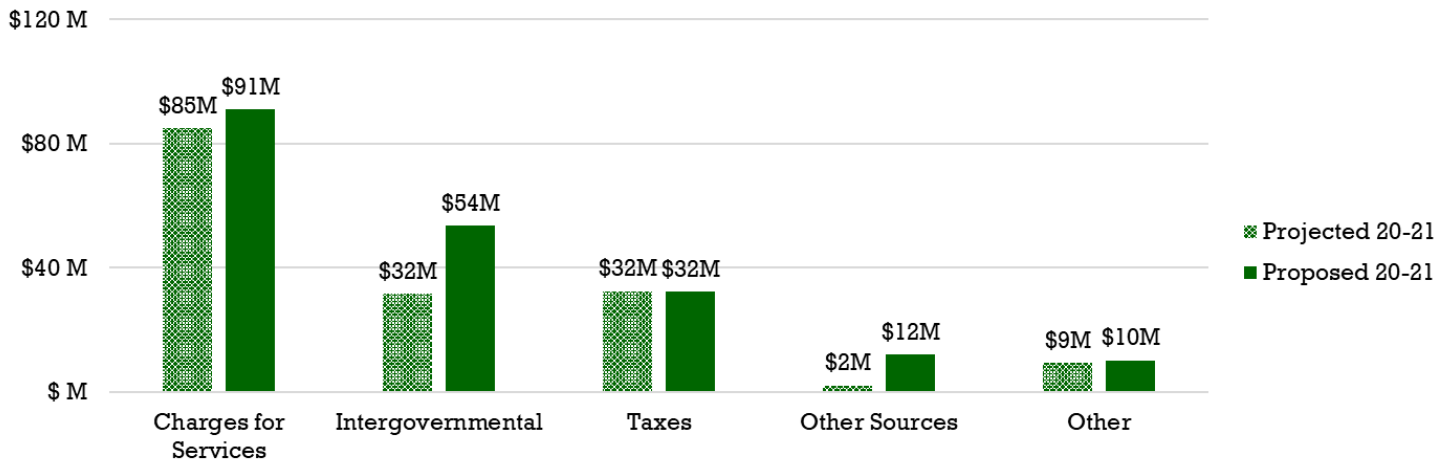
FY 2020-21 Total Revenues

■ Projected Budget
 ■ Proposed Budget (% Increase over Projected)



FY 2020-21 Total Revenues by Character

Does not include Other Funds or General Fund contributions



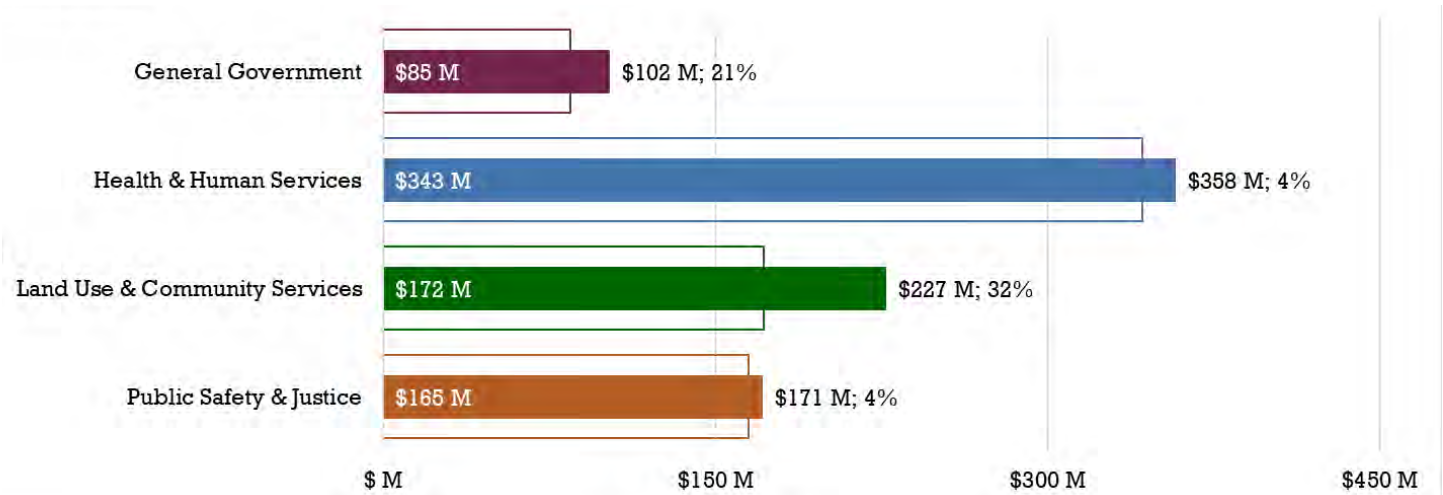
Department	Projected 20-21	FY 2020-21 Recommended Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Ag Commissioner	6,254,041	5,251,170	295,679	725,814	6,272,663	0.3%
Ag Extension	141,902	0	0	147,786	147,786	4.1%
LAFCO*	128,800	0	0	133,933	133,933	4.0%
Library Fund	5,462,918	7,235,005	754,270	0	7,989,275	46.2%
MBARD**	57,714	0	0	62,849	62,849	8.9%
Parks	12,316,308	7,190,671	581,902	4,587,514	12,360,087	0.4%
Cultural Services	438,399	0	0	432,650	432,650	-1.3%
Planning	12,838,366	10,455,163	0	2,824,345	13,279,508	3.4%
Housing Funds	2,831,151	1,900,715	11,949,298	0	13,850,013	389.2%
Public Works	114,853,271	149,941,631	5,583,355	208,338	155,733,324	35.6%
Redevelopment	16,721,019	16,869,578	(152,746)	0	16,716,832	0.0%
Land Use Total	172,043,889	198,843,933	19,011,758	9,123,229	226,978,920	31.9%

*Local Agency Formation Commission **Monterey Bay Air Resources District

LAND USE & COMMUNITY SERVICES EXPENDITURE SUMMARY

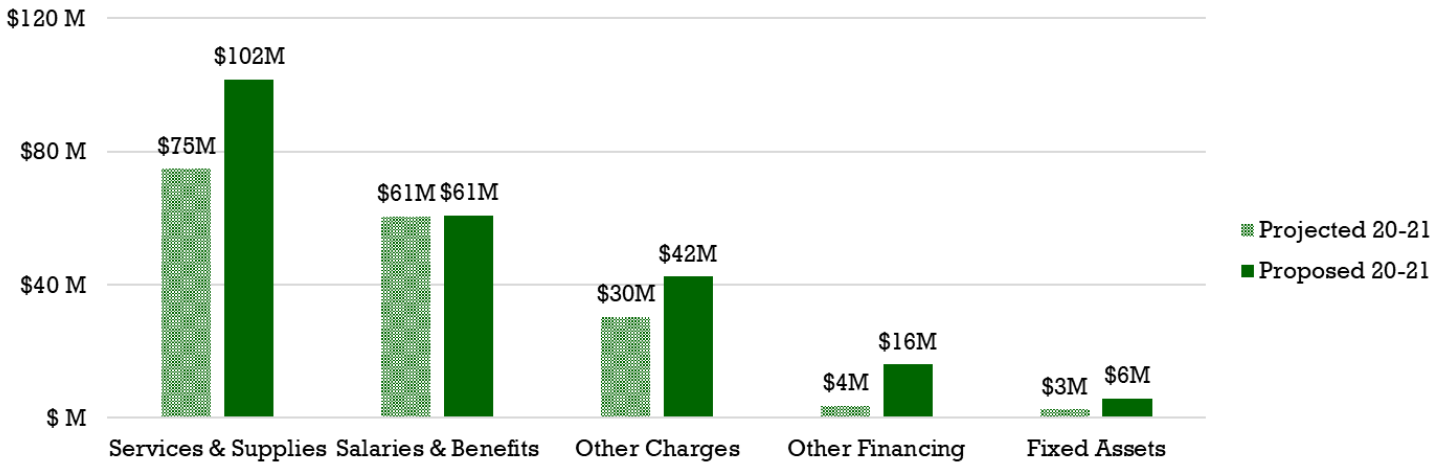
FY 2020-21 Total Expenditures

■ Projected Budget
 ■ Proposed Budget (% Increase over Projected)



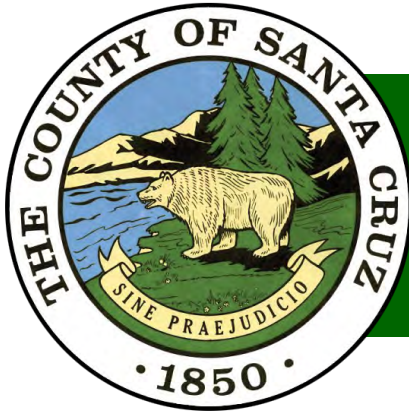
FY 2020-21 Total Expenditures by Character

Does not include IntraFund Transfers



Department	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Ag Commissioner	6,132,566	6,254,041	6,272,663	18,622	0.3%
Ag Extension	141,299	141,902	147,786	5,884	4.1%
LAFCO*	133,933	128,800	133,933	5,133	4.0%
Library Fund	6,474,774	5,462,918	7,989,275	2,526,357	46.2%
MBARD**	62,849	57,714	62,849	5,135	8.9%
Parks	12,615,480	12,316,308	12,360,087	43,779	0.4%
Cultural Services	438,399	438,399	432,650	(5,749)	-1.3%
Planning	12,694,835	12,838,366	13,279,508	441,142	3.4%
Housing Funds	14,224,439	2,831,151	13,850,013	11,018,862	389.2%
Public Works	165,924,119	114,853,271	155,733,324	40,880,053	35.6%
Redevelopment	16,777,225	16,721,019	16,716,832	(4,187)	0.0%
Land Use Total	235,619,918	172,043,889	226,978,920	54,935,031	31.9%

*Local Agency Formation Commission **Monterey Bay Air Resources District



AGRICULTURAL COMMISSIONER PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$18,622 in expenditures and an increase of \$144,733 in revenues, resulting in an decrease of \$142,260 in General Fund contribution, leaving a reserve of \$610,972.

EXPENDITURES

The increase of \$6,643 in Salaries and Benefits is based on the most current estimates that support existing staff. The increase of \$15,214 in Services and Supplies results primarily from management services and inter-departmental charges. The increase of \$14,507 in Intra-Fund Transfers is due to administrative and support services provided

to the Weights & Measure Division and Vector Control by the Agricultural Commissioner.

REVENUES

The increase of \$144,733 in revenues is primarily due to the Unclaimed Gas Tax revenue and State agreements.

STAFFING

Staffing is status quo for 2020-21 with the exception of the deletion one FTE Senior Account Clerk in Mosquito Vector Control. This position is part of a plan to stabilize expenses within the Vector Control Division to match revenues received. Work tasks will be transferred to accounting staff in the Agricultural Commissioners office.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
102	Emissions Reduction	June 2021	Y	LBS of CO2	140.9%	115.8%
103	Safe Pesticide Use	June 2021	Y	Pesticide Use Permits	29.7%	4.6%
104	Mosquito Education	June 2021	Y	Program Awareness	88.0%	62.8%
105	Electronic Payments	June 2021	Y	Accept Online Payments	30.0%	4.8%
106	Equipment Upgrade	June 2021	Y	Mobile Equipment Upgrade	60.0%	34.8%

Completed
 Ahead of Schedule
 Behind Schedule

See full plan at:
sccvision.us

REVISED BUDGET DETAIL

Budget Unit: 03

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Licenses & Permits	3,666	3,000	3,000	3,500	500	16.7%
Fines & Assessments	48,871	10,500	10,500	11,000	500	4.8%
Use of Money	22,800	22,000	22,000	22,660	660	3.0%
Intergovernmental	1,502,863	1,412,702	1,414,702	1,537,509	122,807	8.7%
Charges for Services	1,871,188	1,872,150	1,898,254	1,894,568	(3,686)	-0.2%
Miscellaneous	46,712	600	600	600	0	0.0%
Other Financing	1,588,928	1,739,182	1,757,381	1,781,333	23,952	1.4%
Total Revenues	5,085,028	5,060,134	5,106,437	5,251,170	144,733	2.8%
<i>General Fund Contribution</i>	<i>664,842</i>	<i>785,358</i>	<i>868,434</i>	<i>725,814</i>	<i>(142,620)</i>	<i>-16.4%</i>
<i>Other Funds</i>	<i>216,224</i>	<i>287,074</i>	<i>279,170</i>	<i>295,679</i>	<i>16,509</i>	<i>5.9%</i>
Total Financing	5,966,094	6,132,566	6,254,041	6,272,663	18,622	0.3%
Expenditures						
Salaries & Benefits	3,374,540	3,650,792	3,809,168	3,815,811	6,643	0.2%
Services & Supplies	788,362	851,739	837,967	853,181	15,214	1.8%
Other Charges	311,648	41,482	40,154	27,474	(12,680)	-31.6%
Fixed Assets	35,269	0	0	0	0	0.0%
Other Financing	1,666,217	1,779,182	1,757,381	1,781,333	23,952	1.4%
Contingencies	0	0	0	0	0	0.0%
Subtotal	6,176,036	6,323,195	6,444,670	6,477,799	33,129	0.5%
<i>IntraFund Transfers</i>	<i>(209,942)</i>	<i>(190,629)</i>	<i>(190,629)</i>	<i>(205,136)</i>	<i>(14,507)</i>	<i>7.6%</i>
Total Expenditures	5,966,094	6,132,566	6,254,041	6,272,663	18,622	0.3%
Staffing						
Agricultural Commissioner		17.31	17.31	17.31	0.00	0.0%
Weights & Measure		2.50	2.50	2.50	0.00	0.0%
Vector Control		10.00	10.00	9.00	(1.00)	-10.0%
Total Staffing		29.81	29.81	28.81	(1.00)	-3.4%

REVISED PROGRAM DETAIL

Program Financing	Projection	FY 2020-21 Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Agricultural Commissioner	2,299,935	1,715,399	0	564,262	2,279,661	-0.9%
Weights and Measures	385,117	240,749	0	161,552	402,301	4.5%
Mosquito Vector Control	1,739,182	1,781,333	0	0	1,781,333	2.4%
Total General Fund	4,424,234	3,737,481	0	725,814	4,463,295	0.9%

Program Expenditures	Projection	FY 2020-21 Expenditures				Δ
		Salaries & Benefits	Services & Supplies	Other	Total Expenditures	
CSA #53 South	711,934	568,633	152,346	0	720,979	1.3%
CSA #53 North	1,067,951	945,056	143,333	0	1,088,389	1.9%
Total Other Funds	1,779,885	1,513,689	295,679	0	1,809,368	1.7%
Total All Funds	6,204,119	5,251,170	295,679	725,814	6,272,663	1.1%

Program Expenditures	Projection	FY 2020-21 Expenditures				Δ
		Salaries & Benefits	Services & Supplies	Other	Total Expenditures	
Agricultural Commissioner	2,299,935	2,171,555	313,242	(205,136)	2,279,661	-0.9%
Weights and Measures	385,117	329,393	72,908	0	402,301	4.5%
Mosquito Vector Control	1,739,182	1,314,863	466,470	0	1,781,333	2.4%
Total General Fund	4,424,234	3,815,811	852,620	(205,136)	4,463,295	0.9%

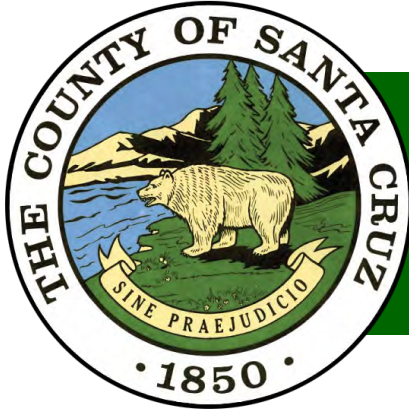
Program Expenditures	Projection	FY 2020-21 Expenditures				Δ
		Salaries & Benefits	Services & Supplies	Other	Total Expenditures	
CSA #53 South	711,934	0	204	720,775	720,979	1.3%
CSA #53 North	1,067,951	0	357	1,088,032	1,088,389	1.9%
Total Other Funds	1,779,885	0	561	1,808,807	1,809,368	1.7%
Total All Funds	6,204,119	3,815,811	853,181	1,603,671	6,272,663	1.1%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Licenses & Permits	Minor increases	500
Fines & Assessments	Minor increases	500
Use of Money	Interest increase	660
Intergovernmental	Increase in Unclaimed Gas Tax revenue and State agreements to support and protect local agriculture	122,807
Charges for Services	Minor decreases	(3,686)
Other Financing	Increase transfers from CSA 53 to support Vector Control based on increased operating costs	23,952
General Fund	Decrease in General Fund contribution to support on-going Agricultural activities throughout the County	(142,620)
Other Funds	Increase in transfer from CSA 53 reserves	16,509
Total		18,622

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Cost increases to support existing staff offset by the deletion of one FTE Senior Account Clerk in Mosquito Vector Control	6,643
Services & Supplies	Increase due to Management services and inter-departmental charges	15,214
Other Charges	Decrease County overhead charges	(12,680)
Other Financing	Increase in operating transfers out to support Vector Control operations	23,952
IntraFund Transfers	Decrease in administrative and support services provided to the Weights & Measure Division and Vector Control by the Agricultural Commissioner	(14,507)
Total		18,622



AGRICULTURAL COOPERATIVE EXTENSION PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

2020-21 RECOMMENDED BUDGET

The 2020-21 revised budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$5,884 in expenditures resulting in an increase of \$5,884 in General Fund contribution.

EXPENDITURES

The increase of \$8,184 in Salaries and Benefits supports existing staffing. The decrease of \$2,300 in Services and Supplies results primarily from a decrease in telecom and vehicle servicing costs.

STAFFING

Staffing is status quo for 2019-20.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
107	Fruit Loss Reduction	June 2021	Y	Blackberry Fruit Harvest Study	30.0%	4.8%
108	Climate Ready Ag	June 2020	Y	Farmers Mitigating Emissions	33.3%	-16.9%
109	Organic Agriculture	June 2020	Y	Recruit Organic Agriculture Specialist	100.0%	0.0%
110	Irrigation Upgrade	June 2021	Y	Acre Feet of Water	86.4%	61.2%
111	Blackberry Study	June 2021	Y	Cost/Return Blackberry Study	60.0%	34.8%
112	Crop Management	June 2021	Y	Growers Participating	1600.0%	1574.8%

See full plan at:
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Completed Ahead of Schedule Behind Schedule

REVISED BUDGET DETAIL

Budget Unit: 06

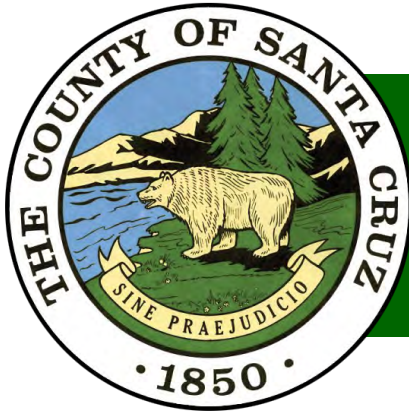
All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
Revenues					
General Fund	135,334	141,299	141,902	147,786	5,884 4.1%
Total Financing	135,334	141,299	141,902	147,786	5,884 4.1%
Expenditures					
Salaries & Benefits	100,013	103,450	105,843	114,027	8,184 7.7%
Services & Supplies	35,321	37,849	36,059	33,759	(2,300) -6.4%
Total Expenditures	135,334	141,299	141,902	147,786	5,884 4.1%
Total Staffing		1.00	1.00	1.00	0.00 0.0%

YEAR TWO REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
General Fund	Increase to General Fund contribution	5,884
Total		5,884

YEAR TWO REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase to support existing staff	8,184
Services & Supplies	Decrease to telecom and vehicle servicing costs	(2,300)
Total		5,884



LOCAL AGENCY FORMATION COMMISSION PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

Budget Unit: 13; Budget Division: 1384

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues						
<i>General Fund</i>	128,800	133,933	128,800	133,933	5,133	4.0%
Total Financing	128,800	133,933	128,800	133,933	5,133	4.0%
Total Expenditures	128,800	133,933	128,800	133,933	5,133	4.0%

REVISED BUDGET OVERVIEW

LOCAL AGENCY FORMATION COMMISSION

The Local Agency Formation Commission (LAFCO) is an independent commission established in each county by State law in 1963 to regulate the boundaries of cities and special districts. The objectives of LAFCO are:

- To encourage efficient service areas for services provided by cities, counties and special districts;
- To guide urban development away from prime agricultural lands and open space resources;
- To promote orderly growth; and
- To discourage urban sprawl.

Santa Cruz LAFCO consists of two members of the Board of Supervisors, two members of the City Councils, two members of the special district boards, and one public member appointed by the other six members. It currently regulates boundary changes for the County's four cities and

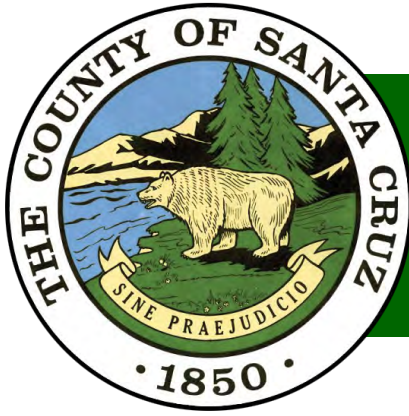
75 special districts, including incorporations of new cities and formations of new districts.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$5,133 in expenditures and no change in revenues, resulting in an increase of \$5,133 in General Fund contribution.

EXPENDITURES

The recommended expenditures reflects the County's contribution to LAFCO as a status quo budget. LAFCO has not approved a final 2020-21 budget at this time. If necessary, a revised recommendation will be presented as a supplemental item to the budget after the LAFCO Board has adopted a budget.



LIBRARY FUND PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Total Revenues	6,838,875	6,942,776	7,176,809	7,235,005	58,196	0.8%
Other Funds	(258,198)	(468,002)	(1,713,891)	754,270	2,468,161	-144.0%
Total Financing	6,580,677	6,474,774	5,462,918	7,989,275	2,526,357	46.2%
Total Expenditures	6,580,677	6,474,774	5,462,918	7,989,275	2,526,357	46.2%

REVISED BUDGET OVERVIEW

LIBRARY FUND

Financing of public library services in the County is provided through the Santa Cruz County Library Financing Authority, a Joint Powers Authority formed in 1996 by the County of Santa Cruz and the cities of Santa Cruz, Watsonville, Scotts Valley and Capitola, established for the purpose of consolidating and providing for equitable financing of library services.

Funding of the Library Financing Authority is currently provided through the proceeds of Measure R, a 1/4-cent sales tax for libraries, and from Maintenance of Effort (MOE) contributions from the general funds of the cities of Watsonville and Santa Cruz and the County Library Fund, which includes Capitola and Scotts Valley.

The County's MOE contribution from the County Library Fund to the Library Financing Authority is fixed at \$5,072,541 annually through 2020-21. The County Board of Supervisors is responsible for allocating any excess property taxes in the fund

for exclusive use on library improvements or services at County Library Fund branches.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The 2020-21 recommended budget provides for a increase in expenditures of \$2,526,357 and an increase in revenues of \$58,196, which results in a increase of \$2,468,161 in use of fund balance and leaves a reserve of \$79,423.

EXPENDITURES

The recommended increase in expenditures of \$2,526,357 is primarily due to the distribution of excess funds for library improvements to the City of Scotts Valley and County of Santa Cruz.

REVENUES

The recommended increase in revenues of \$58,196 results from property tax growth.

YEAR 2 REVISED BUDGET DETAIL

Budget Unit: 13; Budget Division: 1385

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	6,717,841	6,851,276	7,086,809	7,144,005	57,196	0.8%
Fines & Assessments	990	1,500	0	1,000	1,000	0.0%
Intergovernmental	120,044	90,000	90,000	90,000	0	0.0%
Total Revenues	6,838,875	6,942,776	7,176,809	7,235,005	58,196	0.8%
<i>Other Funds</i>	<i>(258,198)</i>	<i>(468,002)</i>	<i>(1,713,891)</i>	<i>754,270</i>	<i>2,468,161</i>	<i>-144.0%</i>
Total Financing	6,580,677	6,474,774	5,462,918	7,989,275	2,526,357	46.2%
Expenditures						
Services & Supplies	5,126,914	5,123,001	5,123,001	5,154,188	31,187	0.6%
Other Charges	490,888	46,014	46,015	205,735	159,720	347.1%
Other Financing	962,875	1,305,759	293,902	2,629,352	2,335,450	794.6%
Total Expenditures	6,580,677	6,474,774	5,462,918	7,989,275	2,526,357	46.2%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Increase in property tax growth	57,196
Fines & Assessments	Increase in penalties for delinquent taxes	1,000
Other Funds	Increase in use of fund balance	2,468,161
Total		2,526,357

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Services & Supplies	Increase in liability and property insurance and other services	31,187
Other Charges	Increase due to distribution of the City of Scotts Valley's allocation of excess funds for library improvements	242,770
	Decrease in County overhead charges	(83,050)
Other Financing	Increase due to distribution of the County's allocation of excess funds for library improvements	2,335,450
Total		2,526,357



MONTEREY BAY AIR RESOURCES DISTRICT PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

Budget Unit: 13; Budget Division: 1381

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues						
General Fund	57,714	62,849	57,714	62,849	5,135	8.9%
Total Financing	57,714	62,849	57,714	62,849	5,135	8.9%
Total Expenditures	57,714	62,849	57,714	62,849	5,135	8.9%

REVISED BUDGET OVERVIEW

MONTEREY BAY AIR RESOURCES DISTRICT

The Monterey Bay Air Resources District (District) is responsible for protecting the air quality in the North Central Coast Air Basin, which includes the counties of Santa Cruz, Monterey and San Benito. The District is governed by a Board of Directors appointed from the elected governing bodies of the member jurisdictions. The District is responsible for air monitoring, permitting, enforcement, long-range air quality planning, regulatory development, education and public information activities related to air pollution. The District budget is financed from a combination of permit fees, motor vehicle surcharge fees, State and federal grants, and contributions from the three counties and the incorporated cities within those counties. Section 40158 of the California Health and Safety Code requires that each agency appropriate the amount requested by the Board of Directors of the Monterey Bay Air Resources District, based on a per capita ratio which was negotiated in 1994

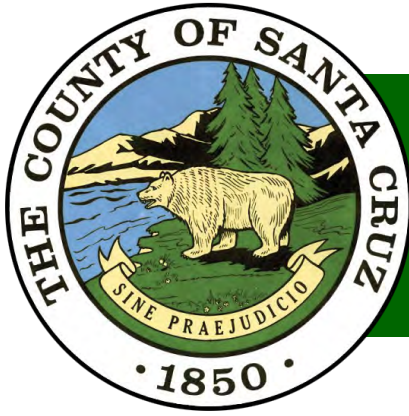
when the incorporated cities were included for representation on the District's Board of Directors.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$5,135 in expenditures and no change in revenues, resulting in an increase of \$5,135 in General Fund contribution.

EXPENDITURES

The recommended expenditures reflects the County's contribution to the District as a status quo budget. The District has not approved a final 2020-21 budget at this time. If necessary, a revised recommendation will be presented as a supplemental item to the budget after the District Board has adopted a budget.



PARKS, OPEN SPACE, & CULTURAL SERVICES

PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 REVISED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$43,779 in expenditures and \$189,837 in revenues, including an increase of \$331,836 in Other Funds for an overall \$477,894 decrease in General Fund contribution. Reserves of \$719,620 in CSA 11 and \$94,905 in Art in Public Places remain for maintenance and equipment.

EXPENDITURES

The decrease of \$216,201 in Salaries and Benefits results primarily from defunding two vacant positions, which will impact the ability to expand Parks' capacity for park maintenance and deferred maintenance projects, and some reorganization based on current operational needs offset by an increase in extra help costs.

The decrease of \$15,909 in Services and Supplies results primarily from increased costs in Parks Services from CSA 11 offset by decrease in Professional and Special Services.

FIXED ASSETS

The increase of \$273,000 for one-time fixed assets for field and mobile equipment is from items not purchased in the prior fiscal year.

REVENUES

The increase of \$189,837 in revenues is primarily from increased fees and increased use of Parks' programs and services.

STAFFING

Staffing for 2020-21 includes the defunding of two unfilled Parks Maintenance Worker positions due to budget constraints.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
113	Youth Rec Camp	June 2021	Y	Recreation Camp	0.0%	-25.2%
114	LEO's Haven	June 2020	Y	LEO's Haven Playground	90.0%	39.7%
115	Simpkins Pool Maint.	June 2021	Y	Swim Center Maintenance	0.0%	-25.2%
116	Park Internships	December 2020	Y	Internship Program	30.0%	-3.5%
117	Smart Park Maint.	June 2020	Y	Maintenance Baseline Measures	60.0%	9.7%
118	Parks Outreach	June 2020	Y	Followers	67.1%	16.8%

Completed
 Ahead of Schedule
 Behind Schedule

See full plan at:
sccvision.us

REVISED BUDGET DETAIL

Budget Unit: 49

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	1,821,352	1,881,446	1,942,336	1,946,012	3,676	0.2%
Fines & Assessments	67	0	0	0	0	0.0%
Use of Money	698,851	912,953	938,321	936,881	(1,440)	-0.2%
Intergovernmental	12,879	404,072	6,910	7,533	623	9.0%
Charges for Services	3,344,098	3,834,499	3,992,611	4,179,589	186,978	4.7%
Miscellaneous	53,931	89,190	54,690	54,690	0	0.0%
Other Financing	18,000	65,767	65,966	65,966	0	0.0%
Total Revenues	5,949,178	7,187,927	7,000,834	7,190,671	189,837	2.7%
<i>General Fund</i>	<i>4,259,658</i>	<i>4,838,583</i>	<i>5,065,408</i>	<i>4,587,514</i>	<i>(477,894)</i>	<i>-9.4%</i>
<i>Other Funds</i>	<i>(131,992)</i>	<i>588,970</i>	<i>250,066</i>	<i>581,902</i>	<i>331,836</i>	<i>132.7%</i>
Total Financing	10,076,844	12,615,480	12,316,308	12,360,087	43,779	0.4%
Expenditures						
Salaries & Benefits	6,026,750	6,917,514	7,145,185	6,928,984	(216,201)	-3.0%
Services & Supplies	4,266,392	5,491,911	5,179,492	5,163,583	(15,909)	-0.3%
Other Charges	7,482	4,985	4,987	5,176	189	3.8%
Fixed Assets	79,158	621,022	222,500	495,500	273,000	122.7%
Other Financing	64,850	131,534	131,932	131,932	0	0.0%
Subtotal	10,444,632	13,166,966	12,684,096	12,725,175	41,079	0.3%
<i>IntraFund Transfers</i>	<i>(367,788)</i>	<i>(551,486)</i>	<i>(367,788)</i>	<i>(365,088)</i>	<i>2,700</i>	<i>-0.7%</i>
Total Expenditures	10,076,844	12,615,480	12,316,308	12,360,087	43,779	0.4%
Total Staffing		52.25	51.50	51.50	0	0.0%
<i>Unfunded Staffing</i>		<i>(1.00)</i>	<i>(1.00)</i>	<i>(3.00)</i>	<i>(2.00)</i>	<i>200.0%</i>
Funded Staffing		51.25	50.50	48.50	(2.00)	-4.0%

REVISED PROGRAM DETAIL

Program Financing	Projected 2020-21	FY 2020-21 Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Parks Operations						
Administration	1,905,469	1,933,412	0	(122,804)	1,810,608	-4.9%
Maintenance & Facilities	4,843,690	1,137,370	0	3,492,703	4,630,073	-4.4%
Swim Center	1,707,031	1,279,950	0	440,632	1,720,582	0.8%
Planning	690,824	163,118	0	532,557	695,675	0.7%
Parks Operations Subtotal	9,147,014	4,513,850	0	4,343,088	8,856,938	-3.2%
Recreation						
Recreation Administration	0	0	0	0	0	-100.0%
Summer Recreation	102,615	21,000	0	81,253	102,253	-0.4%
Youth Recreation	634,941	470,200	0	164,263	634,463	-0.1%
Special Classes	34,284	38,000	0	(3,716)	34,284	0.0%
Seniors	71,477	67,650	0	3,827	71,477	0.0%
Cultural Affairs	15,299	16,500	0	(1,201)	15,299	0.0%
Recreation Subtotal	858,616	613,350	0	224,426	857,776	-0.1%
Parks Total	10,005,630	5,127,200	0	4,587,514	9,714,714	-2.9%
Art in Public Places	33,500	18,700	14,800	0	33,500	0.0%
CSA 11	2,277,178	2,044,771	567,102	0	2,611,873	14.7%
Total Financing	12,316,308	7,190,671	581,902	4,587,514	12,360,087	0.4%

Program Expenditures	Projected 2020-21	FY 2020-21 Expenditures				Δ
		Salaries & Benefits	Services & Supplies	Other	Total Expenditures	
Parks Operations						
Administration	1,905,469	1,501,979	673,717	(365,088)	1,810,608	-5.0%
Maintenance & Facilities	4,843,690	3,050,411	1,579,662	0	4,630,073	-4.4%
Swim Center	1,707,031	1,208,502	512,080	0	1,720,582	0.8%
Planning	690,824	449,803	245,872	0	695,675	0.7%
Parks Operations Subtotal	9,147,014	6,210,695	3,011,331	(365,088)	8,856,938	-3.2%
Recreation						
Recreation Administration	0	0	0	0	0	-100.0%
Summer Recreation	102,615	92,322	9,931	0	102,253	-0.4%
Youth Recreation	634,941	573,241	61,222	0	634,463	-0.1%
Special Classes	34,284	27,600	6,684	0	34,284	0.0%
Seniors	71,477	16,327	55,150	0	71,477	0.0%
Cultural Affairs	15,299	8,799	6,500	0	15,299	0.0%
Recreation Subtotal	868,616	718,289	139,487	0	857,776	-0.1%
Parks Subtotal	10,005,630	6,928,984	3,150,818	(365,088)	9,714,714	-2.9%
Art in Public Places	33,500	0	20,000	13,500	33,500	0.0%
CSA 11	2,277,178	0	1,992,765	619,108	2,611,873	14.7%
Total Expenditures	12,316,308	6,928,984	5,163,583	267,520	12,360,087	0.4%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Increase in property and supplemental taxes	3,676
Use of Money	Minor decrease in interest rates	(1,440)
Intergovernmental	Minor fluctuation	623
Charges for Services	Increase in fees and use for programs and services	125,472
	Increase in CSA 11 revenue for POSCS services	61,506
General Fund	Decrease in General Fund contribution	(477,894)
Other Funds	Increase in use of Fund Balance in CSA 11 for Fixed Asset purchases	331,836
Total		43,779

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Defunding 2 vacant Parks Maintenance Worker I/II positions	(166,957)
	Decrease due to staff reorganization	(95,337)
	Increase in Extra Help for addressing staffing shortages	46,093
Services & Supplies	Increase in CSA 11 for Parks Services	61,506
	Decrease in Professional and Special Services due to the completion of major capital projects	(55,609)
	Miscellaneous cost cuts in services and supplies	(21,806)
Other Charges	Minor fluctuation	189
Fixed Assets	Increase due to rebudgeting of prior year Fixed Asset requests for maintenance and operations	273,000
Intrafund Transfers	Decrease in reimbursements from other departments	2,700
Total		43,779

RECREATION & CULTURAL SERVICES

REVISED BUDGET SUMMARY

Budget Unit: 50

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
All Funds					
Revenues					
<i>General Fund</i>	436,340	438,399	438,399	432,650	(5,749) -1.3%
Total Financing	436,340	438,399	438,399	432,650	(5,749) -1.3%
Total Expenditures	436,340	438,399	438,399	432,650	(5,749) -1.3%

REVISED BUDGET OVERVIEW

RECREATION & CULTURAL SERVICES

The budget provides funding for contracts with various community partners to provide cultural and recreational services.

Arts Council of Santa Cruz County: The \$170,046 contract with the Arts Council is to provide a broad range of arts, entertainment and educational activities benefiting County residents and visitors. These programs include workshops, grants to existing programs, such as SPECTRA (Arts in Education), and overall coordination of arts activities in the County. The Arts Commission annually reviews the activities of the Arts Council.

The Museum of Art & History (MAH) at the McPherson Center: The \$154,594 contract with the MAH provides for the operation and maintenance of the MAH, liaison services to the Historical Resources Commission, and development of historic preservation services throughout the County.

Santa Cruz County Veterans Memorial Building (SCCVMB): The 2020-21 Revised Budget provides a 7.5 percent reduction in the contract with the Santa Cruz County Veterans Memorial Building Board of Trustees (SCCVMBT) for an updated total of \$70,901. This contract provides for the operation and maintenance of the Santa Cruz County Veterans Memorial Building.

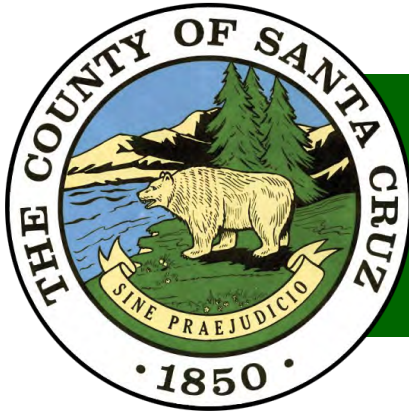
Recreation Programs: Contract providers include Loma Prieta Community Foundation to provide year-round recreation and leisure activities at the Loma Prieta Community Foundation Center, Community Action Board to provide the Davenport Teens year-round and summer programs, Pacific Elementary School to provide youth recreation programs for the Davenport Community, San Lorenzo Valley Youth Council and YWCA Watsonville to provide summer recreation opportunities for Santa Cruz County Youth. The recommended budget allocates a total of \$37,109 for recreation contracts.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a \$5,749 reduction in General Fund contribution.

REVISED PROGRAM DETAIL

Program	FY 2020-21 Expenditures			Δ
	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	
Arts Council of Santa Cruz County	170,046	170,046	170,046	0.0%
The Museum of Art & History (MAH)	154,594	154,594	154,594	0.0%
Santa Cruz County Veterans Memorial Building	76,650	76,650	70,901	-7.5%
Loma Prieta Community Foundation	10,461	10,461	10,461	0.0%
Community Action Board	12,493	12,493	12,493	0.0%
Pacific Elementary School	10,461	10,461	10,461	0.0%
San Lorenzo Valley Youth Council	2,059	2,059	2,059	0.0%
YWCA Watsonville	1,635	1,635	1,635	0.0%
Total Expenditures	438,399	438,399	432,650	-1.3%



PLANNING PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$441,142 in expenditures and an increase of \$814,912 in revenues, resulting in a decrease of \$373,770 in General Fund contribution.

EXPENDITURES

The increase of \$229,100 in Salaries and Benefits supports existing staffing. The increase of \$382,031 in Services and Supplies results primarily from an increase in professional service

contracts and is offset by a decrease of \$350,708 for Intra-Fund Transfers which realign overhead costs to other divisions.

REVENUES

The increase of \$814,912 reflects increases in construction, permits, State funding, and other fees based on applications in process or anticipated.

STAFFING

Staffing is status quo for 2020-21, which includes the mid-year addition of .50 Planner IV position, that is being unfunded due to budget constraints.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
119	Housing Financing	June 2021	Y	Funding Submissions	25.0%	-0.2%
120	Sustainability Update	June 2021	N	Sustainability Update	30.0%	4.8%
121	Housing Element	June 2021	Y	Housing Element Update	0.0%	-25.2%
122	Multimodal Planning	December 2020	N	Circulation Element Update	30.0%	-3.5%
123	Disaster Mitigation	December 2020	Y	Local Hazard Mitigation Plan	0.0%	-33.5%
124	Development Permits	June 2021	Y	Development Applications	24.8%	-0.4%
125	One-Stop Permitting	June 2021	Y	One-Stop Permit Shop	30.0%	4.8%
126	Permit Center Team	December 2019	Y	Permit Center Team	100.0%	0.0%
127	Permit Center Service	June 2021	Y	Database Upgrade	30.0%	4.8%
128	General Plan Training	June 2021	N	General Plan Workshops	0.0%	-25.2%
129	Housing Database	December 2020	Y	County Housing Database	30.0%	-3.5%
130	Farmworker Housing	June 2021	Y	Farmworker Housing Sites	49.7%	24.6%
131	Housing Preservation	June 2020	Y	General Plan Amendments	60.0%	9.7%
132	Workforce Housing	June 2021	Y	General Plan Amendments	90.0%	64.8%

Completed

Ahead of Schedule

Behind Schedule

See full plan at:
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REVISED BUDGET DETAIL

Budget Unit: 54

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Licenses & Permits	4,795,572	5,658,533	6,198,702	6,311,226	112,524	1.8%
Fines & Assessments	43,294	18,000	18,000	30,500	12,500	69.4%
Intergovernmental	1,860,244	210,357	125,000	500,000	375,000	300.0%
Charges for Services	2,468,671	3,520,070	3,030,505	3,283,825	253,320	8.4%
Miscellaneous	196,964	267,228	268,044	329,612	61,568	23.0%
Total Revenues	9,364,745	9,787,987	9,640,251	10,455,163	814,912	8.5%
<i>General Fund</i>	<i>3,934,353</i>	<i>2,906,848</i>	<i>3,198,115</i>	<i>2,824,345</i>	<i>(373,770)</i>	<i>-11.7%</i>
<i>Other Funds</i>	<i>7,476</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
Total Financing	13,306,574	12,694,835	12,838,366	13,279,508	441,142	3.4%
Expenditures						
Salaries & Benefits	9,529,455	10,182,170	10,472,378	10,701,478	229,100	2.2%
Services & Supplies	1,893,591	2,687,628	2,189,345	2,571,376	382,031	17.4%
Other Charges	2,040,158	593,869	574,623	755,342	180,719	31.5%
Other Financing	31,373	0	0	0	0	0.0%
Subtotal	13,494,577	13,463,667	13,236,346	14,028,196	791,850	6.0%
<i>IntraFund Transfers</i>	<i>(188,003)</i>	<i>(768,832)</i>	<i>(397,980)</i>	<i>(748,688)</i>	<i>(350,708)</i>	<i>88.1%</i>
Total Expenditures	13,306,574	12,694,835	12,838,366	13,279,508	441,142	3.4%
Staffing						
Administration & Support Services		11.00	11.00	11.00	0.00	0.0%
Permit Center		42.50	42.50	43.00	0.50	1.2%
Code Compliance		7.00	7.00	7.00	0.00	0.0%
Sustainability & Special Projects		6.00	6.00	6.00	0.00	0.0%
Housing & Community Development		5.00	5.00	5.00	0.00	0.0%
Total Staffing		71.50	71.50	72.00	0.50	0.7%
<i>Unfunded Staffing</i>		<i>(4.00)</i>	<i>(4.00)</i>	<i>(4.00)</i>	<i>0.00</i>	<i>0.0%</i>
Funded Staffing		67.50	67.50	68.00	0.50	0.7%

REVISED PROGRAM DETAIL

Program Financing	Projection	FY 2020-21 Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Administration	690,530	642	0	669,794	670,436	-2.9%
Support Services	2,141,403	302,236	0	1,683,956	1,986,192	-7.2%
PERMIT CENTER						
Building Inspections	2,825,369	5,235,893	0	(2,315,911)	2,919,982	3.3%
Code Enforcement	988,626	95,549	0	897,559	993,108	0.5%
Environmental Planning	1,472,797	1,283,675	0	226,859	1,510,534	2.6%
Project Review	1,834,479	1,212,003	0	391,671	1,603,674	-12.6%
Zoning Counter	892,778	499,495	0	418,036	917,531	2.8%
Sustainability & Special Projects	820,873	534,730	0	438,840	973,570	18.6%
Housing	1,046,511	790,940	0	413,541	1,204,481	15.1%
Grants	125,000	500,000	0	0	500,000	300.0%
Total Financing	12,838,366	10,455,163	0	2,824,345	13,279,508	3.4%

Program Expenditures	Projection	FY 2020-21 Financing				Δ
		Salaries & Benefits	Services & Supplies	Other	Total Expenditures	
Administration	690,530	732,959	39,893	(102,416)	670,436	-2.9%
Support Services	2,141,403	826,918	895,576	263,698	1,986,192	-7.2%
PERMIT CENTER						
Building Inspections	2,825,369	2,631,301	288,681	0	2,919,982	3.3%
Code Enforcement	988,626	879,926	113,182	0	993,108	0.5%
Environmental Planning	1,472,797	1,392,717	117,817	0	1,510,534	2.6%
Project Review	1,834,479	1,506,663	97,011	0	1,603,674	-12.6%
Zoning Counter	892,778	847,245	70,286	0	917,531	2.8%
Sustainability & Special Projects	820,873	1,026,283	72,287	(125,000)	973,570	18.6%
Housing	1,046,511	857,466	376,643	(29,628)	1,204,481	15.1%
Grants	125,000	0	500,000	0	500,000	300.0%
Total Expenditures	12,838,366	10,701,478	2,571,376	6,654	13,279,508	3.4%

YEAR TWO REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Licenses & Permits	Primarily additional construction permit revenue offset by decreases in grading and zoning permits	112,524
Fines & Assessments	Increase in Civil Penalty revenue	12,500
Intergovernmental	Increase in funding from the Association of Monterey Bay Area Governments	375,000
Charges for Services	Primarily increase in major at cost projects, environmental impact and General Plan Update services offset by decreases primarily in Housing Implementation fees	253,320
Miscellaneous	Primarily an increase in technology improvements offset by the technology fund	61,568
General Fund	Decrease due to increased revenues in other areas	(373,770)
Total		441,142

YEAR TWO REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Cost increases to support existing staff	229,100
Services & Supplies	Increase primarily in professional services contracts	382,031
Other Charges	Decrease in costs for leased copier	180,719
IntraFund Transfers	Intrafund transfer of overhead costs to divisions	(350,708)
Total		441,142

HOUSING FUNDS

PROPOSED BUDGET

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues	3,044,205	3,555,966	1,396,315	1,900,715	504,400	36.1%
<i>Housing Funds</i>	<i>15,766,303</i>	<i>10,668,473</i>	<i>1,434,836</i>	<i>11,949,298</i>	<i>10,514,462</i>	<i>732.8%</i>
Total Financing	18,810,508	14,224,439	2,831,151	13,850,013	11,018,862	389.2%
Total Expenditures	18,810,508	14,224,439	2,831,151	13,850,013	11,018,862	389.2%

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The 2020-21 combined recommended budget for all Housing Funds provides for an increase of \$11,018,862 in expenditures and an increase of \$504,400 in revenues, which resulted in an increase of \$10,514,462 in the use of fund balance. This leaves a reserve of \$62,203,336, which is the loan portfolio representing homebuyer loans and investments in units with long-term restrictions for affordable rental projects such as St. Stephens, Pippin Orchard, Vista Verde, Aptos Blue and Canterbury Townhomes.

Changes are related to using funds from Other Funds (fund balance) to pay for commitments made in prior years. Any unused grant balances are re-budgeted.

The primary changes to the housing funds are in the Low and Moderate Income Housing Asset Fund (LMIHAF), which last year included the final Supplemental Educational Revenue Augmentation Fund (SERAF) repayment from the State. It also reflects acquisition funding for the remainder of the remainder of the Atkinson Site and

commitment of funds to the 1500 Capitola Project. Housing—Other Funds holds the funds for the Housing Services Contract and reflects the establishment of the Affordable Housing Preservation Program Revolving Loan Fund and other activities under the contract as well as the completion of the Pippin Orchard project. The Affordable Housing Impact Fee (AHIF) fund reflects an increase based on projects in the review process.

Projects for the 2020-21 fiscal year include a farm worker housing rehabilitation project using CDBG funding of \$54,254; first time homebuyer silent second mortgage assistance for Canterbury Park townhomes using \$143,378 BEGIN grant funding; \$5,000,000 for the 1500 Capitola Road project and \$500,000 for the Pippin 2 project from the LMIH asset fund, with the remainder of that funding supporting rapid rehousing and homeless prevention activities; funding from the Affordable Impact fees for support of the ADU loan program and an affordable rental project as well as the continued funding Housing Services contract, tenant based rental assistance, mortgage assistance and owner-occupied housing rehabilitation programs.

BUDGET DETAIL

Budget Unit: 55

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Use of Money	458,078	268,415	225,415	242,915	17,500	7.8%
Intergovernmental	558,671	620,952	0	0	0	0.0%
Charges for Services	831,618	500,000	500,000	500,000	0	0.0%
Miscellaneous	555,569	1,766,599	670,900	782,800	111,900	16.7%
Other Financing	0	400,000	0	375,000	375,000	0.0%
Total Revenues	2,403,936	3,555,966	1,396,315	1,900,715	504,400	36.1%
<i>Other Funds</i>	<i>1,258,111</i>	<i>10,668,473</i>	<i>1,434,836</i>	<i>11,949,298</i>	<i>10,514,462</i>	<i>732.8%</i>
Total Financing	3,662,047	14,224,439	2,831,151	13,850,013	11,018,862	389.2%
Expenditures						
Services & Supplies	896,139	1,171,207	796,750	1,027,359	230,609	28.9%
Other Charges	2,765,908	11,960,916	1,579,101	11,765,058	10,185,957	645.0%
Other Financing	0	1,092,316	455,300	1,057,596	602,296	132.3%
Total Expenditures	3,662,047	14,224,439	2,831,151	13,850,013	11,018,862	389.2%

YEAR TWO REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Use of Money	Increase in fund interest income	17,500
Miscellaneous	Repayment of affordable housing loans	111,900
Other Financing	Expected sale of county owned affordable home	375,000
Other Funds	Fund balances and affordable unit sales revenue to be used for affordable housing projects and programs	10,514,462
Total		11,018,862

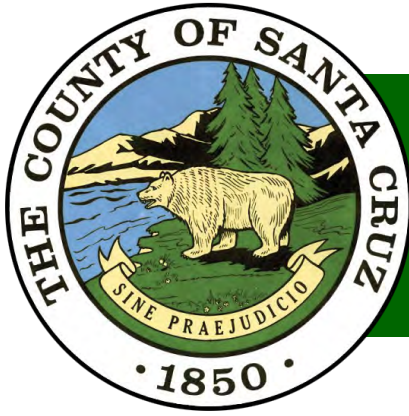
YEAR TWO REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Services & Supplies	Operation of affordable housing programs and units	230,609
Other Charges	Use of funds to finance affordable housing projects and programs	10,185,957
Other Financing	Use of funds to finance affordable units	602,296
Total		11,018,862

PROGRAM DETAIL

Program Financing	Projection	FY 2020-21 Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
CDBG Grant	3,500	7,000	47,254	0	54,254	1450.1%
BEGIN Grant 11 & Reuse	130,800	130,800	12,578	0	143,378	9.6%
Cal Home Reuse Fund	100,000	130,415	738,658	0	869,073	769.1%
LMIH Asset Fund	765,000	903,000	7,031,050	0	7,934,050	937.1%
Other	562,701	30,000	1,951,055	0	1,981,055	252.1%
HOUSING - CDBG 21-026	0	0	30,042	0	30,042	0.0%
Affordable Impact Fee	1,088,250	530,000	2,130,261	0	2,660,261	144.5%
Palmoa Del Mar	16,400	5,000	8,400	0	13,400	-18.3%
State HOME Grant reuse	164,500	164,500	0	0	164,500	0.0%
Total Financing	2,831,151	1,900,715	11,949,298	0	13,850,013	389.2%

Program Expenditures	Projection	FY 2020-21 Expenditures				Δ
		Salaries & Benefits	Services & Supplies	Other	Total Expenditures	
CDBG Grant	3,500	0	54,254	0	54,254	1450.1%
BEGIN Grant 11 & Reuse	130,800	0	0	143,378	143,378	9.6%
Cal Home Reuse Fund	100,000	0	113,355	755,718	869,073	769.1%
LMIH Asset Fund	765,000	0	847,500	7,086,550	7,934,050	937.1%
Other	562,701	0	0	1,981,055	1,981,055	252.1%
Affordable Impact Fee	1,088,250	0	6,250	2,654,011	2,660,261	144.5%
Palmoa Del Mar	16,400	0	0	13,400	13,400	-18.3%
State HOME Grant reuse	164,500	0	6,000	158,500	164,500	0.0%
Total Expenditures	2,831,151	0	1,027,359	12,822,654	13,850,013	389.2%



PUBLIC WORKS PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 REVISED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$40,880,053 in expenditures, an increase of \$37,056,167 in revenues, a decrease in General Fund contributions of \$27,336 and an increase in the use of prior years fund balance of \$3,851,222.

EXPENDITURES

The increase in expenditures is driven substantially by an increase of \$26,196,147 in Services and Supplies from the rebudget of Transportation project costs from 2019-20 to 2020-21. The increase of \$9,466,068 in Other Financing is due to the deferral of the Sanitation project

costs and associated financing from 2019-20 to 2020-21.

REVENUES

The increase of \$37,056,167 in revenue is primarily Intergovernmental revenue associated with Transportation project costs.

STAFFING

Staffing includes the mid-year addition of a Climate Action Manager, and in 2020-21, one Sr Engineering Associate position is requested for the Transportation division to assist with storm damage repairs.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
133	Landfill Closure	June 2021	Y	Landfill Closure Plan	30.0%	4.8%
134	Soquel Congestion	June 2021	N	Level of Service	5.0%	-20.2%
135	Traffic Counts	June 2021	Y	Countywide Traffic Count Baseline	30.0%	4.8%
136	Storm Damage	June 2021	Y	Storm Recovery Projects	39.4%	14.2%
137	Road Resurfacing	June 2021	Y	Miles	19.5%	-5.7%
138	Road Restriping	June 2021	Y	Miles	22.1%	-3.1%
139	Capital Improvements	June 2021	Y	Capital Improvement Plan	30.0%	4.8%
140	Campus Master Plans	June 2021	Y	Campus Master Plans	32.7%	7.5%
141	Library Projects	June 2021	Y	Libraries	33.2%	8.1%
142	Stream Maintenance	June 2021	Y	Stream Maintenance Program	30.0%	4.8%

See full plan at:
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See complete objective
list on page 186

Completed

Ahead of Schedule

Behind Schedule

BUDGET DETAIL—PUBLIC WORKS

ADMINISTRATIVE SERVICES DIVISION

Fleet Replacement: Public Works is responsible for the maintenance, repair and replacement of a motorized fleet comprised of nearly 200 vehicles and heavy equipment that is used to maintain critical public infrastructure. The fleet is challenged with aging and obsolete equipment that in many cases is reaching the end of its useful life. In 2020-21, the department will implement a surplus, repair and replacement plan to meet the existing and future challenges, will actively pursue new vehicle and equipment purchases, and surplus old and obsolete items.

Corporation Yards: Public Works operates and maintains three Corporation Yards (Live Oak, Felton and Watsonville) that provide facilities for Road and Fleet Maintenance, Construction Management, Flood Control, and fueling stations. The yards are equipped with aging infrastructure that need on-going repairs for efficient and safe facility function.

TRANSPORTATION DIVISION

Winter Storms Update: Since the 2016-17 Winter Storms, Public Works has expended \$44.7 million in repairs. The expected reimbursement from the Federal Emergency Management Agency (FEMA), the California Office of Emergency Services (Cal-OES) and Federal Highway Administration (FHWA) is \$35.9 million. Matching funds for storm damage repairs include a contribution from the General Fund, a loan from the Worker's Compensation Fund, and SB 1, the State's new gas tax.

There are currently 124 FEMA storm-related projects (95 Roads, 23 Road CSA's, six Parks) with a total of 121 projects obligated and three Project Worksheets (PW) still pending approval.

Public Works has made significant progress in getting PWs approved and obligated. There are currently nine version requests and appeals pending with FEMA. Public Works will continue to work closely with Cal OES and FEMA to receive funding obligations for these remaining PWs.

There are currently 95 FHWA storm-related projects with approved Damage Assessment Forms (DAF). Of these 95 sites, 68 are currently in design development, 11 sites are in construction, four sites are in the bidding process, 11 sites have been completed and one site has not yet entered the design phase.

Of the 95 FHWA projects, 30 projects worth \$14 million have not yet received authorization for construction from Caltrans and may require additional time extensions. Additional time extensions are needed for projects that do not have construction approval from Caltrans after the original one-year time extension has expired.

The department is actively working with local, State and federal officials on solving these funding issues. Potential solutions include exploring bond financing options, and pursuing legislative changes to the time allowed to complete repairs. In September 2019, the Board of Supervisors approved a loan to the Road Fund in the amount of \$4.7 million plus an additional \$2 million from the Natural Disasters reserves for projects that had been denied reimbursement.

BUDGET DETAIL—PUBLIC WORKS

SPECIAL SERVICES DIVISION

Recycling and Solid Waste: The Buena Vista Landfill and Ben Lomond Transfer Station have multiple challenges related to recycling, planning for future landfill needs, and costs related to implementing new organics laws. Public Works is currently working with a consultant on the preliminary design of locating a transfer station at the Buena Vista Landfill and also on the design of a compost facility. The department is working on establishing a Capital Improvement Program (CIP) for both the landfill and transfer station which will create an ongoing financing structure to finance deferred maintenance on facilities and equipment.

Drainage: Flood Control Zones 5 and 6 have revenue challenges and an inability to pay for liability costs related to lawsuits from the 2006 Winter Storms. There is a lack of funding to upgrade aging infrastructure and meet state and federal mandates. Public Works will be updating a Zone 5 Master Plan, along with a CIP, which will determine the amounts needed to replace infrastructure and fund National Pollutant Discharge Elimination System (NPDES) stormwater permit requirements. Additionally, the department will review permitting requirements for downstream impacts. A potential solution is assessing an impact fee on the new developers, rather than a requirement to work with the downstream property owners to fix deficiencies.

Storm Drain Infrastructure Improvements: DPW is responsible for the maintenance of 5,000 culverts countywide. Many of these culverts were installed in the 1950's-1970's and are reaching the end of their service life. In 2020-21, DPW will complete an inventory and condition analysis of the County maintained road storm drain system and will prioritize the rehabilitation or replacement of these critical facilities.

Pajaro River Flood Control: Work continues on the Pajaro River Levee project as part of Flood Control Zone 7. The Army Corps signed the Director's report in late 2019, and Federal FY 2020 work plan funds have been allocated to the pre-construction engineering and design (PED) phase of the project. Work continues on the CEQA aspects of the project, which include community meetings. The district is also continuing to explore the potential to form a new governing body and finance options to support the levee project, including outreach and public/stakeholder engagement.

Sanitation: The department is working on numerous Sanitation projects in the Davenport and Freedom County Sanitation Districts to upgrade aging infrastructure. The projects for 2020-21 in the Freedom County Sanitation District include upgrades to the sewer lines. The 2020-21 projects in Davenport County Sanitation District are focused on the water infrastructure, including getting all customers on water meters, increasing water storage, and evaluating the raw water pipeline.

REVISED BUDGET DETAIL

Budget Unit: 60

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	7,056,487	6,190,918	6,332,271	6,383,507	51,236	0.8%
Licenses & Permits	172,227	194,030	196,740	202,666	5,926	3.0%
Fines & Assessments	29,860	30,023	30,000	70,900	40,900	136.3%
Use of Money	262,757	199,012	243,674	397,149	153,475	63.0%
Intergovernmental	34,558,825	51,253,063	29,908,689	51,436,928	21,528,239	72.0%
Charges for Services	70,308,212	77,708,526	75,642,576	81,133,600	5,491,024	7.3%
Miscellaneous	3,732,440	2,267,789	347,500	569,700	222,200	63.9%
Other Financing	1,244,915	16,532,607	184,014	9,747,181	9,563,167	5197.0%
Total Revenues	117,365,723	154,375,968	112,885,464	149,941,631	37,056,167	32.8%
<i>General Fund</i>	<i>433,330</i>	<i>231,147</i>	<i>235,674</i>	<i>208,338</i>	<i>(27,336)</i>	<i>-11.6%</i>
<i>Other Funds</i>	<i>(13,791,808)</i>	<i>11,317,004</i>	<i>1,732,133</i>	<i>5,583,355</i>	<i>3,851,222</i>	<i>222.3%</i>
Total Financing	104,007,245	165,924,119	114,853,271	155,733,324	40,880,053	35.6%
Expenditures						
Salaries & Benefits	31,807,144	37,792,632	39,080,894	39,304,416	223,522	0.6%
Services & Supplies	58,777,198	97,727,584	60,037,623	86,233,770	26,196,147	43.6%
Other Charges	10,513,558	10,795,293	11,569,387	13,069,964	1,500,577	13.0%
Fixed Assets	1,470,845	7,219,595	2,454,238	5,416,337	2,962,099	120.7%
Other Financing	1,438,808	10,750,032	1,063,526	10,529,594	9,466,068	890.1%
Contingencies	0	1,638,983	647,603	1,179,243	531,640	82.1%
Subtotal	104,007,553	165,924,119	114,853,271	155,733,324	40,880,053	35.6%
<i>IntraFund Transfers</i>	<i>(308)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
Total Expenditures	104,007,245	165,924,119	114,853,271	155,733,324	40,880,053	35.6%
Staffing						
Administrative Services		65.30	65.30	70.30	5.00	7.7%
Transportation		77.00	77.00	78.00	1.00	1.3%
Special Services		126.50	125.50	122.50	(3.00)	-3.2%
Total Staffing		268.80	267.80	270.80	3.00	0.7%
<i>Unfunded Staffing</i>		(3.00)	(3.00)	(2.00)	1.00	-33.3%
Funded Staffing		265.80	264.80	268.80	4.00	(0.33)

ADMINISTRATIVE SERVICES

REVISED BUDGET OVERVIEW: ADMINISTRATIVE SERVICES

2020-21 REVISED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$5,758,086 in expenditures, a \$3,723,183 increase in revenues, a decrease in General Fund contribution of \$32,203 and an increase of \$2,067,106 in the use of prior years fund balance.

EXPENDITURES

The \$223,522 recommended increase in Salaries and Benefits reflects increased costs to support existing staff and the addition of one position in 2020-21.

The recommended Services and Supplies increase of \$2,835,076 is primarily related to an increase in contract costs associated with projects being managed for outside agencies and the deferral of various County Service Area road project expenditures from 2019-20 to 2020-21.

The increase in Other Charges of \$1,770,796 is mainly due to increased depreciation on the department's mobile fleet and increased Fleet operating costs.

FIXED ASSETS

Fixed Asset purchases of \$1,490,000 are recommended in the Internal Service Fund for various equipment for the Roads division, maintenance yard improvements, network and

personal computer equipment, and for a space planning and remodel project, but are not reflected in the budget detail as the costs are capitalized and expensed over the useful life of the asset.

REVENUES

The recommended increase in revenue of \$3,723,183 is primarily from increases in Charges for Services in the Internal Service Fund related to projects managed for outside agencies, including the Regional Transportation Commission and Santa Cruz Public Libraries, and the deferral of projects by other divisions within the department.

STAFFING

All employees in Public Works are budgeted in the Internal Service Fund in the Administration division. Staffing changes include the mid-year addition of a Climate Action Manager, and the 2020-21 proposed addition of a Sr Engineering Associate to assist with storm damage projects.

YEAR TWO BUDGET DETAIL: ADMIN SERVICES

Division: 6010

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	657,505	529,488	539,501	538,682	(819)	-0.2%
Licenses & Permits	162,867	180,000	180,000	185,652	5,652	3.1%
Fines & Assessments	29,380	30,013	30,000	70,900	40,900	136.3%
Use of Money	135,715	110,073	107,637	121,324	13,687	12.7%
Intergovernmental	331,794	4,425	4,430	198,111	193,681	4372.0%
Charges for Services	44,100,645	50,468,666	48,963,113	52,227,342	3,264,229	6.7%
Miscellaneous	423,252	2,500	2,500	2,500	0	0.0%
Other Financing	265,000	0	0	205,853	205,853	0.0%
Total Revenues	46,106,158	51,325,165	49,827,181	53,550,364	3,723,183	7.5%
General Fund	416,222	221,647	226,174	193,971	(32,203)	-14.2%
Other Funds	(4,708,529)	4,502,673	22,796	2,089,902	2,067,106	9067.8%
Total Financing	41,813,851	56,049,485	50,076,151	55,834,237	5,758,086	11.5%
Expenditures						
Salaries & Benefits	31,807,144	37,792,632	39,080,894	39,304,416	223,522	0.6%
Services & Supplies	2,091,236	8,983,222	2,184,419	5,019,495	2,835,076	129.8%
Other Charges	7,945,226	8,258,320	8,810,838	10,581,634	1,770,796	20.1%
Fixed Assets	(29,755)	149,798	0	0	0	0.0%
Contingencies	0	865,513	0	928,692	928,692	0.0%
Total Expenditures	41,813,851	56,049,485	50,076,151	55,834,237	5,758,086	11.5%
Total Staffing		65.30	65.30	70.30	5.00	7.7%
Unfunded Staffing		(1.00)	(1.00)	0.00	1.00	-100.0%
Funded Staffing		64.30	64.30	70.30	6.00	9.3%

YEAR TWO FINANCING CHANGES: ADMINISTRATIVE SERVICES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Decrease in secured property tax revenue	(819)
Licenses & Permits	Increase in parking permit revenue for Parking Programs	5,652
Fines & Assessments	Increase in parking citation revenue for Soquel Village	40,900
Use of Money	Increase in earned interest	13,687
Intergovernmental	Increase in FEMA and Cal OES Road CSA projects	193,681
Charges for Services	Increase in job cost billings for projects deferred from 2019-20	3,264,229
Other Financing	Increase from operating transfers in	205,853
General Fund	Decrease in contribution for Real Property services	(32,203)
Other Funds	Increased use of prior year fund balance	2,067,106
Total		5,758,086

YEAR TWO EXPENDITURE CHANGES: ADMINISTRATIVE SERVICES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase in costs for existing staff	81,232
	Add 1.0 Sr Engineering Associate to assist with storm damage projects	142,290
Services & Supplies	Increase in project expenditures primarily related to storm damage repair projects for CSAs	2,835,076
Other Charges	Increase in depreciation charges and Fleet expenditures	1,770,796
Contingencies	Increase in appropriations for CSAs 9A and 9B	928,692
Total		5,758,086

PROGRAM DETAIL: ADMINISTRATIVE SERVICES

Program Financing	Projected 2020-21	FY 2020-21 Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Internal Service Fund	48,154,217	47,874,904	0	0	47,874,904	-0.6%
Fleet Operations	0	3,728,174	0	0	3,728,174	0.0%
Real Property	175,782	15,167	0	128,971	144,138	-18.0%
Live Oak Parking Program	215,219	150,000	0	65,000	215,000	-0.1%
CSA 9A Residential St. Lighting	578,246	578,246	1,053,754	0	1,632,000	182.2%
CSA 9B School Crossing Guards	11,708	11,708	32,983	0	44,691	281.7%
CSA 9E Streetscape	38,846	38,846	0	0	38,846	0.0%
CSA 9F Soquel Village Parking	60,025	107,052	24,899	0	131,951	119.8%
CSA 3 Aptos Seascape	79,671	79,671	3,577	0	83,248	4.5%
CSA 13 Hutchinson Road	137,503	146,372	11,001	0	157,373	14.5%
CSA 13A Oak Flat Road	10,892	10,992	6,201	0	17,193	57.8%
CSA 15 Huckleberry Woods	44,516	44,011	171,680	0	215,691	384.5%
CSA 16 Robak Drive	11,770	11,788	20	0	11,808	0.3%
CSA 17 Empire Acres	8,680	14,992	118,236	0	133,228	1434.9%
CSA 18 Whitehouse Canyon	15,372	15,385	13	0	15,398	0.2%
CSA 21 Westdale Drive	4,631	4,806	175	0	4,981	7.6%
CSA 22 Kelly Hill	292	267	0	0	267	-8.6%
CSA 23 Old Ranch Road	31,323	29,973	0	0	29,973	-4.3%
CSA 24 Pineridge Drive	22,847	22,847	0	0	22,847	0.0%
CSA 25 Viewpoint Road	11,492	11,702	60	0	11,762	2.3%
CSA 26 Hidden Valley Road	46,178	47,678	0	0	47,678	3.2%
CSA 28 Lomond Terrace	39,061	39,061	0	0	39,061	0.0%
CSA 30 Glenwood Acres	15,771	7,885	0	0	7,885	-50.0%
CSA 32 View Circle	2,856	2,877	21	0	2,898	1.5%
CSA 33 Redwood Drive	45,374	45,407	33	0	45,440	0.1%
CSA 34 Larsen Road	2,208	2,208	0	0	2,208	0.0%
CSA 35 Country Estates	18,415	18,415	0	0	18,415	0.0%
CSA 36 Forest Glen	27,321	222,787	230,990	0	453,777	1560.9%
CSA 37 Roberts Road	12,187	12,187	0	0	12,187	0.0%
CSA 39 Reed Street	10	10	0	0	10	0.0%
CSA 40 Ralston Way	3,624	3,864	11,831	0	15,695	333.1%
CSA 41 Loma Prieta	28,884	29,884	134,876	0	164,760	470.4%
CSA 42 Sunlit Lane	6,921	6,921	22,796	0	29,717	329.4%
CSA 43 Bonita Encino	22,453	22,453	0	0	22,453	0.0%
CSA 44 Sunbeam Woods	15,754	15,454	0	0	15,454	-1.9%
CSA 46 Pincrest	11,135	11,485	48,804	0	60,289	441.4%
CSA 47 Braemoor Drive CSA 47	12,687	12,687	0	0	12,687	0.0%
CSA 50 The Vineyard	26,276	26,276	204,530	0	230,806	778.4%
CSA 51 Hopkins Gulch	24,023	23,948	13,030	0	36,978	53.9%
CSA 52 Upper Pleasant Valley Rd	6,079	6,079	(50)	0	6,029	-0.8%
CSA 55 Riverdale Park Road	17,375	17,275	0	0	17,275	-0.6%
CSA 56 Felton Grove	15,280	15,280	0	0	15,280	0.0%
CSA 58 Ridge road	46,416	46,509	442	0	46,951	1.2%
CSA 59 McGaffigan Mill Road	16,831	16,831	0	0	16,831	0.0%
Total Financing	50,076,151	53,550,364	2,089,902	193,971	55,834,237	11.5%

Additional details by fund can be found in the Appendix — Schedules 12—14

PROGRAM DETAIL: ADMINISTRATIVE SERVICES

Program Expenditures	FY 2020-21 Expenditures					Δ
	Projected 2020-21	Salaries & Benefits	Services & Supplies	Other	Total Expenditures	
Internal Service Fund	48,154,217	39,304,416	1,755,000	6,815,488	47,874,904	-0.6%
Fleet Operations	0	0	0	3,728,174	3,728,174	0.0%
Real Property	175,782	0	144,138	0	144,138	-18.0%
Live Oak Parking Program	215,219	0	215,000	0	215,000	-0.1%
CSA 9A Residential St. Lighting	578,246	0	719,447	912,553	1,632,000	182.2%
CSA 9B School Crossing Guards	11,708	0	11,052	33,639	44,691	281.7%
CSA 9E Streetscape	38,846	0	38,846	0	38,846	0.0%
CSA 9F Soquel Village Parking	60,025	0	131,951	0	131,951	119.8%
CSA 3 Aptos Seascape	79,671	0	83,248	0	83,248	4.5%
CSA 13 Hutchinson Road	137,503	0	157,373	0	157,373	14.5%
CSA 13A Oak Flat Road	10,892	0	17,193	0	17,193	57.8%
CSA 15 Huckleberry Woods	44,516	0	215,691	0	215,691	384.5%
CSA 16 Robak Drive	11,770	0	11,808	0	11,808	0.3%
CSA 17 Empire Acres	8,680	0	133,228	0	133,228	1434.9%
CSA 18 Whitehouse Canyon	15,372	0	15,398	0	15,398	0.2%
CSA 21 Westdale Drive	4,631	0	4,981	0	4,981	7.6%
CSA 22 Kelly Hill	292	0	267	0	267	-8.6%
CSA 23 Old Ranch Road	31,323	0	21,201	8,772	29,973	-4.3%
CSA 24 Pineridge Drive	22,847	0	22,847	0	22,847	0.0%
CSA 25 Viewpoint Road	11,492	0	11,762	0	11,762	2.3%
CSA 26 Hidden Valley Road	46,178	0	47,678	0	47,678	3.2%
CSA 28 Lomond Terrace	39,061	0	39,061	0	39,061	0.0%
CSA 30 Glenwood Acres	15,771	0	7,885	0	7,885	-50.0%
CSA 32 View Circle	2,856	0	2,898	0	2,898	1.5%
CSA 33 Redwood Drive	45,374	0	45,440	0	45,440	0.1%
CSA 34 Larsen Road	2,208	0	2,208	0	2,208	0.0%
CSA 35 Country Estates	18,415	0	18,415	0	18,415	0.0%
CSA 36 Forest Glen	27,321	0	453,777	0	453,777	1560.9%
CSA 37 Roberts Road	12,187	0	12,187	0	12,187	0.0%
CSA 39 Reed Street	10	0	10	0	10	0.0%
CSA 40 Ralston Way	3,624	0	15,695	0	15,695	333.1%
CSA 41 Loma Prieta	28,884	0	164,760	0	164,760	470.4%
CSA 42 Sunlit Lane	6,921	0	29,717	0	29,717	329.4%
CSA 43 Bonita Encino	22,453	0	22,453	0	22,453	0.0%
CSA 44 Sunbeam Woods	15,754	0	15,454	0	15,454	-1.9%
CSA 46 Pincrest	11,135	0	60,289	0	60,289	441.4%
CSA 47 Braemoor Drive	12,687	0	12,687	0	12,687	0.0%
CSA 50 The Vineyard	26,276	0	230,806	0	230,806	778.4%
CSA 51 Hopkins Gulch	24,023	0	36,978	0	36,978	53.9%
CSA 52 Upper Pleasant Valley Rd	6,079	0	6,029	0	6,029	-0.8%
CSA 55 Riverdale Park Road	17,375	0	17,275	0	17,275	-0.6%
CSA 56 Felton Grove	15,280	0	15,280	0	15,280	0.0%
CSA 58 Ridge road	46,416	0	46,951	0	46,951	1.2%
CSA 59 McGaffigan Mill Road	16,831	0	5,131	11,700	16,831	0.0%
Total Expenditures	50,076,151	39,304,416	5,019,495	11,510,326	55,834,237	11.5%

Additional details by fund can be found in the Appendix — Schedules 12—14

TRANSPORTATION

REVISED BUDGET OVERVIEW: TRANSPORTATION

2020-21 REVISED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$19,565,016 in expenditures, a \$16,603,206 increase in revenues, and a \$2,956,943 increase in the use of prior years fund balance.

EXPENDITURES

The increase of \$19,315,016 in Services and Supplies is due to projects deferred from 2019-20 to 2020-21. The majority of the deferred projects are 2017 storm damage repairs.

Road Fund detail is found on pages 174 and 175. A complete list of road and storm damage projects may be found in the appendix and in the 2020-21

Capital Improvement Program book which will be released in late May 2020.

FIXED ASSETS

The increase of \$25,000 in Fixed Assets is related to increased traffic signalization projects.

REVENUES

The increase in revenue is primarily due to intergovernmental revenue for the reimbursement of costs related to the 2017 storm damage repairs.

BUDGET DETAIL: TRANSPORTATION

Division: 6020

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	3,588,206	2,946,293	3,019,951	3,019,951	0	0.0%
Fines & Assessments	63	0	0	0	0	0.0%
Use of Money	(279,873)	(134,300)	(94,500)	(84,500)	10,000	-10.6%
Intergovernmental	32,577,825	44,722,123	27,822,167	44,175,710	16,353,543	58.8%
Charges for Services	6,177,055	6,968,932	6,173,223	6,208,136	34,913	0.6%
Miscellaneous	1,696,790	1,914,059	145,000	349,750	204,750	141.2%
Other Financing	660,160	6,718,730	0	0	0	0.0%
Total Revenues	44,420,226	63,135,837	37,065,841	53,669,047	16,603,206	44.8%
<i>General Fund</i>	<i>12,633</i>	<i>9,500</i>	<i>9,500</i>	<i>14,367</i>	<i>4,867</i>	<i>51.2%</i>
<i>Other Funds</i>	<i>(7,513,460)</i>	<i>3,014,045</i>	<i>(583,804)</i>	<i>2,373,139</i>	<i>2,956,943</i>	<i>-506.5%</i>
Total Financing	36,919,399	66,159,382	36,491,537	56,056,553	19,565,016	53.6%
Expenditures						
Services & Supplies	36,780,153	65,842,747	36,466,537	55,781,553	19,315,016	53.0%
Fixed Assets	139,554	316,635	25,000	50,000	25,000	100.0%
Other Financing	0	0	0	225,000	225,000	0.0%
Subtotal	36,919,707	66,159,382	36,491,537	56,056,553	19,565,016	53.6%
<i>IntraFund Transfers</i>	<i>(308)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
Total Expenditures	36,919,399	66,159,382	36,491,537	56,056,553	19,565,016	53.6%
Funded Staffing		77.00	77.00	78.00	1.00	1.3%

YEAR TWO FINANCING CHANGES: TRANSPORTATION

Division: 6020

Financing Sources	Description/ Impact	Increase/ (Decrease)
Use of Money	Decrease in interest charges on negative cash balance related to 2017 storms	10,000
Intergovernmental	Increase in expected reimbursement on disaster recovery costs for projects deferred from 2019-20	16,353,543
Charges for Services	Increase in transportation improvement expected funding	34,913
Miscellaneous	Increased insurance proceeds related to prior years storm events	204,750
General Fund	Increased General Fund contribution for County Surveyor	4,867
Other Funds	Increased use of prior years fund balance	2,956,943
Total		19,565,016

YEAR TWO EXPENDITURE CHANGES: TRANSPORTATION

Financing Uses	Description/ Impact	Cost/ (Savings)
Services & Supplies	Increase in disaster projects budgeted/completed	19,315,016
Fixed Assets	Increase in lighting projects budgeted/completed in 2019-20	25,000
Other Financing	Increase in loan payments to General Fund	225,000
Total		19,565,016

PROGRAM DETAIL: TRANSPORTATION

The Transportation Budget is comprised of four major funds: Road Fund, CSAs 9 and 9D, and Roadside Betterment. 85% is the Road Fund,

Roads projects are detailed in the Proposed Road Program. This year's budget provides for the planning, design and construction of many large projects, including bridge rehabilitations and replacements, storm damage repairs, and transportation and roadside improvements.

The total Transportation budget of \$56,056,553 is split between Engineering Programs & Projects, and Operations Maintenance.

ENGINEERING PROGRAMS & PROJECTS

Engineering programs and projects are primarily funded through federal, State and local grants.

These revenues are dedicated for specific projects and may not be utilized for any other purposes.

County receives grant reimbursements only upon completion of the specified project.

OPERATIONS MAINTENANCE

Operations Maintenance activities are funded via gas tax, encroachment and insurance proceeds.

Program Financing	Projected 2020-21	FY 2020-21 Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Road Fund	12,880,795	21,304,729	123,497	0	21,428,226	66.4%
2017 Storm	16,527,760	23,981,321	0	0	23,981,321	45.1%
Services-Transportation Fd	175,000	175,000	363,876	0	538,876	207.9%
SB1-Rd Rep Act Of 2017	0	30,000	(30,000)	0	0	0.0%
Measure D Improv.	2,720,000	2,734,602	(9,602)	0	2,725,000	0.2%
Vehicle Impact Fees	0	1,400,000	1,798,083	0	3,198,083	0.0%
Surveyor	218,560	79,060	0	14,367	93,427	-57.3%
Engineering Dev. & Rev	164,000	164,000	0	0	164,000	0.0%
CSA9 Hwy Safety	1,128,463	1,128,376	124,024	0	1,252,400	11.0%
CSA9D1 - Road Maint	858,506	858,506	3,261	0	861,767	0.4%
CSA9D2 - Road Maint	1,411,841	1,406,841	0	0	1,406,841	-0.4%
CSA9D3 - Road Maint	406,612	406,612	0	0	406,612	0.0%
Total Financing	36,491,537	53,669,047	2,373,139	14,367	56,056,553	53.6%

Program Expenditures	Projected 2020-21	FY 2020-21 Expenditures			Δ
		Services & Supplies	Other	Total Expenditures	
Road Fund	12,880,795	21,203,226	225,000	21,428,226	66.4%
2017 Storm	16,527,760	23,981,321	0	23,981,321	45.1%
Services-Transportation Fd	175,000	538,876	0	538,876	207.9%
Measure D Improv.	2,720,000	2,725,000	0	2,725,000	0.2%
Vehicle Impact Fees	0	3,198,083	0	3,198,083	0.0%
Surveyor	218,560	93,427	0	93,427	-57.3%
Engineering Dev. & Rev	164,000	164,000	0	164,000	0.0%
CSA9 Hwy Safety	1,128,463	1,202,400	50,000	1,252,400	11.0%
CSA9D1 - Road Maint	858,506	861,767	0	861,767	0.4%
CSA9D2 - Road Maint	1,411,841	1,406,841	0	1,406,841	-0.4%
CSA9D3 - Road Maint	406,612	406,612	0	406,612	0.0%
Total Expenditures	36,491,537	55,781,553	275,000	56,056,553	53.6%

YEAR 2 PROJECT DETAIL: TRANSPORTATION

	Projected 2020-21	Recommended 2020-21
Engineering Programs & Projects Expenditures		
Project Administration, Planning & Design	418,760	378,760
Bridge Inspection	20,000	20,000
Right of Way and Survey	313,560	188,427
Construction Engineering & Inspection	150,000	150,000
Consultants	30,000	30,000
Engineering Development & Plan Review	164,000	164,000
Transportation Road Planning & Design	15,000	15,000
Transportation & Roadside Improvement Projects	426,000	426,000
Federal, State & Local Fund Projects	23,576,763	43,646,900
Engineering Subtotal	25,114,083	45,019,087
Operations Maintenance Expenditures		
Bike Lane Maintenance	175,000	175,000
CSA 9 Traffic and Lighting Programs	1,103,463	1,252,400
Culvert Replacement Program	260,000	310,000
Ditch & Culvert Cleaning	934,250	929,635
Encroachment Permits	315,000	315,000
Hazardous Materials Control	50,000	50,000
Landfill Disposal Fees	-	200,000
Mowing	1,136,433	841,618
NPDES Program	12,532	43,532
Operations Engineering	500,000	500,000
Pavement Management Survey	15,000	15,000
Pavement Planning/Grinding	620,000	620,000
Pavement Striping & Markings	375,250	361,500
Pothole Patching	1,352,010	1,105,405
Public Safety Cleanup	80,000	80,000
Right of Way Encroachments	140,000	140,000
Roadbed Maintenance & Dig-outs	1,152,186	1,156,346
Sign & Signal Maintenance & Replacement	628,000	530,000
Storm Damage Protective Measures	417,100	360,000
Storm Debris & Slide Removal	250,450	240,000
Storm Drain Outfall Testing	5,000	5,000
Storm Water Prevention/Maintenance	100,000	100,000
Structure Maintenance & Repair	312,250	308,000
Tree Maintenance	963,530	919,030
Vegetation Management Contract	350,000	350,000
Vegetation permit Compliance	80,000	80,000
Road Maintenance Administration	50,000	50,000
Operations Subtotal	11,377,454	11,037,466
Transportation Total Expenditures	36,491,537	56,056,553

TRANSPORTATION PROJECT DETAIL CONT'D

	Projected 2020-21	Recommended 2020-21
Engineering Programs & Projects Financing		
Fund Balance	(574,304)	2,373,139
State Highway Users Tax	0	225,003
SB1	4,880,000	6,810,539
Regional Surface Transp Program (RSTP)	0	4,343,548
State Exchange & Matching Funds	324,813	324,813
State Natural Disaster Assistance (CalOES)	880,004	1,819,687
State - Other	0	2,582,000
Fed - FEMA Storm Funding	2,392,200	3,964,800
Fed - Highway Bridge Program (HBP)	2,265,000	2,343,000
Fed - FAS/FAU ER Storm Funding (DAF)	8,931,615	13,181,054
Fed - Hazard Elimination Safety Program (HSIP)	1,106,625	1,525,750
Improvement District Funds (TIF/RIF)	426,000	591,000
Vehicle Impact Fess	1,400,000	1,400,000
Measure D	2,714,602	2,714,602
Insurance Proceeds	120,000	120,000
Engineering Subtotal	24,866,555	44,318,935
Operations Maintenance Financing		
Miscellaneous (Rents, Sales)	44,000	44,000
State Highway Users Tax	7,040,000	7,053,606
Encroachment Permits	315,000	315,000
TDA Funds	175,000	175,000
CSA9D Funds	2,675,459	2,675,459
Operations Subtotal	10,249,459	10,263,065
Other Transportation Financing		
General Fund	9,500	14,367
Other Funds	1,366,023	1,460,186
Other Transportation Subtotal	1,375,523	1,474,553
Transportation Total Financing	36,491,537	56,056,553

SPECIAL SERVICES

REVISED BUDGET OVERVIEW: SPECIAL SERVICES

2020-21 REVISED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$15,583,264 in expenditures, an increase of \$16,729,778 in revenues, and a \$1,146,514 decrease in the use of prior years fund balance.

EXPENDITURES

The \$4,046,055 increase in Services and Supplies is related to the deferral of projects from 2019-20 to 2020-21. The increase in other financing of \$9,267,381 is related to the financing on a deferred Freedom Sanitation project.

FIXED ASSETS

The increase in Fixed Asset expenditures \$2,937,099 is for various flood control district projects deferred from 2019-20.

Additional capital asset expenditures of \$12,582,271 are requested for infrastructure improvements, for Recycling & Solid Waste and various sanitation districts and CSAs but are not reflected in the budget chart. Projects include over \$9 million in the Freedom Sanitation District

for replacement of sewer lines, with the remainder primarily capital reserves for future projects. The districts and CSAs operate as enterprise funds and as such, costs are capitalized and expensed over the life of the asset.

REVENUES

The increase of \$4,981,015 in Intergovernmental revenue is related to grant revenue on the deferred Freedom Sanitation project. The increase in Charges for Services of \$2,191,882 is related primarily to expected increases in refuse disposal fees. The increase of \$9,357,314 in Other Financing revenue is related to the financing on the deferred Freedom Sanitation project.

BUDGET DETAIL: SPECIAL SERVICES

Division: 6030

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	2,810,776	2,715,137	2,772,819	2,824,874	52,055	1.9%
Licenses & Permits	9,360	14,030	16,740	17,014	274	1.6%
Fines & Assessments	417	10	0	0	0	0.0%
Use of Money	406,692	223,239	230,537	360,325	129,788	56.3%
Intergovernmental	1,649,206	6,526,515	2,082,092	7,063,107	4,981,015	239.2%
Charges for Services	20,030,512	20,270,928	20,506,240	22,698,122	2,191,882	10.7%
Miscellaneous	1,612,398	351,230	200,000	217,450	17,450	8.7%
Other Financing	319,755	9,813,877	184,014	9,541,328	9,357,314	5085.1%
Total Revenues	26,839,116	39,914,966	25,992,442	42,722,220	16,729,778	64.4%
<i>General Fund</i>	<i>4,475</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
<i>Other Funds</i>	<i>(1,569,596)</i>	<i>3,800,286</i>	<i>2,293,141</i>	<i>1,120,314</i>	<i>(1,172,827)</i>	<i>-51.1%</i>
Total Financing	25,273,995	43,715,252	28,285,583	43,842,534	15,556,951	55.0%
Expenditures						
Services & Supplies	19,905,809	22,901,615	21,386,667	25,432,722	4,046,055	18.9%
Other Charges	2,568,332	2,536,973	2,758,549	2,488,330	(270,219)	-9.8%
Fixed Assets	1,361,046	6,753,162	2,429,238	5,366,337	2,937,099	120.9%
Other Financing	1,438,808	10,750,032	1,063,526	10,304,594	9,241,068	868.9%
Contingencies	0	773,470	647,603	250,551	(397,052)	-61.3%
Total Expenditures	25,273,995	43,715,252	28,285,583	43,842,534	15,556,951	55.0%
Total Staffing		126.50	125.50	122.50	(3.00)	-3.2%
<i>Unfunded Staffing</i>		(2.00)	(2.00)	(2.00)	0.00	0.0%
Funded Staffing		124.50	123.50	120.50	(3.00)	-0.03

YEAR TWO FINANCING CHANGES: SPECIAL SERVICES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Increase in property tax revenue	52,055
Licenses & Permits	Increase in license and permit revenue	274
Use of Money	Increase in interest earnings	129,788
Intergovernmental	Increase in Federal grant funding	4,981,015
Charges for Services	Increase in refuse disposal fees, hauler payments and charges for services	2,191,882
Miscellaneous	Increase in grant revenue for completed Davenport Recycled Water Project	17,450
Other Financing	Increase in Operating transfer to Freedom Construction Fund	9,357,314
Other Funds	Reduced use of prior year fund balance	(1,172,827)
Total		15,556,951

YEAR TWO EXPENDITURE CHANGES: SPECIAL SERVICES

Financing Uses	Description/ Impact	Cost/ (Savings)
Services & Supplies	Increase in projects costs	4,046,055
Other Charges	Decrease in depreciation and new debt service costs	(270,219)
Fixed Assets	Increase in infrastructure projects	2,937,099
Other Financing	Increase in Operating Transfer to Freedom Construction Fund	9,241,068
Contingencies	Decrease in amount available for contingencies	(397,052)
Total		15,556,951

PROGRAM DETAIL: SPECIAL SERVICES

Program Financing	Projected 2019-20	FY 2020-21 Financing			Δ
		Revenues	Other Funds	Total Financing	
Construction Inspection	100,000	200,000	0	200,000	100.0%
General Flood Control	1,041,312	1,154,616	569,744	1,724,360	65.6%
Pajaro Storm Drain Maintenance	1,162,970	1,317,379	253,486	1,570,865	35.1%
SC Flood Control Zone 5	739,286	783,300	579,660	1,362,960	84.4%
Zone 5 Construction	234,000	293,500	313,623	607,123	159.5%
SC Flood Control Zn 6	71,000	78,000	301,256	379,256	434.2%
SC Flood Control Zn 7	3,837,780	4,178,057	29,485	4,207,542	9.6%
SC Flood Control Zn 7A	160,000	77,000	0	77,000	-51.9%
SC Flood Control Zn 8	80,200	53,400	211,653	265,053	230.5%
CO Disp Sites Csa 9C Cap	17,506,859	17,521,200	2,773,903	20,295,103	15.9%
Ben Lomond Closure	0	5,000	(5,000)	0	0.0%
Buena Vista Closure	0	275,000	(275,000)	0	0.0%
Davenport Sanitation	725,542	591,729	161,712	753,441	3.8%
Davenport Davis-Grunsky Loan	524	10,421	(9,897)	524	0.0%
Freedom Blvd Assess Const Impr	46,521	0	0	0	-100.0%
Freedom Co Sanitation	1,563,342	5,630,690	5,073,845	10,704,535	584.7%
Freedom Co San Exp Const	90,000	9,405,907	(9,355,907)	50,000	-44.4%
Place De Mer CSA #2	107,522	105,550	50,422	155,972	45.1%
Sand Dollar CSA 5	161,885	312,053	9,550	321,603	98.7%
Boulder Creek CSA 7	492,415	560,142	17,529	577,671	17.3%
Rolling Woods CSA 10	53,286	44,860	7,958	52,818	-0.9%
Trestle Beach CSA 20	65,352	76,325	25	76,350	16.8%
Graham Hill CSA #57	45,787	48,091	412,267	460,358	905.4%
Total Financing	28,285,583	42,722,220	1,120,314	43,842,534	55.0%

PROGRAM DETAIL: SPECIAL SERVICES

Program Expenditures	Projected 2020-21	FY 2020-21 Expenditures			Δ
		Services & Supplies	Other	Total Expenditures	
Construction Inspection	100,000	200,000	0	200,000	100.0%
General Flood Control	1,041,312	942,911	781,449	1,724,360	65.6%
Pajaro Storm Drain Maintenance	1,162,970	1,046,272	524,593	1,570,865	35.1%
SC Flood Control Zone 5	739,286	931,500	431,460	1,362,960	84.4%
SC Flood Control Zn 5 Exp Const	234,000	255,000	352,123	607,123	159.5%
SC Flood Control Zn 6	71,000	39,000	340,256	379,256	434.2%
SC Flood Control Zn 7	3,837,780	916,496	3,291,046	4,207,542	9.6%
SC Flood Control Zn 7A	160,000	29,000	48,000	77,000	-51.9%
SC Flood Control Zn 8	80,200	39,500	225,553	265,053	230.5%
CO Disp Sites Csa 9C Cap	17,506,859	18,436,400	1,858,703	20,295,103	15.9%
Davenport Sanitation	725,542	449,000	304,441	753,441	3.8%
Davenport David-Grunsky Loan	524	0	524	524	0.0%
Freedom Blvd Assess Const Impr	46,521	0	0	0	-100.0%
Freedom CO Sanitation	1,563,342	987,100	9,717,435	10,704,535	584.7%
Freedom CO San Exp Const	90,000	50,000	0	50,000	-44.4%
Place De Mer CSA #2	107,522	147,680	8,292	155,972	45.1%
Sand Dollar CSA 5	161,885	288,350	33,253	321,603	98.7%
Boulder Creek CSA 7	492,415	516,415	61,256	577,671	17.3%
Rolling Woods CSA 10	53,286	43,798	9,020	52,818	-0.9%
Trestle Beach CSA 20	65,352	76,350	0	76,350	16.8%
Graham Hill CSA #57	45,787	37,950	422,408	460,358	905.4%
Total Expenditures	28,285,583	25,432,722	18,409,812	43,842,534	55.0%

PROGRAM DETAIL: CSA 9C RECYCLING & SOLID WASTE

RECYCLING & SOLID WASTE PROGRAM

The 2020-21 Recycling and Solid Waste Services budget supports disposal sites operation, administration of the refuse and recycling franchise collection program, landfill environmental compliance programs, various refuse abatement programs, and the Countywide waste reduction and recycling programs (as mandated by both the State under Assembly Bill 939 and as required under the County's Integrated Waste Management Plan).

Repayment of debt for past solid waste related capital projects and equipment, and the payment of State mandated solid waste fees (which are subject to future increases), and the costs for developing the Buena Vista Landfill, including studying and preparing for future waste management alternatives which includes siting and designing a transfer station that will need to be completed and operational within 8-10 years, are also included in the expenditures of this budget. Preliminary design of a transfer station within the existing boundaries of the Buena Vista Landfill is underway and will continue in 2020-21. A combination of grants, bonds, rate increases, and the increase to the property assessment will be required to pay for future expenses of the transfer station, compost facility, facility maintenance and equipment replacement.

WASTE REDUCTION PROGRAMS

In addition, the budget supports administration of the refuse and recycling franchise collection program, landfill environmental compliance programs, various refuse abatement programs (including Illegal Dumping, Graffiti Abatement, Street Sweeping, and Public Safety Cleanups) and the Countywide waste reduction and recycling programs which support the County's Zero Waste goals. The budget also supports various waste

reduction outreach programs including the Green Schools and Green Business programs.

The Recycling and Solid Waste Services budget is financed by a combination of gate fees, service area charges (CSA 9C special assessment), grant funding (waste tire amnesty program, oil recycling program), reimbursement payments from other jurisdictions, payments from product stewardship groups (Med-Project, Mattress Recycling Council), payments from franchise haulers and proceeds from sales of recyclable commodities. In an effort to support operations, waste reduction programs, facility maintenance and repairs, and future facility needs, the 2020-21 Recycling and Solid Waste Services budget includes proposed disposal site tipping fee increases which will be presented as part of the Unified Fee Schedule during budget hearings.

Recycling and Solid Waste Services have tentatively located a site at the Buena Vista Landfill to build a compost facility as part of our goals of ensuring a sustainable environment, and County operational excellence, and to meet State mandates for food waste reduction by 2021. We are currently in the design phase and are working towards submitting a final plan to the various permitting agencies.

Santa Cruz County Recycling and Solid Waste Services continues to be a leader in waste diversion and environmental protection. We were recently recognized by the California State Association of Counties, and were awarded the 2019 Challenge Award.

PROGRAM DETAIL: CSA 9C RECYCLING & SOLID WASTE

	Projected 2020-21	Recommended 2020-21
Recycling & Solid Waste Program Financing		
Refuse Disposal Fees	8,275,000	10,250,000
District Service Charges	3,195,000	3,195,000
Other Waste Hauler Payments	3,300,000	3,345,000
Household Hazardous Waste	200,000	200,000
Recycling Revenue	392,000	396,200
<i>Recycling & Solid Waste Subtotal</i>	<i>15,362,000</i>	<i>17,386,200</i>
Recycling & Solid Waste Other Financing		
Fund Balance	1,849,859	2,493,903
Interest Revenue	165,000	285,000
Contributions to Closure Funds	130,000	130,000
<i>Other Financing Subtotal</i>	<i>2,144,859</i>	<i>2,908,903</i>
Recycling & Solid Waste Total Financing	17,506,859	20,295,103

PROGRAM DETAIL: CSA 9C RECYCLING & SOLID WASTE

	Projected 2020-21	Recommended 2020-21
Landfill Operations Expenditures		
Buena Vista Operations	4,281,065	4,239,800
Ben Lomond Operations	1,733,535	1,821,200
Disposal Fees to Other Districts	157,500	600,000
Heavy Equipment Maintenance	2,064,310	1,990,200
Household Hazardous Waste Operations	1,195,000	1,245,500
Landfill Gas Operations	300,000	315,800
Analytical Laboratory Services	42,000	40,600
State Permit/Inspection Fees	309,750	305,000
Environmental Liability Reserve Fund	-	1,400,000
<i>Landfill Operations Subtotal</i>	<i>10,083,160</i>	<i>11,958,100</i>
Solid Waste Administration & Engineering Expenditures		
Franchise & Recycling Programs Administration	370,968	412,600
Engineering & Environmental Programs Administration	285,086	321,400
Disposal Facilities Siting Program - Long Range Planning	630,000	1,495,800
Contribution to Scotts Valley Solid Waste Programs	20,370	18,200
<i>Solid Waste Administration & Engineering Subtotal</i>	<i>1,306,424</i>	<i>2,248,000</i>
Refuse Recycling & Abatement Program Expenditures		
Recycling Programs	3,219,965	3,028,700
Grant-Funded Programs	14,045	4,000
Public Education and Outreach	256,736	539,600
Dead Animal Pick-Up	25,071	25,000
Graffiti Abatement Program	118,349	117,100
Illegal Dumping	312,316	300,000
Litter Control	70,340	126,900
Public Safety Cleanup	12,390	12,000
Street Sweeping	227,360	75,000
Property Refuse Abatement (Planning Department)	2,000	2,000
<i>Refuse Recycling & Abatement Programs Subtotal</i>	<i>4,258,572</i>	<i>4,230,300</i>
Total Operations & Programs	15,848,156	18,436,400
Capital Projects and Fixed Assets		
BV/BL Landfill Maintenance & Facility Repairs	200,000	250,000
Landfill Equipment	275,000	852,872
Equipment/Fixed Asset Offset	(475,000)	(1,102,872)
Other Charges		
Debt Service	695,239	695,239
Principle Offset	(426,744)	(426,744)
Contribution to Closure Funds	130,000	130,000
Depreciation	1,460,208	1,460,208
Total Capital and Other Charges	1,858,703	1,858,703
Recycling & Solid Waste Total Expenditures	17,506,859	20,295,103

ZONE 5 FLOOD CONTROL DISTRICT

This district was established to provide for the maintenance of drainage facilities within the areas of the Old Capitola and East Cliff Sanitation Districts. The Zone 5 Master Plan was completed in 2014-15. Expenditure detail is shown below. Fixed asset detail in the amount of \$783,583 can be found in the Appendix.

The recommended financing includes an estimated June 30, 2020 fund balance of \$893,283, and a tax levy share of \$757,150. The recommended appropriations are \$1,970,083, leaving an estimated \$0 in unappropriated fund balance. This budget must be approved by the Zone 5 Board of Directors.

BUDGET DETAIL: ZONE 5 FLOOD CONTROL DISTRICT

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	731,635	725,136	725,136	757,150	32,014	4.4%
Use of Money	24,146	13,800	14,000	30,500	16,500	117.9%
Intergovernmental	24,920	4,150	4,150	4,150	0	0.0%
Charges for Services	334,077	230,000	230,000	285,000	55,000	23.9%
Other Financing	417	10	0	0	0	0.0%
Total Revenues	1,115,195	973,096	973,286	1,076,800	103,514	10.6%
<i>Other Funds</i>	<i>(393,837)</i>	<i>1,432,816</i>	<i>0</i>	<i>893,283</i>	<i>893,283</i>	<i>0.0%</i>
Total Financing	721,358	2,405,912	973,286	1,970,083	996,797	102.4%
Expenditures						
Services & Supplies	712,422	871,753	933,500	1,186,500	253,000	27.1%
Fixed Assets	8,936	1,534,159	39,786	783,583	743,797	1869.5%
Total Expenditures	721,358	2,405,912	973,286	1,970,083	996,797	102.4%

EXPENDITURE DETAIL: ZONE 5 FLOOD CONTROL DISTRICT

	Projected 2020-21	Recommended 2020-21	Change from Projected	
Zone 5 Master Plan	205,000	250,00	45,000	22.0%
Maintenance & Operations	365,000	380,000	15,000	4.1%
Green Business Program	4,500	4,500	0	0.0%
Water Quality - NPDES	95,000	95,000	0	0.0%
NPDES Inlet/Trap Cleaning	62,000	75,000	13,000	21.0%
Emergency Flood Control Services	45,000	45,000	0	0.0%
County Counsel Services	22,000	22,000	0	0.0%
Soquel Creek Sandbar Removal	70,000	60,000	(10,000)	-14.3%
Permit and Monitoring Requirements	65,000	255,000	190,000	292.3%
Fixed Assets	39,786	783,583	743,797	1869.5%
Total Expenditures	973,286	1,970,083	996,797	102.4%

ZONE 7 FLOOD CONTROL DISTRICT

This district was established to provide funding for implementing proposed Army Corps of Engineers (Corps) flood control projects on the Pajaro River, Salsipuedes Creek and Corralitos Creek. Staff coordinates with the Corps to ensure local needs are addressed; provides assistance to the Corps in project evaluation, as necessary, administrative and engineering drainage services; and is responsible for the replacement, upgrade, and maintenance of drainage and flood control facilities in the levee

system. Expenditure detail is shown below. Fixed asset detail in the amount of \$3,186,491 can be found in the Appendix.

The recommended financing includes an estimated June 30, 2020 fund balance of \$29,485, grant revenues of \$2,041,932 and assessment revenues of \$2,213,125, leaving an estimated \$0 unappropriated fund balance. This budget must be approved by the Zone 7 Board of Directors.

BUDGET DETAIL: ZONE 7 FLOOD CONTROL DISTRICT

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues						
Use of Money	19,455	9,000	10,000	5,645	(4,355)	-43.6%
Intergovernmental	201,428	916,069	1,751,041	2,041,932	290,891	16.6%
Charges for Services	2,027,607	2,175,970	2,236,739	2,207,480	(29,259)	-1.3%
Total Revenues	2,248,073	3,101,029	3,997,780	4,255,057	257,277	6.4%
<i>Other Funds</i>	<i>167,081</i>	<i>1,712,433</i>	<i>0</i>	<i>29,485</i>	<i>29,485</i>	<i>0.0%</i>
Total Financing	2,415,154	4,813,462	3,997,780	4,284,542	286,762	7.2%
Expenditures						
Services & Supplies	960,935	902,000	904,000	945,496	41,496	4.6%
Fixed Assets	1,189,219	3,362,101	2,366,665	3,186,491	819,826	34.6%
Other Financing	265,000	136,155	79,512	0	(79,512)	-100.0%
Contingencies	0	413,206	647,603	152,555	(495,048)	-76.4%
Total Expenditures	2,415,154	4,813,462	3,997,780	4,284,542	286,762	7.2%

EXPENDITURE DETAIL: ZONE 7 FLOOD CONTROL DISTRICT

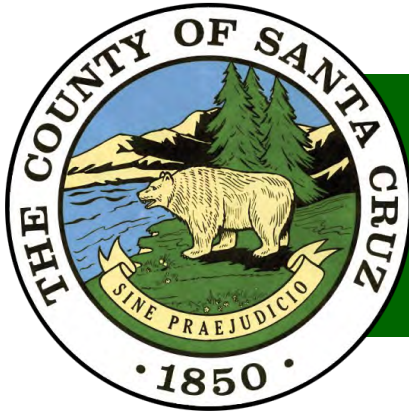
	Projected 2020-21	Recommended 2020-21	Change from Projected	
General Engineering & Public Service	154,000	200,000	46,000	29.9%
Pajaro River Maintenance Application	25,000	25,000	0	0.0%
County Counsel Services	15,000	15,000	0	0.0%
Public Safety Cleanup	15,000	15,000	0	0.0%
Pajaro River Watershed JPA	25,000	25,000	0	0.0%
Mgmt. Plan Permit & Env. Studies	100,000	50,000	(50,000)	-50.0%
Maintenance & Operations	500,000	515,000	15,000	3.0%
Permit & Monitoring Requirements	20,000	50,000	30,000	150.0%
ALERT Monitoring/Maintenance	50,000	50,496	496	1.0%
Fixed Assets	2,446,177	3,186,491	740,314	30.3%
Contingencies	647,603	152,555	(495,048)	-76.4%
Total Expenditures	3,997,780	4,284,542	286,762	7.2%

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
133	Landfill Closure	June 2021	Y	Landfill Closure Plan	30.0%	4.8%
134	Soquel Congestion	June 2021	N	Level of Service	5.0%	-20.2%
135	Traffic Counts	June 2021	Y	Countywide Traffic Count Baseline	30.0%	4.8%
136	Storm Damage	June 2021	Y	Storm Recovery Projects	39.4%	14.2%
137	Road Resurfacing	June 2021	Y	Miles	19.5%	-5.7%
138	Road Restriping	June 2021	Y	Miles	22.1%	-3.1%
139	Capital Improvements	June 2021	Y	Capital Improvement Plan	30.0%	4.8%
140	Campus Master Plans	June 2021	Y	Campus Master Plans	32.7%	7.5%
141	Library Projects	June 2021	Y	Libraries	33.2%	8.1%
142	Stream Maintenance	June 2021	Y	Stream Maintenance Program	30.0%	4.8%
143	County Flood Plan	June 2021	Y	Capital Improvement Program	30.0%	4.8%
144	Live Oak Parking	June 2021	Y	Financial Sustainability Plan	60.0%	34.8%
145	Sewer Upgrades	June 2021	N	Upgrade Sewer Pipes	30.0%	4.8%
146	Efficient Road Design	June 2021	Y	of Project Costs	0.0%	-25.2%
147	Plastic Reduction	June 2021	Y	Plastic Pollution Prevention Program	30.0%	4.8%
148	Divert Organic Waste	June 2021	N	Businesses and Homes	-0.0%	-25.2%
149	Sewer Repair	June 2021	Y	Linear Feet	117.9%	92.7%
150	Rail Trail	June 2021	N	Preliminary Design	0.0%	-25.2%
151	Bus Priority	June 2021	N	Signal Priority Project	0.0%	-25.2%

See full plan at:
sccvision.us

Completed
Ahead of Schedule
Behind Schedule



REDEVELOPMENT SUCCESSOR AGENCY PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues	17,582,148	17,083,257	17,193,100	16,869,578	(323,522)	-1.9%
Other Funds	(1,240,136)	(306,032)	(472,081)	(152,746)	319,335	-67.6%
Total Financing	16,342,012	16,777,225	16,721,019	16,716,832	(4,187)	0.0%
Total Expenditures	16,342,012	16,777,225	16,721,019	16,716,832	(4,187)	0.0%

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$4,187 in expenditures and a decrease of \$323,522 in revenues, resulting in a \$319,335 increase in the use of fund balance this leaves a reserve of \$14,316,128, which is primarily for the set aside for the next debt services payment.

EXPENDITURES

The decrease in expenditures results primarily from reduced costs of \$3,342 for County overhead and \$845 for Services and Supplies.

REVENUES

The decrease in revenues of \$323,522 results primarily from lower property taxes needed for the Recognized Obligation Payment Schedule (ROPS).

REVISED BUDGET DETAIL

Budget Unit: 61

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues						
Taxes	17,287,620	16,897,389	17,044,924	16,734,218	(310,706)	-1.8%
Use of Money	292,802	185,868	148,176	135,360	(12,816)	-8.6%
Miscellaneous	1,726	0	0	0	0	0.0%
Total Revenues	17,582,148	17,083,257	17,193,100	16,869,578	(323,522)	-1.9%
<i>Other Funds</i>	<i>(1,240,136)</i>	<i>(306,032)</i>	<i>(472,081)</i>	<i>(152,746)</i>	<i>319,335</i>	<i>-67.6%</i>
Total Financing	16,342,012	16,777,225	16,721,019	16,716,832	(4,187)	0.0%
Expenditures						
Services & Supplies	384,377	727,261	682,347	681,502	(845)	-0.1%
Other Charges	15,957,635	16,049,964	16,038,672	16,035,330	(3,342)	0.0%
Total Expenditures	16,342,012	16,777,225	16,721,019	16,716,832	(4,187)	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Decrease in property taxes needed for ROPS obligations	(310,706)
Use of Money	Decrease in rents pending sale of properties	(12,816)
Other Funds	Increase in use of fund balance	319,335
Total		(4,187)

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Services & Supplies	Minor fluctuation	(845)
Other Charges	Decrease in County overhead	(3,342)
Total		(4,187)

REVISED PROGRAM DETAIL

Program Financing	Projected 2020-21	FY 2020-21 Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Co RDA S/A Cap Tax Increment	16,297,269	16,594,218	(257,136)	0	16,337,082	0.2%
RDA Admin - LO/SOQ Cap. Proj.	253,750	253,750	(3,750)	0	250,000	-1.5%
RDA Admin - Property Mgmt.	170,000	21,610	98,390	0	120,000	-29.4%
RDA Capital Projects Fund	0	0	9,750	0	9,750	0.0%
Total Financing	16,721,019	16,869,578	(152,746)	0	16,716,832	0.0%

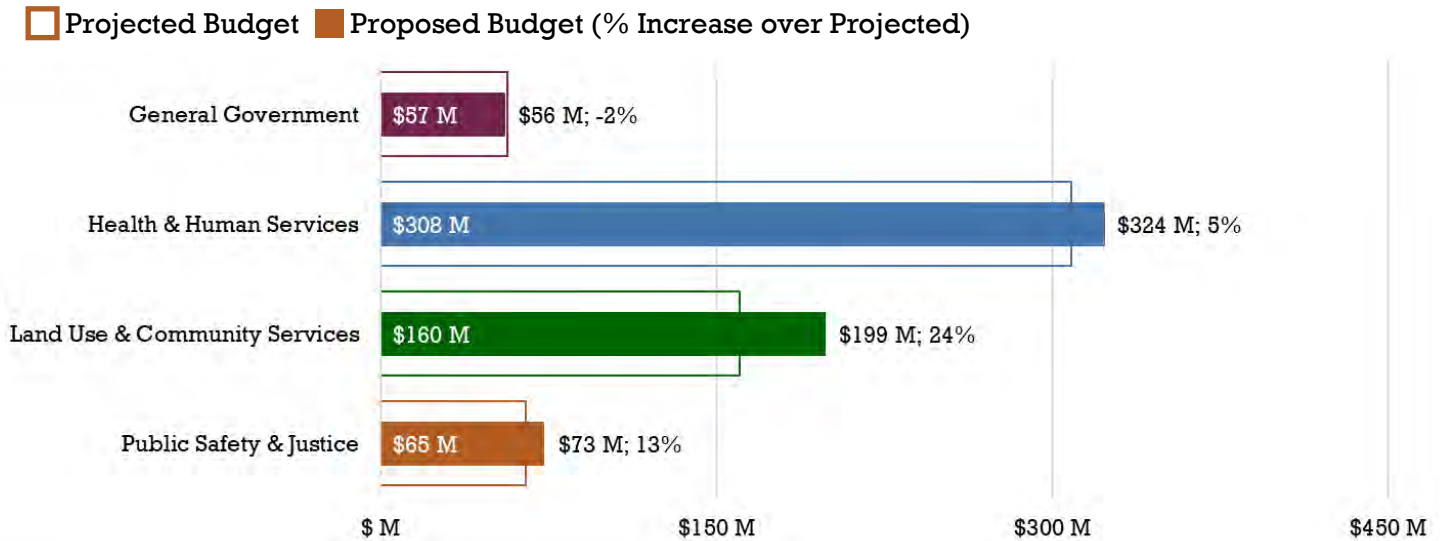
Program Expenditures	Projected 2020-21	FY 2020-21 Expenditures				Δ
		Salaries & Benefits	Services & Supplies	Other	Total Expenditures	
Co RDA S/A Cap Tax Increment	16,297,269	0	308,410	16,028,672	16,337,082	0.2%
RDA Admin - LO/SOQ Cap. Proj.	253,750	0	243,342	6,658	250,000	-1.5%
RDA Admin - Property Mgmt.	170,000	0	120,000	0	120,000	-29.4%
RDA Capital Projects Fund	0	0	9,750	0	9,750	0.0%
Total Expenditures	16,721,019	0	681,502	16,035,330	16,716,832	0.0%

**PUBLIC SAFETY
& JUSTICE**



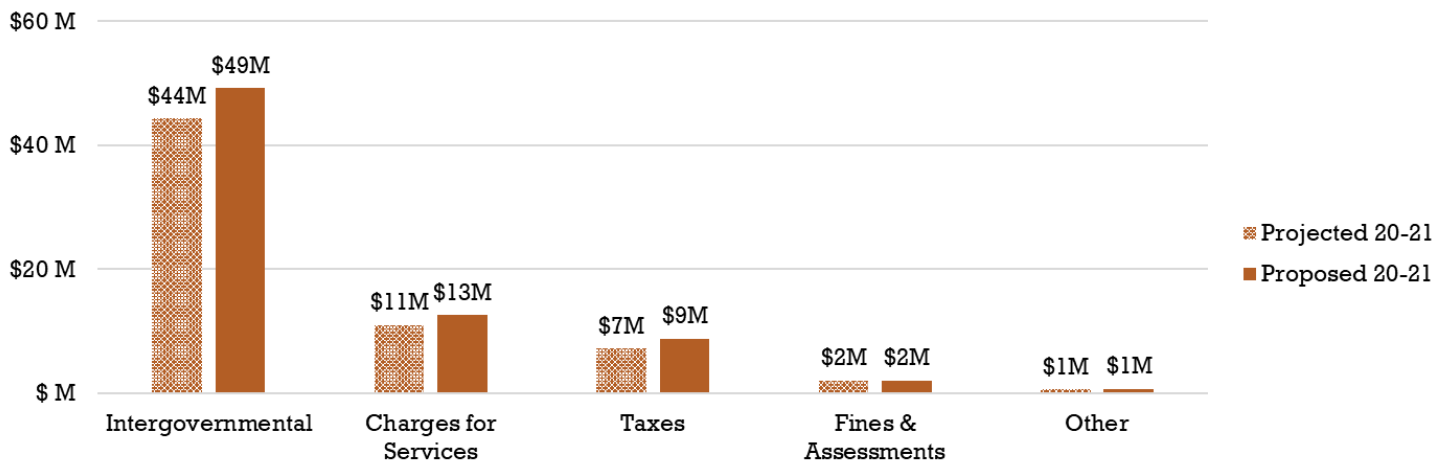
PUBLIC SAFETY & JUSTICE FINANCING SUMMARY

FY 2020-21 Total Revenues



FY 2020-21 Total Revenues by Character

Does not include Other Funds or General Fund contributions

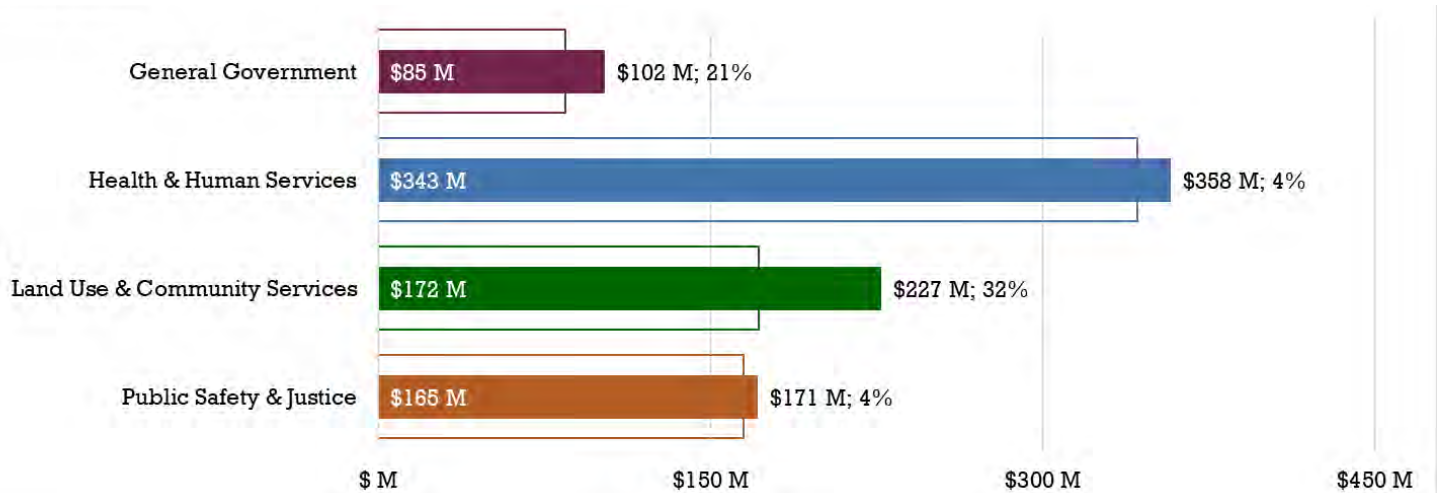


Department	Projected 20-21	FY 2020-21 Recommended Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
911 Communications Center	1,666,443	800,000	0	1,381,224	2,181,224	30.9%
Animal Control Services	1,568,125	0	0	1,684,432	1,684,432	7.4%
Contrib. to Superior Court	2,008,163	2,361,839	0	(353,676)	2,008,163	0.0%
County Fire Protection	8,373,459	10,034,375	1,506,114	0	11,540,489	37.8%
District Attorney	21,269,622	7,237,435	0	14,055,160	21,292,595	0.1%
Emergency Services	575,720	245,115	0	333,046	578,161	0.4%
Grand Jury	55,294	0	0	51,101	51,101	-7.6%
Probation	25,827,805	20,365,788	0	8,360,385	28,726,173	11.2%
Public Defender	12,680,132	164,000	0	12,516,132	12,680,132	0.0%
Sheriff-Coroner	90,758,330	32,122,212	0	58,572,523	90,694,735	-0.1%
Public Safety Total	164,783,093	73,330,764	1,506,114	96,600,327	171,437,205	4.0%

PUBLIC SAFETY & JUSTICE EXPENDITURE SUMMARY

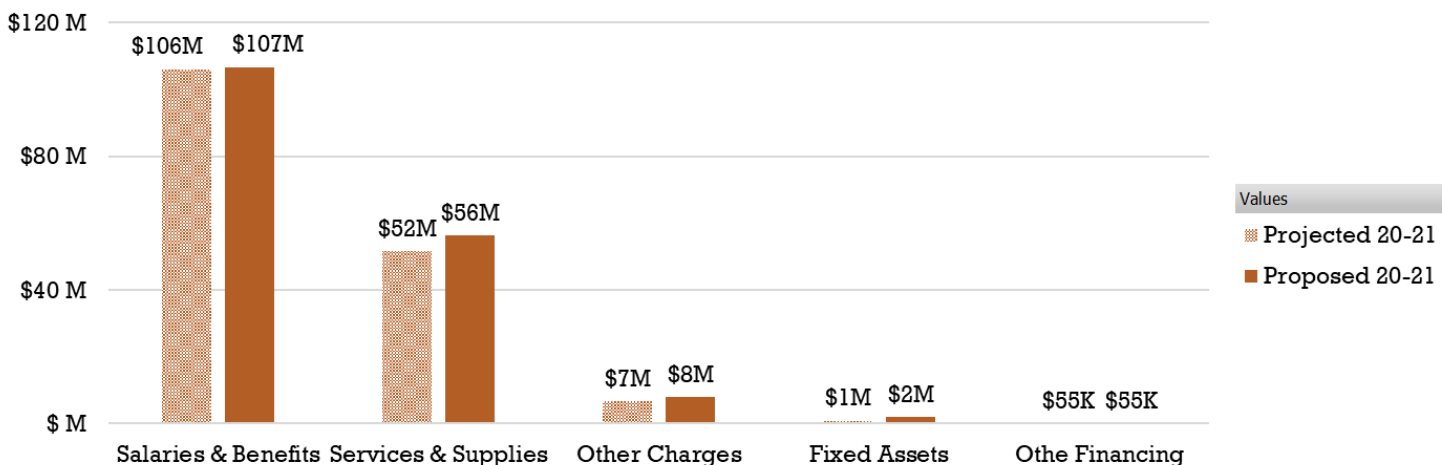
FY 2020-21 Total Expenditures

Projected Budget Proposed Budget (% Increase over Projected)



FY 2020-21 Total Expenditures by Character

Does not include IntraFund Transfers



Department	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
911 Communications Center	2,163,022	1,666,443	2,181,224	514,781	30.9%
Animal Control Services	1,684,432	1,568,125	1,684,432	116,307	7.4%
Contrib. to Superior Court	2,008,163	2,008,163	2,008,163	0	0.0%
County Fire Protection	9,936,869	8,373,459	11,540,489	3,167,030	37.8%
District Attorney	20,465,213	21,269,622	21,292,595	22,973	0.1%
Emergency Services	628,213	575,720	578,161	2,441	0.4%
Grand Jury	55,913	55,294	51,101	(4,193)	-7.6%
Probation	27,355,657	25,827,805	28,726,173	2,898,368	11.2%
Public Defender	12,802,160	12,680,132	12,680,132	0	0.0%
Sheriff-Coroner	86,321,425	90,758,330	90,694,735	(63,595)	-0.1%
Public Safety Total	163,421,067	164,783,093	171,437,205	6,654,112	4.0%



911 COMMUNICATIONS CENTER PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

Budget Unit: 31; Budget Division: 3030

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues	800,000	685,000	685,000	800,000	115,000	16.8%
<i>General Fund</i>	<i>838,130</i>	<i>1,478,022</i>	<i>981,443</i>	<i>1,381,224</i>	<i>399,781</i>	<i>40.7%</i>
Total Financing	1,638,130	2,163,022	1,666,443	2,181,224	514,781	30.9%
Total Expenditures	1,638,130	2,163,022	1,666,443	2,181,224	514,781	30.9%

REVISED BUDGET OVERVIEW

911 COMMUNICATIONS

This budget provides the funding of the County's share of costs for the Santa Cruz Regional 911 Communications Center. Santa Cruz Regional 911 (SCR911) operates as a joint powers authority and integrates four separate communications center operations (the County and the cities of Watsonville, Santa Cruz and Capitola) into a single operation providing emergency dispatch services. SCR911 also contracts to serve San Benito County and the City of Hollister.

The County's contract with SCR911 provides emergency dispatch services for the Santa Cruz Sheriff's Office, Department of Public Works, Animal Services Authority, and Child Protective Services. Medical calls are handled by Emergency Medical Dispatchers using a computerized emergency medical dispatch system which enables dispatchers to correctly determine the medically appropriate level of response.

2020-21 RECOMMENDED BUDGET

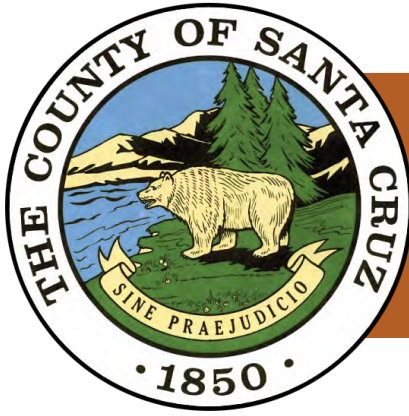
The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$115,000 in revenue, and a \$514,781 increase in expenditures, resulting in a \$399,781 increase in General Fund contribution. This may be further revised after the SCR911 Board of Directors finalizes their 2020-21 budget.

REVENUES

An emergency response fee is assessed on landlines and as the number of landlines decline, the associated revenue also declines, which increases the contribution from member agencies. The increase in revenues is based on actual revenue received in 2018-19.

EXPENDITURES

The recommended expenditures reflects the County's contribution to the operating costs and debt service payments for SCR911. The increase in expenditures is due to additional debt service for the new recordkeeping system.



ANIMAL CONTROL SERVICES PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

Budget Unit: 13; Budget Division: 1382

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues						
<i>General Fund</i>	1,568,125	1,684,432	1,568,125	1,684,432	116,307	7.4%
Total Financing	1,568,125	1,684,432	1,568,125	1,684,432	116,307	7.4%
Total Expenditures	1,568,125	1,684,432	1,568,125	1,684,432	116,307	7.4%

REVISED BUDGET OVERVIEW

ANIMAL CONTROL SERVICES

This budget unit provides the funding for the County's allocated share of the Santa Cruz County Animal Shelter (SCCAS) adopted budget. The SCCAS is a joint powers authority formed in June 2002 that includes the County and the cities of Capitola, Santa Cruz, Scotts Valley and Watsonville.

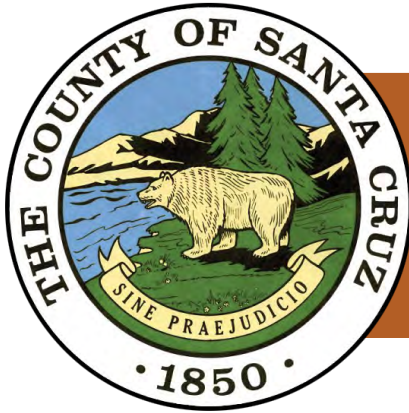
The SCCAS provides a full range of services to the community and operates two shelters: one located on 7th Avenue in Santa Cruz, and one located on Airport Boulevard in Watsonville. Increasing dog licensing compliance, responsible pet ownership and public awareness through field work and proactive programs is a continuing priority. Licensing revenue and general donations continue to rise due to increased exposure in the community, online and direct mail giving campaigns, and a Benefit Shop adjacent to the Simpkins Family Swim Center. Additionally, SCCAS continues to educate pet owners through

the Animal Control Officer Door-to-Door program and low-cost and free spay/neuter, vaccine and microchip services at targeted community events.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$116,307 in expenditures and no change in revenues, resulting in an increase of \$116,307 in General Fund contribution.

The recommended increase of \$116,307 in General Fund contribution is due to an increase in member contributions which are updated yearly based on current population, animal impounds and calls-for-service. The 2020-21 budget will be considered by the SCCAS Board in April and June, and any changes will be brought to the Board of Supervisors as a supplemental budget report.



CONTRIBUTION TO SUPERIOR COURT PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues	2,185,960	2,282,839	2,357,839	2,361,839	4,000	0.2%
<i>General Fund</i>	<i>(290,588)</i>	<i>(274,676)</i>	<i>(349,676)</i>	<i>(353,676)</i>	<i>(4,000)</i>	<i>1.1%</i>
Total Financing	1,895,372	2,008,163	2,008,163	2,008,163	0	0.0%
Total Expenditures	1,895,372	2,008,163	2,008,163	2,008,163	0	0.0%

REVISED BUDGET OVERVIEW

SUPERIOR COURT

This budget provides for the County's Maintenance of Effort (MOE) payments to the State for financing the local trial courts pursuant to the Trial Court Funding Act of 1997 and subsequent legislation, and it includes revenues from other court-related fines and assessments outside of the MOE.

This budget also includes the County's share of court facility costs, in the form of a fixed annual payment to the State. The State reimburses the County for maintenance, utilities, and insurance for their facilities. The local Court also reimburses the County for debt service related to tenant improvements at the Watsonville Courthouse.

Finally, this budget includes expenditures for juror parking, necessary repairs to shared facilities, and other incidental court-related expenses that are County responsibilities.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed budget. The recommendation provides for a minor increase of \$4,000 in revenues, no change in expenditures, resulting in a \$4,000 decrease in General Fund contribution.

REVISED BUDGET DETAIL

Budget Unit: 45

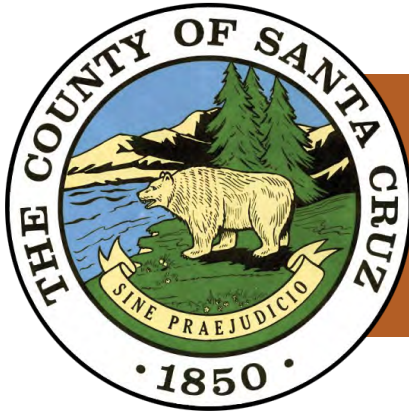
All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Fines & Assessments	1,915,595	1,946,952	1,946,952	1,950,952	4,000	0.2%
Intergovernmental	147,924	200,000	200,000	200,000	0	0.0%
Charges for Services	50,357	60,887	60,887	60,887	0	0.0%
Miscellaneous	72,084	75,000	150,000	150,000	0	0.0%
Total Revenues	2,185,960	2,282,839	2,357,839	2,361,839	4,000	0.2%
<i>General Fund</i>	<i>(290,588)</i>	<i>(274,676)</i>	<i>(349,676)</i>	<i>(353,676)</i>	<i>(4,000)</i>	<i>1.1%</i>
Total Financing	1,895,372	2,008,163	2,008,163	2,008,163	0	0.0%
Expenditures						
Services & Supplies	157,510	270,300	270,300	270,300	0	0.0%
Other Charges	1,737,862	1,737,863	1,737,863	1,737,863	0	0.0%
Total Expenditures	1,895,372	2,008,163	2,008,163	2,008,163	0	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Fines & Assessments	Minor increase in fees related to summary judgements.	4,000
General Fund	Decrease due to minor increase in revenue.	(4,000)
Total		0

YEAR 2 REVISED EXPENDITURE CHANGES

No change in expenditures.



FIRE PROTECTION SERVICES

REVISED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

FIRE PROTECTION SERVICES

Fire Protection Services are comprised of the County Fire Department and CSA #4 Pajaro Dunes. Funding for the two divisions is required by law to be kept separate and one budget may not be used to provide services within the others boundaries. The County Fire Department budget includes funding from County Service Area (CSA) 48, Proposition 172 funding for the Fire Chiefs Association, and funding for Santa Cruz County Hazardous Materials Response Incidents Team.

COUNTY FIRE DEPARTMENT

The County Fire Department is responsible for structural fire protection, first responder emergency medical services, technical rescue, public fire safety education, and fire marshal services including inspection services for unincorporated areas of the County that are not included in an autonomous fire district.

Volunteer firefighters make up the bulk of County Fire Department staffing, with supplemental staffing from the California Department of Forestry and Fire Protection (CAL FIRE). The department does pay for workers compensation and volunteer firefighter stipends for training and for paid-call response.

CSA 4 PAJARO DUNES

The County provides fire protection for Pajaro Dunes as a discretionary function through a contract with the California Department of Forestry and Fire Protection (CAL FIRE). The fire

station at Pajaro Dunes is financed by County Service Area #4 assessments.

CSA 48 FIRE PROTECTION

CSA 48 was established to finance the costs of fire protection in the unincorporated areas of the County which are not within the boundaries of autonomous fire districts. An inter-fund transfer is made from this pass-through account to the County Fire Department annually. An additional assessment was passed by property owners in January 2020 that increases staffing from two-person to three-person per engine and also allows for continuous replacement of fire equipment and apparatus.

PROPOSITION 172

The County receives Proposition 172 funds for public safety in unincorporated service areas. Budget amounts are based on the policy recommended by staff and the Fire Chiefs Association and approved by the Board of Supervisors on June 10, 2013. The funds are not used for County Fire operations but instead are distributed to the Fire Chiefs Association, who utilize the money for training and/or equipment for use by all fire departments within the County.

HAZARDOUS MATERIALS RESPONSE TEAM

Funding from Environmental Health, the Office of Emergency Services and the County Fire Department are combined to provide funding for the costs of the County providing emergency response to hazardous materials releases.

COUNTY FIRE

REVISED BUDGET OVERVIEW: COUNTY FIRE

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2020-21 Proposed Budget. The recommendation provides for an increase of \$1,025,595 in expenditures and a increase of \$1,698,769 in revenues, which results in a decrease of \$673,174 in use of fund balance. This leaves a reserve of \$3,793,777.

EXPENDITURES

The recommended increase of \$41,260 in Salaries and Benefits is due to increased Workers Compensation costs. The recommended increase of \$1,580,151 in Services and Supplies reflects an increase to the CAL FIRE for increased staffing from two to three persons per engine, as well as state salary, benefit, and retirement rates increases. The contract is scheduled to renew for another three years beginning July 1, 2020.

The \$44,262 increase in Other Charges is related to increased overhead costs and increased costs for the Santa Cruz County Hazardous Materials Team contribution. The Intra-Fund Transfer of \$1,196,578 represents anticipated Cal Fire contract savings, dependent upon the length of the Fire Season. Fixed Asset purchases will increase by \$556,500.

FIXED ASSETS

The recommended fixed asset purchases for 2020-21 consist of four vehicle extrication tools, one decontamination unit, two storage containers, ten thermal imaging cameras, one forcible entry door training prop, one positive pressure fan, one Masticator for mulching, one Type I fire engine, and two new utility vehicles.

REVENUES

The recommended increase of \$1,698,769 in all categories of revenue reflect increased property tax, benefit assessment and interest revenue. A proposed assessment in County Service Area 48 to increase fire protection services was approved by voters in January 2020, 56.29 percent to 43.71 percent. The increased revenue will provide funding to restore County Fire services to three-person staffing per engine and provide for replacement fire apparatus and equipment.

REVISED BUDGET DETAIL: COUNTY FIRE

Division: 3410

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	2,394,285	2,382,728	2,478,037	2,520,848	42,811	1.7%
Fines & Assessments	350	0	0	0	0	0.0%
Use of Money	122,555	87,001	90,457	130,669	40,212	44.5%
Intergovernmental	122,842	703,069	103,480	127,231	23,751	23.0%
Charges for Services	1,514,091	1,463,236	1,511,752	3,103,747	1,591,995	105.3%
Miscellaneous	10,704	0	0	0	0	0.0%
Other Financing	3,776	0	0	0	0	0.0%
Total Revenues	4,168,603	4,636,034	4,183,726	5,882,495	1,698,769	40.6%
<i>Other Funds</i>	<i>(741,891)</i>	<i>2,410,739</i>	<i>1,384,507</i>	<i>711,333</i>	<i>(673,174)</i>	<i>-48.6%</i>
Total Financing	3,426,712	7,046,773	5,568,233	6,593,828	1,025,595	18.4%
Expenditures						
Salaries & Benefits	99,116	130,470	131,546	172,806	41,260	31.4%
Services & Supplies	2,684,508	5,091,436	4,272,820	5,852,971	1,580,151	37.0%
Other Charges	230,253	295,867	238,867	283,129	44,262	18.5%
Fixed Assets	412,835	1,329,000	725,000	1,281,500	556,500	76.8%
Contingencies	0	200,000	200,000	200,000	0	0.0%
Subtotal	3,426,712	7,046,773	5,568,233	7,790,406	2,222,173	39.9%
<i>IntraFund Transfers</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>(1,196,578)</i>	<i>(1,196,578)</i>	<i>0.0%</i>
Total Expenditures	3,426,712	7,046,773	5,568,233	6,593,828	1,025,595	18.4%

YEAR TWO REVISED FINANCING CHANGES: COUNTY FIRE

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Increase in property tax distribution	42,811
Use of Money	Increase in interest earnings	40,212
Intergovernmental	Federal grant for fire protection equipment	23,751
Charges for Services	Increase in benefit assessment and new benefit assessment	1,591,995
Other Funds	Decrease in use of prior year fund balance	(673,174)
Total		1,025,595

YEAR TWO REVISED EXPENDITURE CHANGES: COUNTY FIRE

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase in workers compensation costs	41,260
Services & Supplies	Increase in staffing encompassed in the CAL FIRE contract	1,580,151
Other Charges	Primarily related to increased county overhead charges	44,262
Fixed Assets	Increase in fixed asset purchase request from prior year	556,500
IntraFund Transfers	Offset for anticipated CAL FIRE contract savings	(1,196,578)
Total		1,025,595

PROGRAM DETAIL: COUNTY FIRE

	Projected 2020-21	FY 2020-21 Financing				Δ
		Revenues	Other Funds	General Fund	Total Financing	
Program Financing						
County Fire	5,372,845	5,687,107	711,333	0	6,398,440	19.1%
Prop 172—Fire Chiefs Assoc	93,388	93,388	0	0	93,388	0.0%
Haz Materials Response	102,000	102,000	0	0	102,000	0.0%
Total Financing	5,568,233	5,882,495	711,333	0	6,593,828	18.4%

PROGRAM DETAIL: COUNTY FIRE

	Projected 2018-19	Salaries & Benefits	Services & Supplies	Other	Total Expendi- tures	Δ
Program Expenditures						
County Fire	5,372,845	172,806	5,852,971	372,663	6,398,440	19.1%
Prop 172—Fire Chiefs Assoc	93,388	0	0	93,388	93,388	0.0%
Haza Materials Response	102,000	0	0	102,000	102,000	0.0%
Total Expenditures	5,568,233	172,806	5,852,971	568,051	6,593,828	18.4%

CSA 48 FIRE PROTECTION

REVISED BUDGET OVERVIEW: CSA 48

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$1,540,344 in expenditures and a matching increase in revenues.

EXPENDITURES

The increase of \$1,540,094 in Other Charges primarily reflects the transfer to County Fire operations of anticipated funds resulting from the newly passed CSA 48 ballot measure.

REVENUES

The recommended assessment for 2020-21 is \$82.41 per fire flow unit, an increase of 3.3%

based on the 2019 Consumer Price Index (CPI) for All Urban Consumers for the San Francisco/Oakland/San Jose Metropolitan Area. Single-family dwellings are charged two fire flow units for a total of \$164.82.

An additional assessment in CSA 48 to increase fire protection services was approved by voters, 56.29 percent to 43.71 percent in January 2020.

The total expected combined revenue of the existing CSA 48 assessment with CPI increase and the new assessment resulting from the recently passed ballot measure is \$2,814,036.

REVISED BUDGET DETAIL: CSA 48

Division: 3440

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	1,183,267	1,229,595	1,268,942	2,809,285	1,540,343	121.4%
Use of Money	4,288	5,500	5,500	5,500	0	0.0%
Total Revenues	1,187,555	1,235,095	1,274,442	2,814,785	1,540,343	120.9%
<i>Other Funds</i>	<i>8,836</i>	<i>8,362</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
Total Financing	1,196,391	1,243,457	1,274,442	2,814,785	1,540,343	120.9%
Expenditures						
Services & Supplies	713	500	500	750	250	50.0%
Other Charges	1,195,678	1,242,957	1,273,942	2,814,035	1,540,093	120.9%
Total Expenditures	1,196,391	1,243,457	1,274,442	2,814,785	1,540,343	120.9%

YEAR TWO REVISED FINANCING CHANGES: CSA 48

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	New benefit assessment and CPI increase of existing assessment	1,540,343
Total		1,540,343

YEAR TWO REVISED EXPENDITURE CHANGES: CSA 48

Financing Uses	Description/ Impact	Cost/ (Savings)
Services & Supplies	Increase in accounting and auditing charges	250
Other Charges	Increase in operating transfer for fire protection	1,540,093
Total		1,540,343

CSA 4 PAJARO DUNES

REVISED BUDGET OVERVIEW: CSA 4

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$601,092 in expenditures and a decrease of \$15,296 in revenues, which results in a \$616,388 increase in use of fund balance from a fire engine reserve account. This leaves a remaining reserve of \$85,677.

EXPENDITURES

The decrease of \$34,592 in Salaries and Benefits is due to a temporary suspension of the intern program pending reorganization.

The increase of \$173,870 in Services and Supplies reflects an increase to the CAL FIRE contract which is based on Bargaining Unit 1, 4, and 8 Memorandum of Understandings, as well as state salary, benefit, and retirement rates, and is scheduled to renew for another three years beginning July 1, 2020.

County Fire administrative staff positions will be split funded between County Fire and Pajaro Dunes in the new contract to more accurately offset costs, replacing the flat \$10,000 management fee annually transferred from Pajaro Dunes CSA 4 to County Fire.

Other Charges increase in the amount of \$2,134 reflect County overhead costs while the remaining net increase of \$580,100 is based on fixed asset purchases including replacement fitness equipment and a replacement Type I fire engine.

REVENUES

The recommended decrease of \$19,403 in taxes from projected is based on a more conservative 2% estimated tax increase than the previously 4% calculated. The increase of \$510 in Charges for Services was previously projected at 3.2% but was corrected to reflect the 2019 CPI of 3.3%.

REVISED BUDGET DETAIL: CSA 4

Division: 3430

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	745,996	766,279	796,930	777,527	(19,403)	-2.4%
Fines & Assessments	112	0	0	0	0	0.0%
Use of Money	27,844	20,409	21,225	25,000	3,775	17.8%
Intergovernmental	4,408	4,445	4,623	4,445	(178)	-3.9%
Charges for Services	494,733	513,191	529,613	530,123	510	0.1%
Total Revenues	1,273,093	1,304,324	1,352,391	1,337,095	(15,296)	-1.1%
<i>Other Funds</i>	<i>(53,262)</i>	<i>342,315</i>	<i>178,393</i>	<i>794,781</i>	<i>616,388</i>	<i>345.5%</i>
Total Financing	1,219,831	1,646,639	1,530,784	2,131,876	601,092	39.3%
Expenditures						
Salaries & Benefits	49,571	71,399	77,777	43,185	(34,592)	-44.5%
Services & Supplies	1,166,966	1,462,636	1,448,695	1,622,565	173,870	12.0%
Other Charges	3,294	4,104	4,312	6,446	2,134	49.5%
Fixed Assets	0	8,500	0	580,100	580,100	0.0%
Contingencies	0	100,000	0	100,000	100,000	0.0%
Subtotal	1,219,831	1,646,639	1,530,784	2,352,296	821,512	53.7%
<i>IntraFund Transfers</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>(220,420)</i>	<i>(220,420)</i>	<i>0.0%</i>
Total Expenditures	1,219,831	1,646,639	1,530,784	2,131,876	601,092	39.3%

YEAR TWO REVISED FINANCING CHANGES: CSA 4

Financing Sources	Description/ Impact	Increase/ (Decrease)
Taxes	Increase in property tax distribution	(19,403)
Use of Money	Increase in interest earnings	3,775
Intergovernmental	Decrease in property tax relief earnings	(178)
Charges for Services	Increase in benefit assessment	510
Other Funds	Increased in use of prior year fund balance and fire engine reserve	616,388
Total		601,092

YEAR TWO REVISED EXPENDITURE CHANGES: CSA 4

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Reduced stipends and workers compensation costs	(34,592)
Services & Supplies	CAL FIRE contract increases	173,870
Other Charges	Primarily related to increased county overhead charges	2,134
Fixed Assets	Increase in fixed asset purchase request from prior year	580,100
Contingencies	Annual budgeted contingency	100,000
IntraFund Transfers	Offset for anticipated CAL FIRE contract savings	(220,420)
Total		601,092



DISTRICT ATTORNEY/ PUBLIC ADMINISTRATOR PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$22,973 in expenditures and an increase of \$72,973 in revenues, resulting in a decrease of \$50,000 in General Fund contribution.

EXPENDITURES

The increase of \$102,035 in Salaries and Benefits is primarily due to the addition of a 1.0 full-time equivalent (FTE) Attorney III position in the Criminal Prosecutions division. The increase of \$36,232 in Services and Supplies is due to increases in Professional Services. The decrease of \$46,670 in Other Charges is due to reduced contributions from the cities and County necessary to fund the Multi-Disciplinary Interview

Center (MDIC). The increase of \$68,624 in Intra-Fund Transfers is primarily due to an increase in Management Service Fees charged to the Consumer and Environmental Protection Unit.

REVENUES

The increase of \$72,973 in revenues is primarily due to increases in State funding, offset by reductions in anticipated contributions for the MDIC.

STAFFING

The District Attorney is adding 1.0 FTE Attorney III position mid-year 2020-21 to support the Neighborhood Court Program. In addition, 1.0 limited-term FTE Victim Services Representative was projected to be deleted has been retained due to the continuation of State grant funding.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
152	Human Trafficking	December 2019	Y	Human Trafficking Events	100.0%	0.0%
153	Interview Center	December 2019	N	Child Interviews	28.0%	-72.0%
154	Discovery Procedure	June 2020	N	Upgrade Discovery Software	60.0%	9.7%
155	Environmental Crimes	June 2020	Y	Environmental Investigations	120.8%	70.6%
156	Gang Prevention	December 2019	N	Gang Outreach Program	30.0%	-70.0%
157	Crime Survivors	June 2021	Y	Crime Survivor Outreach	30.0%	4.8%
158	Neighborhood Courts	June 2020	Y	Feasibility Study	30.0%	-20.3%

See full plan at:
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Completed

Ahead of Schedule

Behind Schedule

REVISED BUDGET DETAIL

Budget Unit: 27

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Fines & Assessments	38,078	36,411	30,000	30,000	0	0.0%
Intergovernmental	4,779,343	5,124,149	5,032,677	5,075,804	43,127	0.9%
Charges for Services	1,722,318	1,993,672	2,101,785	2,131,631	29,846	1.4%
Miscellaneous	1,240	0	0	0	0	0.0%
Total Revenues	6,540,979	7,154,232	7,164,462	7,237,435	72,973	1.0%
General Fund	11,761,503	13,310,981	14,105,160	14,055,160	(50,000)	-0.4%
Total Financing	18,302,482	20,465,213	21,269,622	21,292,595	22,973	0.1%
Expenditures						
Salaries & Benefits	16,315,484	18,479,165	19,465,409	19,567,444	102,035	0.5%
Services & Supplies	2,140,427	2,129,042	1,968,147	2,004,379	36,232	1.8%
Other Charges	273,070	419,185	425,567	378,897	(46,670)	-11.0%
Subtotal	18,728,981	21,027,392	21,859,123	21,950,720	91,597	0.4%
IntraFund Transfers	(426,499)	(562,179)	(589,501)	(658,125)	(68,624)	11.6%
Total Expenditures	18,302,482	20,465,213	21,269,622	21,292,595	22,973	0.1%
Staffing						
Criminal Prosecutions		85.00	85.00	86.00	1.00	1.2%
Consumer Protection		9.00	9.00	9.00	0.00	0.0%
Victim-Witness		12.00	11.00	12.00	1.00	9.1%
Total Staffing		106.00	105.00	107.00	2.00	1.9%
Unfunded Staffing		(2.00)	(2.00)	(3.00)	(1.00)	50.0%
Funded Staffing		104.00	103.00	104.00	1.00	1.0%

CRIMINAL PROSECUTIONS DIVISION

REVISED BUDGET OVERVIEW: CRIMINAL PROSECUTIONS

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$42,175 in expenditures and an increase of \$141,071 in revenues, which results in a \$98,896 decrease in General Fund contribution.

EXPENDITURES

The recommended increase of \$105,541 in Salaries and Benefits is primarily due to cost increases for existing staff, as well as the addition of 1.0 FTE Attorney III, anticipated to start mid-fiscal year.

The recommended increase of \$54,928 in Services and Supplies is predominantly due to increases in professional services costs related to homicides and other complex cases, offset by other categories

The recommended decrease of \$49,670 in Other Charges reflects reduced appropriations related to the contributions necessary to fund the MDIC from the cities and County.

REVENUES

The recommended increase of \$141,071 in revenues is primarily due to an increase in Intergovernmental Revenues state and Federal grants and other sources of \$104,202, as well as an increase in expected Charges for Services of \$36,689 from vehicle registration fees and discovery charges.

STAFFING

The Criminal Prosecutions division is adding 1.0 FTE Attorney III position mid-fiscal year to support the Neighborhood Court Program, which is being established through the Proposition 47 Grant in 2019-20.

REVISED BUDGET DETAIL: CRIMINAL PROSECUTIONS

Division: 2720

	Actual	Adopted	Projected	Recommended	Change from	
All Funds	2018-19	2019-20	2020-21	2020-21	Projected	
Revenues						
Fines & Assessments	38,078	36,411	30,000	30,000	0	0.0%
Intergovernmental	3,746,886	3,840,113	3,748,641	3,852,843	104,202	2.8%
Charges for Services	213,125	220,487	220,487	257,356	36,869	16.7%
Miscellaneous	1,228	0	0	0	0	0.0%
Total Revenues	3,999,317	4,097,011	3,999,128	4,140,199	141,071	3.5%
General Fund	11,773,974	13,285,688	14,024,282	13,925,386	(98,896)	-0.7%
Total Financing	15,773,291	17,382,699	18,023,410	18,065,585	42,175	0.2%
Expenditures						
Salaries & Benefits	14,043,760	15,700,244	16,539,712	16,645,253	105,541	0.6%
Services & Supplies	1,969,896	1,907,449	1,729,632	1,784,560	54,928	3.2%
Other Charges	186,134	337,185	343,567	293,897	(49,670)	-14.5%
Subtotal	16,199,790	17,944,878	18,612,911	18,723,710	110,799	0.6%
IntraFund Transfers	(426,499)	(562,179)	(589,501)	(658,125)	(68,624)	11.6%
Total Expenditures	15,773,291	17,382,699	18,023,410	18,065,585	42,175	0.2%
Total Staffing			85.00	85.00	86.00	1.2%
Unfunded Staffing		(2.00)	(2.00)	(3.00)	(1.00)	50.0%
Funded Staffing		83.00	83.00	83.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES: CRIMINAL PROSECUTIONS

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Increase in State grants, offset by reductions in anticipated contributions from local cities	104,202
Charges for Services	Increase in vehicle theft fees and discovery charges	36,869
General Fund	Decrease in General Fund contribution	(98,896)
Total		42,175

YEAR 2 REVISED EXPENDITURE CHANGES: CRIMINAL PROSECUTIONS

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Add 1.0 FTE Attorney III for neighborhood court	70,593
	Increase in costs for existing staff	34,948
Services & Supplies	Increase in services related to homicides & other complex cases	54,928
Other Charges	Reduced appropriations for MDIC	(49,670)
IntraFund Charges	Increase in management service fees to Consumer Protection, other discovery charges and welfare fraud reimbursement	(68,624)
Total		42,175

CONSUMER & ENVIRONMENTAL PROTECTION UNIT

REVISED BUDGET OVERVIEW: CONSUMER PROTECTION

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$7,023 in both expenditures and revenues, which results in no change in General Fund contribution.

EXPENDITURES

The recommended decrease of \$42,108 in Salaries and Benefits is primarily due to reduced use of extra help in one classification.

The recommended increase of \$35,085 in Services and Supplies is predominantly due to a necessary case-related increase in Professional Services offset by various minor adjustments.

REVENUES

The recommended decrease of \$7,023 in revenues is primarily due to a projected decrease of Consumer Fraud Penalties of \$15,615 to fund operations, and an increase in expected Real Estate Fraud fees of \$8,592 from projected activity.

STAFFING

Staffing is status quo for 2020-21.

REVISED BUDGET DETAIL: CONSUMER PROTECTION

Division: 2712

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Charges for Services	1,509,193	1,773,185	1,881,298	1,874,275	(7,023)	-0.4%
Total Revenues	1,509,193	1,773,185	1,881,298	1,874,275	(7,023)	-0.4%
<i>General Fund</i>	<i>(2,337)</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0.0%</i>
Total Financing	1,506,856	1,773,185	1,881,298	1,874,275	(7,023)	-0.4%
Expenditures						
Salaries & Benefits	1,406,010	1,652,633	1,742,147	1,700,039	(42,108)	-2.4%
Services & Supplies	100,846	120,552	139,151	174,236	35,085	25.2%
Total Expenditures	1,506,856	1,773,185	1,881,298	1,874,275	(7,023)	-0.4%
Total Staffing		9.00	9.00	9.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES: CONSUMER PROTECTION

Financing Sources	Description/ Impact	Increase/ (Decrease)
Charges for Services	Decrease in Consumer Fraud Penalties offset by an increase in Real Estate Fraud based on projected activity	(7,023)
Total		(7,023)

YEAR 2 REVISED EXPENDITURE CHANGES: CONSUMER PROTECTION

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease due to reduced use of extra help staff	(42,108)
Services & Supplies	Increase in Professional Services offset by various minor adjustments	35,085
Total		(7,023)

VICTIM-WITNESS ASSISTANCE PROGRAM

REVISED BUDGET OVERVIEW: VICTIM-WITNESS ASSISTANCE

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a decrease of \$12,179 in expenditures and a decrease of \$61,075 in revenues, which results in a \$48,896 increase in General Fund contribution.

EXPENDITURES

The recommended increase of \$38,602 in Salaries and Benefits is primarily due to cost increases for existing staff.

The recommended decrease of \$53,781 in Services and Supplies is due to the completion of a one-time purchase of necessary, grant-related office furniture.

REVENUES

The recommended decrease of \$61,075 in revenues is due to the uncertainty of the award of certain Intergovernmental Revenues (state and federal grants and other sources).

STAFFING

The 2020-21 projected budget deleted 1.0 limited-term FTE Victim Services Representative that has been retained due to the continuation of State grant funding.

REVISED BUDGET DETAIL: VICTIM-WITNESS ASSISTANCE

Division: 2714

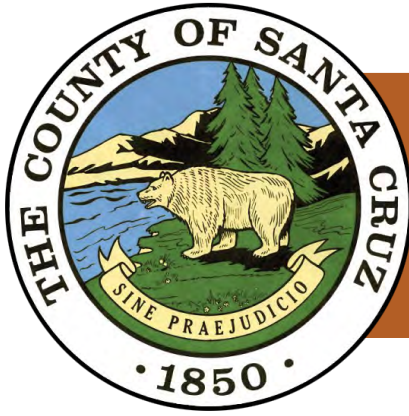
All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Intergovernmental	1,032,457	1,284,036	1,284,036	1,222,961	(61,075)	-4.8%
Miscellaneous	12	0	0	0	0	0.0%
Total Revenues	1,032,469	1,284,036	1,284,036	1,222,961	(61,075)	-4.8%
<i>General Fund</i>	<i>(10,134)</i>	<i>25,293</i>	<i>80,878</i>	<i>129,774</i>	<i>48,896</i>	<i>60.5%</i>
Total Financing	1,022,335	1,309,329	1,364,914	1,352,735	(12,179)	-0.9%
Expenditures						
Salaries & Benefits	865,714	1,126,288	1,183,550	1,222,152	38,602	3.3%
Services & Supplies	69,685	101,041	99,364	45,583	(53,781)	-54.1%
Other Charges	86,936	82,000	82,000	85,000	3,000	3.7%
Total Expenditures	1,022,335	1,309,329	1,364,914	1,352,735	(12,179)	-0.9%
Total Staffing		12.00	11.00	12.00	1.00	9.1%

YEAR 2 REVISED FINANCING CHANGES: VICTIM-WITNESS ASSISTANCE

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Net decrease in related grant funding due to uncertainty of grant award amounts	(61,075)
General Fund	Increase in contribution as result of grant award match requirements	48,896
Total		(12,179)

YEAR 2 REVISED EXPENDITURE CHANGES: VICTIM-WITNESS ASSISTANCE

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase in costs for existing staff	38,602
Services & Supplies	Decrease in necessary grant-related office furniture purchases	(53,781)
Other Charges	Increases for grant-related overhead costs	3,000
Total		(12,179)



EMERGENCY SERVICES PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed budget. The recommendation provides for an increase of \$2,441 in expenditures and an increase of \$17,906 in revenues, resulting in a decrease of \$15,465 in General Fund contribution.

EXPENDITURES

The decrease of \$774 in Salaries and Benefits is due to reduced health insurance costs to support existing staffing. The increase of \$3,215 in Services and Supplies results primarily from management and administrative charges.

REVENUES

The increase of \$17,906 in revenues is grant funding to support emergency services and disaster relief operations.

STAFFING

Staffing is status quo for 2020-21.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
159	Disaster Preparedness	June 2021	Y	Staff Trained	0.0%	-25.2%
160	Disaster Command	June 2021	Y	Managers Trained	26.0%	0.9%

Completed Ahead of Schedule Behind Schedule

See full plan at:
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REVISED BUDGET DETAIL

Budget Unit: 30

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Intergovernmental	180,870	180,870	180,870	180,870	0	0.0%
Charges for Services	40,176	46,339	46,339	64,245	17,906	38.6%
Total Revenues	221,046	227,209	227,209	245,115	17,906	7.9%
<i>General Fund</i>	<i>386,920</i>	<i>401,004</i>	<i>348,511</i>	<i>333,046</i>	<i>(15,465)</i>	<i>-4.4%</i>
Total Financing	607,966	628,213	575,720	578,161	2,441	0.4%
Expenditures						
Salaries & Benefits	257,480	280,223	293,912	293,138	(774)	-0.3%
Services & Supplies	350,486	347,990	281,808	285,023	3,215	1.1%
Total Expenditures	607,966	628,213	575,720	578,161	2,441	0.4%
Total Staffing		2.00	2.00	2.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Charges for Services	Increase in grant funding	17,906
General Fund	Decrease in General Fund contribution	(15,465)
Total		2,441

YEAR 2 REVISED EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease from previous health insurance projection	(774)
Services & Supplies	Increase in funding for management services and Hazardous Materials Incident Team, offset by a decrease in custodial charges	3,215
Total		2,441



GRAND JURY PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

Budget Unit: 35

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues						
General Fund	47,181	55,913	55,294	51,101	(4,193)	-7.6%
Total Financing	47,181	55,913	55,294	51,101	(4,193)	-7.6%
Total Expenditures	47,181	55,913	55,294	51,101	(4,193)	-7.6%

REVISED BUDGET OVERVIEW

GRAND JURY

The Grand Jury is an independent body under the jurisdiction of the courts with primary responsibilities to perform an oversight function for local governments, initiate investigations, serve as ombudsman for citizens, and publish investigative findings and recommendations to improve governmental operations.

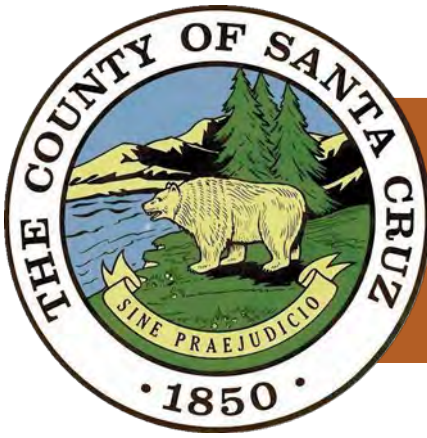
According to Sections 25253 and 27100 of the Government Code, all County funds and Special District funds under the Board of Supervisors are subject to annual audit by the Grand Jury. The Auditor-Controller's budget provides for a contract with an independent audit service for this purpose.

The recommended budget includes reimbursement to members of the Grand Jury for meetings attended and mileage. Jurors are reimbursed \$15 per meeting, a maximum of two meetings per week, and receive the same

mileage reimbursement received by County employees for each mile actually traveled as a Grand Juror. Funds to allow Grand Jurors to attend the California Grand Jury Association's training seminar are included in the recommendation.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a \$4,193 decrease in expenditures, resulting in a \$4,193 decrease in General Fund contribution.



PROBATION PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$2,898,368 in expenditures and an increase of \$3,312,137 in revenues, resulting in a decrease of \$413,769 in General Fund contribution.

EXPENDITURES

The increase of \$154,559 in Salaries and Benefits supports existing staffing and adds two positions. The increase of \$2,700,118 in Services and Supplies results primarily from the increase in contractual services needed to support six new State/Federal grants. The decrease of \$3,951 in Other Charges is related to changes in grant overhead charges. The increase of \$47,642 in

Intra-Fund Transfers is due to the implementation of Assembly Bill 109 treatment services.

REVENUES

The increase of \$3,312,137 in revenues is from six new state and federal grants awarded to Probation and an increase of Senate Bill (SB) 678 adult funds not anticipated in the 2020-21 projected budget.

STAFFING

The change from the projected budget includes the addition of two full-time equivalent (FTE) positions. One FTE limited-term Assistant Division Director is funded by the Proposition 47 grant and was funded in the 2019-20 Adopted Budget. One unfunded FTE Departmental Analyst is now funded to support grant contracts and reporting.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
161	Probation Services	June 2020	Y	Clients	142.1%	91.8%
162	Survivor Services	June 2021	Y	3 Standard Protocols	30.0%	4.8%
163	Domestic Violence	June 2021	Y	Domestic Violence Prevention Report	30.0%	4.8%
164	Megan's Law	June 2021	Y	Dedicated Employees	100.0%	0.0%
165	Group Homes	June 2021	Y	Youth in STRTP	120.0%	94.8%
166	School Outreach	June 2021	Y	3 Schools Adopting Protocols	30.0%	4.8%
167	Impact Contracting	June 2021	Y	Outcome-Based Contracts	76.7%	51.5%
168	Juvenile Hall Gym	June 2021	Y	Juvenile Hall Renovation	60.0%	34.8%
169	Youth Resilience	December 2020	N	Detained Youth	57.1%	23.7%
178	AB 109 Recidivism	June 2021	Y	AB 109 Recidivism Rate	0.0%	-25.2%

See full plan at:
sccvision.us

Completed

Ahead of Schedule

Behind Schedule

EMERGING ISSUES

During the past year, Probation has been successful in receiving multiple grants to further serve our youth and families, and adult clients. Either as the lead agency or co-applicant, Probation has played a key role in bringing \$7,729,960 to the community. The funding will support the County Strategic Plan goal to increase public safety through practices, partnerships and transformative opportunities that respect victims and reduce recidivism.

Construction of the Senate Bill (SB)-81 grant funded multipurpose recreation facility at the Juvenile Hall is awaiting final bid documents, state agreements and approvals. Anticipated construction will start in spring 2021 and be complete in 2022.

An additional \$9.5 million dollars of SB-81 grant funding will provide for renovation of the juvenile hall and expansion of programming space to provide horticulture and culinary programs for youth in detention. Construction is anticipated to begin in late 2021, with completion by end of 2022.

The Title II- Stable Transitions After Reentry (STAR) grant award from the Board of State and Community Corrections (BSCC) will provide reentry and early intervention services for youth. Reentry Specialists will provide in-custody case planning along with linkages to community-based family and parenting services. Partners include Encompass, Conflict Resolution Center and Positive Discipline Community Resources.

Probation was awarded the BSCC Youth Reinvestment Grant, Community Reclaiming Youth Justice (CRY-J) for a total of \$1 million over three years to reduce race and ethnic disparities by diverting Latino/a youth from contact or further penetration into the juvenile justice system. This collaborative effort will feature Probation, Pajaro Valley Prevention and Student Assistance, and the Santa Cruz County District Attorney's Office in roles that seek to expand prevention efforts to Watsonville.

The Justice Assistance Grant totaling \$2,005,101 over three years was awarded to the Sheriff, with funding allocated to Probation to develop, implement and monitor a comprehensive multi-agency school safety program that features school threat assessment, bullying prevention, and juvenile delinquency intervention. Other partners include the Santa Cruz County Office of Education, Pajaro Valley United School District, and Community Action Board.

In July 2019, the Probation Service Center (PSC) opened with a goal of improving client outcomes by co-locating resources. By the end of December, over 200 unique individuals had been served, and Probation is looking to expand the model in South County. Services within the PSC and throughout the community will be enhanced by the nearly \$6 million BSCC Proposition 47 grant – Coordinated Access for Empowering Success (CAFES). The CAFES project will establish a Neighborhood Court diversion program through the District Attorney's Office, expand treatment and housing resources for collaborative court clients, and enhance services for Probation clients who are not eligible for other specialty funding (66% of funds are allocated directly for community-based organizations).

Behavioral Health was awarded \$1,362,536 for three years from the Department of State Hospitals for a Pre-Trial Felony Mental Health Diversion Program, which includes \$98,574 for Probation. The target population for the grant are individuals with a serious mental illness who have committed non-violent offenses and who are eligible for commitment and/or rehabilitation under State Hospitals. Under the federal Justice Assistance Grant Program through the BSCC, Probation received \$21,600 from the BSCC for the specific purpose of providing mental health related training for local community corrections staff through September 2020.

REVISED BUDGET DETAIL

Budget Unit: 57

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Fines & Assessments	26,867	22,500	22,500	22,500	0	0.0%
Intergovernmental	16,399,148	19,307,723	16,748,239	20,059,920	3,311,681	19.8%
Charges for Services	146,601	116,553	116,553	111,232	(5,321)	-4.6%
Miscellaneous	196,748	187,812	166,359	172,136	5,777	3.5%
Other Financing	2,225	0	0	0	0	0.0%
Total Revenues	16,771,589	19,634,588	17,053,651	20,365,788	3,312,137	19.4%
<i>General Fund</i>	<i>6,330,196</i>	<i>7,721,069</i>	<i>8,774,154</i>	<i>8,360,385</i>	<i>(413,769)</i>	<i>-4.7%</i>
Total Financing	23,101,785	27,355,657	25,827,805	28,726,173	2,898,368	11.2%
Expenditures						
Salaries & Benefits	16,722,645	17,621,625	18,329,727	18,484,286	154,559	0.8%
Services & Supplies	6,301,845	9,594,658	7,359,700	10,059,818	2,700,118	36.7%
Other Charges	220,462	296,529	295,533	291,582	(3,951)	-1.3%
Fixed Assets	2,225	0	0	0	0	0.0%
Subtotal	23,247,177	27,512,812	25,984,960	28,835,686	2,850,726	11.0%
<i>IntraFund Transfers</i>	<i>(145,392)</i>	<i>(157,155)</i>	<i>(157,155)</i>	<i>(109,513)</i>	<i>47,642</i>	<i>-30.3%</i>
Total Expenditures	23,101,785	27,355,657	25,827,805	28,726,173	2,898,368	11.2%
Staffing						
Juvenile Hall		30.00	30.00	30.00	0.00	0.0%
Adult & Juvenile Div.		98.50	97.50	98.50	1.00	1.0%
Total Staffing		128.50	127.50	128.50	1.00	0.8%
<i>Unfunded Staffing</i>		<i>(4.00)</i>	<i>(4.00)</i>	<i>(3.00)</i>	<i>1.00</i>	<i>-25.0%</i>
Funded Staffing		124.50	123.50	125.50	2.00	1.6%

JUVENILE HALL DIVISION

REVISED BUDGET OVERVIEW: JUVENILE HALL

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for no change in expenditures and no change in revenues, which results in no change in General Fund contribution.

EXPENDITURES

The decrease of \$78,201 in Salaries and Benefits is due primarily to a decrease in the projected salary and benefit costs for existing staff and the offset of a small portion of the salary and benefits costs for two managers by the new Title II grant.

The recommended increase of \$78,201 in Services and Supplies reflects higher programing costs for the youth. Intersection of the Arts brings a creative writing program into Juvenile Hall.

Probation has run this program for many years and the cost of the program is increasing.

REVENUES

No change in revenues are anticipated from the 2020-21 projected budget.

STAFFING

Staffing is status quo for 2020-21.

JUVENILE HALL REVISED BUDGET DETAIL

Division: 5720

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Intergovernmental	979,987	993,824	973,839	973,839	0	0.0%
Charges for Services	5,819	0	0	0	0	0.0%
Miscellaneous	22,076	4,791	4,791	4,791	0	0.0%
Total Revenues	1,007,882	998,615	978,630	978,630	0	0.0%
<i>General Fund</i>	<i>3,891,616</i>	<i>3,946,060</i>	<i>4,177,048</i>	<i>4,177,048</i>	<i>0</i>	<i>0.0%</i>
Total Financing	4,899,498	4,944,675	5,155,678	5,155,678	0	0.0%
Expenditures						
Salaries & Benefits	4,117,069	4,204,460	4,411,298	4,333,097	(78,201)	-1.8%
Services & Supplies	782,429	740,215	744,380	822,581	78,201	10.5%
Total Expenditures	4,899,498	4,944,675	5,155,678	5,155,678	0	0.0%
Total Staffing		30.00	30.00	30.00	0.00	0.0%
Unfunded Staffing		(1.00)	(1.00)	(1.00)	0.00	0.0%
Funded Staffing		29.00	29.00	29.00	0.00	0.0%

YEAR 2 REVISED FINANCING CHANGES: JUVENILE HALL

No projected financing changes

YEAR 2 REVISED EXPENDITURE CHANGES: JUVENILE HALL

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Decrease in costs for existing staff	(78,201)
Services & Supplies	Increase in costs associated with youth programming at the hall	78,201
Total		0

ADULT & JUVENILE DIVISIONS

REVISED BUDGET OVERVIEW: ADULT & JUVENILE

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$2,898,368 in expenditures and an increase of \$3,312,137 in revenues, resulting in a decrease of \$413,769 in General Fund contribution.

EXPENDITURES

The recommended increase of \$232,760 in Salaries and Benefits is due to the addition of two staff compared to the projected budget, and minor decreases in projected salaries and benefits for existing staff.

The recommended increase of \$2,621,917 in Services and Supplies is due to the programming and evaluation service contracts associated with the six new state and federal grants. The decrease of \$3,951 in Other Charges is related to changes in grant overhead charges. The decrease in IntraFund transfers is related to lower utilization of substance use treatment services provided by the Health Services Agency.

REVENUES

The recommended increase of \$3,312,137 in revenues is due to six new grants that Probation was awarded and a \$500,000 increase in SB 678 funds. This funding supports new programs and grant related service contracts and staff costs.

STAFFING

The recommended increase of 2.0 FTE positions reflects 1.0 FTE limited-term grant funded Assistant Division Director added in the 2019-20 Adopted Budget, and the funding of 1.0 FTE Departmental Administrative Analyst position funded by grant revenue.

REVISED BUDGET DETAIL: ADULT & JUVENILE DIVISIONS

Division: 5740

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Fines & Assessments	26,867	22,500	22,500	22,500	0	0.0%
Intergovernmental	15,419,161	18,313,899	15,774,400	19,086,081	3,311,681	21.0%
Charges for Services	140,782	116,553	116,553	111,232	(5,321)	-4.6%
Miscellaneous	174,672	183,021	161,568	167,345	5,777	3.6%
Other Financing	2,225	0	0	0	0	0.0%
Total Revenues	15,763,707	18,635,973	16,075,021	19,387,158	3,312,137	20.6%
<i>General Fund</i>	<i>2,438,580</i>	<i>3,775,009</i>	<i>4,597,106</i>	<i>4,183,337</i>	<i>(413,769)</i>	<i>-9.0%</i>
Total Financing	18,202,287	22,410,982	20,672,127	23,570,495	2,898,368	14.0%
Expenditures						
Salaries & Benefits	12,605,576	13,417,165	13,918,429	14,151,189	232,760	1.7%
Services & Supplies	5,519,416	8,854,443	6,615,320	9,237,237	2,621,917	39.6%
Other Charges	220,462	296,529	295,533	291,582	(3,951)	-1.3%
Fixed Assets	2,225	0	0	0	0	0.0%
Subtotal	18,347,679	22,568,137	20,829,282	23,680,008	2,850,726	13.7%
<i>IntraFund Transfers</i>	<i>(145,392)</i>	<i>(157,155)</i>	<i>(157,155)</i>	<i>(109,513)</i>	<i>47,642</i>	<i>-30.3%</i>
Total Expenditures	18,202,287	22,410,982	20,672,127	23,570,495	2,898,368	14.0%
Total Staffing		98.50	97.50	98.50	1.00	1.0%
Unfunded Staffing		(3.00)	(3.00)	(2.00)	1.00	-33.3%
Funded Staffing		95.50	94.50	96.50	2.00	2.1%

YEAR 2 REVISED FINANCING CHANGES: ADULT & JUVENILE DIVISIONS

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Increase in state and federal pass through grant funding	3,311,681
Charges for Services	Reduction in Annie E Casey funding	(5,321)
Miscellaneous	Increase in minor financing changes	5,777
General Fund	Reduction in General Fund contribution	(413,769)
Total		2,898,368

YEAR 2 REVISED EXPENDITURE CHANGES: ADULT & JUVENILE DIVISIONS

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Add 1.0 FTE limited-term grant funded Assistant Division Director	178,442
	Fund 1.0 Departmental Administrative Analyst	122,364
	Decrease in costs for existing staff	(68,046)
Services & Supplies	Increase in grant funded programs and related service contracts	2,621,917
Other Charges	Decrease in other operating costs and minor expenditure changes	(3,951)
IntraFund Transfers	Decrease related to Health Services Agency substance use treatment services	47,642
Total		2,898,368



PUBLIC DEFENDER PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
All Funds					
Revenues	47,484	164,000	164,000	164,000	0 0.0%
<i>General Fund</i>	<i>11,471,312</i>	<i>12,638,160</i>	<i>12,516,132</i>	<i>12,516,132</i>	<i>0 0.0%</i>
Total Financing	11,518,796	12,802,160	12,680,132	12,680,132	0 0.0%
Total Expenditures	11,518,796	12,802,160	12,680,132	12,680,132	0 0.0%

REVISED BUDGET OVERVIEW

PUBLIC DEFENDER'S OFFICE

The Public Defender provides mandated legal representation in criminal and certain types of civil court proceedings for persons whom the local Court determines to be indigent. The Public Defender budget provides for a main contract with the firm of Biggam, Christensen and Minsloff, contracts with two conflict of interest firms, Page, Salisbury & Dudley and Wallraff & Associates, and funds for fourth party Criminal Defense Conflicts Program administered by the Office of the County Counsel. This budget also includes funds for investigation costs, expert witnesses and other related defense services ordered by the Court or approved for the attorneys serving indigent clients, and funds for defense that are required in special circumstance or death penalty cases.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for no change in expenditures and no change in revenues, which results in no change in General Fund contribution.

EXPENDITURES

The recommended expenditures include contractual increases for all public defense contracts. The contracts with the main firms and conflict of interest firms end on June 30, 2022, and provide for a transition plan, which is underway.

REVISED BUDGET DETAIL

Budget Unit: 59

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Intergovernmental	1,520	111,000	111,000	111,000	0	0.0%
Charges for Services	45,964	53,000	53,000	53,000	0	0.0%
Total Revenues	47,484	164,000	164,000	164,000	0	0.0%
<i>General Fund</i>	<i>11,471,312</i>	<i>12,638,160</i>	<i>12,516,132</i>	<i>12,516,132</i>	<i>0</i>	<i>0.0%</i>
Total Financing	11,518,796	12,802,160	12,680,132	12,680,132	0	0.0%
Expenditures						
Services & Supplies	11,518,796	12,802,160	12,680,132	12,680,132	0	0.0%
Total Expenditures	11,518,796	12,802,160	12,680,132	12,680,132	0	0.0%

YEAR 2 REVISED FINANCING CHANGES

No financing changes

YEAR 2 REVISED EXPENDITURE CHANGES

No expenditure changes



SHERIFF-CORONER PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an decrease of \$63,955 in expenditures and an increase of \$1,466,549 in revenues, resulting in an decrease of \$1,530,144 in General Fund contribution.

EXPENDITURES

The increase of \$322,625 in Salaries and Benefits supports existing staffing. The decrease of \$46,319 in Services and Supplies results primarily from the reduction in the electronic monitoring contract for out of custody inmates and decreases in various expenditures. This offsets the increase in costs for the Sexual Assault Response Team (SART) Program and the School Safety Grant. The decrease of \$390,499 in Other Charges is due to reduction in costs allocation for medical claim processing, Mental Health Client Specialists and a correction in overhead costs. This offsets the increase cost for the IntraFund Transfer to the

Probation Department of \$50,598 for their participation in the School Safety Grant.

REVENUES

The increase of \$1,466,549 in revenues is primarily due to the School Safety Grant, Gun Violence Reduction Program, Sexual Assault Response Team (SART) Program, the Monte Vista Christian School Resource Officer contract, and transfers from three Sheriff's Trust funds for a total of \$500,000.

STAFFING

The increase in staffing reflects mid-year changes of 1.0 full-time equivalent (FTE) position for the Sexual Response Team and a restructuring of the Coroner Unit, which adds 1.0 FTE Administrative Aide and 2.0 FTE Coroner Investigators to replace 2.0 FTE deleted Deputy Sheriff positions. Budget adjustments also reflect the deletion of 2.0 FTE Mental Health Client Specialists and the unfunding of 1.0 FTE Supervising Property Clerk, 1.0 FTE Office Assistant III, 1.0 FTE Clerical Supervisor and a 0.50 FTE Property Clerk.

OPERATIONAL PLAN OVERVIEW

#	Objective	Est. Completion Date	On Time	Target	% Complete	% Ahead/Behind Schedule
170	Custodial Assessment	June 2020	Y	Custodial Services Plan	60.0%	9.7%
171	DNA Laboratory	June 2020	Y	Accredited DNA Laboratory	60.0%	9.7%
172	Public Safety Center	December 2019	Y	Open Public Safety Center	100.0%	0.0%

Completed Ahead of Schedule Behind Schedule

See full plan at:
sccvision.us

BUDGET DETAIL

Budget Unit: 66

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	2,468,122	2,577,776	2,677,396	2,677,396	0	0.0%
Licenses & Permits	103,734	91,520	99,000	99,000	0	0.0%
Fines & Assessments	659	317	50	50	0	0.0%
Use of Money	18,602	12,208	13,089	13,089	0	0.0%
Intergovernmental	21,374,093	22,422,587	21,908,422	23,490,550	1,582,128	7.2%
Charges for Services	5,559,165	6,038,086	5,868,882	5,753,303	(115,579)	-2.0%
Miscellaneous	43,577	48,325	38,250	38,250	0	0.0%
Other Financing	13,594	11,216	50,574	50,574	0	0.0%
Total Revenues	29,581,546	31,202,035	30,655,663	32,122,212	1,466,549	4.8%
<i>General Fund</i>	<i>49,650,283</i>	<i>55,119,390</i>	<i>60,102,667</i>	<i>58,572,523</i>	<i>(1,530,144)</i>	<i>-2.5%</i>
Total Financing	79,231,829	86,321,425	90,758,330	90,694,735	(63,595)	-0.1%
Expenditures						
Salaries & Benefits	58,710,219	63,309,208	67,872,200	68,194,825	322,625	0.5%
Services & Supplies	20,252,983	22,057,099	21,793,980	21,747,661	(46,319)	-0.2%
Other Charges	444,746	576,141	836,776	446,277	(390,499)	-46.7%
Fixed Assets	103,545	213,302	200,374	200,374	0	0.0%
Other Financing	110,488	165,675	55,000	55,000	0	0.0%
Subtotal	79,621,981	86,321,425	90,758,330	90,644,137	(114,193)	-0.1%
<i>IntraFund Transfers</i>	<i>(390,152)</i>	<i>0</i>	<i>0</i>	<i>50,598</i>	<i>50,598</i>	<i>0.0%</i>
Total Expenditures	79,231,829	86,321,425	90,758,330	90,694,735	(63,595)	-0.1%
Staffing						
Operations		187.50	188.50	192.50	4.00	2.1%
Corrections		166.00	156.00	162.00	6.00	3.8%
Court Security		24.00	24.00	24.00	0.00	0.0%
Total Staffing		377.50	368.50	378.50	10.00	2.7%
<i>Unfunded Staffing</i>		<i>(8.00)</i>	<i>(9.00)</i>	<i>(17.50)</i>	<i>(8.50)</i>	<i>94.4%</i>
Funded Staffing		369.50	359.50	361.00	1.50	0.4%

OPERATIONS BUREAU

REVISED BUDGET OVERVIEW: OPERATIONS BUREAU

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$799,611 in expenditures and an increase of \$1,702,736 in revenues, resulting in a \$903,125 decrease in General Fund contribution.

EXPENDITURES

The increase in Salaries and Benefits of \$322,423 is primarily the result of increases to support current staff, and the reorganization within the Coroner's Unit from sworn to unsworn staff.

The increase in Services and Supplies of \$345,809 is primarily due to services related to the School Safety Grant, the Sexual Assault Response Team (SART) Program. Included are also reductions in radio, medical, professional services and ammunition expenses.

The increase of \$80,781 in Other Charges is due to the realignment of the County's Sexual Assault Response Team (SART) contribution.

The increase of \$50,598 in IntraFund is due to the transfer of funds to the Probation Department for their participation with the School Safety Grant.

REVENUES

The increase in revenues of \$1,702,736 is due to the School Safety Grant, Gun Violence Reduction Program, Sexual Assault Response Team (SART) Program, the contract with Monte Vista Christian School for a School Resource Officer, and transfers from three Sheriff's Trust funds for a total of \$500,000 to cover one-time public safety costs.

STAFFING

The increase in staffing reflects mid-year changes of one reclassification and the addition of 1.00 FTE Program Coordinator for the SART program.

Staffing changes also include 1.00 FTE Administrative Aide, to be assigned to the Coroner Unit. This also includes the transition of the Coroner's Division from sworn staff to civilian staff by deleting 2.00 FTE Deputy Sheriff's and adding 2.00 FTE Coroner Investigators. The following positions will be unfunded: 1.00 FTE Clerical Supervisor, 1.00 FTE Supervising Property Clerk, and 0.50 FTE Property Clerk.

BUDGET DETAIL: OPERATIONS BUREAU

Division: 6610

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	2,468,122	2,577,776	2,677,396	2,677,396	0	0.0%
Licenses & Permits	103,734	91,520	99,000	99,000	0	0.0%
Fines & Assessments	659	317	50	50	0	0.0%
Use of Money	18,308	11,808	12,689	12,689	0	0.0%
Intergovernmental	4,558,429	4,872,631	4,579,751	5,898,118	1,318,367	28.8%
Charges for Services	4,074,849	4,530,970	4,580,334	4,964,703	384,369	8.4%
Miscellaneous	39,880	40,200	30,125	30,125	0	0.0%
Other Financing	13,594	11,216	50,574	50,574	0	0.0%
Total Revenues	11,277,575	12,136,438	12,029,919	13,732,655	1,702,736	14.2%
<i>General Fund</i>	<i>31,481,300</i>	<i>35,550,475</i>	<i>36,742,739</i>	<i>35,839,614</i>	<i>(903,125)</i>	<i>-2.5%</i>
Total Financing	42,758,875	47,686,913	48,772,658	49,572,269	799,611	1.6%
Expenditures						
Salaries & Benefits	32,349,572	35,410,017	37,564,229	37,886,652	322,423	0.9%
Services & Supplies	10,414,442	11,753,008	10,803,101	11,148,910	345,809	3.2%
Other Charges	263,416	273,411	269,954	350,735	80,781	29.9%
Fixed Assets	69,761	84,802	135,374	135,374	0	0.0%
Other Financing	51,836	165,675	0	0	0	0.0%
Subtotal	43,149,027	47,686,913	48,772,658	49,521,671	749,013	1.5%
<i>IntraFund Transfers</i>	<i>(390,152)</i>	<i>0</i>	<i>0</i>	<i>50,598</i>	<i>50,598</i>	<i>0.0%</i>
Total Expenditures	42,758,875	47,686,913	48,772,658	49,572,269	799,611	1.6%
Total Staffing		187.50	188.50	192.50	4.00	2.1%
<i>Unfunded Staffing</i>		(4.00)	(5.00)	(6.50)	(1.50)	30.0%
Funded Staffing		183.50	183.50	186.00	2.50	1.4%

FINANCING CHANGES: OPERATIONS BUREAU

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Increase for the School Safety Grant	668,367
	Increase for the State Supplemental Law Enforcement SVC Fund	309,272
	Increase for the Rural Crime Prevention Trust	25,728
	Increase for the CalMMET Trust	165,000
	Increase for the Gun Violence Reduction Program	150,000
Charges for Services	Increase for the School Resource Office contract with Monte Vista Christian School	107,046
	Increase for the Sexual Assault Response Team (SART) Program	277,323
General Fund	Decrease in General Fund contribution	(903,125)
Total		799,611

EXPENDITURE CHANGES: OPERATIONS BUREAU

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase in costs to support existing staffing	346,859
	Unfund 0.50 FTE Property Clerk	(46,792)
	Unfund 1.0 FTE Clerical Supervisor	(89,583)
	Delete 2.0 FTE Deputy Sheriffs	(414,006)
	Add 2.0 FTE Coroner Investigators	230,324
	Unfund 1.0 FTE Supervising Property Clerk	(91,882)
	Fund a previously unfunded Sergeant for the School Safety Grant	200,342
	Add 1.0 FTE Administrative Aide position for the Coroner Unit	90,137
	Add 1.0 FTE Program Coordinator (mid-year 2019/20) for SART Program	97,024
	Decrease for ammunition purchases	(40,000)
Services & Supplies	Increase for miscellaneous professional services in Patrol and Investigations divisions	278,427
	Increase in medical services	93,382
	Increase in training costs	14,000
Other Charges	Increase in the County's contribution for the SART Program	80,781
IntraFund Transfers	Transfer of the School Safety Grant transfer to the Probation Department	50,598
Total		799,611

CORRECTIONS BUREAU

REVISED BUDGET OVERVIEW: CORRECTIONS BUREAU

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an decrease of \$926,352 in expenditures and decrease of \$236,187 in revenues, which results in a \$690,165 decrease in General Fund contribution.

EXPENDITURES

The recommended decrease in Salaries and Benefits of \$62,944 is primarily the result of the deletion of 2.00 FTE Mental Health Client Specialists funded by the Residential Substance Abuse Treatment (RSAT) grant and unfunding of 1.00 FTE Office Assistant III.

The recommended decrease in Services and Supplies of \$392,128 is primarily due to the reduction in contract costs for electronic monitoring services for out of custody inmates, professional services, maintenance, clothing, food and telephone costs. Other Charges decrease of

\$471,280 is due to the reduction for cost allocation for medical claim processing, transfer of funds of Mental Health Client Specialists and a correction in overhead costs.

REVENUES

The recommended decrease in revenues of \$236,187 is due to electronic monitoring services for out of custody inmates now managed by a vendor, transfer of funds from the Inmate Welfare Trust Fund and DNA Trust funds and the increase in funding from AB109. This results in a decrease of \$665,165 in General Fund contribution.

STAFFING

Staffing is being reduced by 2.00 FTE Mental Health Client Specialists that were funded by the RSAT grant and the unfunding of 1.00 FTE Office Assistant III. Four Correctional Officers remain unfunded from FY 2019-20.

BUDGET DETAIL: CORRECTIONS BUREAU

Division: 6620

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Use of Money	294	400	400	400	0	0.0%
Intergovernmental	13,534,567	14,069,152	13,778,251	14,042,012	263,761	1.9%
Charges for Services	1,484,316	1,507,116	1,288,548	788,600	(499,948)	-38.8%
Miscellaneous	3,697	8,125	8,125	8,125	0	0.0%
Total Revenues	15,022,874	15,584,793	15,075,324	14,839,137	(236,187)	-1.6%
<i>General Fund</i>	<i>17,245,182</i>	<i>18,300,271</i>	<i>21,902,943</i>	<i>21,212,778</i>	<i>(690,165)</i>	<i>-3.2%</i>
Total Financing	32,268,056	33,885,064	36,978,267	36,051,915	(926,352)	-2.5%
Expenditures						
Salaries & Benefits	22,163,662	23,155,343	25,306,166	25,243,222	(62,944)	-0.2%
Services & Supplies	9,830,628	10,298,491	10,985,279	10,593,151	(392,128)	-3.6%
Other Charges	181,330	302,730	566,822	95,542	(471,280)	-83.1%
Fixed Assets	33,784	128,500	65,000	65,000	0	0.0%
Other Financing	58,652	0	55,000	55,000	0	0.0%
Total Expenditures	32,268,056	33,885,064	36,978,267	36,051,915	(926,352)	-2.5%
Total Staffing		166.00	156.00	162.00	6.00	3.8%
<i>Unfunded Staffing</i>		(4.00)	(4.00)	(11.00)	(7.00)	175.0%
Funded Staffing		162.00	152.00	151.00	(1.00)	-0.7%

FINANCING CHANGES: CORRECTIONS BUREAU

Financing Sources	Description/ Impact	Increase/ (Decrease)
Intergovernmental	Increase to AB109 funding	263,761
	Decrease in funds from the Inmate Welfare Fund Trust	(84,948)
Charges for Services	Decrease in funds from the DNA Trust	(35,000)
	Decrease in revenue from the Custody Alternative Program (CAP); vendor based as of January 2020	(380,000)
General Fund	Decrease in General Fund contribution	(690,165)
Total		(926,352)

EXPENDITURE CHANGES: CORRECTIONS BUREAU

Financing Uses	Description/ Impact	Cost/ (Savings)
	Increase in costs to support existing staffing	212,261
Salaries & Benefits	Unfund 1.0 FTE Office Assistant III	(73,987)
	Delete 2.0 FTE Mental Health Client Specialists for the RSAT Grant	(201,218)
	Decrease from the Custody Alternative Program (CAP); vendor based as of January 2020.	(265,000)
	Decrease in food costs	(100,000)
	Decrease in telephone costs	(12,000)
Services & Supplies	Increase for inmate programming for the RSAT Grant	179,872
	Decrease in PC software purchases	(15,000)
	Decrease in professional services	(50,000)
	Decrease in maintenance costs	(110,000)
	Decrease in clothing costs	(20,000)
Other Charges	Decrease in the HSA cost allocation for processing medical claims	(30,000)
	Decrease in Mental Health Client Specialists cost allocation	(184,948)
	Decrease in County overhead costs due to correction	(256,332)
Total		(926,352)

COURT SECURITY

REVISED BUDGET OVERVIEW: COURT SECURITY

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$63,146 in expenditures resulting in a \$63,146 increase in the General Fund contribution.

EXPENDITURES

The recommended increase in Salaries and Benefits of \$63,146 is the result of increases for existing staff. Services and Supplies are status quo.

REVENUE

The recommended increase of \$63,146 in General Fund contributions is to offset the increase in costs to support existing staff.

STAFFING

Staffing is status quo for 2020-21.

BUDGET DETAIL: COURT SECURITY

Division: 6640

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
Revenues					
Intergovernmental	3,281,097	3,480,804	3,550,420	3,550,420	0 0.0%
Total Revenues	3,281,097	3,480,804	3,550,420	3,550,420	0 0.0%
<i>General Fund</i>	<i>923,801</i>	<i>1,268,644</i>	<i>1,456,985</i>	<i>1,520,131</i>	<i>63,146 4.3%</i>
Total Financing	4,204,898	4,749,448	5,007,405	5,070,551	63,146 1.3%
Expenditures					
Salaries & Benefits	4,196,985	4,743,848	5,001,805	5,064,951	63,146 1.3%
Services & Supplies	7,913	5,600	5,600	5,600	0 0.0%
Total Expenditures	4,204,898	4,749,448	5,007,405	5,070,551	63,146 1.3%
Total Staffing		24.00	24.00	24.00	0.00 0.0%
<i>Unfunded Staffing</i>		<i>0.00</i>	<i>0.00</i>	<i>0.00</i>	<i>0.00 0.0%</i>
Funded Staffing		24.00	24.00	24.00	0.00 0.0%

FINANCING CHANGES: COURT SECURITY

Financing Sources	Description/ Impact	Increase/ (Decrease)
General Fund	Increase to support existing staff	63,146
Total		63,146

EXPENDITURE CHANGES: COURT SECURITY

Financing Uses	Description/ Impact	Cost/ (Savings)
Salaries & Benefits	Increase to support existing staff	63,146
Total		63,146

CAPITAL PROJECTS





CAPITAL PROJECTS

PROPOSED BUDGET • FY 2020-21

REVISED BUDGET OVERVIEW

The County of Santa Cruz has two types of capital projects:

- **PLANT** - Government Buildings, Sheriff and Fire Stations, Libraries, Parks, Beaches, and Non-Buildable Parcels
- **INFRASTRUCTURE** - Roads and Roadsides, Bridges, Stormwater Drains, Culverts, and Sanitation Lines

Plant Projects

	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
All Funds				
Revenues	38,079,716	124,505	8,691,166	8,566,661 6880.6%
<i>General Fund</i>	2,800,000	500,000	300,008	(199,992) -40.0%
<i>Other Funds</i>	10,436,228	5,295	3,229,762	3,224,467 60896.4%
Total Financing	51,315,944	629,800	12,220,936	11,591,136 1840.4%
Total Expenditures	51,315,944	629,800	12,220,936	11,591,136 1840.4%

Infrastructure

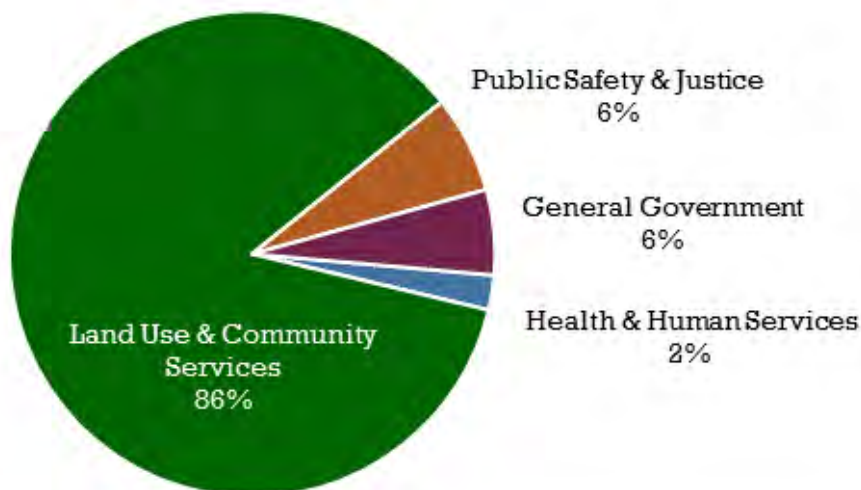
	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
All Funds				
Revenues	71,511,688	19,860,894	61,712,055	41,851,161 110.7%
Total Financing	71,511,688	19,860,894	61,712,055	41,851,161 110.7%
Total Expenditures	71,511,688	19,860,894	61,712,055	41,851,161 110.7%

CAPITAL INVENTORY

PROPERTY

The County owns 0.75% of total County land, the majority of which is maintained for public use such as parks, beaches, and open spaces.

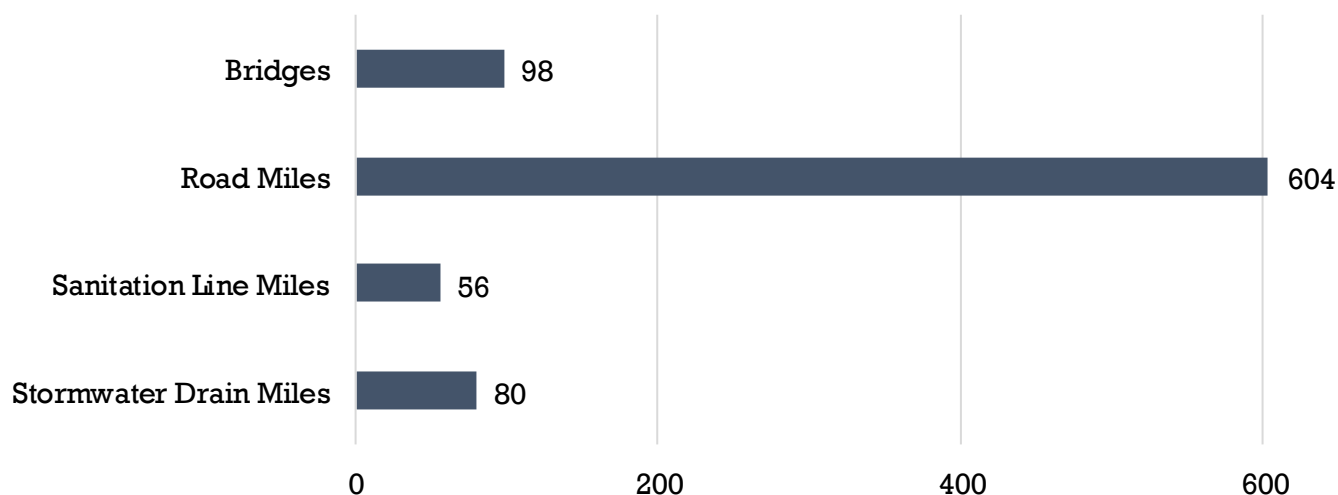
County Owned Land by Category
2,137 Acres



INFRASTRUCTURE

The County owns and maintains hundreds of miles of infrastructure in the unincorporated area of the County, which serves over 50% of the population.

County Owned Infrastructure by Type



PLANT ACQUISITION

OVERVIEW

The Plant Acquisition budget provides appropriations and revenues for capital projects with a cost in excess of \$25,000. Projects with an estimated cost of less than \$25,000 are budgeted in the General Services Department building maintenance budget. Many capital projects have several sources of funding; therefore, specific projects may be reflected on several different funding pages. Projects and corresponding revenues are maintained in the Capital Improvement Fund until completion. Expenditures and revenues are re-budgeted and re-allocated as part of the Adopted Budget process. Project listings for all funds can be found in the appendix.

COUNTY FACILITIES PLANNING

In 2018-19, the County began the process for a long-range facilities plan to study County operations and plans for the future. Campus master plans will be developed for 701 Ocean Street, Emeline, and Freedom Boulevard. The facilities and campus master plans will support and implement the objectives within the County Strategic Plan and provide policy direction for capital facility development over the next 15 years. A draft of the Long Range Facility Plan is anticipated in early 2020-21.

Deferred maintenance on aging County facilities continues to be an ongoing concern. An evaluation of County facilities is currently underway to develop a current estimate of deferred maintenance and unmet needs.

COUNTY FACILITIES (FUND 40)

During 2019-20, the County continued to make progress on deferred maintenance. Existing projects approved in previous years continue in the amount of \$45.4 million, which is primarily funded through grants in the amount of \$18.1 million and other financing in the amount of \$17.1 million.

In 2020-21, financing in the amount of \$8.9 million is recommended for Health Services Agency, Library, and Parks projects. The Parks project financing consists of prior year fund balance rolled over to 2020-21. Due to current budget constraints, no other funds have been budgeted for capital projects in the next fiscal year.

On April 28, 2020, the Board of Supervisors approved the issuance of \$10 million in needed critical infrastructure projects, including generator upgrades, replacing the main jail control system, and facility and infrastructure (mainly drainage culverts) repairs. Once financing is finalized, the Plant budget will be adjusted to appropriate necessary funds.

County Critical Capital Projects	Estimate to Finance
Generator Upgrades - Various Sites	1,000,000
Juvenile Hall Projects - Matching Funds	2,792,000
Facility Repairs - Various Sites	3,200,000
Main Jail Control and Surveillance System	2,000,000
Infrastructure Repairs - Various Sites	1,000,000
Total Critical Capital Projects	\$ 9,992,000

FORMER REDEVELOPMENT FUNDS (FUND 42 & 43)

The Redevelopment Successor Agency (RSA) budgets provide for contributions from the Santa Cruz County Redevelopment Agency, dissolved on February 1, 2012, to the Capital Improvements Fund (from Capital Bond funds) and Projects-Various Fund (from Capital Tax Increment funds), per the County-Redevelopment Amended and Restated Cooperation Agreement. Projects and corresponding revenues are reflected in these funds until project completion.

For 2020-21, work will continue on phases 2 & 3 of the Heart of Soquel, the final capital project that was approved in 2010-11. The Twin Lakes Beach project was completed in 2018-19.

PARKS SPECIAL PROJECTS (FUND 49) & STATE PARK BOND FUNDS

Projects in the Parks Special Projects are funded by the previous sale of County-owned and former Redevelopment Agency-owned properties in Aptos, Live Oak and Soquel. The proceeds from the sale were specifically designated by the Board of Supervisors to be utilized for park projects.

State Park Bond Funds are grants from the State of California for specific park projects. In 2020-21, Parks continues to apply for grants, which will then be accepted as unanticipated revenue into this budget once awarded. Work will continue on phases 2 & 3 of the Heart of Soquel, with State grant and other funding.

PARK DEDICATION FUNDS

Park Dedication funds provide appropriations and revenues for projects within specific park dedication districts. Revenue for parks is generated from residential building permit fees, based on number of bedrooms per dwelling from new construction or residential remodels. The funds are comprised of 15 park special districts, four park recreation districts and two additional funds for bond reserves and interest. As many areas of the County are at maximum development, funding can fluctuate from year to year depending upon economic conditions. Residential park development fees have not been raised since 1998-99. A fee study has been completed, and staff is developing recommendations on an updated fee schedule.

The San Lorenzo Park Dedication District (SLPDD) fund includes previously borrowed funds from both the General Fund and the Skyline Park Dedication District that must be repaid. In 2020-21, the SLPDD will pay \$6,836 to the General Fund. The SLPDD will pay the remaining General Fund balance and \$150,000 owed to the Skyline Park Dedication District with fees collected in future years.

Projects for 2020-21 include:

- Seacliff Village Park—Phase 2 completion
- Heart of Soquel—Phases 2 and 3
- Hidden Beach Playground Replacement

REVISED COUNTY FACILITIES (FUND 40) BUDGET DETAIL

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Fines & Assessments	(679)	0	0	0	0	0.0%
Use of Money	75,651	0	0	0	0	0.0%
Intergovernmental	7,531,836	18,111,608	0	0	0	0.0%
Charges for Services	215,984	210,575	0	0	0	0.0%
Miscellaneous	622,119	1,470,156	0	69,480	69,480	
Other Financing	12,911,354	17,142,878	0	7,198,453	7,198,453	
Total Revenues	21,356,265	36,935,217	0	7,267,933	7,267,933	-80.3%
<i>Other Funds</i>	<i>(2,554,479)</i>	<i>8,500,831</i>	<i>0</i>	<i>1,626,003</i>	<i>1,626,003</i>	
Total Financing	18,801,786	45,436,048	0	8,893,936	8,893,936	
Expenditures						
Fixed Assets	17,366,505	45,436,048	0	8,893,936	8,893,936	
Other Financing	1,435,281	0	0	0	0	0.0%
Total Expenditures	18,801,786	45,436,048	0	8,893,936	8,893,936	

YEAR TWO COUNTY FACILITIES (FUND 40) FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Miscellaneous	Contribution for Simpkins Swim Center	69,480
Other Financing	Increase in operating transfers for Health Services, Libraries, and Parks projects	7,198,453
Other Funds	Increase in use of prior year fund balance	1,626,003
Total		8,893,936

YEAR TWO COUNTY FACILITIES (FUND 40) EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Fixed Assets	Project budgets for Health Services, Libraries, and Parks projects	8,893,936
Total		8,893,936

COUNTY FACILITIES (FUND 40) PROGRAM EXPENDITURE DETAIL

Program Expenditures	Adjusted 2019-20	Projected 2020-21	Recommended 2020-21
1020 Emeline	454,835	0	0
1040 Emeline	16,139	0	0
1060/70 Emeline	203,589	0	0
1080 Emeline	7,761,112	0	0
1400 Emeline	34,387	0	0
Animal Services 7th Avenue	1,371,477	0	0
640 Capitola Rd	79,975	0	0
Blaine Street	22,663	0	0
County Office Buildings	1,031,649	0	0
1442 Freedom Health Svcs Agency	266,477	0	0
Freedom Behavioral Health Unit	1,804,021	0	0
Health Svcs Agency Bldngs Various	834,470	0	0
Ag Extension 1432 Freedom	26,300	0	0
Disability Access - Various	1,089	0	0
Juvenile Hall	10,025	0	0
Juvenile Hall Gym Renovation	3,349,161	0	0
Juvenile Hall R2 Renovation	10,187,757	0	0
Main Jail 259 Water St	32,455	0	0
Chanticleer Park	1,882,122	0	0
Felton Library Discovery Park	1,467,830	0	0
Farm Park*	235,000	0	235,000
Simpkins Center 17th Ave*	75,000	0	75,000
Watsonville Veteran's Bldg	26,897	0	0
Santa Cruz Veteran's Bldg*	95,843	0	95,843
Parks - Parks & Rec Other*	1,143,506	0	924,040
BHU 2202/80 Soquel Ave	3,332,998	0	2,500,000
Center for Public Safety	51,415	0	0
5200 Soquel - EOC	23,020	0	0
Parks & Rec 2015B CERTS Projects*	550,901	0	445,101
Energy Efficiency Project	1,031,356	0	0
Solar Energy Project	35,310	0	0
Sheriff Rountree Facility	30,239	0	0
Library Projects	3,632,698	0	1,177,827
Aptos Library - Measure S	828,249	0	1,445,739
Boulder Creek Library - Measure S	352,296	0	0
Felton Library - Measure S	5,288,449	0	0
La Selva Library - Measure S	1,444,126	0	0
Live Oak Library - Measure S	515,086	0	0
Live Oak Annex - Measure S	(56)	0	0
Heart of Soquel*	482,470	0	305,600
Parks - Various Park Projects*	1,689,786	0	1,689,786
Seismic Upgrades	6,014	0	0
Total Expenditures	51,708,136	0	8,893,936

*Projects with an asterisk are projects funded utilizing prior year fund balance.

REVISED RSA (FUND 42 & 43) BUDGET DETAIL

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
Revenues					
Use of Money	3,433	57	0	775	775
Miscellaneous	0	0	0	9,750	9,750
Other Financing	59	0	0	43,747	43,747
Total Revenues	3,492	57	0	54,272	54,272
<i>Other Funds</i>	<i>13,718</i>	<i>2,831</i>	<i>0</i>	<i>77,580</i>	<i>77,580</i>
Total Financing	17,210	2,888	0	131,852	131,852
Expenditures					
Fixed Assets	17,151	2,888	0	88,105	88,105
Other Financing	59	0	0	43,747	43,747
Total Expenditures	17,210	2,888	0	131,852	131,852

YEAR TWO RSA (FUND 42 & 43) FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Use of Money	Increase in interest earnings	775
Miscellaneous	Increase in Contribution from RSA for Heart of Soquel project	9,750
Other Financing	Increase in Operating Transfers In for Heart of Soquel project	43,747
Other Funds	Increase in use of fund balance	77,580
Total		131,852

YEAR TWO RSA (FUND 42 & 43) EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Fixed Assets	Rebudget of funds not expended in 2019-20	88,105
Other Financing	Operating Transfer Out for Heart of Soquel project	43,747
Total		131,852

REVISED PARKS SPECIAL CAPITAL PROJECTS (FUND 49) & STATE PARK BOND FUND BUDGET DETAIL

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
Revenues					
Use of Money	13,941	0	0	188	188
Intergovernmental	302,871	1,019,647	0	1,245,083	1,245,083
Other Financing	3,505	0	0	0	0
Total Revenues	320,317	1,019,647	0	1,245,271	1,245,271
<i>Other Funds</i>	<i>20,960</i>	<i>0</i>	<i>0</i>	<i>14,134</i>	<i>14,134</i>
Total Financing	341,277	1,019,647	0	1,259,405	1,259,405
Expenditures					
Fixed Assets	341,277	1,019,647	0	1,259,405	1,259,405
Total Expenditures	341,277	1,019,647	0	1,259,405	1,259,405

YEAR TWO FUND 49 & STATE PARK BOND FUND FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Use of Money	Increase in interest earnings	188
Intergovernmental	Increase in State grants received	1,245,083
Other Funds	Increase in use of fund balance	14,134
Total		1,259,405

YEAR TWO FUND 49 & STATE PARK BOND FUND EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Fixed Assets	Increase in Building Improvements due to new projects, offset by projects completed in 2019-20	1,259,405
Total		1,259,405

REVISED PARK DEDICATION FUNDS BUDGET DETAIL

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Use of Money	39,310	34,495	34,205	35,390	1,185	3.5%
Charges for Services	136,983	90,300	90,300	88,300	(2,000)	-2.2%
Total Revenues	176,293	124,795	124,505	123,690	(815)	-0.9%
<i>Other Funds</i>	<i>(17,247)</i>	<i>1,932,566</i>	<i>5,295</i>	<i>1,512,045</i>	<i>1,506,750</i>	<i>28456.1%</i>
Total Financing	159,046	2,057,361	129,800	1,635,735	1,505,935	1160.2%
Expenditures						
Services & Supplies	38,893	53,752	39,500	40,595	1,095	2.8%
Other Charges	0	40,532	0	43,004	43,004	
Fixed Assets	108,154	1,942,512	85,300	1,545,300	1,460,000	1711.6%
Other Financing	11,999	20,565	5,000	6,836	1,836	36.7%
Total Expenditures	159,046	2,057,361	129,800	1,635,735	1,505,935	1160.2%

YEAR TWO PARK DEDICATION FUNDS FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Use of Money	Increase in interest earnings	1,185
Charges for Service	Decrease in Park Dedication Fees collected	(2,000)
Other Funds	Increase in use of fund balance	1,506,750
Total		1,505,935

YEAR TWO PARK DEDICATION FUNDS EXPENDITURE CHANGES

Financing Uses	Description/ Impact	Cost/ (Savings)
Services & Supplies	Minor fluctuation	1,095
Other Charges	Increase in contributions to other agencies.	43,004
Fixed Assets	Expenditures for projects not completed in 2019-20, rolled over to 2020-21	1,460,000
Other Financing	Increase in loan repayment from San Lorenzo Park Dedication.	1,836
Total		1,505,935

PARK DEDICATION FUNDS DISTRICT FINANCING DETAIL

District Financing	FY 2020-21 Financing				Δ
	Projected 2020-21	Revenues	Other Funds	Total Financing	
Aptos	15,000	239,061	0	254,061	1593.7%
Aptos Hills	6,000	92,722	0	98,722	1545.4%
Bonny Doon	0	72,477	0	72,477	
Carbonera	10,000	156,386	0	164,386	1543.9%
Eureka	3,000	131,292	0	134,292	4376.4%
La Selva	0	36,107	0	36,107	
Live Oak	30,000	88,370	0	118,370	294.6%
North Coast	0	5,809	0	5,809	
Pajaro	4,000	58,240	0	62,240	1456.0%
Salsipuedes	0	82,449	0	82,449	
San Andreas	0	12,488	0	12,488	
San Lorenzo	5,000	1,836	0	6,836	36.7%
Skyline	2,000	105,093	0	107,093	5254.7%
Soquel	10,000	238,524	0	248,524	2385.2%
Summit	5,300	130,493	0	135,793	2462.1%
Alba Recreation	0	517	0	527	
Boulder Creek Recreation	0	15,566	0	15,906	
La Selva Recreation	0	6,224	0	6,359	
Opal Recreation	0	19,782	0	20,212	
CERTS Reserve	0	12,219	0	12,489	
Fund Interest	39,500	6,390	0	40,595	2.8%
Total Financing	129,800	1,512,045	0	1,635,735	1160.2%

PARK DEDICATION FUNDS DISTRICT EXPENDITURE DETAIL

District Expenditures	Projected 2020-21	FY 2020-21 Expenditures			Δ
		Services & Supplies	Other	Total Expenditures*	
Aptos	15,000	0	254,061	254,061	1593.7%
Aptos Hills	6,000	0	98,722	98,722	1545.4%
Bonny Doon	0	0	72,477	72,477	
Carbonera	10,000	0	164,386	164,386	1543.9%
Eureka	3,000	0	134,292	134,292	4376.4%
La Selva	0	0	36,107	36,107	
Live Oak	30,000	0	118,370	118,370	294.6%
North Coast	0	0	5,809	5,809	
Pajaro	4,000	0	62,240	62,240	1456.0%
Salsipuedes	0	0	82,449	82,449	
San Andreas	0	0	12,488	12,488	
San Lorenzo	5,000	0	6,836	6,836	36.7%
Skyline	2,000	0	107,093	107,093	5254.7%
Soquel	10,000	0	248,524	248,524	2385.2%
Summit	5,300	0	135,793	135,793	2462.1%
Alba Recreation	0	0	527	527	
Boulder Creek Recreation	0	0	15,906	15,906	
La Selva Recreation	0	0	6,359	6,359	
Opal Recreation	0	0	20,212	20,212	
CERTS Reserve	0	0	12,489	12,489	
Fund Interest	39,500	40,595	0	40,595	2.8%
Total Expenditures	129,800	40,595	1,595,140	1,635,735	1160.2%

*Park project details can be found in the project listing in the Appendix and in the CIP document

INFRASTRUCTURE

OVERVIEW

The infrastructure budget is a snapshot of the 2020-21 Capital Improvement Program (CIP), and highlights the planned maintenance and improvements to public infrastructure, including roads, bridges, sanitation lines, stormwater drains, culverts, and more.

The County of Santa Cruz maintains over 600 miles of roads and hundreds of miles of underground infrastructure such as pipes and drains. These interconnected systems provide the foundation upon which County residents build their colorful lives.

CIP

The CIP presents a five-year financing implementation plan for capital improvements within the unincorporated County. It is an outgrowth of cooperative planning, programming, and financing efforts through the County Administrative Office and by County departments, including General Services, Health Services, Parks, Open Space and Cultural Services, and Public Works. The full CIP document is prepared by Public Works and will be presented to the Board of Supervisors separately in late May.

2020-21 INFRASTRUCTURE PROGRAM

The infrastructure program continues to be dominated by a focus on disaster recovery from the 2016-17 Winter Storms. The County of Santa Cruz was inundated with heavy rains and wind that caused over \$100 million in damage to County roads, levees, and other Public Works facilities.

The department continues to work with Federal, State, and local authorities to authorize funding for the remaining disaster sites. Nearly \$24 million in repairs is scheduled in 2020-21.

Sanitation projects in 2020-21 include the Airport Area Sewer Replacment Project in the southern portion of the County. The project will replace sewer lines throughout the Airport Boulevard area.

Additional projects in 2020-21, aside from storm damage recovery include:

- Expand Methane System at the Buena Vista Landfill.
- Continue implementation of Measure D five-year plan for road resurfacing throughout the County.
- Rehabilitate the main water line for Davenport Water and Sewer, along with inflow and filtration system improvements.
- Continue Pajaro River Bench Excavation work for protection of the levees and surrounding agricultural and residential properties.

A complete listing of proposed 2020-21 infrastructure projects can be found in the appendix.

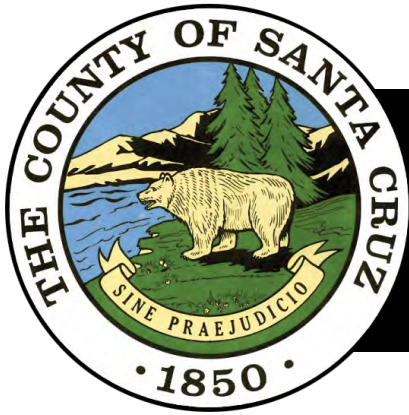
INFRASTRUCTURE FINANCING BY PROJECT

Project	Description	Recommended 2020-21*
Recycling and Solid Waste		
Methane System Expansion	Install new solar flare at Buena Vista Landfill	100,000
Facility Repairs	Repair projects at Buena Vista Landfill	150,000
<i>Recycling and Solid Waste Sub-Total</i>		<i>250,000</i>
Roads/Bridges		
2016-17 Winter Storms	Continue to repair road damage	23,981,321
Measure D Resurfacing	Implement third year of five-year plan for road resurfacing	2,700,000
Road Resurfacing	Various roads scheduled for resurfacing	7,562,209
Ongoing	Various new and ongoing road projects	9,803,370
<i>Roads Sub-Total</i>		<i>44,046,900</i>
Sanitation		
Airport Area Sewer Replacement	Replace sewer lines	9,100,000
Davenport Water	Rehabilitation of the main water line	70,000
CSA 7 Boulder Creek	Equalization Tank Replacement	250,000
Various	Ongoing sanitation projects, including capital reserves banked for future projects	2,912,271
<i>Sanitation Sub-Total</i>		<i>12,332,271</i>
Stormwater/Flood Control		
Pajaro River Project	Flood control and drainage improvements	3,138,491
Various	Various new and ongoing stormwater and drainage improvements	1,944,393
<i>Stormwater/Flood Control Sub-Total</i>		<i>5,082,884</i>
Total		61,712,055

*Infrastructure projects are multi-year projects whose financing depends largely on State and federal grant funding. The project list above shows the financing available in 2020-21, not necessarily the complete project budget. For a full project list and budget, please see the Appendix and the 2020-21 Proposed CIP document.

COUNTY FINANCING





GENERAL COUNTY REVENUES

PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
Total Revenues	150,163,528	156,662,661	160,150,309	164,967,105	4,816,796 3.0%
Less Expenditures	(117,045)	166,122	(3,633,259)	(3,093,571)	539,688 -14.9%
General Fund					
Financing	150,280,573	156,496,539	163,783,568	168,060,676	4,277,108 2.6%

REVISED BUDGET OVERVIEW

General Fund financing, also known as the Net County Cost, provides the General Fund contribution to County departments.

General County Revenues are the core revenues of the County Budget from which the County pays its State mandated share of cost for health and welfare programs, the justice system, and the operation of County departments not covered by other revenue. They are derived largely from property taxes, vehicle license fee payments allocated to the County, Sales Tax, Deed Transfer Tax, Transient Occupancy Tax (TOT) and Cannabis Business Tax (CBT) for the unincorporated area of the County.

General County Revenues also include franchise fees, fines and forfeitures, parking fees, interest earnings, certain overhead reimbursements, and the County's share of State Tobacco Tax and Homeowners Property Tax Relief. They are not related to the revenue generating activities of any County department.

The expenditures in this budget unit also include contributions to special districts that previously received an allocation from the Special District Augmentation Fund or the Supplemental Allocation Fund :

SC Port District—\$50,000

SC Resources Conservation District—\$41,289

Professional Services include estimated payments for CBT and TOT collection. Hinderliter, de Llamas & Associates (HDL) provides sales tax estimates and audits State Sales Tax allocations, and Host Compliance audits TOT collection. Other Financing Uses include a transfer for an installment payment to the Workers Compensation Fund to pay back the loan provided for the 2016-17 Storm Damage shortfall.

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for a increase of \$539,688 in expenditures and an increase of \$4,816,796 in revenues, which results in an increase of \$4,277,108 in the General Fund contribution to finance County departments' Net County Cost.

EXPENDITURES

The expenditure increase of \$539,688 results primarily from an increase in Other Financing uses for the transfer of \$195,000 for the loan payment to the Workers Compensation Fund, and an increase in Intra-Fund Transfers of \$461,801 for reduced County overhead reimbursements and estimated budget to actual savings. In addition, there is a decrease in Other Charges of \$117,113 for judgements related to property tax distribution.

REVENUES

The revenue increase of \$4,816,796 is primarily due to tax growth offset by a reclassification of \$3,000,000 in penalties to fines and assessments. Property Taxes increase by \$2,464,960 from increased growth and residual distribution totaling 2%. Decline in sales tax revenue is driven by Measure G estimates being slightly lower than projected offset by increased growth in Transient Occupancy Taxes. Cannabis Business Tax growth is greater than projected by \$753,392 based on increased revenues in the current year as manufacturers become licensed and begin to operate. An increase is expected in Intergovernmental Revenues of \$826,322 primarily from increased Proposition 172 revenue to offset increased public safety costs. A greater increase in Franchise fees is expected of \$545,661 based on current year estimates.

REVISED BUDGET DETAIL

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
Revenues						
Taxes	129,859,219	140,320,972	147,185,526	147,381,099	195,573	0.1%
Licenses & Permits	4,981,907	5,313,145	4,915,495	5,461,156	545,661	11.1%
Fines & Assessments	5,509,077	4,684,105	1,319,826	4,399,096	3,079,270	233.3%
Use of Money	3,423,707	3,478,135	3,432,511	3,433,631	1,120	0.0%
Intergovernmental	4,539,894	1,226,299	1,356,616	2,182,938	826,322	60.9%
Charges for Services	156,603	(55,082)	156,603	410,663	254,060	162.2%
Miscellaneous	1,681,122	1,674,522	1,759,732	1,674,522	(85,210)	-4.8%
Other Financing	11,999	20,565	24,000	24,000	0	0.0%
Total Revenues	150,163,528	156,662,661	160,150,309	164,967,105	4,816,796	3.0%
Less Expenditures						
Services & Supplies	273,135	454,843	393,172	393,172	0	0.0%
Other Charges	340,158	620,374	532,586	415,473	(117,113)	-22.0%
Other Financing	0	195,000	0	195,000	195,000	0.0%
Subtotal	613,293	1,270,217	925,758	1,003,645	77,887	8.4%
<i>IntraFund Transfers</i>	<i>(730,338)</i>	<i>(1,104,095)</i>	<i>(4,559,017)</i>	<i>(4,097,216)</i>	<i>461,801</i>	<i>-10.1%</i>
Total Expenditures	(117,045)	166,122	(3,633,259)	(3,093,571)	539,688	-14.9%
General Fund						
Financing *	150,280,573	156,496,539	163,783,568	168,060,676	4,277,108	2.6%

*General Fund Financing represents the change in available funding for the General Fund contribution to offset the General Fund Departments Net County Cost.

GENERAL COUNTY REVENUE CHANGES

Financing Category	Description	Impact on Revenues	Increase/ (Decrease)
Taxes	Property Taxes	Increased growth based on YTD actuals totaling 2% better than projected	2,464,960
	Property Taxes - Penalties and Delinquencies	Revenue reclassified as Fines and Forfeitures by the Auditor-Controller	(3,000,000)
	Sales Tax	Reduced growth based on YTD actuals and including reduced Measure G taxes	(623,831)
	Transient Occupancy Tax	Increased growth based on YTD actuals	612,706
	Cannabis Business Tax	Increased growth based on YTD actuals for dispensaries, cultivators and manufacturers	753,392
	Deed Transfer Tax	Reduced growth based on YTD actuals	(36,338)
	Other Misc. Taxes	Increased growth based on YTD actuals	24,684
	Subtotal Taxes	Overall increase in expected tax growth	195,573
Licenses & Permits	Franchise Fees	Increased growth based on prior year actuals for Garbage & Utility Franchise Fees	545,661
Fines & Assessments	Penalties & Redemptions and Delinquencies	Increase in Fines & Assessments primarily from a reclassification of property taxes	3,079,270
Use of Money	Interest	Increased growth over the current estimates	1,120
Intergovernmental	Proposition 172 & RDA Pass Throughs	Increase in revenues primarily based on YTD actuals estimated by HDL	826,322
Charges for Services	Assessment & Tax Collection Fees	Increase in revenues expected based on YTD actuals and minor growth	254,060
Miscellaneous	Tobacco Tax Settlement Funds	Minor decrease expected based on YTD estimates	(85,210)
Total			4,816,796

LESS GENERAL COUNTY EXPENDITURE CHANGES

Expenditure Category	Description	Impact on Expenditures	Cost / (Savings)
Other Charges	Judgements and Damages	Decreased costs as final payment is completed on the SV judgement	(117,113)
Other Financing Uses	Operating Transfers Out	Transfer loan payment to the Workers Comp Fund for the Storm Damage loan	195,000
IntraFund Transfers	County Overhead	Decreased savings from Countywide cost recovery charges & budget savings	461,801
Total			539,688
General Fund Financing			Total 4,277,108



DEBT SERVICE PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
Total Revenues	1,489,850	1,492,816	1,594,610	1,493,042	(101,568) -6.4%
General Fund	5,648,020	5,272,714	5,658,601	5,760,169	101,568 1.8%
Total Financing	7,137,870	6,765,530	7,253,211	7,253,211	0 0.0%
Total Expenditures	7,137,870	6,765,530	7,253,211	7,253,211	0 0.0%

REVISED BUDGET OVERVIEW

The Debt Service budget provides for the interest and issuance costs associated with the General Fund's Annual Tax and Revenue Anticipation Note (TRAN); and the combined principal and interest payments for the capital improvement financing provided through Certificates of Participation (CERTS) or Lease Revenue Bonds.

TRAN—SHORT-TERM FINANCING

Through the office of the Auditor-Controller-Treasurer-Tax Collector, the County issues a TRAN for cash flow purposes pursuant to authority of the California Government Code. The interest cost, TRAN consulting fees and staff costs are included in this budget.

CERTS—LONG-TERM FINANCING

The Debt Service schedule, on Table 1, shows the budgeted payment amounts for the 2019-20 and 2020-21 fiscal years. The detailed schedule in the Appendix includes all future payments of the combined principal and interest totaling \$82,874,740. The Appendix shows debt service payments by year and by fund and benefitting

District, as well as the equipment and facilities financed with the proceeds of the various certificate issues from 1996 through 2017.

On April 28, the County approved financing critical capital projects with a lease revenue bond for \$10 million and refinanced the 2011 bonds for \$5 million. Increased costs for 2020-21 will be capitalized and offset in 2021-22 by retiring debt costs for no net county cost increase.

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget includes expenditures of \$7,253,211 for countywide debt service costs offset by revenues from various other funds of \$1,493,042. This results in an increase in the General Fund contribution of \$101,568 compared to the projection for a total General Fund contribution of \$5,760,169, which represents approximately 3% of the total General Fund Net County Cost. The reduced revenues of \$101,568 are the result of declining fines and forfeiture revenues used to pay debt service.

REVISED BUDGET DETAIL

All Funds	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
Revenues					
Fines & Assessments	285,490	287,460	389,028	287,460	(101,568) -26.1%
Use of Money	333,829	333,829	333,829	333,829	0 0.0%
Other Financing	870,531	871,527	871,753	871,753	0 0.0%
Total Revenues	1,489,850	1,492,816	1,594,610	1,493,042	(101,568) -6.4%
<i>General Fund</i>	<i>5,648,020</i>	<i>5,272,714</i>	<i>5,658,601</i>	<i>5,760,169</i>	<i>101,568 1.8%</i>
Total Financing	7,137,870	6,765,530	7,253,211	7,253,211	0 0.0%
Expenditures					
Services & Supplies	115,145	149,250	149,250	149,250	0 0.0%
Other Charges	601,556	603,000	603,000	603,000	0 0.0%
Other Financing	7,037,625	7,187,988	7,224,868	7,224,868	0 0.0%
Subtotal	7,754,326	7,940,238	7,977,118	7,977,118	0 0.0%
<i>IntraFund Transfers</i>	<i>(616,456)</i>	<i>(1,174,708)</i>	<i>(723,907)</i>	<i>(723,907)</i>	<i>0 0.0%</i>
Total Expenditures	7,137,870	6,765,530	7,253,211	7,253,211	0 0.0%

YEAR 2 REVISED FINANCING CHANGES

Financing Sources	Description/ Impact	Increase/ (Decrease)
Fines & Assessments	Decrease in available courthouse construction fines.	(101,568)
General Fund	Increase in General Fund contribution.	101,568
Total		0

YEAR 2 REVISED EXPENDITURE CHANGES

No expenditure changes

DEBT SERVICE DETAIL

Table 1 - Payment By Source

All Funds	2018/19	2019/20	2020/21
General Fund			
Equipment	16,631	16,197	15,447
1400 Emeline	481,312	485,447	484,397
Homeless Persons Health Project (Residual)	5,256	6,055	6,316
Settlement Bond (General Fund Share)	955,016	957,864	955,240
HSA Buildings	1,720,611	1,715,622	1,716,486
Gammel Property	56,093	56,904	57,169
Watsonville Courthouse (General Fund)	357,172	359,970	362,509
Property Tax, Sheriff and Probation Systems	159,642	258,450	259,650
Veteran's Building and Main Jail Roof	376,935	385,875	388,675
Financial Management System/Capital Projects	373,738	371,038	373,037
Capital Projects	441,238	442,648	444,492
Human Services Capital Projects	89,600	89,792	89,949
2016 Capital Projects	77,488	78,231	78,914
2017 CREBS Projects	453,933	453,431	477,871
<i>General Fund Total</i>	<i>5,564,665</i>	<i>5,677,523</i>	<i>5,710,152</i>
<i>Other Funds and Payors</i>			
PSDMD Settlement Bond	400,000	400,000	400,000
SCCFLWCD Settlement Bond	400,000	400,000	400,000
CSA #11 (Capital Projects)	64,619	65,516	65,715
Ia Selva Library	5,677	5,759	5,786
Front Street	107,197	108,747	109,253
Criminal Justice Const. Fund - Med. Security Facility	138,008	140,004	140,656
Criminal Justice Const. Fund - Sheriff's Office	29,964	30,397	30,538
Courthouse Const. Fund - Juvenile Court	103,198	104,690	105,177
Courthouse Const. Fund - Watsonville	110,871	111,751	112,039
Animal Services Authority (7th Ave Property)	141,514	143,599	145,551
<i>Other Funds Total</i>	<i>1,501,048</i>	<i>1,510,464</i>	<i>1,514,715</i>
Total Financing	7,065,713	7,187,987	7,224,867
Funds Required			
1996 Refunding Certificates	1,694,275	1,688,905	1,689,645
2008 Certificates	159,642	258,450	259,650
2011 Certificates	376,934	385,875	388,675
2014 Refunding Certificates	497,944	501,644	499,844
2014 Lease Revenue Bonds	373,738	371,038	373,037
2015 Series A Lease Revenue Refunding Bonds	1,755,016	1,757,863	1,755,240
2015 Series B Lease Revenue Bonds	595,456	597,956	600,156
2016 Refunding Certificates	1,158,775	1,172,825	1,180,750
2017 Series A Clean Renewable Energy Bonds (CREBS)	453,933	453,431	477,870
Total Funds Required	7,065,713	7,187,987	7,224,867
Distribution Difference	0	0	0



CONTINGENCIES

PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected	
All Funds						
Revenues						
General Fund	0	5,612,609	2,500,000	3,422,455	922,455	36.9%
Total Financing	0	5,612,609	2,500,000	3,422,455	922,455	36.9%
Expenditures						
Contingencies	0	5,612,609	2,500,000	3,422,455	922,455	36.9%
Total Expenditures	0	5,612,609	2,500,000	3,422,455	922,455	36.9%

REVISED BUDGET OVERVIEW

CONTINGENCIES

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommendation provides for an increase of \$922,455 for restricted contingencies which will be addressed prior to the close of budget hearings.

The recommendation includes a general contingency of \$2,500,000. The general contingency represents 0.5% of total expenditures in order to address unanticipated costs. A prudent goal for general contingency is 1% of total expenditures.

Contingency Detail

General Contingency	2,500,000
Restricted Contingency	922,455
Total Contingencies	3,422,455



TECHNOLOGY FUND

PROPOSED BUDGET • FY 2020-21

REVISED BUDGET SUMMARY

	Actual 2018-19	Adopted 2019-20	Projected 2020-21	Recommended 2020-21	Change from Projected
All Funds					
Revenues					
General Fund	252,242	630,302	500,000	500,000	0 0.0%
Total Financing	252,242	630,302	500,000	500,000	0 0.0%
Total Expenditures	252,242	630,302	500,000	500,000	0 0.0%

REVISED BUDGET OVERVIEW

2020-21 RECOMMENDED BUDGET

The 2020-21 recommended budget updates the Year Two projection provided in the 2019-21 Proposed Budget. The recommended budget for 2020-21 includes one-time funding from estimated prior year savings of \$500,000, which will provide funding for technology improvements and equipment. Recommended funding will continue to replace outdated radios countywide and replace outdated computers for departments as needed.

2020-21 Technology Fund Detail

Radio Replacements	445,000
Various Personal Computer	55,000
Total Technology Fund	500,000

APPENDIX





COUNTY BUDGET STRUCTURE

PROPOSED BUDGET • FY 2020-21

COUNTY BUDGET STRUCTURE

BUDGET SUMMARY

The following sections summarize the County's budget information. Included are an overview of the Proposed Budget's fund structure and description of the major funds. More information about individual department budgets can be found in the 'Departmental Budgets' section of the Proposed Budget document. Financial summaries are presented in a format required by the State of California (the "State") and can be found in the 'Budget Schedules' section of this document. Schedule 1 of the Budget Schedules section of this document provides a summary of all County funds. However, the budget document includes detailed information for fewer funds than are included in the County's Comprehensive Annual Financial Report (CAFR). For information pertaining to funds other than those included in the Proposed Budget document, such as trust funds, please refer to the County's CAFR which is available from the Auditor-Controller-Treasurer-Tax Collector's Office or on the County's website.

FUND STRUCTURE

The Proposed Budget is comprised of 131 separate funds which are used to finance a variety of County services. Each of these funds can be categorized as either governmental or proprietary. Governmental funds are used to account for most of the County's General government activities such as the General Fund and the Special Revenue Funds and proprietary funds such as internal service funds and enterprise funds are used to account for the County's services and programs which are similar to those often provided by the private sector. Special Districts represent independent County government units, generally established to perform a single specified service.

BASIS OF ACCOUNTING AND BUDGETING

Governmentwide, proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the fiscal year for which the taxes are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental Funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Sales taxes, investment income, State and federal grants and charges for services are accrued at the end of the fiscal year if their receipt is anticipated within 180 days. Property taxes are accrued if they are collectible within 60 days after the end of the accounting period. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims and judgments, are recorded only when payment is due. General capital asset acquisitions and general principal payments are reported as expenditures in governmental funds. Proceeds of general long-term debt and capital leases are reported as other financing sources.

Proprietary Funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering

COUNTY BUDGET STRUCTURE

goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County's enterprise funds and internal service funds are charges to customers for services. Operating expenses for enterprise funds and internal service funds include the costs of services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

For governmentwide (governmental and business-type activities) and proprietary fund activities, the County applies all applicable Governmental Accounting Standards Board (GASB) pronouncements, as well as any applicable pronouncement of the Financial Accounting Standards Board (FASB), the Accounting Principles Board, or any Accounting Research Bulletins issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements. The County has elected not to apply the FASB standards issued subsequent to November 30, 1989, in reporting business-type activities and proprietary funds. The GASB periodically updates its codification of the existing Governmental Accounting and Financial Reporting Standards, which, along with subsequent GASB pronouncements (Statements and Interpretations), constitutes Generally Accepted Accounting Principles (GAAP) for government agencies.

GENERAL FUND

The General Fund includes expenditures and revenues associated with the delivery of services by County agencies funded mainly with property taxes, sales taxes, fees or charges for services, and available unrestricted fund balance.

SPECIAL REVENUE FUNDS

This group of funds is used to account for specific revenue sources legally restricted or committed to expenditures for a specific purpose. The budget is comprised of the Health Services Agency, Human Services Department, and Transportation and Department of Public Works, and their associated pass-through transfer funds.

LESS THAN COUNTYWIDE FUNDS

Less than Countywide Funds account for Special Revenue Funds like County Fire and Library services.

INTERNAL SERVICE FUNDS

The Internal Service Funds comprise the financing of County services between departments or programs, which includes Fleet Services, Information Services, Risk Management Services and the Department of Public Works.

ENTERPRISE FUNDS

Enterprise Funds represent operations financed and operated similar to a business enterprise and include water and sewer services.

SPECIAL DISTRICTS

The majority of the Special Districts are included in the Department of Public Works budget and a detailed listing by fund is provided in the budget schedules in the Appendix.

CAPITAL PROJECT FUNDS

The Capital Project funds are included in the Capital Projects section of the budget and a detailed listing by project is provided in the Appendix.

BUDGET POLICY

The County has adopted Budget Principles. The Budget Principles are designed to provide overall guidance in the preparation, adoption, implementation and evaluation of the annual budget. The budget principles can be found in the Appendix section. The major principles include:

- Encouraging public input;
- Balanced budgeting;
- Targeting the use of Fund Balance for one-time costs and cyclical rather than structural budgetary imbalances;
- Maintaining prudent reserves for cash flow, and for unforeseen or emergency events;
- Prioritizing funding decisions;
- Responding to changing conditions;
- Developing strategic approach to address unfunded liabilities;
- Maintaining a five-year Capital Improvement Program; and
- Seeking cost recovery.

The proposed budget incorporates recommendations reflecting these policies.

SUMMARY OF COUNTY REVENUES

The County's operations are funded through a variety of sources. Detailed information pertaining to

COUNTY BUDGET STRUCTURE

financing sources can also be found in departmental budgets located in the 'Departmental Budgets' section of this document. Following is an overview of the County's various funding sources and a discussion of the allowable uses for each different type of revenue:

STATE & FEDERAL REVENUE

State and federal revenue is the County's single largest revenue source. The majority of these revenues are used to support statutory programs, such as health and welfare services and some criminal justice programs. These funds are generally restricted in use and are not available for discretionary purposes. State and federal revenue projections are based upon economic conditions at both the State and federal level. To prepare for changes in State and federal revenue streams, the County closely monitors budget activity and the programmatic and funding decisions that are being made at the State and federal level.

TAXES

Property taxes, sales tax, transient occupancy and other taxes are the County's second largest revenue source. Property tax levels are regulated by the State, and are collected and distributed to various governmental agencies by the County. Property Tax is the most important revenue source for the County. The formula for calculating property taxes is determined by Proposition 13 (the People's Initiative to Limit Property Taxation) which was passed by California voters in 1978. Proposition 13 sets the tax rate for real estate at one percent of a property's assessed value and limits changes to a property's assessed value based on the Consumer Price Index up to two percent each year. Property values are otherwise only reassessed upon a change of ownership or the completion of new construction. The County distributes property tax dollars to various government agencies and retains approximately 13% of the total property taxes collected, which is used to fund a variety of County programs and services. Property tax revenues are projected each year based on the total assessed value of the County which is estimated by taking into account inflationary factors such as the Consumer Price Index, new construction, sales activity, as well as the number of Proposition 8 (decline in value) assessments.

LICENSES, PERMIT FEES & CHARGES FOR SERVICES

Revenue in this category comes from fees that the County charges for a variety of specific services and activities. License revenues are received for activities including franchise fees paid by utilities, cable companies or trash haulers in order to do business within the County. Permit revenues are generated by charges for construction or inspection permits for building, electrical, plumbing or temporary use permits for holding events. Revenues are also generated by the collection of fees for value-added services that are not tax supported or might not otherwise be provided without fees and are used to fund those services. Revenue from licenses, permits, and charges for services is projected based on prior year levels, changes to the County's fee schedule and other trends such as construction activity or external economic factors which indicate demand for services.

FINES, FORFEITURES & PENALTIES

Revenue from fines, forfeitures and penalties is generally received from court-ordered fees, other types of public safety violations (e.g. tickets) or penalties charged as the result of being late in making payments to the County (e.g. for property taxes or transient occupancy tax). Much like charges for services, revenue from fines, forfeitures and penalties is often used to fund enforcement activities. Revenue in this category is projected based on prior year levels and external economic conditions. Fine, forfeiture and penalty revenue tends to be counter cyclical, especially for penalties for late payments to the County. Changes in law enforcement priorities and staffing levels can also have an impact on the level of issuance and collection of fines, forfeitures and penalties.

INTEREST EARNINGS

Revenue in this category is received from the investment of County funds. The use of the revenue received from these sources is discretionary and is projected based upon prior year actual amounts. Estimates for revenues from interest earnings are based upon the projected treasury balance and current interest rates.

FUND BALANCE AVAILABLE (FBA) & USE OF RESERVES

The Fund Balance Available is the portion of fund balance that is not reserved, encumbered or

COUNTY BUDGET STRUCTURE

designated and therefore is available for financing a portion of the budgetary requirements for the upcoming fiscal year. The County has two types of reserves: general reserves and designations. General reserves are not designated for a specific purpose. They serve to stabilize the County's cash position prior to the receipt of property tax revenues and they provide protection against downturns in the economy or against major unexpected events. Designations are reserves that are set aside for specific purposes. These designations help provide for the County's long-term financial needs.

OTHER MISCELLANEOUS REVENUES & OTHER FINANCING SOURCES

This category is a catch-all for revenues that do not fit into one of the major revenue categories discussed above. Revenues in this category come from a variety of sources including assessments, or revenue from reimbursement agreements or pass-through from trust funds. Other revenue sources vary from Department to Department and can be projected based upon either prior year actual amounts or from set annual costs such in the case of water or sewer assessments in County Service Areas.

SUMMARY OF COUNTY EXPENDITURES

The County's operating expenditures are diverse and vary by program and department. Detailed information about departmental expenditures can be found in the Departmental Budgets section of this document. Following is an overview of the County's major expenditure categories:

SALARIES & BENEFITS

This expenditure category accounts for the largest appropriation of County dollars. Salaries and benefits includes employee wages, the amount that the County appropriates for employee pensions, the County's contribution for life insurance and various health benefits for employees and their dependents, and other various employee benefits. Social security taxes, workers' compensation payments and unemployment insurance payments are also included in this expenditure category. Salary and benefit costs are driven by the number of County employees, negotiated labor agreements and the cost of employee benefits.

RETIREMENT PROGRAM

The County provides retirement benefits, disability benefits, periodic cost-of-living adjustments, and death benefits to plan members and beneficiaries (the "Plans"). The Plans are part of CalPERS, an agent multiple-employer plan administered by CalPERS, which acts as a common investment and administrative agent for participating public employers within the State. Benefit provisions are established by State statute and by County contracts with employee bargaining groups. The Plans cover three separate employee groups – Miscellaneous, Safety and Safety Sheriff. Active members in the Plans are required to contribute a percent of their annual covered Salary. The contribution requirements of Plan members and the County are established by CalPERS and labor negotiations. The County's net pension liability for the Plans is measured as the total pension liability, less the pension plan's fiduciary net position. Details regarding the County's contributions by Plan and the Unfunded Pension Liability can be found in the County Financial Statements.

SERVICES & SUPPLIES

Services and supplies is the County's second-largest expenditure category. Examples of services and supplies expenses include office supplies, computers and software purchases, maintenance contracts or other types of professional service contracts. The budget for services and supplies is driven by the cost of contracts, changes to the Consumer Price Index and the need for services and supplies which support County operations.

OTHER CHARGES

This category includes a variety of smaller expenditure categories such as debt service payments and pass through expenses to other agencies and/or funds, and accounts for a significant portion of the County's total expenditures.

FIXED ASSETS

Fixed asset costs make up the smallest portion of the County's total expenditures. They typically have a value of over \$5,000 and include items like vehicles, copy machines, land or specialty equipment. The amount of fixed assets fluctuates from year to year based upon the age of equipment or vehicles and projects being carried out by departments.

COUNTY BUDGET STRUCTURE

INTRA-FUND TRANSFERS

Intra-Fund Transfers are interdepartmental cost allocations to offset the cost of services provided by various General Fund departments to other General Fund functions.

GENERAL FUND

GENERAL FUND CASH FLOW

The County Budget's General Fund includes programs which are provided on a largely countywide basis (health care, welfare, courts and detention facilities) and municipal services to the unincorporated areas not otherwise included in a special district. The programs and services are financed primarily by the County's share of property taxes, revenues from the State and federal government, and charges for services provided.

General Fund expenditures tend to occur in equal amounts throughout the fiscal year. Conversely, receipts follow an uneven pattern, primarily as a result of secured property tax installment payment dates in December and April and from delays in payments from other governmental agencies, two of the largest sources of General Fund revenues. As a result, the County incurs short-term borrowing using a Tax and Revenue Anticipation Note (TRAN) to facilitate cash flow until all the property taxes are received.

GENERAL FUND REVENUE DETAILS

AD VALOREM PROPERTY TAXES

Taxes are levied for each fiscal year on taxable real and personal property which is situated in the County as of the preceding January 1. For assessment and collection purposes, property is classified either as "secured" or "unsecured," and is listed accordingly on the assessment roll. The "secured roll" is that part of the assessment roll containing State assessed property and real property having a tax lien which is sufficient, in the opinion of the assessor, to secure payment of the taxes. Other property is assessed on the "unsecured roll."

THE TEETER PLAN

The County has adopted an alternate procedure authorized in Chapter 3, Part 8, Division 1 of the Revenue and Taxation Code of the State of California (comprising Sections 4701 through 4717, inclusive) commonly referred to as the "Teeter Plan," for

distribution of certain property tax levies on the secured roll. Pursuant to the Teeter Plan, the County adopted Resolution 541-93 on October 5, 1993 adopting the Teeter Plan. Generally, the Teeter Plan provides for a tax distribution procedure by which secured roll taxes are distributed to taxing agencies within the County included in the Teeter Plan on the basis of the tax levy, rather than on the basis of actual tax collections. The County then receives all future delinquent tax payments, penalties and interest, and a complex tax redemption distribution system for all participating taxing agencies is avoided. All taxing agencies within the County are participating in the Teeter Plan.

In addition, pursuant to the Teeter Plan, the County is required to establish a tax losses reserve fund to cover losses which may occur in the amount of tax liens as a result of special sales of tax-defaulted property (i.e., if the sale price of the property is less than the amount owed). The appropriate amount in the fund is determined by one of two methods: (1) an amount not less than 1% of the total amount of taxes and assessments levied on the secured roll for a particular year for entities participating in the Teeter Plan, or (2) an amount not less than 25% of the total delinquent secured taxes and assessments calculated as of the end of the fiscal year for entities participating in the Teeter Plan. The County's tax losses reserve fund is fully funded at two times in accordance with the County's most current election (on October 29, 2013) to be governed by the second alternative estimated at \$5.8 million. Accordingly, any additional penalties and interest that otherwise would be credited to the tax losses reserve fund are available to be credited to the County's General Fund.

TRANSIENT OCCUPANCY TAXES

The County levies a transient occupancy tax on hotel and motel bills. In November 2012, voters set this tax rate at 11%.

SALES & USE TAXES

Sales tax is collected and distributed by the State Board of Equalization. Each local jurisdiction receives an amount equal to 1% of taxable sales within their jurisdiction.

On March 2, 2004, voters approved a bond initiative formally known as the "California Economic Recovery

COUNTY BUDGET STRUCTURE

Act.” This act authorized the issuance of \$15 billion in bonds to finance the 2002-03 and 2003-04 State budget deficits, which would be payable from a fund to be established by the redirection of tax revenues through the Triple Flip. Under the “Triple Flip,” one-quarter of local governments’ 1% share of the sales tax imposed on taxable transactions within their jurisdiction will be redirected to the State. In an effort to eliminate the adverse impact of the sales tax revenue redirection on local government, the legislation provides for property taxes in a previously established Educational Revenue Augmentation Fund (ERAF) to be redirected to local government. Because the ERAF monies were previously earmarked for schools, the legislation provides for schools to receive other state General Fund revenues. The swap of sales taxes for property taxes has terminated, with final adjustments being made during 2016-17.

TRANSACTION TAX

In November 2018, voters approved a half cent transaction tax, known as Measure G, as an add on sales tax on taxable sales of goods in the unincorporated area. The collection began in April 1, 2019. Tax was established to fund specific programs and projects and maintain essential services.

CANNABIS BUSINESS TAX

In November 2014, voters approved a tax of up to 10% on the gross sales of medical marijuana businesses in the unincorporated County. The initial year tax was established at 7%, and collection began in December 2014.

PROPERTY TAX IN-LIEU OF MOTOR VEHICLE LICENSE FEE

The payments of property tax in-lieu of Motor Vehicle license fees (“VLF”) are a State backfill from property tax revenues for a portion of the VLF fees collected statewide.

STATE & FEDERAL FUNDS

A significant source of the County’s revenues comes from State and federal funds. Payment of State funds depends on the adoption of the State budget, including the appropriations providing for local assistance. These revenues are shown in the statements as “intergovernmental revenues”. The significant categories of State aid include

additional taxes in-lieu of VLF for a portion of fees realigned to the Health Services Agency, Proposition 172 (sales tax dedicated to public safety uses) and reimbursement for programs such as Aid to Families with Dependent Children, In-Home Supportive Services, Medi-Cal, food stamps, Short/Doyle medical and mental health services, AB 109 realignment, and AB 118 food programs. The significant categories of federal aid include various health programs, foster care programs, Aid to Families with Dependent Children, adoption assistance program, supplemental nutrition assistance program and child welfare programs.

DEBT SERVICE

SHORT-TERM OBLIGATIONS

In four of the last five years, the County has issued \$50,000,000 of Tax and Revenue Anticipation Notes. Since FY 2011-12, the County has issued \$48,000,000 of tax and revenue anticipation notes for cash flow purposes. The notes for FY 2018-19 in the amount of \$45,000,000, are due on July 1, 2019, and the County has made the required set-asides for such notes. All other notes have been repaid on their respective maturity dates.

LONG-TERM OBLIGATIONS

General Obligation Debt. The County has no long-term general obligation bonded indebtedness outstanding and has never defaulted on any of its bonded indebtedness previously issued. The County has no authorized but unissued general obligation debt.

LEASE OBLIGATIONS

The County has made use of various lease arrangements with joint powers authorities to finance capital projects and purchase equipment through the issuance of Certificates of Participation and Lease Revenue Bonds. Upon expiration of these leases, title to the projects or equipment vests in the County. There are currently nine outstanding Certificates of Participation and Lease Revenue Bonds aggregating \$82 million in principal amount. All issues are fixed-rate obligations. The County also leases other assets under both operating and capital leases. Details can be found in the Debt Service Budget.

COUNTY BUDGET STRUCTURE

FINANCIAL STATEMENTS

The County's accounting policies conform to Generally Accepted Accounting Principles (GAAP) and reporting standards set forth by the State Controller. The audited financial statements also conform to the principles and standards for public financial reporting established by the National Council of Government Accounting and the Governmental Accounting Standards Board. The government-wide financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due. The County retained the certified public accounting firm of Brown Armstrong in Bakersfield, Calif., to examine the general purpose financial statements of the County as of and for the year ended June 30, 2016. Those Financial Statements can be found on the County's website.

FUND BALANCE

The County believes that sound financial management principles require that sufficient funds be retained by the County to provide a stable financial base at all times. To retain this stable financial base, the County needs to maintain unrestricted fund balance sufficient to provide financial reserves for unanticipated expenditures and/or revenue shortfalls of an emergency nature. Committed, assigned and unassigned fund balances (described below under "Financial Statements - GASB Statement No. 54") are considered unrestricted.

The purpose of the County's fund balance policy is to maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unpredicted one-time expenditures.

The policy is designed to achieve and maintain committed and assigned fund balance categories of no less than 10% of the upcoming year's estimated General Fund budgetary revenues. Budgetary revenues have typically been 5-6% higher than actual revenues shown in its General Fund financial statements because the budget includes revenue from interdepartmental transfers that are eliminated in the preparation of the audited financial statements.

GASB STATEMENT NO. 54

The County was required to implement GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definition, for the Fiscal Year ending June 30, 2011. GASB No. 54 establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. The initial distinction that is made in reporting fund balance information is identifying amounts that are considered non-spendable, which are amounts that cannot be spent because they are either not spendable in form or legally or contractually required to be maintained intact. GASB No. 54 also provides for additional classification as "restricted," "committed," "assigned," and "unassigned" based on the relative strength of the constraints that control how specific amounts can be spent.

RESTRICTED

Restricted fund balance includes amounts with constraints placed on their use that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or improved by law through constitutional provisions or enabling legislation. The County currently has only a minor amount of "Restricted" fund balance.

COMMITTED

Committed fund balance includes amounts that can only be used for a specific purpose determined by formal action of the Board of Supervisors and that

COUNTY BUDGET STRUCTURE

remain binding unless removed in the same manner. The establishment of a “committed” fund balance requires (in accordance with the County’s Fund Balance Policy) the passage of a resolution by a simple majority vote before June 30 of the applicable fiscal year.

The Board of Supervisors established a separate committed fund balance account known as the Reserve for Working Capital. Funding of the Reserve for Working Capital is established by resolution during the annual budget process. The purpose of the reserve is to assist the County in maintaining a minimal fund balance. In accordance with the County’s Fund Balance Policy, any use of funds requires a four-fifths vote of the Board of Supervisors appropriating the funds and a resolution of the Board of Supervisors declaring a Fiscal Emergency.

The Board of Supervisors has also established a separate committed fund balance account known as the Reserve for Economic Uncertainty. Funding of the Reserve for Economic Uncertainty is established by resolution during the annual budget process. The reserve is to be used only during recessions or periods of economic distress as measured by periods of time when the local unemployment rate exceeds 8% and/or the rate of inflation exceeds the growth in property taxes. In accordance with the County’s Fund Balance Policy, any use of funds requires a four-fifths vote of the Board of Supervisors appropriating the funds.

The Board of Supervisors has also established a separate committed fund balance account known as the Reserve for Natural Disasters. Funding of the Reserve for Natural Disasters is established by resolution during the annual budget process. The purpose of the Reserve is to fund extraordinary operating costs, legal costs and cash flow associated with delays in State and federal reimbursements for any natural disaster. In accordance with the County’s Fund Balance Policy, any use of funds requires a four-fifths vote of the Board of Supervisors appropriating the funds.

ASSIGNED

Assigned fund balance includes amounts that are constrained by the County’s intent to be used for specific purposes. In accordance with the County’s Fund Balance Policy, the Board of Supervisors has the authority to assign funds for a specific purpose, or change or remove an assignment, with a simple majority vote.

The County Administrative Officer also has the authority

to assign funds for specific purposes, and to change or remove the assignment, which action is to be reported to the Board of Supervisors at their next meeting. An appropriation of existing fund balance to eliminate a projected budgetary deficit in the subsequent year’s budget may be classified as Assigned fund balance. The Board of Supervisors has approved establishment of assigned fund balance for federally qualified health programs. The amount assigned is for revenue already recognized in the General Fund and assigned to mitigate risk associated with health’s managed care programs, provide an audit reserve for disallowed costs under State or federal programs, and hold for possible future required repayments.

RESERVES

The 2019-20 Adopted Budget includes a total committed and assigned fund balance of \$56,704,577 or 10% of budgetary revenues. Established Board policy identifies 10% of General Fund revenues as the County’s optimal reserve target by FY 2021-22. Due to prior year budget to actual savings the County achieved this reserve target early in FY 2017-18 and is now maintaining the reserves at 10%. Based on the Proposed Budget 2020-21 revenues of \$583.7 million, the projected 2020-21 year-end General Fund committed and assigned reserve goal is \$58,374,384 million, or 10% of General Fund estimated revenues. For a breakdown of reserves see Schedules 3 and 4 under the Budget Schedules section. The complete Fund Balance Policy can be found in the Appendix Section.



COUNTY BUDGETING PRINCIPLES

PROPOSED BUDGET • FY 2020-21

COUNTY BUDGETING PRINCIPLES

COUNTY OF SANTA CRUZ POLICIES AND PROCEDURES MANUAL

GENERAL FUND BUDGETING PRINCIPLES

TITLE V – ADMINISTRATION AND LEGISLATION

SECTION 500 – GENERAL FUND BUDGETING PRINCIPLES

INTRODUCTION

The Santa Cruz County Annual Budget is a resource-allocation document which serves as the financial plan for the County. Its purpose is to implement the goals and policies as determined by the Board of Supervisors. The following principles are designed to provide over-all guidance in the preparation, adoption, implementation and evaluation of the annual budget.

PUBLIC INPUT

Proposed budget documents should be made available to the Board and the public as early as possible.

The County Administrative Officer shall present a Proposed Budget for the review of the Board of Supervisors and the public 6 to 8 weeks prior to the adoption of the County budget, or earlier if possible. This will ensure that the community recognizes what is at risk in the budget and to provide adequate time to plan for the outcome.

Public comment is encouraged.

The County shall hold public hearings prior to the adoption of the budget to receive input. Opportunities shall be provided for public comment at the beginning of the hearings, during the Board of Supervisor's public review, and before final budget adoption.

GENERAL BUDGET PRINCIPLES

The County shall adopt a balanced budget.

The budget should be structured to assure that ongoing operating revenues and expenditures are balanced on both a short and long term basis.

The County Budget shall conform to all applicable requirements.

In accordance with applicable administrative requirements and including state regulations and Generally Accepted Accounting Principles (GAAP) for governmental agencies, the County shall adopt a balanced budget using reliable information to continue to build trust, confidence and credibility throughout the process.

Employees are the most valuable resource in providing public services.

Quality public service begins with employees that dedicate their careers to building and providing services to the public. Budget choices must value the contribution of employees and promote their continued dedication to provide services. The County shall limit the use of consultants where possible and train County staff to perform those tasks.

The budget shall be based on realistic revenue and expenditure projections.

The budget shall use realistic revenue and expenditure projections based on past actual experience, projected outside funding, and other financial conditions. The County shall rely on new revenues from anticipated growth or revenues contingent upon passage of legislation only when reasonably assured. Future costs shall only be budgeted if there is a high probability that the funds shall be available to support them.

COUNTY BUDGETING PRINCIPLES

The County shall target the use of Fund Balances. Fund balances should be used to address one-time costs, maintenance of reserves and addressing cyclical rather than structural budgetary imbalances. The budget shall distinguish between cyclical and structural deficits. Temporary downturns shall be addressed by using reserves, putting a freeze on hiring, deferring capital or maintenance spending and other similar short term measures. Long-term structural budget issues require permanent restructuring of services and operations, which may be phased in over an appropriate interval of time and based on the magnitude of the imbalance.

The County should regularly monitor budget conformity.

The status of expenses and revenues for each department shall be closely and thoroughly monitored by Department Heads. Any deviations from planned revenue receipts and expenses shall be addressed by the Department Head by recommending adjustments to assure the year end actuals are in balance.

The County shall endeavor to maintain a diversified revenue base sufficient to meet priority service needs.

The County shall endeavor to establish and maintain a diversified and reliable revenue base to reduce the effects of fluctuations in any single revenue source. Efforts shall be directed to optimize existing revenue sources while reviewing potential new revenue sources. The County shall attempt to identify revenues to meet the service needs determined by the Board of Supervisors.

RESERVES AND CONTINGENCIES

The County shall maintain prudent reserves for cash flow, designated purposes and unforeseen or emergency events.

The County shall maintain total reserves and contingencies in all categories in the approximate 7-10% range as measured by budgeted revenues. These amounts will fluctuate based on the economy, the needs of the County, the requirements of the rating agencies, and other related considerations.

The County shall maintain a working capital reserve to meet the financial obligations of the County as they come due.

The County shall maintain designated reserves to address uncertainties. Examples of these designated reserves could include program reserves, capital project accumulation reserves and the like. The need and extent of these reserves shall reflect the current and future needs of the County. The County shall maintain an emergency reserve to address some of the costs of natural disasters and unforeseen calamities.

The County shall limit the use of contingencies to emergencies and/or unusual or non-planned expenses.

USE OF RESOURCES

The County shall endeavor to maintain a budget which prioritizes the health, safety and welfare of the residents of the County and the preservation of the quality of life in the County and its environment.

The annual budget provides an opportunity to review the County's budget priorities, make revisions to address emerging needs and reflect changes in federal, state and local conditions. Protecting the County's health, safety, welfare, quality of life and natural resources to the greatest extent possible will assure the well-being of the community and future generations.

The County shall prioritize funding decisions based on legal requirements, the essential services of the county and discretionary services, as finances allow.

The County shall prioritize available resources and services according to whether they are legally mandated, essential (including business functions), or discretionary. Mandated expenditures will have the first call on the County's scarce resources, followed by essential services to the public and the business responsibilities of the County. Remaining funds will be allocated to discretionary services based on availability and only after consideration of both the short and long term needs and sustainability of the resources.

Funding decisions between mandated and discretionary services should consider the interrelated nature of service outcomes, including the potential for cost-avoidance in mandated services.

The County should protect direct services to the public as a priority.

COUNTY BUDGETING PRINCIPLES

The community needs to be able to depend on County services during difficult economic times. Budget priorities should always support services to the public.

Protect services that comprise the safety net in our community.

During times of economic distress, some local residents may need help for the first time in their lives. The County should work to ensure that both County services and community programs are available to help out the growing number of those in need.

Identify community services that might be cut early enough for the community to develop new strategies to fund them.

The County should support efforts of the community to assume the cost of services that are being reduced by the County.

The budget must be responsive to changing conditions.

Budgets should flexibly adjust to constantly changing conditions; which include changes in revenue, changes in demand, and changes in the law and policy. Changing conditions can also drive a need for shifts in service delivery priority.

One-time funds should be allocated to one-time expenses.

The County should fund ongoing costs with ongoing revenues and shall avoid the use of one-time revenues to support ongoing expenditures. It is recognized that in times of significant budget deficits, one-time funds may be allocated to ongoing costs as a part of a strategic plan to phase down expenditures over multiple years.

Leverage federal and state resources wherever possible.

The County should stretch local resources as far as possible and should maximize other funding streams when available.

The County shall minimize the allocation of local resources to overmatch or replace lost funding from outside revenue sources.

The County shall normally implement mandated programs at the level of funding provided by the State or federal government.

The County shall operate State or federal programs

based on the level of funding provided and shall not backfill reductions with County General Fund except when local priorities dictate the need for continuation. The County shall avoid General Fund subsidies to other special funds.

Resources should be maximized within and across departments, other jurisdictions, and community partners.

Our county has benefited from strategies that provide a preventative function. Departments should be encouraged in these activities, and overall savings should be calculated across departments rather than simply within departments to support these efforts. This will also promote collaboration rather than competition within our departments.

Duplicate and overlapping service provision dilutes the funds available to provide services. The County should look for opportunities to eliminate duplication by partnering and collaborating to share services and where appropriate, overlapping services should be consolidated. Opportunities to increase and enhance revenues should be pursued.

Enhancing existing revenues and bringing in new revenues should be encouraged. Revenue from all sources should be considered including but not limited to grants, fees, and fines. The cost of fiscal administration and the sustainability of the revenue should be considered.

The use of technology should be increased where appropriate to meet community need and increase productivity.

Scale back instead of cutting out when appropriate.

Reducing staff hours and services instead of eliminating positions and programs provide the opportunity to rebuild more readily when the economy improves.

Programs should be regularly evaluated by departments and audits shall be conducted in accordance with generally accepted audit standards.

Programs and service levels shall be evaluated by departments based on performance and alignment with County resources. Audits shall be done in accordance with the generally accepted standards for government audits.

COUNTY BUDGETING PRINCIPLES

The County shall develop strategic approaches to address unfunded future liabilities.

Managing future liabilities such as PERS and retiree medical care costs shall be actuarially sound, unless otherwise prescribed by law or regulation. To the extent that liabilities exceed anticipated current contributions, the County shall develop appropriate strategies to phase in funding to address the anticipated costs of unfunded liabilities. The goal is to assure that future budgets do not reflect a disproportionate share of costs for current programs, services or expenditures.

The County shall maintain a Five Year Capital Improvement Program.

The County shall maintain a five year financing and implementation plan for capital improvements. The County shall maintain an annual Capital Improvement Program designed to ensure proper planning, funding and implementation of major capital projects.

COST RECOVERY

When fees for service are appropriate, the County shall seek to recover the cost for providing the services.

The County shall evaluate the feasibility and legality of imposing fees or other charges for any service provided by the County.

The County shall charge fees for services where the cost can be accurately attributed to specific users and where the cost of charging the fee is appropriate. The full cost of providing a service shall be calculated in order to provide a basis for setting the charge or fee. Full cost incorporates direct and indirect costs, including operations and maintenance, overhead, and charges for the use of capital facilities.

The County shall review and update charges and fees periodically based on factors such as the impact of inflation, other cost increases, the adequacy of the coverage of costs, and current competitive rates. Charges and fees shall be established to ensure that they are reasonable, fair, equitable in nature, and are proportionately representative of the costs incurred by the County.

The County shall make information on charges and fees available to the public, including information about the amounts of charges and fees, current and proposed, both before and after adoption.

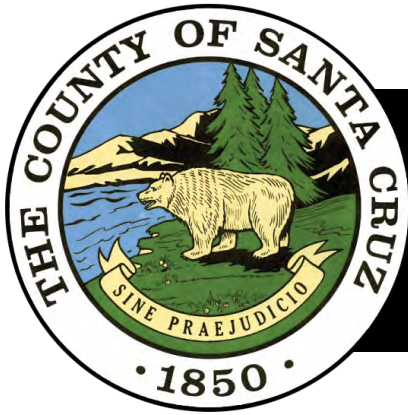
INVESTMENT POLICIES

The County shall, through the annual adoption of the Treasurer's Investment Policy by the Board of Supervisors, assure continued compliance with state Government Code requirements for prudent management of County and other local government money. The Investment Policy is a public, transparent and enforceable document that assures the safety and liquidity of public monies for timely use by public agencies with funds on deposit in the Investment Pool. With regard to yield, the Investment Policies provide guidance for prudent investment of public monies commensurate with market conditions.

DEBT POLICIES

The County's Debt Management Policy shall conform to all federal and State requirements. The Debt Management Policy confirms the commitment of the Board of Supervisors, County staff, advisors and other decision makers to adhere to sound financial management practices. The County shall not use long-term debt financing for any recurring purpose such as current operating and maintenance expenditures. The term of any County debt issue shall not exceed the useful life of the assets being acquired or constructed by the debt issue.

No bond issue shall be undertaken without consulting appropriate external financial advisers, bond counsel and disclosure counsel and reviewed by the County's Debt Oversight Committee. The County shall provide full disclosure on every financial report and bond prospectus and shall strive to maintain the best possible bond rating on all debt issuances. The County shall endeavor to maintain the creditworthiness of the County's bond rating and the marketability of its debt.



COUNTY FUND BALANCE POLICY

PROPOSED BUDGET • FY 2020-21

COUNTY FUND BALANCE POLICY

COUNTY OF SANTA CRUZ POLICIES AND PROCEDURES MANUAL

FUND BALANCE POLICY

TITLE I – FINANCE AND ACCOUNTING SECTION 450 - FUND BALANCE POLICY PURPOSE

The County of Santa Cruz establishes and will maintain classifications of fund balance, as defined herein, in accordance with Governmental Accounting and Financial Standards Board Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. The Fund Balance Policy will help the County maintain a strong fiscal position to weather negative economic trends, and provide financial resources to protect the County against unforeseen circumstances and events such as revenue shortfalls and unanticipated expenditures. It also is intended to preserve flexibility to make adjustments in funding for programs approved in connection with the annual budget. The Fund Balance Policy is established with a long-term perspective, recognizing that stated thresholds are considered minimum balances. This Policy shall only apply to the County's governmental funds.

A. FUND BALANCE DEFINITIONS

Fund balance is essentially the difference between the assets and liabilities reported in a governmental fund. There are five separate components of fund balance, each of which identifies the extent to which the County is bound to honor constraints on the specific purpose for which amounts can be spent.

NONSPENDABLE FUND BALANCE

Consists of funds that cannot be spent due to their form, such as inventories or prepaid invoices, or funds that legally or contractually must be maintained intact.

RESTRICTED FUND BALANCE

Includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.

COMMITTED FUND BALANCE

Includes amounts that can be used only for the specific purposes determined by a formal action of the Board of Supervisors. Formal action must be taken prior to the end of any fiscal year to establish, change or remove the limitation placed on these funds.

ASSIGNED FUND BALANCE

Consists of funds set aside for specific purposes but do not meet the criteria for Restricted or Committed. These can be established, changed or removed by the Board of Supervisors or delegated to an official. Assigned funds cannot cause a deficit in Unassigned fund balance. Governments are required to disclose information about the processes through which constraints are imposed on amounts in the Committed and Assigned classifications.

UNASSIGNED FUND BALANCE

Unassigned fund balance is the residual classification for the General Fund and includes all spendable amounts not contained in the other classifications. These funds are available for any purpose in the fund.

B. PROVISIONS

NONSPENDABLE FUND BALANCE

Funds will be classified as Nonspendable based upon the underlying nature of the related asset. No policy statement is required for funds to be classified as Nonspendable.

RESTRICTED FUND BALANCE

Funds will be classified as Restricted based upon the nature of the externally stipulated restriction. No policy statement is required for funds to be classified as Restricted.

COUNTY FUND BALANCE POLICY

COMMITTED FUND BALANCE

The Board of Supervisors has the authority to set aside funds for a specific purpose. The establishment of Committed fund balance requires the passage of a resolution by a simple majority vote before June 30 of the applicable fiscal year. Board action is required to change or remove the commitment. The Board resolution shall identify the title of the commitment, describe the specific purpose for the commitment, and the actual amount of the commitment or the process or formula necessary to calculate the actual amount. Funding for Committed fund balance shall be approved annually by the Board of Supervisors as part of the budget approval process.

ASSIGNED FUND BALANCE

The Board of Supervisors has the authority to assign funds for a specific purpose with a simple majority vote. The same action is required to change or remove an assignment.

The County Administrative Officer also has the authority to assign funds for specific purposes, and to change or remove the assignment. The establishment, change or removal of an assignment by the County Administrative Officer must be reported to the Board of Supervisors at the earliest opportunity. The Board may change or remove an assignment established by the County Administrative Officer with a simple majority vote.

An appropriation of existing fund balance to eliminate a projected budgetary deficit in the subsequent year's budget may be classified as Assigned fund balance.

UNASSIGNED FUND BALANCE

Unassigned fund balance is the residual amount of fund balance in the General Fund. It represents the resources available for future spending. An appropriate level of Unassigned fund balance should be maintained in the General Fund to cover unexpected expenditures and revenue shortfalls. Unassigned fund balance may be accessed in the event of unexpected expenditures.

C. STABILIZATION ARRANGEMENTS

A stabilization arrangement may be established to provide funds for an urgent event that affects the safety of employees, residents or property. A stabilization arrangement will be classified as either Restricted or Committed fund balance, depending on the source of constraint on its use. The Board of Supervisors has the authority to establish a stabilization arrangement that will be classified as Committed fund balance. The Board resolution establishing the committed stabilization arrangement shall identify the title of the stabilization arrangement, and describe the specific,

non-routine circumstances under which the stabilization arrangement may be spent. Stabilization arrangements that do not meet the criteria to be classified as Restricted or Committed are required to be classified as Unassigned fund balance.

D. MINIMUM BALANCE

The minimum fund balance in the County General Fund's Committed and Assigned fund balance categories shall be no less than a total of 7% of the upcoming budget year's estimated revenues. The amount of each fund balance classification shall be estimated and reported in both the Proposed Budget and the Adopted Budget based on the upcoming budget year's revenues as estimated in those documents. If the General Fund fund balance falls below the minimum, the County shall develop a funding plan and a timeframe to bring it to the minimum balance.

E. ORDER OF USE OF FUND BALANCE

Unless the Board of Supervisors takes action stating otherwise at the time the expenditure is approved, the County considers Restricted fund balances to be spent first when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available. Similarly, when an expenditure is incurred for purposes for which amounts in any of the unrestricted classifications of fund balance could be used, the County considers Committed amounts to be reduced first, followed by Assigned amounts and then Unassigned amounts.

F. MONITORING, REPORTING AND REVIEWING

The County Executive Officer and Auditor-Controller shall jointly prepare an annual report documenting the status of fund balance for the Board's review in conjunction with consideration of the annual budget. The County's Fund Balance Policy shall be reviewed annually to evaluate its sufficiency.

G. SPECIFIC GENERAL FUND COMMITTED RESERVES

COUNTY FUND BALANCE POLICY

1. RESERVE FOR WORKING CAPITAL

Purpose – The Reserve for Working Capital is intended to remain intact and unused to assist the County in maintaining a minimal fund balance.

Establishment and Approval – This stabilization arrangement will be established by a resolution of the Board of Supervisors, and will be approved annually by the Board during the budget approval process.

Use of Funds – Requires a four-fifths vote of the Board of Supervisors appropriating the funds, and a resolution by the Board of Supervisors declaration of Fiscal Emergency.

Fund Balance Classification – Committed fund balance stabilization arrangement.

2. Reserve for Economic Uncertainty

Purpose – The Reserve for Economic Uncertainty will only be used during recessions or periods of economic distress as measured by periods of time when the local unemployment rate exceeds 8% and or the rate of inflation exceeds the growth in property tax revenue.

Establishment and Approval – This stabilization arrangement will be established by a resolution of the Board of Supervisors, and will be approved annually by the Board during the budget approval process.

Use of Funds – Requires a four-fifths vote of the Board of Supervisors appropriating the funds.

Fund Balance Classification – Committed fund balance stabilization arrangement

3. Reserve for Natural Disasters

Purpose – The Reserve for Natural Disasters is to fund the extraordinary operating costs, legal costs and cash flow problems associated delays in State and federal reimbursements for any natural disaster declared by County's Director of Emergency Services and subsequently ratified by the Board of Supervisors, and the State of California or the federal government.

Establishment and Approval – This reserve will be established by a resolution of the Board of Supervisors, and will be approved annually by the Board during the budget approval process.

Use of Funds – Requires a four-fifths vote of the Board of Supervisors appropriating the funds.

Fund Balance Classification – Committed fund balance

H. SPECIFIC GENERAL FUND ASSIGNED RESERVES

1. Assignment for Federal Qualified Health Programs

Purpose – This assignment for Federal Qualified Health Programs is intended to provide a reserve for federally qualified health service programs 1) to provide a cushion to mitigate risk associated with mental health managed care programs, (2) to provide an audit reserve for disallowed mental health costs under State or federal programs, and (3) to hold for possible future repayments of grant funds. Other cost savings and unanticipated revenues should be relied on first before the use of the assignment for federally qualified health service programs.

Establishment and Approval – This assignment will be established by the County Administrative Officer, and will be approved annually by the Board during the budget approval process.

Use of Funds – Requires a simple majority vote of the Board of Supervisors appropriating the funds.

Fund Balance Classification – Assignment for federally qualified health programs.

2. Assignment for Unanticipated Liabilities

Purpose – The Assignment for Unanticipated Liabilities is intended to provide a reserve to mitigate the risk of unanticipated liabilities not covered by the Property and Liability Fund. Other cost savings and any unanticipated revenues should be relied on first before the use of the assignment for unanticipated liabilities.

Establishment and Approval – This assignment will be established by the County Administrative Officer, and will be approved annually by the Board during the budget approval process.

Use of Funds – Requires a simple majority vote of the Board of Supervisors appropriating the funds.

Fund Balance Classification – Assignment for unanticipated liabilities.

COUNTY FUND BALANCE POLICY

3. Assignment for Human Services Programs

Purpose – The Assignment for Human Services Programs is intended to provide a reserve for human services programs 1) to provide a cushion to mitigate risk associated with one-time only fluctuations in federally or State funded human services programs, and (2) to provide an audit reserve for disallowed human services costs under State or federal programs. Other cost savings or unanticipated revenues should be relied on first before the use of the assignment for human services.

Establishment and Approval – This assignment will be established by the County Administrative Officer, and will be approved annually by the Board during the budget approval process.

Use of Funds – Requires a simple majority vote of the Board of Supervisors appropriating the funds.

Fund Balance Classification – Assignment for Human Services programs.

4. Assignment for the Budgeted Structural Deficit

Purpose – The Assignment for the Budgeted Structural Deficit is to provide adequate funding when the current year budget to actual savings does not fund the necessary carryover fund balance. Contingencies and other cost savings and unanticipated revenues should be relied on first before the use of the assignment for the budgeted structural deficit.

Establishment and Approval – This assignment will be established by the County Administrative Officer, and will be approved annually by the Board during the budget approval process.

Use of Funds – Requires a simple majority vote of the Board of Supervisors appropriating the funds.

Fund Balance Classification – Assignment for Budgeted Structural Deficit.

5. Assignment for the Budgeted Salary Savings

Purpose – The Assignment for the Budgeted Salary Savings is to provide coverage for the salary and benefit cost which is typically not budgeted and relies on turnover and salary savings during the year. Contingencies and other cost savings and unanticipated revenues should be relied on first before the use of the assignment for the Salary Savings.

Establishment and Approval – This assignment will be established by the County Administrative Officer, and will be approved annually by the Board during the budget approval process.

Use of Funds – Requires a simple majority vote of the

Board of Supervisors appropriating the funds.

Fund Balance Classification – Assignment for the Budgeted Salary Savings.

I. OTHER PROVISIONS

1. Special Revenue Funds

Special revenue funds are created to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. Special revenue funds shall maintain a positive fund balance without the need for support from the County General Fund. If the fund balance is not positive at any year end, the County shall develop a funding plan and a time-frame to bring it into a positive state. Unless the Board of Supervisors takes action stating otherwise at the time the expenditure is approved, fund balance in special revenue funds shall be spent in the following order of priority when possible: Restricted, Committed, and then Assigned.

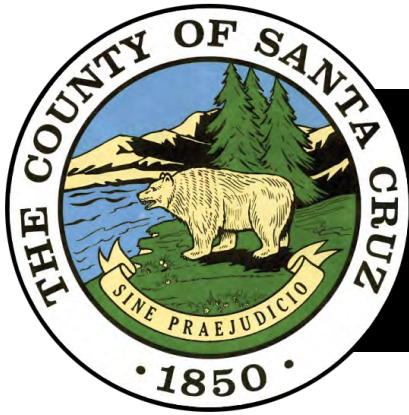
2. Debt Service Funds

Debt service funds are typically required to create specific reserve amounts as part of the ordinance or resolution which authorizes the issuance of the bonds. This policy does not create any specific fund balance requirement within any debt service fund. Reserve requirements for any outstanding bond issue will be consistent with the ordinance or resolution authorizing the issuance of the bonds.

3. Capital Projects Fund The Capital Projects Fund is created to account for resources designated to construct or acquire capital assets and major improvements. These projects may extend beyond a single fiscal year. No specific fund balance requirement is established for this fund. However, the fund should maintain, at a minimum, a fiscal year end fund balance plus estimated revenues sufficient to meet all outstanding projects.

4. Internal Service Funds

Internal service funds are dependent upon a reasonable level of working capital reserve to operate from one billing cycle to the next. Charges by an internal service activity to fund the establishment and maintenance of a reasonable level of working capital reserve, in addition to the full recovery of costs, are allowable. Internal service funds shall maintain a positive fund balance without the need for support from the County General Fund. If the fund balance is not positive at any year end, the County shall develop a funding plan and a timeframe to bring it into a positive state. The only exception to this general rule is the Workers' Compensation Internal Service Fund because of the nature of actuarial liabilities in that fund.



COUNTY DEBT MANAGEMENT POLICY

PROPOSED BUDGET • FY 2020-21

COUNTY DEBT MANAGEMENT POLICY

COUNTY OF SANTA CRUZ DEBT MANAGEMENT POLICY

TITLE I – FINANCE AND ACCOUNTING

800 – DEBT MANAGEMENT POLICY

A. Introduction/Purpose

The purpose of the County of Santa Cruz Debt Management Policy (Policy) is to ensure sound and uniform practices for issuing and managing debt. The County of Santa Cruz (County) recognizes that it may need to enter into debt obligations to finance projects and to meet fiscal responsibilities. Accordingly, this Policy confirms the commitment of the Board of Supervisors (Board), County staff, advisors and other decision makers to adhere to sound financial management practices.

The Policy is also intended to comply with Government Code Section 8855(i), effective on January 1, 2017.

B. Policy Objectives

The objectives of this Policy are as follows:

1. Establish a systematic and prudent approach to debt issuance and debt management;
2. Ensure access to debt capital markets and direct purchase investors. (private placement providers) through prudent and flexible policies;
3. Define specific limits or acceptable ranges for general fund-support debt obligations;
4. Minimize debt service and issuance costs;
5. Maintain access to cost-effective borrowing;
6. Achieve the highest practical credit rating;
7. Ensure full and timely repayment of debt;
8. Maintain full and complete financial disclosure and reporting; and
9. Ensure compliance with applicable State and federal laws.

C. Scope

The County's Comprehensive Annual Financial Report includes legally separate entities for which the Board is financially accountable. This Policy informs the actions of these entities to ensure a uniform approach to the issuance of debt. This Policy establishes the parameters within which debt may be issued by the County of Santa Cruz, Santa Cruz County Public Financing Authority, Santa Cruz County Capital Financing Authority, Santa Cruz County Redevelopment Successor Agency and the Santa Cruz County Sanitation District, or any related entity of the County for which the governing body consists of the same individuals as the Board of Supervisors of the County. Additionally, the Policy applies to debt issued by the County on behalf of assessment, community facilities, or other special districts, and conduit-type financing by the County for multifamily housing or industrial development projects.

Supplemental policies, tailored to specifics of certain types of financings, may be adopted by the Board in the future. These supplemental policies may address, but are not limited to, the general obligation, lease revenue, enterprise, multifamily housing, and land-secured financings.

The debt policies and practices of the County are subject to and limited by applicable provisions of State and federal law and to prudent debt management principles.

D. Debt Advisory Committee

The Debt Advisory Committee (DAC) is advisory to the County Administrator's Office. The DAC consists of personnel from the following departments: (1) County Administrative Office ("CAO"), (2) Auditor- Controller-Treasurer-Tax Collector, and (3) County Counsel. The role of the DAC is as follows:

1. Review and make recommendations regarding department debt financing requests;
2. Select, subject to ratification by the Board of Supervisors, all financing professionals required to

COUNTY DEBT MANAGEMENT POLICY

assist in the structuring of public financings (bond counsel, disclosure counsel, underwriters, trustees, financial advisors, etc.);

3. Review and provide content for all debt financing documents;
4. Ensure that proper due diligence is completed for each public financing in the preparation of the Official Statement; and
5. Advise on ongoing administration and compliance of debt issuances.

E. Delegation of Authority

Government Code §53635.7 requires that all borrowing be placed on the Board Agenda and the agenda of any separate financing participant as a separate item of business. This Policy requires that the Board specifically authorize each financing proposal based on the recommendation of the CAO. Policy implementation and the day-to-day responsibility for the authority over the County's debt program will lie with the Auditor-Controller-Treasurer-Tax Collector's Office and the CAO with participation by County Counsel, and other departments as necessary. The Auditor-Controller-Treasurer-Tax Collector and CAO will be supported on an as-needed basis by the DAC and a financial advisor. The services of other outside consultants may be retained as necessary.

This Policy will be reviewed annually and updated as necessary. Any changes to this Policy are subject to recommendation by the DAC and the approval of the Board. The revised Policy will be provided to all County entities. While adherence to the Policy is required, the County recognizes that changes in capital markets, County programs, and other unforeseen circumstances may produce situations not covered by this Policy. This may require modification or exception to achieve Policy objectives. In these cases, flexibility is appropriate until specific authorization from the Board or related entities Board of Directors is obtained.

F. Purposes for Which Debt may be Issued

The County will issue debt for the following purposes:

1. Long-term Borrowing

Long-term borrowing may be used to finance the acquisition or improvement of land, facilities, or equipment for which it is appropriate to spread these costs over more than one budget year. Long-term borrowing may also be used to fund capitalized interest, costs of issuance, required reserves, and any other financing-related costs which may be legally capitalized. Long-term borrowing shall not be used to fund County operating costs, but may fund one-time extraordinary expenses, as appropriate.

Whenever possible, the County will first attempt to

fund capital projects with grants or state/federal funding, as part of its broader capital improvement plan. When such funds are insufficient, the County will use dedicated revenues to fund projects.

2. Short-term Borrowing

Short-term borrowing may be issued to generate funding for cash flow needs in the form of Tax Revenue Anticipation Notes (TRAN). Short-term borrowing, such as commercial paper, and lines of credit, will be considered as an interim source of funding in anticipation of long-term borrowing. Short-term debt may be issued for any purpose for which long-term debt may be issued, including capitalized interest and other financing-related costs. Prior to issuance of the short-term debt, a reliable revenue source shall be identified to secure repayment of the debt. The final maturity of the debt issued to finance the project shall be consistent with the economic or useful life of the project and, unless the Board determines that extraordinary circumstances exist, must not exceed seven (7) years.

3. Refunding

Periodic reviews of outstanding debt will be undertaken to identify refunding opportunities. Refunding will be considered (within federal tax law constraints, if applicable) if and when there is a net economic benefit of the refunding. Refundings which are non-economic may be undertaken to achieve County objectives relating to changes in covenants, call provisions, operational flexibility, tax status of the issuer, or the debt service profile.

In general, refundings which produce a net present value savings of at least four (4) percent of the refunded debt will be considered economically viable. Refundings which produce a net present value savings of less than four (4) percent will be considered on a case-by-case basis, and will be subject to specific approval by the Board of Supervisors. All refundings will require approval of the Board of Supervisors.

G. Debt Issuance

1. Debt Capacity

The County will keep outstanding debt within the limits of applicable law and at levels consistent with its creditworthiness objectives. The County shall assess the impact of new debt issuance on the long-term affordability of all outstanding and planned debt issuance. Such analysis recognizes that the County has limited capacity for debt service in its budget, and that each newly issued financing will obligate the County to a series of payments until the bonds are repaid.

2. Credit Quality

The County seeks to obtain and maintain the highest possible credit ratings for all categories of short- and long-term debt. The County will not issue bonds

COUNTY DEBT MANAGEMENT POLICY

directly or on behalf of others that do not carry investment grade ratings. However, the County will consider the issuance of non-rated special assessment, community facilities, multifamily housing and special facility bonds.

3. Types of Debt That May Be Issued

a. Debt Repayment

Debt will be structured for a period consistent with a fair allocation of costs to current and future beneficiaries of the financed capital project. The County shall structure its debt issues so that the maturity of the debt issue is consistent with or less than the economic or useful life of the capital project to be financed.

b. Variable-rate Debt

To maintain a predictable debt service burden, the County will give preference to debt that carries a fixed interest rate. An alternative to the use of fixed rate debt is floating or variable rate debt which shall require approval the Board of Supervisors after a recommendation of the County's Financial Advisor.

The Board may choose to issue securities that pay a rate of interest that varies according to a pre-determined formula or results from a periodic remarketing of securities. When making the determination to issue bonds in a variable rate mode, consideration will be given to the useful life of the project or facility being financed or the term of the project requiring the funding, market conditions, credit risk and third party risk analysis, and the overall debt portfolio structure when issuing variable rate debt for any purpose. The maximum amount of variable-rate debt should be limited to no more than 20 percent of the total debt portfolio, unless otherwise directed by the Board of Supervisors.

c. Derivatives

The County will not employ derivatives, such as interest rate swaps, in its debt program. A derivative product is a financial instrument which derives its own value from the value of another instrument, usually an underlying asset such as a stock, bond, or an underlying reference such as an interest rate. Derivatives are commonly used as hedging devices in managing interest rate risk and thereby reducing borrowing costs. However, these products bear certain risks not associated with standard debt instruments.

d. Credit Enhancement

The County will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus the cost for each case. Bond insurance, stand-by letters of credit other credit enhancements should be used only when they clearly demonstrate a net present value savings to the County or required as a basis to obtain a surety bond in lieu of

cash funding of a reserve fund.

e. Senior/Subordinate Debt

Senior and Subordinate debt will be utilized in a manner that will minimize the costs of financing or maximize debt capacity.

f. Debt Service Reserve Fund

For long term debt and where appropriate for short-term debt, a Debt Service Reserve Fund will be utilized to achieve optimal pricing. Alternately, a Surety Bond may be evaluated and used if found to be economically advantageous.

H. Relationship of Debt to Capital Improvement Program and Budget

The County intends to issue debt for the purposes stated in this Policy and to implement policy decisions incorporated in the County's capital budget and the capital improvement plan.

The County shall integrate its debt issuances with the goals of its capital improvement program by timing the issuance of debt to ensure that projects are available when needed in furtherance of the County's public purposes and to avoid having to make unplanned expenditures for capital improvements or equipment from its general fund.

I. Policy Goals Related to Planning Goals and Objectives

The County is committed to financial planning, maintaining appropriate reserves levels and employing prudent practices in governance, management and budget administration. The County intends to issue debt for the purposes stated in this Policy and to implement policy decisions incorporated in the County's annual operating budget.

It is a policy goal of the County to protect taxpayers, ratepayers and constituents by utilizing conservative financing methods and techniques so as to obtain the highest practical credit ratings (if applicable) and the lowest practical borrowing costs.

The County will comply with applicable state and federal law as it pertains to the maximum term of debt and the procedures for levying and imposing any related taxes, assessments, rates and charges.

Except as described in Section F.3., when refinancing debt, it shall be the policy goal of the County to realize, whenever possible, and subject to any overriding non-financial policy considerations minimum net present value debt service savings equal to or greater than 4% of the refunded principal amount.

J. Professional Assistance

The County shall utilize the services of independent financial advisors and bond counsel on all debt financings. The Assistant County Administrative Officer

COUNTY DEBT MANAGEMENT POLICY

and Auditor-Controller-Treasurer-Tax Collector shall have the authority to periodically select service providers as necessary to meet legal requirements and minimize net County debt costs. Such services, depending on the type of financing, may include financial advisory, bond counsel, disclosure counsel, underwriting, trustee, verification agent, escrow agent, arbitrage consulting, and special tax consulting. The goal in selecting service providers, whether through a competitive process or sole-source selection, is to achieve an appropriate balance between service and cost.

K. Method of Sale

The County's goal is to protect the public's interest by obtaining the lowest possible interest cost. To obtain this goal, the County may use a competitive negotiated, limited-competitive (hybrid), or private placement method of sale with input from the County's financial advisor. The appropriate method should be determined on a case-by-case basis.

L. Debt Administration

1. Investment of Bond Proceeds

Investment of bond proceeds shall be consistent with federal tax requirements, the County's Investment Policy as modified from time to time, and with requirements contained in the governing bond documents.

2. Use of Bond Proceeds

The Auditor-Controller-Treasurer-Tax Collector and other appropriate County personnel shall implement Internal Control procedures outlined below to ensure that the proceeds of the proposed debt issuance will be directed to the intended use:

- a. Monitor the use of Bond proceeds, the use of Bond-financed assets (e.g., facilities, furnishings or equipment) and the use of output or throughput of Bond-financed assets throughout the term of the Bonds to ensure compliance with covenants and restrictions set forth in applicable County resolutions and Tax Certificates. Monitoring will include providing an annual report to the DAC;
- b. Maintain records or contracts identifying the assets or portions of assets that are financed or refinanced with proceeds of each issue of Bonds and to document compliance with all covenants and restrictions set forth in applicable County resolutions and Tax Certificates. An applicable Record Retention Policy will be maintained by the Auditor-Controller-Tax Collector's;
- c. Consult with Bond Counsel or other professional expert advisors in the review of any contracts or arrangements involving use of

Bond-financed facilities to ensure compliance with all covenants and restrictions set forth in applicable County resolutions and Tax Certificates;

3. Financial Disclosure

The County is committed to full and complete primary and secondary market financial disclosure in accordance with disclosure requirements established by the Securities and Exchange Commission and Municipal Securities Rulemaking Board, as may be amended from time to time. The County is also committed to cooperating fully with rating agencies, institutional and individual investors, other levels of government, and the general public to share clear, timely, and accurate financial information as identified in its Continuing Disclosure and Compliance Procedures.

4. Arbitrage Compliance

The Auditor-Controller-Treasurer-Tax Collector's Office shall maintain a system of record keeping and reporting to meet the arbitrage compliance requirements of federal tax law.

M. Independent Registered Municipal Advisors (IRMA) Letter

By publicly posting a written notice on the County's website, the County and related entities intend that market participants receive and use it for purposes of the independent registered municipal advisor exemption to Rule 15B of the Securities and Exchange Commission (SEC) regarding Registration of Municipal Advisors (Municipal Advisors Rule). All solicitations or written proposals received shall be reviewed by the County's Financial Advisor before being seriously considered. The notice may be relied upon until it is removed from the website or replaced with a subsequent notice.

N. Relationship to Other Policies

The County has adopted a Statement of Goals and Policies for the Use of the Mello-Roos Community Facilities Act of 1982, included as Exhibit A hereto. Special Tax Bonds issued on behalf of a community facilities district will also comply with these policy requirements.

EXHIBIT A

LAND SECURED FINANCING

POLICIES AND PRACTICES OF THE COUNTY OF SANTA CRUZ

SUBJECT: SPECIAL DISTRICT FINANCING OF PUBLIC IMPROVEMENTS

PURPOSE: To set policy for the financing of public improvements through the creation of Assessment

COUNTY DEBT MANAGEMENT POLICY

Districts and Community Facilities Districts (collectively referred to as Special Districts). These Special Districts may also be called Land Secured Financings, as bonds are secured by a lien on real property. This policy addresses the financing of public improvements and infrastructure, in conjunction with the associated administrative costs of a bond financing, and excludes funding for the operation and maintenance of facilities and other public services.

Additionally, this policy establishes the standards and criteria to determine the feasibility of special district financing given the public policy direction of the Board of Supervisors (the "Board").

POLICY: The Board will consider the use of special benefit Assessment Districts

(AD'S) to fund the cooperative and orderly construction of infrastructure improvements throughout the County. The Board will also consider the use of Community Facilities Districts (CFD's) when, in the County's sole opinion, the public facilities to be constructed or acquired represents a significant public benefit. Significant public benefit may be defined as a public facility having regional impact and/or benefit beyond the proposed development.

In the case of undeveloped land the proposed development project must be consistent with the County's General Plan and have secured appropriate land use entitlements from the County to allow for the implementation of the ultimate development of the area.

Additionally, the combined total of property taxes, special assessments and special taxes collected on the property tax roll shall not exceed 2% of the average anticipated property sales price. Special Districts shall have a finite duration coinciding with the term of the bonds, typically 25 - 30 years. The rates, along with the calculation methodology and duration, will be clearly identified in the Engineer's Report submitted at a Public Hearing for each proposed Special District.

REFERENCES: The Board will consider the use of special benefit Assessment Districts (AD'S) to fund the cooperative and orderly construction and/or acquisition of infrastructure improvements throughout the County.

The Board will also consider the use of Community Facilities Districts (CFD's) when, in the County's sole opinion, the public facilities of a development represents a significant public benefit. Significant public benefit may be defined as a public facility having regional impact and/or benefit beyond the proposed development.

Community Facilities Districts are formed pursuant to the Mello-Roos Community Facilities Act of 1982 -

Government Code Section 5331 1, et seq.

PRINCIPLES: The underlying principles of this policy are:

TO PROTECT THE PUBLIC INTEREST

TO ASSURE FAIRNESS IN APPLICATION OF THE ASSESSMENTS, SPECIAL TAXES OR FEES TO CURRENT AND FUTURE PROPERTY OWNERS

TO ASSURE FULL DISCLOSURE OF THE SPECIAL DISTRICT

TO INSURE THE CREDITWORTHINESS OF ANY SPECIAL DISTRICT DEBT

TO PROTECT THE COUNTY'S CREDIT RATING AND FINANCIAL POSITION

- To assure that the applicants for Special District proceedings or parties benefited thereby, pay all costs associated with the formation of any Special District. All costs of County initiated proceedings shall be paid by the affected landowners.

This policy is intended to provide Staff and owners and developers of property located within the County with guidance in the application for and consideration of the establishment of Special Districts. It is not the intent of this policy to relieve any developer of responsibilities for public improvements or conditions of development related to the subdividing of property, the processing of tentative or final maps, or master plan developments. This policy does not supersede any law but the intent is to further restrict or clarify its use.

PRACTICES: Written Request

A written request for Special District financing may be initiated by the owners of the property or residents of the area subject to payment of the assessments or special tax, as defined per statutory requirements, as provided in the applicable statutes.

Reimbursement Agreement

An advance reimbursement agreement shall be executed and a sum sufficient to pay all fees and costs for the Special District formation shall be deposited with the County by the proponents of the district prior to the beginning of formation proceedings, unless said advance funding requirement is waived by the Board in its discretion. The factors that the Board will consider in determining whether to waive the advance funding requirements are:

- (1) Whether the land is improved or unimproved;
- (2) Whether the land is owned by a single or small group of persons or whether diverse ownership exists;
- (3) Whether sixty percent (60%) or more of the landowners in the case of an Assessment District or sixty percent (60%) of the registered voters who voted

COUNTY DEBT MANAGEMENT POLICY

in the last general election residing in the proposed Community Facilities District in the case of a Community Facilities District have signed the Petition requesting formation;

(4) The nature of the public facilities; and

(5) The public purpose and public benefits of the project.

Appraisal

An appraisal of the property may be required, in the discretion of the County, if the property is subject to any lien or tax required to secure any public financing. The appraisal shall be a written statement independently and impartially prepared by a qualified appraiser setting forth an opinion of defined value of an adequately described property as of a specific date, supported by presentation and analysis of relevant market information. The appraisal shall reflect nationally recognized appraisal standards.

A minimum property value to lien ratio is **3:1** (all ratios to be calculated assuming the public facilities being finances are completed and including any overlapping assessment districts or community facilities districts).

Credit enhancements may be required at the discretion of the County. These enhancements may include, but are not limited to, letters of credit and/or bond insurance.

Market Absorption Study

A market absorption study of the proposed development project may be required, in the discretion of the County. The absorption study shall be used to determine if the financing of the public facilities is appropriate given the timing of development and if sufficient revenues will be generated by the project to retire the debt service.

Feasibility Report

A fiscal feasibility report may be required, in the discretion of the County if forty percent (**40%**) or more of the land within a district is substantially undeveloped. The report shall be prepared by or at the direction of the County. **All** costs for preparing the report shall be borne by the applicant/developer. **An** estimate of the report costs will be prior to initiating the study and the applicant/developer shall deposit that amount prior to starting the report.

CFD Apportionment Rate & Method

With regard to community facilities districts, the proposed rate and method of apportionment of the special tax shall comply with the following criteria:

A. The primary emphasis of the special tax formula shall be equitable for the future property owner.

B. The projected annual special tax revenues shall include annual administrative expenses and other

direct operational costs to the community facilities districts as a result of community facilities district formation.

C. The projected ad valorem property tax and other direct and overlapping debt for the proposed development project, including the proposed maximum special tax, shall not exceed two percent (**2%**) of the anticipated assessed value of each improved residential parcel upon completion of the improvements.

D. Each bond issue shall be structured to protect bond owners from default of the issue and to ensure the bonding capacity and credit rating of the County.

Disclosure

Full disclosure of the special tax or assessment lien shall be in compliance with applicable statutory authority. The disclosure notices provided to purchasers of property shall clearly state the amount of the maximum annual special tax or assessment which the property owner can be expected to incur. The County, in its sole judgment, may require additional property owner notification if it deems such disclosure will assist subsequent property owners' awareness of the lien obligation.

County Liability

All statements and material related to the sale of special tax bonds (community facilities districts) and improvement bonds (assessment districts) shall emphasize and state that neither the faith, credit, nor the taxing power of the County is pledged to the repayment of the bonds, nor that there is an obligation of the County to replenish the reserve fund from revenue sources other than special taxes, annual assessments or proceeds from foreclosure proceedings. The County has no contingent liability for the debt service.

Consultants

The County shall, in its sole discretion, select all professionals including, without limitation, Bond Counsel, Disclosure Counsel, Underwriter, Financial Advisor, Appraiser, Absorption Consultant, Special Tax Consultant, Engineer, and others.

COUNTY DEBT SERVICE SCHEDULES

Table 1 - Payment By Source

Item	FY 2019/20	FY 2020/21	FY 2021/22	FY 2022/23
FUNDS REQUIRED				
1996 Refunding Certificates	1,688,905	1,689,645	1,672,165	1,671,325
2008 Certificates	258,450	259,650	255,550	251,575
2011 Certificates	385,875	388,675	386,175	388,125
2014 Refunding Certificates	501,644	499,844	496,093	500,094
2014 Lease Revenue Bonds	371,038	373,037	368,688	367,938
2015 Series A Lease Revenue Refunding Bonds	1,757,863	1,755,240	1,756,934	1,754,158
2015 Series B Lease Revenue Bonds	597,956	600,156	597,056	598,806
2016 Refunding Certificates	1,172,825	1,180,750	581,850	581,500
2017 Series A Clean Renewable Energy Bonds (CREBS)	453,431	477,870	507,222	501,466
Total Funds Required	\$ 7,187,987	\$ 7,224,867	\$ 6,621,733	\$ 6,614,987
FINANCING				
General Fund				
Equipment	16,197	15,447	14,656	
1400 Emeline	485,447	484,397	481,437	500,094
Homeless Persons Health Project (Residual)	6,055	6,316		
Settlement Bond (General Fund Share)	957,864	955,240	956,934	954,158
HSA Buildings	1,715,622	1,716,486	1,672,165	1,671,325
Gammel Property	56,904	57,169		
Watsonville Courthouse (General Fund)	359,970	362,509	360,551	358,464
Property Tax, Sheriff and Probation Systems	258,450	259,650	255,550	251,575
Veteran's Building and Main Jail Roof	385,875	388,675	386,175	388,125
Financial Management System/Capital Projects	371,038	373,037	368,688	367,938
Capital Projects	442,648	444,492	441,823	443,336
Human Services Capital Projects	89,792	89,949	90,069	90,153
2016 Capital Projects	78,231	78,914	78,249	78,164
2017 CREBS Projects	453,431	477,871	507,222	501,466
Other Funds and Payors				
PSDMD Settlement Bond	400,000	400,000	400,000	400,000
SCCFLWCD Settlement Bond	400,000	400,000	400,000	400,000
CSA #11 (Capital Projects)	65,516	65,715	65,164	65,317
La Selva Library	5,759	5,786		
Front Street	108,747	109,253		
Criminal Justice Const. Fund - Med. Security Facility	140,004	140,656		
Criminal Justice Const. Fund - Sheriff's Office	30,397	30,538		
Courthouse Const. Fund - Juvenile Court	104,690	105,177		
Courthouse Const. Fund - Watsonville	111,751	112,039		
Animal Services Authority (7th Ave Property)	143,599	145,551	143,050	144,872
DPW - Refuse Module 5				
GSD—CREBS				
Total Financing	\$ 7,187,987	\$ 7,224,867	\$ 6,621,733	\$ 6,614,987

COUNTY DEBT SERVICE SCHEDULES

Table 1 - Payment By Source

Item	FY 2023/24	FY 2024/25	FY 2025/26	FY 2026/27	FY 2027/28
FUNDS REQUIRED					
1996 Refunding Certificates	1,666,565	1,662,384	1,653,623	1,650,341	
2008 Certificates					
2011 Certificates	384,519	385,594	386,243	386,469	385,809
2014 Refunding Certificates	498,218	495,594	497,094	499,594	498,294
2014 Lease Revenue Bonds	373,913	371,787	371,938	369,188	370,812
2015 Series A Lease Revenue Refunding Bonds	1,754,358	192,350			
2015 Series B Lease Revenue Bonds	592,406	590,806	593,806	596,206	596,307
2016 Refunding Certificates	575,925	575,125	578,950	575,450	574,550
2017 Series A Clean Renewable Energy Bonds (CREBS)	500,737	499,970	504,126	502,686	501,246
Total Funds Required	\$ 6,346,641	\$ 4,773,610	\$ 4,585,780	\$ 4,579,934	\$ 2,927,018
FINANCING					
General Fund					
Equipment					
1400 Emeline	498,218	495,594	497,094	499,594	498,294
Homeless Persons Health Project (Residual)					
Settlement Bond (General Fund Share)	954,358	192,350			
HSA Buildings	1,666,565	1,662,384	1,653,623	1,650,341	
Gammel Property					
Watsonville Courthouse (General Fund)	356,247	353,902	355,666	355,967	354,762
Property Tax, Sheriff and Probation Systems					
Veteran's Building and Main Jail Roof	384,519	385,594	386,243	386,469	385,809
Financial Management System/Capital Projects	373,913	371,787	371,938	369,188	370,812
Capital Projects	438,202	437,216	439,560	441,210	441,488
Human Services Capital Projects	89,816	89,431	88,998	89,720	89,588
2016 Capital Projects	77,440	77,295	77,798	77,376	77,242
2017 CREBS Projects	500,737	499,970	504,126	502,686	501,246
Other Funds and Payors					
PSDMD Settlement Bond	400,000				
SCCFLWCD Settlement Bond	400,000				
CSA #11 (Capital Projects)	64,388	64,159	65,248	65,276	65,231
La Selva Library					
Front Street					
Criminal Justice Const. Fund - Med. Security Facility					
Criminal Justice Const. Fund - Sheriff's Office					
Courthouse Const. Fund - Juvenile Court					
Courthouse Const. Fund - Watsonville					
Animal Services Authority (7th Ave Property)	142,238	143,928	145,486	142,107	142,546
DPW - Refuse Module 5					
GSD—CREBS					
Total Financing	\$ 6,346,641	\$ 4,773,610	\$ 4,585,780	\$ 4,579,934	\$ 2,927,018

COUNTY DEBT SERVICE SCHEDULES

Table 1 - Payment By Source

Item	FY 2028/29	FY 2029/30	FY 2030/31	FY 2031/32	FY 2032/33
FUNDS REQUIRED					
1996 Refunding Certificates					
2008 Certificates					
2011 Certificates	384,247	382,222	384,619	386,322	381,875
2014 Refunding Certificates	496,394	498,794	495,203	495,306	
2014 Lease Revenue Bonds	368,594	372,624	370,800	368,200	370,100
2015 Series A Lease Revenue Refunding Bonds					
2015 Series B Lease Revenue Bonds	590,681	594,038	561,437	559,538	566,850
2016 Refunding Certificates	577,950	575,650	577,650	573,950	579,450
2017 Series A Clean Renewable Energy Bonds (CREBS)	503,044	499,808	501,571	503,301	503,784
Total Funds Required	\$ 2,920,910	\$ 2,923,136	\$ 2,891,280	\$ 2,886,617	\$ 2,402,059
FINANCING					
General Fund					
Equipment					
1400 Emeline	496,394	498,794	495,203	495,306	
Homeless Persons Health Project (Residual)					
Settlement Bond (General Fund Share)					
HSA Buildings					
Gammel Property					
Watsonville Courthouse (General Fund)	357,431	355,365	357,172	354,246	359,410
Property Tax, Sheriff and Probation Systems					
Veteran's Building and Main Jail Roof	384,247	382,222	384,619	386,322	381,875
Financial Management System/Capital Projects	368,594	372,624	370,800	368,200	370,100
Capital Projects	436,934	439,309	415,753	414,518	421,080
Human Services Capital Projects	89,362	90,185	89,661	89,096	89,627
2016 Capital Projects	77,710	77,388	77,669	77,158	77,933
2017 CREBS Projects	503,044	499,808	501,571	503,301	503,784
Other Funds and Payors					
PSDMD Settlement Bond					
SCCFLWCD Settlement Bond					
CSA #11 (Capital Projects)	64,385	64,544	56,023	55,924	56,143
La Selva Library					
Front Street					
Criminal Justice Const. Fund - Med. Security Facility					
Criminal Justice Const. Fund - Sheriff's Office					
Courthouse Const. Fund - Juvenile Court					
Courthouse Const. Fund - Watsonville					
Animal Services Authority (7th Ave Property)	142,809	142,897	142,809	142,546	142,107
DPW - Refuse Module 5					
GSD—CREBS					
Total Financing	\$ 2,920,910	\$ 2,923,136	\$ 2,891,280	\$ 2,886,617	\$ 2,402,059

COUNTY DEBT SERVICE SCHEDULES

Table 1 - Payment By Source

Item	FY 2033/34	FY 2034/35	FY 2035/36	FY 2036/37	FY 2037/38
FUNDS REQUIRED					
1996 Refunding Certificates					
2008 Certificates					
2011 Certificates	381,250	384,750	368,375		
2014 Refunding Certificates					
2014 Lease Revenue Bonds	371,400	367,200			
2015 Series A Lease Revenue Refunding Bonds					
2015 Series B Lease Revenue Bonds	568,438	564,000	553,200	552,200	550,600
2016 Refunding Certificates	569,250	566,175	570,125	573,475	
2017 Series A Clean Renewable Energy Bonds (CREBS)	504,220	499,610			
Total Funds Required	\$ 2,394,558	\$ 2,381,735	\$ 1,491,700	\$ 1,125,675	\$ 550,600

FINANCING

General Fund

Equipment

1400 Emeline

Homeless Persons Health Project (Residual)

Settlement Bond (General Fund Share)

HSA Buildings

Gammel Property

Watsonville Courthouse (General Fund)

Property Tax, Sheriff and Probation Systems

Veteran's Building and Main Jail Roof

Financial Management System/Capital Projects

Capital Projects

Human Services Capital Projects

2016 Capital Projects

2017 CREBS Projects

355,451	352,782	355,688	358,205	
381,250	384,750	368,375		
371,400	367,200			
422,062	418,884	408,069	407,213	405,913
90,070	89,153	89,249	89,249	89,153
76,608	76,179	76,719	77,179	
504,220	499,610			

Other Funds and Payors

PSDMD Settlement Bond

SCCFLWCD Settlement Bond

CSA #11 (Capital Projects)

La Selva Library

Front Street

Criminal Justice Const. Fund - Med. Security Facility

Criminal Justice Const. Fund - Sheriff's Office

Courthouse Const. Fund - Juvenile Court

Courthouse Const. Fund - Watsonville

Animal Services Authority (7th Ave Property)

DPW - Refuse Module 5

GSD—CREBS

56,306	55,964	55,882	55,738	55,534
137,191	137,213	137,718	138,091	

Total Financing

\$ 2,394,558	\$ 2,381,735	\$ 1,491,700	\$ 1,125,675	\$ 550,600
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COUNTY DEBT SERVICE SCHEDULES

Table 1 - Payment By Source

Item	FY 2038/39	FY 2039/40	FY 2040/41	FY 2041/42	FY 2042/43
FUNDS REQUIRED					
1996 Refunding Certificates					
2008 Certificates					
2011 Certificates					
2014 Refunding Certificates					
2014 Lease Revenue Bonds					
2015 Series A Lease Revenue Refunding Bonds					
2015 Series B Lease Revenue Bonds	558,400	555,200	371,400	374,200	371,400
2016 Refunding Certificates					
2017 Series A Clean Renewable Energy Bonds (CREBS)					
Total Funds Required	\$ 558,400	\$ 555,200	\$ 371,400	\$ 374,200	\$ 371,400
FINANCING					
General Fund					
Equipment					
1400 Emeline					
Homeless Persons Health Project (Residual)					
Settlement Bond (General Fund Share)					
HSA Buildings					
Gammel Property					
Watsonville Courthouse (General Fund)					
Property Tax, Sheriff and Probation Systems					
Veteran's Building and Main Jail Roof					
Financial Management System/Capital Projects					
Capital Projects	411,849	409,356	252,209	254,111	252,209
Human Services Capital Projects	90,164	89,827	89,393	90,067	89,393
2016 Capital Projects					
2017 CREBS Projects					
Other Funds and Payors					
PSDMD Settlement Bond					
SCCFLWCD Settlement Bond					
CSA #11 (Capital Projects)	56,387	56,017	29,798	30,022	29,798
La Selva Library					
Front Street					
Criminal Justice Const. Fund - Med. Security Facility					
Criminal Justice Const. Fund - Sheriff's Office					
Courthouse Const. Fund - Juvenile Court					
Courthouse Const. Fund - Watsonville					
Animal Services Authority (7th Ave Property)					
DPW - Refuse Module 5					
GSD—CREBS					
Total Financing	\$ 558,400	\$ 555,200	\$ 371,400	\$ 374,200	\$ 371,400

COUNTY DEBT SERVICE SCHEDULES

Table 1 - Payment By Source

Item	FY 2043/44	FY 2044/45	TOTAL
FUNDS REQUIRED			
1996 Refunding Certificates			15,049,228
2008 Certificates			1,184,867
2011 Certificates			6,908,078
2014 Refunding Certificates			6,970,110
2014 Lease Revenue Bonds			6,300,995
2015 Series A Lease Revenue Refunding Bonds			10,725,919
2015 Series B Lease Revenue Bonds	373,200	374,400	14,598,143
2016 Refunding Certificates			12,719,375
2017 Series A Clean Renewable Energy Bonds (CREBS)			8,418,025
Total Funds Required	\$ 373,200	\$ 374,400	\$ 82,874,740
FINANCING			
General Fund			
Equipment			62,931
1400 Emeline			6,907,178
Homeless Persons Health Project (Residual)			17,627
Settlement Bond (General Fund Share)			5,925,920
HSA Buildings			15,129,122
Gammel Property			170,166
Watsonville Courthouse (General Fund)			6,780,960
Property Tax, Sheriff and Probation Systems			1,184,867
Veteran's Building and Main Jail Roof			6,908,079
Financial Management System/Capital Projects			6,300,995
Capital Projects	253,431	254,246	10,688,359
Human Services Capital Projects	89,827	90,115	2,420,707
2016 Capital Projects			1,472,740
2017 CREBS Projects			8,418,026
Other Funds and Payors			
PSDMD Settlement Bond			2,400,000
SCCFLWCD Settlement Bond			2,400,000
CSA #11 (Capital Projects)	29,942	30,039	1,489,079
La Selva Library			17,222
Front Street			325,197
Criminal Justice Const. Fund - Med. Security Facility			418,668
Criminal Justice Const. Fund - Sheriff's Office			90,899
Courthouse Const. Fund - Juvenile Court			313,065
Courthouse Const. Fund - Watsonville			334,661
Animal Services Authority (7th Ave Property)			2,698,272
DPW - Refuse Module 5			-
GSD—CREBS			-
Total Financing	\$ 373,200	\$ 374,400	\$ 82,874,740



COUNTY PERSONNEL SUMMARY

PROPOSED BUDGET • FY 2020-21

SUMMARY OF ALLOWED & RECOMMENDED POSITIONS

Department	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommended 2020-21	Δ	Unfunded 2020-21
General Government						
Assessor-Recorder	35.00	35.00	35.00	35.00	0.00	4.00
Auditor*	45.75	45.75	45.75	45.75	0.00	3.55
Board of Supervisors	18.00	18.00	18.00	18.00	0.00	0.00
Cannabis Licensing	5.00	5.00	5.00	5.00	0.00	1.00
County Administrative Office	19.00	19.00	19.00	19.00	0.00	1.00
County Clerk-Elections	14.00	14.00	14.00	14.00	0.00	0.00
County Counsel	20.50	20.50	20.50	20.50	0.00	0.00
Economic Development	3.00	3.00	3.00	3.00	0.00	0.00
General Services	61.00	61.00	58.00	59.00	1.00	2.00
Information Services	64.00	64.00	64.00	63.00	(1.00)	1.00
Personnel	27.00	27.00	27.00	27.00	0.00	1.00
Risk Management	12.00	12.00	12.00	12.00	0.00	0.00
<i>General Government Subtotal</i>	<i>324.25</i>	<i>324.25</i>	<i>321.25</i>	<i>321.25</i>	<i>0.00</i>	<i>13.55</i>
Health & Human Services						
Child Support Services	49.00	49.00	49.00	44.00	(5.00)	2.00
Health Services Agency	607.90	613.95	602.85	615.00	12.15	4.00
Homeless Services Coordination	2.00	2.00	2.00	2.00	0.00	0.00
Human Services Department	536.50	536.50	536.50	526.50	(10.00)	19.50
<i>Health & Human Services Subtotal</i>	<i>1,195.40</i>	<i>1,201.45</i>	<i>1,190.35</i>	<i>1,187.50</i>	<i>(2.85)</i>	<i>25.50</i>
Land Use & Community Svcs.						
Agricultural Commissioner	29.81	29.81	29.81	28.81	(1.00)	0.00
Agricultural Cooperative Ext.	1.00	1.00	1.00	1.00	0.00	0.00
Parks^	52.25	52.25	51.50	51.50	0.00	3.00
Planning	71.50	71.50	71.50	72.00	0.50	4.00
Public Works	268.80	270.05	267.80	270.80	3.00	2.00
<i>Land Use Subtotal</i>	<i>423.36</i>	<i>424.61</i>	<i>421.61</i>	<i>424.11</i>	<i>2.50</i>	<i>9.00</i>
Public Safety & Justice						
District Attorney	106.00	106.00	105.00	107.00	2.00	3.00
Emergency Services	2.00	2.00	2.00	2.00	0.00	0.00
Probation	128.50	128.50	127.50	128.50	1.00	3.00
Sheriff-Coroner	377.50	378.50	368.50	378.50	10.00	17.50
<i>Public Safety & Justice Subtotal</i>	<i>614.00</i>	<i>615.00</i>	<i>603.00</i>	<i>616.00</i>	<i>13.00</i>	<i>23.50</i>
Total	2,557.01	2,565.31	2,536.21	2,548.86	12.65	71.55

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
Budget Category 91 -- GENERAL GOVERNMENT						
Budget Dept 09 -- ASSESSOR-RECORDER						
Budget Divn 0910 -- ASSESSOR						
APPRaiser I	1.00	2.00	1.00	2.00	1.00	-
APPRaiser II	6.00	4.00	6.00	4.00	(2.00)	1.00
ASSESSMENT CLERK	-	1.00	-	1.00	1.00	-
ASSESSMENT TECHNICIAN	6.00	6.00	6.00	6.00	-	-
ASSESSOR-RECORDER	1.00	1.00	1.00	1.00	-	-
AUDITOR - APPRAISER II	1.00	2.00	1.00	2.00	1.00	-
AUDITOR - APPRAISER III	1.00	1.00	1.00	1.00	-	1.00
CHF AUDITOR APPRAISER	1.00	1.00	1.00	1.00	-	-
CHF DEP ASSESSOR-VALU	2.00	2.00	2.00	2.00	-	-
CHF OF ASSESSMENT STDS	1.00	1.00	1.00	1.00	-	1.00
CLERK II	1.00	-	1.00	-	(1.00)	-
GEO INFO SYS TECH II	2.00	2.00	2.00	2.00	-	-
IT SUPP SVCS ANLST II	1.00	1.00	1.00	1.00	-	-
SR APPRAISER	2.00	2.00	2.00	2.00	-	-
Total ASSESSOR	26.00	26.00	26.00	26.00	-	3.00
Budget Divn 0920 -- RECORDER						
ASST RECORDER	1.00	1.00	1.00	1.00	-	-
CLERICAL SUPVR I	1.00	1.00	1.00	1.00	-	-
LEGAL DOCUMENT EXAMINR	6.00	6.00	6.00	6.00	-	1.00
SR ACCOUNT CLERK	1.00	1.00	1.00	1.00	-	-
Total RECORDER	9.00	9.00	9.00	9.00	-	1.00
Total ASSESSOR-RECORDER	35.00	35.00	35.00	35.00	-	4.00
Budget Dept 12 -- AUDITOR-CONTROLLER-TTC						
Budget Divn 1200 -- AUDITOR-CONTROLLER						
ACCOUNT CLERK	0.50	0.50	0.50	0.50	-	-
ACCOUNTANT I	2.00	-	-	-	-	-
ACCOUNTANT II	1.00	3.00	3.00	3.00	-	-
ACCOUNTING ANALYST	2.00	2.00	2.00	2.00	-	-
ACCOUNTING MANAGER	2.00	2.00	2.00	2.00	-	-
ACCOUNTING TECHNICIAN	13.70	12.70	13.70	12.70	(1.00)	-
ADMIN AIDE	-	1.00	-	1.00	1.00	-
AUD-CONT-TREAS-TAX COL	1.00	1.00	1.00	1.00	-	-
AUDIT/SYSTEMS MGR	1.00	1.00	1.00	1.00	-	-
AUDITOR I	1.00	3.00	-	3.00	3.00	-
AUDITOR II	3.00	1.00	4.00	1.00	(3.00)	-
AUDITOR III	1.00	1.00	1.00	1.00	-	-
CHF DEP AUD-CONTROLLER	1.00	1.00	1.00	1.00	-	-
COLLECTION OFFICER	3.00	3.00	3.00	3.00	-	1.00
INVESTMENT OFFICER	-	1.00	-	1.00	1.00	-
IT BUS SYS ANALYST	1.00	1.00	1.00	1.00	-	1.00
PAYROLL SUPERVISOR	1.00	1.00	1.00	1.00	-	-
PROPERTY TAX SPEC.	1.00	1.00	1.00	1.00	-	-
SECRETARY	1.00	-	1.00	-	(1.00)	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
SR ACCOUNT CLERK	2.55	1.55	2.55	1.55	(1.00)	0.55
SR ACCOUNTANT-AUDITOR	1.00	1.00	1.00	1.00	-	1.00
SR ACCOUNTING TECH	4.00	4.00	4.00	4.00	-	-
SR RECEPTIONIST	-	1.00	-	1.00	1.00	-
TAX MANAGER	1.00	1.00	1.00	1.00	-	-
TREASURY/TAX COLL MGR	1.00	1.00	1.00	1.00	-	-
Total AUDITOR-CONTROLLER	45.75	45.75	45.75	45.75	0.00	3.55
Total AUDITOR-CONTROLLER-TTC	45.75	45.75	45.75	45.75	0.00	3.55
Budget Dept 15 -- BOARD OF SUPERVISORS						
Budget Divn 1500 -- BOARD OF SUPERVISORS						
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
CHAIRPERSON BD OF SUPV	1.00	1.00	1.00	1.00	-	-
COUNTY SUPERVISOR	4.00	4.00	4.00	4.00	-	-
COUNTY SVRS ANALYST	11.00	11.00	11.00	11.00	-	-
SR RECEPTIONIST	1.00	1.00	1.00	1.00	-	-
Total BOARD OF SUPERVISORS	18.00	18.00	18.00	18.00	-	-
Total BOARD OF SUPERVISORS	18.00	18.00	18.00	18.00	-	-
Budget Dept 17 -- CANNABIS LICENSING						
Budget Divn 1700 -- CANNABIS LICENSING						
CANNABIS LICENSING MGR	1.00	1.00	1.00	1.00	-	-
CODE COMPL INVEST III	1.00	1.00	1.00	1.00	-	-
CODE COMPL INVEST IV	1.00	1.00	1.00	1.00	-	-
PLANNER IV	1.00	1.00	1.00	1.00	-	1.00
RESOURCE PLANNER IV	1.00	1.00	1.00	1.00	-	-
Total CANNABIS LICENSING	5.00	5.00	5.00	5.00	-	1.00
Total CANNABIS LICENSING	5.00	5.00	5.00	5.00	-	1.00
Budget Dept 18 -- COUNTY ADMINISTRATIVE OFFICE						
Budget Divn 1810 -- COUNTY ADMINISTRATION						
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
ASSOC ADMIN ANALYST	1.00	1.00	-	1.00	1.00	-
ASST COUNTY ADMIN OFF	2.00	2.00	2.00	2.00	-	-
COUNTY ADMIN OFFICER	1.00	1.00	1.00	1.00	-	-
COUNTY BUDGET MANAGER	1.00	1.00	1.00	1.00	-	-
DEPUTY CAO	1.00	1.00	1.00	1.00	-	-
EXEC SECRETARY-CAO	1.00	1.00	1.00	1.00	-	-
PRINCIPAL ANALYST	-	1.00	-	1.00	1.00	-
SR ADMIN ANALYST	5.00	4.00	6.00	4.00	(2.00)	-
SR RECEPTIONIST	1.00	1.00	1.00	1.00	-	-
Total COUNTY ADMINISTRATION	14.00	14.00	14.00	14.00	-	-
Budget Divn 1820 -- CLERK OF THE BOARD						
BOARD CLERK	1.00	1.00	1.00	1.00	-	1.00
CHF DEP CLK-BD OF SUPV	1.00	1.00	1.00	1.00	-	-
DEPTL ADMIN ANALYST	1.00	1.00	1.00	1.00	-	-
SR BOARD CLERK	2.00	2.00	2.00	2.00	-	-
Total CLERK OF THE BOARD	5.00	5.00	5.00	5.00	-	1.00
Total COUNTY ADMINISTRATIVE OFFICE	19.00	19.00	19.00	19.00	-	1.00

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
Budget Dept 21 -- COUNTY CLERK-ELECTIONS						
Budget Divn 2100 -- COUNTY CLERK -ELECTIONS						
CLERK III	2.00	2.00	2.00	2.00	-	-
COUNTY CLERK	1.00	1.00	1.00	1.00	-	-
IT SUPP SVCS ANLST II	1.00	1.00	1.00	1.00	-	-
IT SYS ADMIN ANLST III	1.00	1.00	1.00	1.00	-	-
PROGRAM COORDINATOR	6.00	6.00	6.00	6.00	-	-
RECEPTIONIST	1.00	1.00	1.00	1.00	-	-
SR ACCOUNT CLERK	1.00	1.00	1.00	1.00	-	-
SR DEPTL ADMIN ANALYST	1.00	1.00	1.00	1.00	-	-
Total COUNTY CLERK -ELECTIONS	14.00	14.00	14.00	14.00	-	-
Total COUNTY CLERK-ELECTIONS	14.00	14.00	14.00	14.00	-	-
Budget Dept 24 -- COUNTY COUNSEL						
Budget Divn 2400 -- COUNTY COUNSEL						
ATTY II - CO COUNSEL	-	1.00	-	1.00	1.00	-
ATTY III - CO COUNSEL	3.00	2.00	3.00	2.00	(1.00)	-
ATTY IV - CO COUNSEL	8.50	8.50	8.50	8.50	-	-
CHF ASST CO COUNSEL	1.00	1.00	1.00	1.00	-	-
COUNTY COUNSEL	1.00	1.00	1.00	1.00	-	-
LEGAL SECRETARY I	2.00	2.00	2.00	2.00	-	-
LEGAL SECRETARY II	1.00	1.00	1.00	1.00	-	-
OFFICE ASSISTANT III	1.00	1.00	1.00	1.00	-	-
PARALEGAL	1.00	1.00	1.00	1.00	-	-
SR LEGAL SECRETARY	2.00	2.00	2.00	2.00	-	-
Total COUNTY COUNSEL	20.50	20.50	20.50	20.50	-	-
Total COUNTY COUNSEL	20.50	20.50	20.50	20.50	-	-
Budget Dept 26 -- ECONOMIC DEVELOPMENT						
Budget Divn 2600 -- ECONOMIC DEVELOPMENT						
ECONOMIC DEV COORD	2.00	2.00	2.00	2.00	-	-
ECONOMIC DEV MGR	1.00	1.00	1.00	1.00	-	-
Total ECONOMIC DEVELOPMENT	3.00	3.00	3.00	3.00	-	-
Total ECONOMIC DEVELOPMENT	3.00	3.00	3.00	3.00	-	-
Budget Dept 33 -- GENERAL SERVICES						
Budget Divn 3310 -- GENERAL SERVICES						
ADMIN SERVICES MANAGER	1.00	1.00	1.00	-	(1.00)	-
ASST DEPTL ADMIN ANLST	-	-	-	1.00	1.00	-
BLDG CONST PROJ MGR	-	-	1.00	1.00	-	-
BLDG EQUIP MECHANIC	1.00	1.00	1.00	1.00	-	-
BLDG MAINT SUPVR	1.00	1.00	1.00	1.00	-	-
BLDG MAINT WORKER I	-	-	-	1.00	1.00	-
BLDG MAINT WORKER II	6.00	6.00	3.00	4.00	1.00	-
BLDG MAINT WORKER III	2.00	2.00	2.00	2.00	-	-
BUYER	1.00	1.00	1.00	1.00	-	-
CLERK III	1.00	1.00	1.00	1.00	-	-
COUNTY SAFETY OFFICER	1.00	1.00	1.00	1.00	-	-
CUSTODIAN	21.00	21.00	21.00	19.00	(2.00)	2.00

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
CUSTODIAN LEADWORKER	2.00	2.00	2.00	2.00	-	-
DEPTY DIR-GEN SVCS	2.00	2.00	1.00	2.00	1.00	-
DIR OF GENERAL SVCS	1.00	1.00	1.00	1.00	-	-
MAINT CUSTODIAN	-	-	-	1.00	1.00	-
MAINT ELECTRICIAN	1.00	1.00	1.00	1.00	-	-
MAINT ELECTRO/MECH WKR	1.00	1.00	1.00	1.00	-	-
MAINT PLUMBER	2.00	2.00	2.00	2.00	-	-
OFFICE ASSISTANT III	1.00	1.00	1.00	1.00	-	-
PARKING ATTENDANT	1.00	1.00	1.00	1.00	-	-
PERSONNEL PAYROLL CLK	1.00	1.00	1.00	1.00	-	-
SR ACCOUNTING TECH	2.00	2.00	2.00	2.00	-	-
SR BLDG EQUIP MECHANIC	1.00	1.00	1.00	1.00	-	-
SR BUYER	1.00	1.00	1.00	1.00	-	-
SR MAINT ELECTRICIAN	1.00	1.00	1.00	1.00	-	-
SUPVG CUSTODIAN	2.00	2.00	2.00	2.00	-	-
WAREHOUSE SUPERVISOR	1.00	1.00	1.00	1.00	-	-
WAREHOUSE WORKER	1.00	1.00	1.00	1.00	-	-
Total GENERAL SERVICES	56.00	56.00	53.00	55.00	2.00	2.00
Budget Divn 3350 -- SERVICE CENTER & FLEET						
ASST DEPTL ADMIN ANLST	1.00	1.00	1.00	-	(1.00)	-
AUTOMOTIVE MECHANIC	2.00	2.00	2.00	2.00	-	-
CLERK III	1.00	1.00	1.00	1.00	-	-
SR AUTOMOTIVE MECHANIC	1.00	1.00	1.00	1.00	-	-
Total SERVICE CENTER & FLEET	5.00	5.00	5.00	4.00	(1.00)	-
Total GENERAL SERVICES	61.00	61.00	58.00	59.00	1.00	2.00
Budget Dept 42 -- INFORMATION SERVICES						
Budget Divn 4210 -- INFORMATION SERVICES						
ACCOUNTING TECHNICIAN	1.00	1.00	1.00	1.00	-	-
ADMIN SERVICES MANAGER	1.00	1.00	1.00	1.00	-	-
ASST DIR OF INFO SVCS	2.00	2.00	2.00	2.00	-	-
CLERK III	1.00	1.00	1.00	1.00	-	-
DIR OF INFO SERVICES	1.00	1.00	1.00	1.00	-	-
DUPL EQUIP OPR III	1.00	1.00	1.00	1.00	-	-
GIS ANALYST II	1.00	1.00	1.00	1.00	-	-
GIS ANALYST III	1.00	1.00	1.00	1.00	-	-
GIS MANAGER	1.00	1.00	1.00	1.00	-	-
INFO SVCS DIVSIN MGR	1.00	1.00	1.00	1.00	-	1.00
IT APP DEV/SUP ANL II	5.00	5.00	5.00	5.00	-	-
IT APP DEV/SUP ANL III	9.00	9.00	9.00	9.00	-	-
IT APP DEV/SUP SUPV	3.00	2.00	3.00	2.00	(1.00)	-
IT BUS SYS ANALYST	1.00	1.00	1.00	1.00	-	-
IT MANAGER II	-	1.00	-	1.00	1.00	-
IT MANAGER III	1.00	1.00	1.00	-	(1.00)	-
IT NET/COMM ANLST I	3.00	3.00	3.00	3.00	-	-
IT NET/COMM ANLST II	1.00	1.00	1.00	1.00	-	-
IT NET/COMM ANLST III	2.00	2.00	2.00	2.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
IT SUPP SVCS ANLST II	5.00	5.00	5.00	5.00	-	-
IT SUPP SVCS ANLST III	4.00	4.00	4.00	4.00	-	-
IT SUPP SVCS SUPV	1.00	1.00	1.00	1.00	-	-
IT SYS ADMIN ANLST II	4.00	4.00	4.00	4.00	-	-
IT SYS ADMIN ANLST III	5.00	5.00	5.00	5.00	-	-
IT SYS ADMIN SUPV	1.00	1.00	1.00	1.00	-	-
SR ACCOUNTING TECH	1.00	1.00	1.00	1.00	-	-
Total INFORMATION SERVICES	57.00	57.00	57.00	56.00	(1.00)	1.00
Budget Divn 4250 -- RADIO SHOP						
COMM INSTALLER	1.00	-	1.00	-	(1.00)	-
COMM TECHNICIAN I	2.00	2.00	2.00	2.00	-	-
COMM TECHNICIAN II	-	2.00	-	2.00	2.00	-
COMMUNICATIONS MANAGER	1.00	1.00	1.00	1.00	-	-
OFFICE ASSISTANT III	1.00	1.00	1.00	1.00	-	-
SR COMM TECHNICIAN	2.00	1.00	2.00	1.00	(1.00)	-
Total RADIO SHOP	7.00	7.00	7.00	7.00	-	-
Total INFORMATION SERVICES	64.00	64.00	64.00	63.00	(1.00)	1.00
Budget Dept 51 -- PERSONNEL & RISK MANAGEMENT						
Budget Divn 5101 -- PERSONNEL						
ASSOC PERSONNEL ANLST	5.00	6.00	3.00	6.00	3.00	-
ASST PERS ANALYST(MT)	3.00	2.00	4.00	2.00	(2.00)	-
COMMISSIONS COORD.	1.00	1.00	1.00	1.00	-	-
DEPTY DIR-PERSONNEL	1.00	1.00	1.00	1.00	-	-
EMPLOYEE REL PROG MGR	1.00	1.00	1.00	1.00	-	-
EQUAL EMPMT OP OFFICER	1.00	1.00	1.00	1.00	-	-
PERSONNEL CLERK	2.00	2.00	2.00	2.00	-	-
PERSONNEL DIRECTOR	1.00	1.00	1.00	1.00	-	-
PERSONNEL TECHNICIAN	6.00	6.00	6.00	6.00	-	1.00
PRINCIPAL PERS ANALYST	2.00	2.00	3.00	2.00	(1.00)	-
SR PERSONNEL ANALYST	3.00	3.00	3.00	3.00	-	-
SR RECEPTIONIST	1.00	1.00	1.00	1.00	-	-
Total PERSONNEL	27.00	27.00	27.00	27.00	-	1.00
Total PERSONNEL & RISK MANAGEMENT	27.00	27.00	27.00	27.00	-	1.00
Budget Dept 52 -- RISK MANAGEMENT						
Budget Divn 5210 -- RISK MANAGEMENT						
ADMIN SVCS OFF I	1.00	1.00	1.00	1.00	-	-
ASSOC PERSONNEL ANLST	1.00	1.00	1.00	1.00	-	-
PERSONNEL CLERK	1.00	1.00	1.00	1.00	-	-
PERSONNEL TECHNICIAN	3.00	3.00	3.00	3.00	-	-
PRINCIPAL PERS ANALYST	1.00	1.00	1.00	1.00	-	-
PROGRAM COORDINATOR	2.00	2.00	2.00	2.00	-	-
RISK MANAGER	1.00	1.00	1.00	1.00	-	-
SR ACCOUNT CLERK	1.00	1.00	1.00	1.00	-	-
SR PERSONNEL ANALYST	1.00	1.00	1.00	1.00	-	-
Total RISK MANAGEMENT	12.00	12.00	12.00	12.00	-	-
Total RISK MANAGEMENT	12.00	12.00	12.00	12.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
Total GENERAL GOVERNMENT	324.25	324.25	321.25	321.25	-	13.55
Budget Category 92 -- HEALTH AND HUMAN SERVICES						
Budget Dept 25 -- CHILD SUPPORT SERVICES DEPT						
Budget Divn 2500 -- CHILD SUPPORT SERVICES						
ACCOUNTING TECHNICIAN	2.00	2.00	2.00	1.00	(1.00)	-
ADMIN SERVICES MANAGER	1.00	1.00	1.00	1.00	-	-
ADMIN SVCS OFF II	1.00	1.00	1.00	-	(1.00)	-
CHILD SUPPORT ATTY III	3.00	3.00	3.00	3.00	-	-
CHILD SUPPORT MANAGER	1.00	1.00	1.00	1.00	-	-
CHILD SUPPORT SPEC I	3.00	2.00	3.00	2.00	(1.00)	-
CHILD SUPPORT SPEC II	20.00	21.00	20.00	20.00	-	2.00
CHILD SUPPORT SPEC III	4.00	4.00	4.00	3.00	(1.00)	-
CLERICAL SUPVR I	1.00	1.00	1.00	1.00	-	-
DIR OF CHILD SUP SVCS	1.00	1.00	1.00	1.00	-	-
LEGAL PROCESS CLERK II	1.00	1.00	1.00	1.00	-	-
OFFICE ASSISTANT II	1.00	1.00	1.00	1.00	-	-
OFFICE ASSISTANT III	1.00	1.00	1.00	1.00	-	-
SR ACCOUNTING TECH	4.00	4.00	4.00	3.00	(1.00)	-
STAFF DEVELOP TRAINER	1.00	1.00	1.00	1.00	-	-
SUPVG CHILD SUPPT SPEC	4.00	4.00	4.00	4.00	-	-
Total CHILD SUPPORT SERVICES	49.00	49.00	49.00	44.00	(5.00)	2.00
Total CHILD SUPPORT SERVICES DEPT	49.00	49.00	49.00	44.00	(5.00)	2.00
Budget Dept 36 -- HEALTH SERVICES AGENCY						
Budget Divn 3600 -- ADMINISTRATION						
ACCOUNTANT I	-	2.00	-	2.00	2.00	-
ACCOUNTANT II	4.00	2.00	4.00	2.00	(2.00)	-
ACCOUNTANT III	4.00	4.00	4.00	4.00	-	-
ACCOUNTING TECHNICIAN	5.00	5.00	5.00	5.00	-	-
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
ADMIN SERVICES MANAGER	1.00	-	1.00	-	(1.00)	-
ASST CHF FISCL SVC-HSA	-	1.00	-	1.00	1.00	-
ASST DIR - HSA or HSD	1.00	1.00	1.00	1.00	-	-
CHF OF FISCAL SERVICES	1.00	1.00	1.00	1.00	-	-
CLERK II	1.00	1.00	1.00	1.00	-	-
DEPTL ADMIN ANALYST	4.00	3.00	4.00	2.00	(2.00)	-
DIR OF ADMIN SERVICES	1.00	1.00	1.00	1.00	-	-
EXECUTIVE SECRETARY	1.00	1.00	1.00	1.00	-	-
HEALTH SVCS AGENCY DIR	1.00	1.00	1.00	1.00	-	-
IT APP DEV/SUP ANL II	3.00	3.00	3.00	3.00	-	-
IT APP DEV/SUP ANL III	2.00	2.00	2.00	2.00	-	-
IT APP DEV/SUP ANL IV	1.00	1.00	1.00	1.00	-	-
IT APP DEV/SUP SUPV	-	1.00	-	1.00	1.00	-
IT MANAGER I	1.00	-	1.00	-	(1.00)	-
IT MANAGER III	-	-	-	1.00	1.00	-
IT SUPP SVCS ANLST II	4.00	4.00	4.00	4.00	-	1.00
MED SVCS DIR-HLTH OFF	-	-	-	0.20	0.20	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
OFFICE ASSISTANT II	-	-	-	1.00	1.00	-
OFFICE ASSISTANT III	1.00	1.00	1.00	-	(1.00)	-
SR ACCOUNTING TECH	3.00	2.00	3.00	2.00	(1.00)	-
SR DEPTL ADMIN ANALYST	1.00	3.00	1.00	4.00	3.00	-
SR HEALTH SVCS MGR	1.00	1.00	1.00	1.00	-	-
Total ADMINISTRATION	42.00	42.00	42.00	43.20	1.20	1.00
Budget Divn 3610 -- CLINICS SERVICES						
ACCOUNTING TECHNICIAN	2.00	2.00	2.00	2.00	-	-
ADMIN AIDE*	2.00	2.00	2.00	2.00	-	-
ADMIN SERVICES MANAGER	1.00	1.00	1.00	1.00	-	-
ADMIN SVCS OFF I	1.00	1.00	1.00	1.00	-	-
ADMIN SVCS OFF II	-	-	-	1.00	1.00	-
BEHAV HLTH PROGRAM MGR	1.00	1.00	1.00	1.00	-	-
BENEFITS REP	-	-	-	1.00	1.00	-
CERTIFIED ACUPUNTURIST	-	-	-	1.00	1.00	-
CHF OF CLINIC SVCS	1.00	1.00	1.00	1.00	-	-
CHF RAD TECHNOLOGIST	1.00	1.00	1.00	1.00	-	-
CHIEF MEDICAL OFFICER	-	-	-	1.00	1.00	1.00
CHIEF OF PSYCHIATRY	0.25	0.25	0.25	0.25	-	-
CLERICAL SUPVR I	1.00	1.00	1.00	1.00	-	-
CLERICAL SUPVR II	1.00	1.00	1.00	1.00	-	-
CLERK III	4.00	4.00	5.00	4.00	(1.00)	-
CLINIC NURSE I	2.00	2.00	2.00	1.00	(1.00)	-
CLINIC NURSE II	3.00	3.00	3.00	4.00	1.00	-
CLINIC NURSE III	5.00	5.00	5.00	8.50	3.50	-
CLINIC PHYSICIAN-HSA	10.85	10.85	10.85	10.72	(0.13)	-
CLINICAL LAB SCIENTIST	2.00	2.00	2.00	1.00	(1.00)	-
CLINICAL PSYCHOLOGIST	5.00	5.00	5.00	4.00	(1.00)	-
COMMUNITY HLTH WKR II	1.00	1.00	1.00	1.00	-	-
DEPTL ADMIN ANALYST	5.00	3.00	5.00	-	(5.00)	-
DETENTION NURSE SPECII	1.35	1.35	1.35	1.35	-	-
DIRECTOR OF NURSING	1.00	1.00	1.00	1.00	-	-
EMERG MED SBSCS PROG COORD	1.00	-	1.00	-	(1.00)	-
HEALTH CENTER MGR	3.00	3.00	3.00	3.00	-	-
HEALTH SERVICES MGR	1.00	2.00	1.00	3.00	2.00	-
HLTH CLIENT BENEFIT REP	1.00	1.00	1.00	1.00	-	-
LAB ASST/PHLEBOTOMIST	3.60	3.60	3.60	3.60	-	-
LEAD MEDICAL ASSISTANT	-	-	-	2.00	2.00	-
MED CARE SERVICE WKR	2.00	2.00	2.00	2.00	-	-
MED DIR - HS CLINICS	3.00	2.00	3.00	2.00	(1.00)	-
MED SVCS DIR-HLTH OFF	-	-	-	0.20	0.20	-
MEDICAL ASSISTANT	44.00	44.00	44.00	44.00	-	2.00
MEDICAL BILLING TECH	8.00	8.00	8.00	8.00	-	-
MH CLIENT SPECIALIST	9.85	11.85	9.85	13.35	3.50	-
MH SUPVG CLIENT SPEC	2.50	2.50	2.50	3.00	0.50	-
OFFICE ASSISTANT II	2.00	2.00	2.00	2.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
OFFICE ASSISTANT III	3.00	3.00	3.00	3.00	-	-
PHYS ASST/NURSE PRACT	9.80	9.80	9.80	9.75	(0.05)	-
PSYCH MH NURSE PRACT	1.50	1.50	1.50	2.50	1.00	-
PSYCHIATRIC MED DIR	1.00	1.00	1.00	1.00	-	-
PSYCHIATRIST	3.50	3.50	3.50	2.00	(1.50)	-
PUB HLTH NURSE I	0.75	0.75	0.75	0.75	-	-
PUB HLTH NURSE II	7.45	7.45	7.45	1.80	(5.65)	-
PUB HLTH NURSE III	1.00	1.00	1.00	1.00	-	-
RAD TECHNOLOGIST	1.00	1.00	1.00	1.00	-	-
SR DEPTL ADMIN ANALYST	-	2.00	-	3.00	3.00	-
SR HEALTH SVCS MGR	1.00	1.00	1.00	1.00	-	-
SR LAB ASST/PHLEB	1.00	1.00	1.00	1.00	-	-
SR MED BILLING TECH	2.00	2.00	2.00	2.00	-	-
SR MH CLIENT SPECIALST	7.00	7.00	7.00	7.00	-	-
SR PUB HLTH MICROBIOLG	0.80	0.80	0.80	0.80	-	-
SR RECEPTIONIST	1.00	1.00	1.00	1.00	-	-
SR SOCIAL WORKER	-	-	-	0.50	0.50	-
Total CLINICS SERVICES	174.20	175.20	175.20	178.07	2.87	3.00
* 1.0 Limited term position ending on 6-30-22						
Budget Divn 3620 -- PUBLIC HEALTH						
ADMIN AIDE	4.00	4.00	3.00	4.00	1.00	-
ADMIN SERVICES MANAGER	1.00	1.00	1.00	1.00	-	-
ADMIN SVCS OFF II	1.00	1.00	-	-	-	-
ASSOC HUM SVCS ANALYST	1.00	1.00	1.00	-	(1.00)	-
CAL CHILD SVCS SPEC II	1.00	1.00	1.00	1.00	-	-
CCS - PHYSICAL THERAPI	2.75	2.75	2.75	2.75	-	-
CCS - SUPVG THERAPIST	1.00	1.00	1.00	1.00	-	-
CCS- OCCUPATIONAL THER	2.60	2.60	2.60	2.60	-	-
CHF OF PUBLIC HEALTH	1.00	1.00	-	1.00	1.00	-
CLERK III	0.50	0.50	0.50	0.50	-	-
CLINIC NURSE III	1.70	1.70	1.70	0.50	(1.20)	-
CLINIC PHYSICIAN-HSA	0.20	0.20	0.20	0.08	(0.12)	-
DIRECTOR OF NURSING	1.00	1.00	1.00	1.00	-	-
EMERGENCY MEDICAL SERVICES PROC	-	-	-	1.00	1.00	-
ENVIRON HLTH SPECIII	-	-	-	0.10	0.10	-
EPIDEMIOLOGIST	3.00	3.00	3.00	3.00	-	-
HEALTH EDUCATOR	3.00	5.00	3.00	5.00	2.00	-
HEALTH PROGRAM SPEC	7.00	7.00	7.00	5.00	(2.00)	-
HEALTH SERVICES MGR	5.00	4.00	5.00	4.00	(1.00)	-
MED SVCS DIR-HLTH OFF	1.00	1.00	1.00	0.60	(0.40)	-
OFFICE ASSISTANT III	7.00	7.00	8.00	7.00	(1.00)	-
PHYS ASST/NURSE PRACT	-	-	-	0.05	0.05	-
PROGRAM COORDINATOR	3.00	2.00	2.00	2.00	-	-
PUB HLTH NURSE I	4.00	4.00	5.00	3.00	(2.00)	-
PUB HLTH NURSE II	15.30	15.30	15.30	16.50	1.20	-
PUB HLTH NURSE III	6.50	6.50	6.50	7.00	0.50	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
PUBLIC HEALTH MANAGER	1.00	1.00	1.00	1.00	-	-
SR DEPTL ADMIN ANALYST	1.00	1.00	1.00	1.00	-	-
SR HEALTH EDUCATOR	6.00	4.00	6.00	4.00	(2.00)	-
SR HEALTH SVCS MGR	2.00	2.00	2.00	2.00	-	-
SR MH CLIENT SPECIALST	0.60	0.60	0.60	0.60	-	-
SR PUB HLTH INVESTIGAT	1.00	1.00	1.00	1.00	-	-
SR PUB HLTH MICROBIOLG	0.20	0.20	0.20	0.20	-	-
SR SOCIAL WORKER	2.80	2.80	2.80	2.30	(0.50)	-
Total PUBLIC HEALTH	88.15	86.15	86.15	81.78	(4.37)	-
Budget Divn 3630 -- BEHAVIORIAL HEALTH						
ACCOUNTANT II	1.00	1.00	1.00	1.00	-	-
ACCOUNTING TECHNICIAN	1.00	1.00	1.00	1.00	-	-
ACCTG CLERICAL SUPV II	1.00	-	1.00	-	(1.00)	-
ADMIN AIDE	5.00	5.00	5.00	5.00	-	-
ADMIN SERVICES MANAGER	1.00	1.00	1.00	1.00	-	-
ADMIN SVCS OFF II	1.00	1.00	1.00	1.00	-	-
ASSOC HUM SVCS ANALYST	-	1.00	-	2.00	2.00	-
BEHAV HLTH PROGRAM MGR	8.00	7.00	8.00	7.00	(1.00)	-
CHIEF OF PSYCHIATRY	0.75	0.75	0.75	0.75	-	-
CLERICAL SUPVR I	1.00	1.00	1.00	1.00	-	-
CLERICAL SUPVR II	2.00	2.00	2.00	2.00	-	-
CLINIC NURSE II	3.00	3.00	3.00	3.00	-	-
CLINIC NURSE III	1.00	1.00	1.00	1.00	-	-
CLINICAL PSYCHOLOGIST	9.00	9.00	9.00	9.00	-	-
DEP DIR MH SUB ABUSE	-	1.00	-	1.00	1.00	-
DEPTL ADMIN ANALYST	3.00	3.00	3.00	3.00	-	-
DEPUTY PUBLIC GUARDIAN	4.00	4.00	4.00	4.00	-	-
DIR MENTAL HLTH SVCS	1.00	1.00	1.00	1.00	-	-
HEALTH PROGRAM SPEC	-	-	-	2.00	2.00	-
HLTH CLIENT BENEFT REP	6.00	6.00	6.00	5.00	(1.00)	-
IT BUS SYS ANALYST	-	-	-	1.00	1.00	-
MED CARE PROG ELIG SUP	-	1.00	-	1.00	1.00	-
MEDICAL ASSISTANT	7.00	7.00	7.00	7.00	-	-
MEDICAL BILLING TECH	8.00	8.00	8.00	8.00	-	-
MH CLIENT SPECIALIST*	54.00	54.00	54.00	51.50	(2.50)	-
MH FEE CLERK	5.00	5.00	5.00	5.00	-	-
MH SUPVG CLIENT SPEC	16.50	16.50	16.50	16.00	(0.50)	-
MH UTILIZ REVIEW SPEC	5.50	8.50	5.50	8.50	3.00	-
OCC. THERA - MEN HLTH	2.00	2.00	2.00	2.00	-	-
OFFICE ASSISTANT III	12.00	12.00	12.00	12.00	-	-
PHYS ASST/NURSE PRACT	3.00	3.00	3.00	3.00	-	-
PROGRAM COORDINATOR	1.00	2.00	1.00	3.00	2.00	-
PSYCH MH NURSE PRACT	2.50	2.50	2.50	2.50	-	-
PSYCHIATRIC MED DIR	1.00	1.00	1.00	1.00	-	-
PSYCHIATRIST	12.50	12.50	12.50	13.00	0.50	-
PUB GUARDIAN/CONSERV	1.00	1.00	1.00	1.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
SR ACCOUNTING TECH	2.00	2.00	2.00	2.00	-	-
SR BEHAVIORAL HLTH MGR	4.00	4.00	4.00	5.00	1.00	-
SR CASE DATA CLERK	2.00	2.00	2.00	2.00	-	-
SR DEPTL ADMIN ANALYST	3.00	3.00	3.00	3.00	-	-
SR HEALTH SVCS MGR	1.00	1.00	1.00	2.00	1.00	-
SR MED BILLING TECH	-	1.00	-	1.00	1.00	-
SR MH CLIENT SPECIALST**	61.80	65.85	57.75	63.80	6.05	-
SR SOCIAL WORKER	2.00	1.00	2.00	2.00	-	-
SR STF DEVEL TRAINER	1.00	1.00	1.00	1.00	-	-
Total BEHAVIORAL HEALTH	256.55	265.60	252.50	268.05	15.55	-
* 2.0 Limited term positions ending on 12/31/21						
** 2.0 Limited term positions extended to 6/30/21						
Budget Divn 3650 -- H.S.A. - HEALTH BENEFITS DIVIS						
EPIDEMIOLOGIST	1.00	1.00	1.00	2.00	1.00	-
MED CARE PROG ELIG SUP	2.00	1.00	2.00	1.00	(1.00)	-
SR HEALTH EDUCATOR	1.00	1.00	1.00	-	(1.00)	-
SR HEALTH SVCS MGR	1.00	1.00	1.00	-	(1.00)	-
Total H.S.A. - HEALTH BENEFITS DIVIS	5.00	4.00	5.00	3.00	(2.00)	-
Budget Divn 3670 -- ENVIRONMENTAL HEALTH						
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
ADMIN SERVICES MANAGER	1.00	1.00	-	1.00	1.00	-
ADMIN SVCS OFF II	1.00	-	1.00	-	(1.00)	-
CLERICAL SUPVR II	1.00	1.00	1.00	1.00	-	-
DEPTL ADMIN ANALYST	1.00	-	1.00	-	(1.00)	-
DIR OF ENVIRON HEALTH	1.00	1.00	1.00	1.00	-	-
DIV DIR ENVIRON HEALTH	1.00	1.00	1.00	1.00	-	-
ENV. HLTH-PROG MGR I	1.00	1.00	1.00	1.00	-	-
ENV. HLTH-PROG MGR II	2.00	2.00	3.00	2.00	(1.00)	-
ENVIRON HLTH SPEC I	2.00	1.00	2.00	1.00	(1.00)	-
ENVIRON HLTH SPEC II	5.00	3.00	5.00	3.00	(2.00)	-
ENVIRON HLTH SPEC TRNE	-	3.00	-	3.00	3.00	-
ENVIRON HLTH SPECIII	12.00	12.00	12.00	11.90	(0.10)	-
IMAGING TECHNICIAN	1.00	1.00	1.00	1.00	-	-
OFFICE ASSISTANT II	2.00	1.00	2.00	1.00	(1.00)	-
OFFICE ASSISTANT III	2.00	3.00	2.00	3.00	1.00	-
REGISTERED GEOLOGIST	1.00	1.00	1.00	1.00	-	-
RESOURCE PLANNER III	1.00	1.00	1.00	1.00	-	-
RESOURCE PLANNER IV	2.00	2.00	2.00	2.00	-	-
SR DEPTL ADMIN ANALYST	-	1.00	-	1.00	1.00	-
SUPVG WATER QLTY SPEC	1.00	1.00	1.00	1.00	-	-
WATER QUALITY SPEC II	1.00	3.00	1.00	3.00	2.00	-
WATER QUALITY SPEC III	2.00	-	2.00	-	(2.00)	-
Total ENVIRONMENTAL HEALTH	42.00	41.00	42.00	40.90	(1.10)	-
Total HEALTH SERVICES AGENCY	607.90	613.95	602.85	615.00	12.15	4.00
Budget Dept 37 -- CAO HOMELESS SERV 2018						
Budget Divn 3710 -- CAO HOMELESS SERV 2018						

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
HOMELESS SERVICES COOR	1.00	1.00	1.00	1.00	-	-
SR DEPTL ADMIN ANALYST*	-	1.00	-	1.00	1.00	-
To Be Classified	1.00	-	1.00	-	(1.00)	-
Total CAO HOMELESS SERV 2018	2.00	2.00	2.00	2.00	-	-
Total CAO HOMELESS SERV 2018	2.00	2.00	2.00	2.00	-	-
* Limited term position ending on 6-30-21						
Budget Dept 39 -- HUMAN SERVICES DEPT						
Budget Divn 3910 -- WORKFORCE INNOVATION OPPORTUNI						
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
ECONOMIC DEV COORD	1.00	1.00	1.00	1.00	-	-
SR HUM SVCS ANALYST	1.00	1.00	1.00	1.00	-	-
WDB DIRECTOR	1.00	1.00	1.00	1.00	-	-
Total WORKFORCE INNOVATION OPPOR	4.00	4.00	4.00	4.00	-	-
Budget Divn 3921 -- SOCIAL SERVICES						
ACCOUNT CLERK	3.00	3.00	3.00	3.00	-	-
ACCOUNTANT II	2.00	2.00	2.00	2.00	-	-
ACCOUNTANT III	4.00	4.00	4.00	4.00	-	-
ACCOUNTING TECHNICIAN	5.00	5.00	5.00	4.00	(1.00)	-
ACCTG CLERICAL SUPV II	3.00	3.00	3.00	3.00	-	-
ADMIN AIDE	4.00	4.00	4.00	4.00	-	-
ADMIN SERVICES MANAGER	3.00	3.00	3.00	3.00	-	-
ASSOC HUM SVCS ANALYST	5.00	5.00	5.00	4.00	(1.00)	-
ASST DIR - HSA or HSD	1.00	1.00	1.00	1.00	-	-
ASST DIV DIR - HSD	1.00	-	1.00	-	(1.00)	-
ASST FAIR HEARING OFFR	1.00	1.00	1.00	1.00	-	-
BENEFITS REP	157.00	157.00	157.00	155.00	(2.00)	8.00
BENEFITS REP SUPV	20.00	20.00	20.00	20.00	-	-
BENEFITS REP TRAINEE	5.00	5.00	5.00	5.00	-	-
BLDG MAINT WORKER III	1.00	1.00	1.00	1.00	-	-
BUS ANALYTICS MGR-HSD	-	1.00	-	1.00	1.00	-
CHF OF FISCAL SERVICES	1.00	1.00	1.00	1.00	-	-
CHF WELFARE FRAUD INV	1.00	1.00	1.00	1.00	-	-
CLERICAL SUPVR II	5.00	5.00	5.00	5.00	-	-
CLERK II	2.00	2.00	2.00	1.00	(1.00)	-
CLERK III	2.00	2.00	2.00	2.00	-	-
CLERK III SUPERVISORY	1.00	1.00	1.00	1.00	-	-
DEPTL ADMIN ANALYST	4.00	4.00	4.00	4.00	-	-
DIR OF ADMIN SERVICES	1.00	1.00	1.00	1.00	-	-
DIV DIR - HSD	1.00	1.00	1.00	1.00	-	-
DIV DIR - SOCIAL SVCS	2.00	2.00	2.00	2.00	-	-
DIV DIR CHLD WELF SVCS	1.00	1.00	1.00	1.00	-	-
DIVISION SECRETARY	2.00	2.00	2.00	2.00	-	-
EMPLOY TRAIN SPEC II	23.00	23.00	23.00	20.00	(3.00)	2.00
EXECUTIVE SECRETARY	1.00	1.00	1.00	1.00	-	-
FACILITIES MANAGER	1.00	1.00	1.00	1.00	-	-
FAIR HEARING OFFICER	1.00	1.00	1.00	1.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
HUM SVCS DATA APP SPEC	9.00	9.00	9.00	9.00	-	-
HUMAN SVC DATA APP MGR	1.00	1.00	1.00	1.00	-	-
HUMAN SVCS DEPT DIR	1.00	1.00	1.00	1.00	-	-
IHSS QUAL. ASSUR. SPEC	1.00	1.00	1.00	1.00	-	-
IMAGING TECHNICIAN	4.00	4.00	4.00	4.00	-	-
IT APP DEV/SUP ANL II	2.00	2.00	2.00	2.00	-	-
IT APP DEV/SUP ANL III	4.00	4.00	4.00	4.00	-	-
IT APP DEV/SUP SUPV	1.00	1.00	1.00	1.00	-	-
IT BUS SYS ANALYST	2.00	2.00	2.00	2.00	-	-
IT MANAGER II	1.00	1.00	1.00	1.00	-	-
IT MANAGER III	1.00	1.00	1.00	1.00	-	-
IT SUPP SVCS ANLST II	2.00	3.00	2.00	3.00	1.00	-
IT SYS ADMIN ANLST III	5.00	5.00	5.00	5.00	-	-
OFFICE ASSISTANT II	8.00	5.00	8.00	5.00	(3.00)	-
OFFICE ASSISTANT III	35.00	39.00	35.00	38.00	3.00	1.00
PERSONNEL TECHNICIAN	2.00	2.00	2.00	2.00	-	-
PRO SVCS QUAL ASR SPEC	2.00	2.00	2.00	2.00	-	-
PROG MGR - HSD	10.00	11.00	10.00	12.00	2.00	-
PROGRAM COORDINATOR	6.00	6.00	6.00	6.00	-	1.00
PUB HLTH NURSE II	3.00	3.00	3.00	3.00	-	-
SOCIAL WORK SUPVR I	3.00	3.00	3.00	3.00	-	-
SOCIAL WORK SUPVR II	13.00	13.00	13.00	13.00	-	-
SOCIAL WORKER I	8.00	8.00	8.00	8.00	-	-
SOCIAL WORKER II	22.00	22.00	22.00	22.00	-	-
SOCIAL WORKER II/I	-	-	-	1.00	1.00	-
SR ACCOUNT CLERK	6.00	6.00	6.00	6.00	-	-
SR ACCOUNTING TECH	2.00	2.00	2.00	2.00	-	-
SR CASE DATA CLERK	1.00	1.00	1.00	1.00	-	-
SR DEPTL ADMIN ANALYST	2.00	2.00	2.00	2.00	-	-
SR DEPTL INFO SYS ANA	2.00	1.00	2.00	1.00	(1.00)	-
SR EMPLOY & TRAIN SPEC	4.00	4.00	4.00	4.00	-	-
SR HEALTH SVCS MGR	1.00	1.00	1.00	1.00	-	-
SR HUM SVCS ANALYST	14.00	13.00	14.00	13.00	(1.00)	-
SR MH CLIENT SPECIALST	2.00	2.00	2.00	2.00	-	-
SR RECEPTIONIST	5.00	4.00	5.00	4.00	(1.00)	-
SR SOCIAL WORKER	70.50	70.50	70.50	67.50	(3.00)	6.50
SR STF DEVEL TRAINER	1.00	1.00	1.00	1.00	-	-
STAFF DEVEL PROG MGR	1.00	1.00	1.00	1.00	-	-
STAFF DEVELOP TRAINER	4.00	4.00	4.00	4.00	-	1.00
WELFARE FRAUD INV II	3.00	3.00	3.00	3.00	-	-
Total SOCIAL SERVICES	528.50	528.50	528.50	518.50	(10.00)	19.50
Budget Divn 3930 -- VETERANS SERVICES						
VETERAN SVCS OFFICER	1.00	1.00	1.00	1.00	-	-
VETERANS SVC REP	3.00	3.00	3.00	3.00	-	-
Total VETERANS SERVICES	4.00	4.00	4.00	4.00	-	-
Total HUMAN SERVICES DEPT	536.50	536.50	536.50	526.50	(10.00)	19.50

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
Total HEALTH AND HUMAN SERVICES	1,195.40	1,201.45	1,190.35	1,187.50	(2.85)	25.50
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE						
Budget Dept 03 -- AGRICULTURAL COMMISSIONER & WT						
Budget Divn 0310 -- AG COMMISSIONER						
AG BIOLOGIST AIDE*	4.81	4.81	4.81	4.81	-	-
AG COMM/DIR WGTS & MEA	1.00	1.00	1.00	1.00	-	-
AG/WGTS & MEAS INS I	1.00	1.00	1.00	1.00	-	-
AG/WGTS & MEAS INS III	6.50	6.50	6.50	6.50	-	-
DEP AG COMM/SEALER	2.00	2.00	2.00	2.00	-	-
RECEPTIONIST	1.00	1.00	1.00	1.00	-	-
SR ACCOUNTING TECH	1.00	1.00	1.00	1.00	-	-
Total AG COMMISSIONER	17.31	17.31	17.31	17.31	-	-
Budget Divn 0330 -- WEIGHTS AND MEASURES						
AG/WGTS & MEAS INS III	2.50	2.50	2.50	2.50	-	-
Total WEIGHTS AND MEASURES	2.50	2.50	2.50	2.50	-	-
Budget Divn 0340 -- MOSQUITO AND VECTOR CONTROL						
AG BIOLOGIST AIDE*	2.00	2.00	2.00	2.00	-	-
ASST VECTOR CONTR MGR	1.00	1.00	1.00	1.00	-	-
SR ACCOUNT CLERK	1.00	1.00	1.00	-	(1.00)	-
VECTOR CONTROL SPEC	5.00	5.00	5.00	5.00	-	-
VECTOR ECOLOGIST	1.00	1.00	1.00	1.00	-	-
Total MOSQUITO AND VECTOR CONTRO	10.00	10.00	10.00	9.00	(1.00)	-
Total AGRICULTURAL COMMISSIONER &	29.81	29.81	29.81	28.81	(1.00)	-
* Limited term positions extended to 6/30/21						
Budget Dept 06 -- AGRICULTURAL EXTENSION SERVICE						
Budget Divn 0600 -- AGRICULTURAL EXTENSION						
DIVISION SECRETARY	-	-	1.00	-	(1.00)	-
SECRETARY	1.00	1.00	-	1.00	1.00	-
Total AGRICULTURAL EXTENSION	1.00	1.00	1.00	1.00	-	-
Total AGRICULTURAL EXTENSION SERVIC	1.00	1.00	1.00	1.00	-	-
Budget Dept 49 -- PARKS, OPEN SPACE & CULTURAL S						
Budget Divn 4910 -- PARKS, OPEN SPACE & CULTURAL S						
ACCOUNTING TECHNICIAN	1.00	1.00	1.00	1.00	-	-
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
ADMIN SERVICES MANAGER	1.00	1.00	1.00	1.00	-	-
AQUATICS COORDINATOR	-	1.00	-	1.00	1.00	-
AQUATICS PROG SPEC	2.00	1.00	2.00	1.00	(1.00)	-
AQUATICS SUPERVISOR	1.00	1.00	1.00	1.00	-	-
ASST DEPT ADMIN ANAL	1.00	1.00	1.00	-	(1.00)	-
BLDG MAINT SUPVR	1.00	1.00	1.00	1.00	-	-
CLERK II	1.50	0.50	1.50	0.50	(1.00)	-
DEPT ADMIN ANALYST	-	-	-	1.00	1.00	-
DIR OF POSCS	1.00	1.00	1.00	1.00	-	-
PARK MAINT WORKER I	6.00	6.00	6.00	6.00	-	-
PARK MAINT WORKER II	13.00	13.00	13.00	13.00	-	2.00
PARK MAINT WORKER III	4.00	4.00	4.00	4.00	-	1.00

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
PARK PLANNER II*	1.00	1.00	1.00	1.00	-	-
PARK PLANNER III	1.00	1.00	1.00	1.00	-	-
PARKS MAINT SUPERVISOR	2.00	2.00	2.00	2.00	-	-
PARKS SUPERINTENDENT	2.00	2.00	2.00	2.00	-	-
PERSONNEL PAYROLL CLK	1.00	1.00	1.00	1.00	-	-
PROGRAM COORDINATOR	3.00	3.00	3.00	2.00	(1.00)	-
PROJECT MANAGER	1.00	-	-	-	-	-
REC PROGRAM SPEC	3.75	3.75	4.00	4.00	-	-
RECREATION COORDINATOR	3.00	3.00	3.00	3.00	-	-
RECREATION SUPERVISOR	-	2.00	-	2.00	2.00	-
SECRETARY	1.00	1.00	1.00	1.00	-	-
Total PARKS, OPEN SPACE & CULTURAL S	52.25	52.25	51.50	51.50	-	3.00
Total PARKS, OPEN SPACE & CULTURAL S	52.25	52.25	51.50	51.50	-	3.00
* Limited term position ending on 6/30/21						
Budget Dept 54 -- PLANNING						
Budget Divn 5410 -- PLANNING						
ACCOUNTANT II	1.00	1.00	1.00	1.00	-	-
ACCOUNTING TECHNICIAN	1.00	1.00	1.00	1.00	-	-
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
ASST PLANNING DIRECTOR	2.00	2.00	2.00	2.00	-	1.00
BLDG COUNTER SUPVR	1.00	1.00	1.00	1.00	-	-
BLDG INSPECTOR I	1.00	1.00	1.00	-	(1.00)	-
BLDG INSPECTOR II	5.00	5.00	5.00	6.00	1.00	-
BLDG PERMIT TECH I	1.00	-	1.00	-	(1.00)	-
BLDG PERMIT TECH II	2.00	3.00	2.00	3.00	1.00	-
BLDG PLANS CHECKER	4.00	4.00	4.00	4.00	-	-
CHF BUILDING INSPECTOR	1.00	1.00	1.00	1.00	-	-
CIVIL ENGINEER	1.00	1.00	1.00	1.00	-	-
CODE COMPL INVEST II	1.00	1.00	1.00	1.00	-	-
CODE COMPL INVEST III	2.00	2.00	2.00	2.00	-	1.00
CODE COMPL INVEST IV	1.00	1.00	1.00	1.00	-	-
DEPTL ADMIN ANALYST	1.00	1.00	1.00	1.00	-	-
EXECUTIVE SECRETARY	1.00	1.00	1.00	1.00	-	-
HOUSING PROGRAM MGR	1.00	1.00	1.00	1.00	-	-
HOUSING SPECIALIST III	2.00	2.00	2.00	2.00	-	-
IMAGING TECHNICIAN	1.00	1.00	1.00	1.00	-	-
OFFICE ASSISTANT III	1.00	1.00	1.00	1.00	-	-
PLANNER I	1.00	-	1.00	-	(1.00)	-
PLANNER II	2.00	3.00	2.00	3.00	1.00	-
PLANNER IV	11.50	11.50	11.50	12.00	0.50	1.00
PLANNING DIRECTOR	1.00	1.00	1.00	1.00	-	-
PLANNING TECHNICIAN	5.00	5.00	5.00	5.00	-	1.00
PRINCIPAL PLANNER	5.00	5.00	5.00	5.00	-	-
RECORDS CLERK	1.00	1.00	1.00	1.00	-	-
REGISTERED GEOLOGIST	1.00	1.00	1.00	1.00	-	-
RESOURCE PLANNER II	3.00	3.00	3.00	3.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
RESOURCE PLANNER III	1.00	-	2.00	-	(2.00)	-
RESOURCE PLANNER IV	3.00	4.00	2.00	4.00	2.00	-
SR ACCOUNTING TECH	1.00	1.00	1.00	1.00	-	-
SR BLDG INSPECTOR	1.00	1.00	1.00	1.00	-	-
SR BLDG PERMIT TECH	1.00	1.00	1.00	1.00	-	-
SR BLDG PLANS CHECKER	1.00	1.00	1.00	1.00	-	-
SR CIVIL ENGINEER	1.00	1.00	1.00	1.00	-	-
Total PLANNING	71.50	71.50	71.50	72.00	0.50	4.00
Total PLANNING	71.50	71.50	71.50	72.00	0.50	4.00
Budget Dept 60 -- PUBLIC WORKS						
Budget Divn 6010 -- ADMINISTRATIVE SERVICES						
ACCOUNTANT I/II	-	1.00	-	1.00	1.00	-
ACCOUNTANT II	1.00	1.00	1.00	1.00	-	-
ACCOUNTANT III	2.00	2.00	2.00	2.00	-	-
ACCOUNTING TECHNICIAN	4.00	4.00	4.00	4.00	-	-
ACCTG CLERICAL SUPV I	1.00	1.00	1.00	1.00	-	-
ADMIN SERVICES MANAGER	1.00	1.00	1.00	1.00	-	-
ASSOC CIVIL ENGINEER	1.00	1.00	1.00	1.00	-	-
ASST DEPTL ADMIN ANLST	3.00	2.00	3.00	2.00	(1.00)	-
ASST DIR OF PUBLIC WKS	3.00	3.00	3.00	3.00	-	-
ASST IN CIVIL ENGRG	2.00	2.00	2.00	2.00	-	-
ASST PUB WKS SUPT	5.00	5.00	5.00	5.00	-	-
ASST REAL PROPERTY AGT	1.00	-	1.00	-	(1.00)	-
BOARD CLERK	-	0.75	-	0.75	0.75	-
CASHIER-DISPOSAL SITE	7.00	7.00	7.00	7.00	-	-
CHF OF FISCAL SERVICES	1.00	-	1.00	-	(1.00)	-
CHF REAL PROPERTY AGT	1.00	1.00	1.00	1.00	-	-
CIVIL ENGINEER	12.50	10.50	12.50	10.50	(2.00)	-
CLERICAL SUPVR I	1.00	1.00	1.00	1.00	-	-
CLERK II	0.80	0.80	0.80	0.80	-	-
CLIMATE ACTION MANAGER	-	1.00	-	1.00	1.00	-
CODE COMP INVEST I	1.00	-	1.00	-	(1.00)	-
DEPTL ADMIN ANALYST	2.00	2.00	2.00	2.00	-	-
DEPTL FISCAL OFFICER	1.00	1.00	1.00	1.00	-	-
DEPUTY CAO	1.00	1.00	1.00	1.00	-	-
DIR OF CAP PROJECTS	1.00	1.00	1.00	1.00	-	-
DISPOSAL SITE MAIN WKR	11.00	11.00	11.00	11.00	-	-
ELECTR INSTR SUPVR	1.00	1.00	1.00	1.00	-	-
ELECTR INSTR TECH I	-	1.00	-	1.00	1.00	-
ELECTR INSTR TECH II	5.00	4.00	5.00	4.00	(1.00)	-
ENGINEERING ASSOCIATE	5.00	5.00	5.00	5.00	-	-
ENGINEERING TECH I	3.00	1.00	3.00	1.00	(2.00)	-
ENGINEERING TECH II	1.00	2.00	1.00	2.00	1.00	-
ENGINEERING TECH III	2.00	2.00	2.00	2.00	-	-
ENVIRON PROG COORD	2.00	2.00	2.00	2.00	-	-
EXECUTIVE SECRETARY	1.00	1.00	1.00	1.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
GIS ANALYST II	1.00	1.00	1.00	1.00	-	-
HVY EQUIP MECHANIC II	11.00	11.00	10.00	11.00	1.00	-
HVY EQUIP OPR-DISPOSAL	5.00	5.00	5.00	5.00	-	-
HVY EQUIP SVC WORKER	2.00	2.00	2.00	2.00	-	-
IMAGING TECHNICIAN	2.00	2.00	2.00	2.00	-	-
IT BUS SYS ANALYST	1.00	1.00	1.00	1.00	-	-
IT MANAGER II	1.00	1.00	1.00	1.00	-	-
IT SUPP SVCS ANLST III	1.00	1.00	1.00	1.00	-	-
IT SYS ADMIN ANLST II	1.00	1.00	1.00	1.00	-	-
JR IN CIVIL ENGRG	-	2.00	-	2.00	2.00	-
LEAD HEAVY EQUIP OPR	2.00	2.00	2.00	2.00	-	-
OFFICE ASSISTANT III	2.50	2.50	2.50	2.50	-	-
PARKING ATTENDANT	0.75	0.75	0.75	1.00	0.25	-
PARTS TECHNICIAN	1.00	1.00	1.00	1.00	-	-
PERSONNEL PAYROLL CLK	2.00	2.00	2.00	2.00	-	-
PERSONNEL TECHNICIAN	2.00	2.00	2.00	2.00	-	-
PRE-TREATMNT PROG SPEC	2.00	2.00	2.00	2.00	-	-
PRINCIPAL PLANNER	1.00	1.00	1.00	1.00	-	-
PROGRAM COORDINATOR	4.00	4.00	4.00	4.00	-	-
PROJECT MANAGER	1.00	3.00	1.00	3.00	2.00	-
PUB WKS DISPATCHER	1.00	1.00	1.00	1.00	-	-
PUB WKS EQUIP TRNR	1.00	1.00	1.00	1.00	-	-
PUB WKS MAINT WKR I	10.00	8.00	8.00	7.00	(1.00)	-
PUB WKS MAINT WKR II	18.00	20.00	20.00	21.00	1.00	-
PUB WKS MAINT WKR III	15.00	15.00	15.00	15.00	-	-
PUB WKS MAINT WKR IV	5.00	5.00	5.00	5.00	-	-
PUB WKS MGR I	1.00	1.00	1.00	1.00	-	-
PUB WKS MGR-DISP SITES	1.00	1.00	1.00	1.00	-	-
PUB WKS SUPERVISOR	12.00	12.00	12.00	12.00	-	-
PUMP MAINT MECHANIC	2.00	2.00	2.00	2.00	-	-
REAL PROPERTY AGENT	-	1.00	-	1.00	1.00	-
RESOURCE PLANNER IV	3.00	3.00	3.00	3.00	-	1.00
ROAD SUPERINTENDENT	1.00	1.00	1.00	1.00	-	-
SANITAT MAINT WKR I	-	2.00	-	2.00	2.00	-
SANITAT MAINT WKR II	17.00	15.00	17.00	15.00	(2.00)	-
SANITAT MAINT WKR III	9.00	9.00	9.00	9.00	-	-
SOLID WASTE INSP II	4.00	4.00	4.00	4.00	-	-
SR ACCOUNT CLERK	1.00	1.00	1.00	0.50	(0.50)	-
SR ACCOUNTING TECH	3.00	3.00	3.00	3.00	-	-
SR BOARD CLERK	1.25	0.75	1.25	0.75	(0.50)	-
SR CIVIL ENGINEER	10.00	10.00	10.00	10.00	-	-
SR DEPTL ADMIN ANALYST	2.00	2.00	2.00	2.00	-	-
SR ENGRG ASSOCIATE	8.00	9.00	8.00	10.00	2.00	-
SR REAL PROP AGENT	1.00	1.00	1.00	1.00	-	-
SR TREATMENT PLANT OPR	4.00	4.00	4.00	4.00	-	1.00
SUPVG HVY EQUIP MECH	2.00	2.00	2.00	2.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
TRAFFIC ENGINEER	1.00	1.00	1.00	1.00	-	-
TRANSFER TRUCK DRIVER	3.00	3.00	3.00	3.00	-	-
TREATMENT PLANT OPR	2.00	2.00	2.00	2.00	-	-
TREATMT PLT OPRS SUPVR	2.00	2.00	2.00	2.00	-	-
URBAN DESIGNER	1.00	1.00	1.00	1.00	-	-
Total ADMINSTRATIVE SERVICES	268.80	270.05	267.80	270.80	3.00	2.00
Total PUBLIC WORKS	268.80	270.05	267.80	270.80	3.00	2.00
Total LAND USE AND COMMUNITY SERVI	423.36	424.61	421.61	424.11	2.50	9.00
Budget Category 94 -- PUBLIC SAFETY AND JUSTICE						
Budget Dept 27 -- DISTRICT ATTORNEY/PUBLIC ADMIN						
Budget Divn 2712 -- CONSUMER PROTECTION						
ATTY IV - DA	3.00	3.00	3.00	3.00	-	-
DA INSPECTOR II	1.00	1.00	1.00	1.00	-	-
INVESTIGATOR ASST	1.00	1.00	1.00	1.00	-	-
LEGAL SECRETARY II	1.00	1.00	1.00	1.00	-	-
PARALEGAL	2.00	2.00	2.00	2.00	-	-
PROGRAM COORDINATOR	1.00	1.00	1.00	1.00	-	-
Total CONSUMER PROTECTION	9.00	9.00	9.00	9.00	-	-
Budget Divn 2714 -- VICTIM-WITNESS ASSISTANCE						
CLERK II*	2.00	2.00	2.00	2.00	-	-
VIC/WIT ASST PROG MGR*	1.00	1.00	1.00	1.00	-	-
VICTIM SERVICES REP*	9.00	9.00	8.00	9.00	1.00	-
Total VICTIM-WITNESS ASSISTANCE	12.00	12.00	11.00	12.00	1.00	-
* Limited term positions extended to 6/30/21						
Budget Divn 2720 -- CRIMINAL PROSECUTIONS						
ADMIN AIDE	2.00	2.00	2.00	2.00	-	-
ADMIN SVCS OFF II	1.00	1.00	1.00	1.00	-	-
ATTY I - DA	3.00	2.00	3.00	3.00	-	-
ATTY II - DA	3.00	5.00	3.00	5.00	2.00	-
ATTY III - DA	7.00	7.00	7.00	9.00	2.00	-
ATTY IV - DA	21.00	20.00	21.00	18.00	(3.00)	-
CHF D A INSPECTOR++	1.00	1.00	1.00	1.00	-	-
CHF DEP DIST ATTY	1.00	1.00	1.00	1.00	-	-
CHF DEPTY DA-ADMIN	1.00	1.00	1.00	1.00	-	-
CRIMINALIST II	1.00	1.00	1.00	1.00	-	-
DA INSPECTOR II	12.00	12.00	12.00	12.00	-	-
DA INSPECTOR III	2.00	2.00	2.00	2.00	-	-
DEP PUBLIC ADMINISTR	1.00	1.00	1.00	1.00	-	-
DIST ATTORNEY	1.00	1.00	1.00	1.00	-	-
INVESTIGATOR ASST	3.00	3.00	3.00	3.00	-	-
IT BUS SYS ANALYST	1.00	1.00	1.00	1.00	-	-
IT SUPP SVCS ANLST II	1.00	1.00	1.00	1.00	-	1.00
LEGAL SECRETARY I	6.00	7.00	6.00	7.00	1.00	-
LEGAL SECRETARY II	9.00	8.00	9.00	8.00	(1.00)	2.00
OFFICE ASSISTANT III	2.00	2.00	2.00	2.00	-	-
PARALEGAL	1.00	1.00	1.00	1.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
PROGRAM COORDINATOR	1.00	1.00	1.00	1.00	-	-
SR ACCOUNT CLERK	1.00	1.00	1.00	1.00	-	-
SR LEGAL SECRETARY	3.00	3.00	3.00	3.00	-	-
Total CRIMINAL PROSECUTIONS	85.00	85.00	85.00	86.00	1.00	3.00
Total DISTRICT ATTORNEY/PUBLIC ADMI	106.00	106.00	105.00	107.00	2.00	3.00
Budget Dept 30 -- EMERGENCY SERVICES						
Budget Divn 3020 -- EMERGENCY SERVICES						
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
EMERGENCY SERVICES MGR	1.00	1.00	1.00	1.00	-	-
Total EMERGENCY SERVICES	2.00	2.00	2.00	2.00	-	-
Total EMERGENCY SERVICES	2.00	2.00	2.00	2.00	-	-
Budget Dept 57 -- PROBATION						
Budget Divn 5720 -- JUVENILE HALL						
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
ASST PROB DIV DIR	1.00	1.00	1.00	1.00	-	-
COOK	2.00	2.00	2.00	2.00	-	-
GROUP SUPERVISOR I	1.00	2.00	-	2.00	2.00	-
GROUP SUPERVISOR II	16.00	15.00	17.00	15.00	(2.00)	1.00
HEAD COOK	1.00	1.00	1.00	1.00	-	-
HOUSEKEEPER	1.00	1.00	1.00	1.00	-	-
INSTITUTIONAL SUPV	4.00	4.00	4.00	4.00	-	-
PROBATION DIVISION DIR	1.00	1.00	1.00	1.00	-	-
SR GROUP SUPERVISOR	2.00	2.00	2.00	2.00	-	-
Total JUVENILE HALL	30.00	30.00	30.00	30.00	-	1.00
Budget Divn 5740 -- PROBATION						
ACCOUNTANT III	1.00	1.00	1.00	1.00	-	-
ADMIN AIDE	1.00	1.00	1.00	1.00	-	-
ADMIN SERVICES MANAGER	1.00	1.00	1.00	1.00	-	-
ADMIN SVCS OFF I/II*	1.00	1.00	1.00	1.00	-	-
ASST CHF PROBATION OFF	1.00	1.00	1.00	1.00	-	-
ASST PROB DIV DIR**	4.00	4.00	3.00	4.00	1.00	-
CHF PROBATION OFFICER	1.00	1.00	1.00	1.00	-	-
CLERK II	1.00	1.00	1.00	1.00	-	-
COLLECTION OFFICER	1.00	1.00	1.00	1.00	-	-
DEP PROBATION OFF I	5.00	3.00	-	2.00	2.00	-
DEP PROBATION OFF II	42.00	44.00	47.00	45.00	(2.00)	2.00
DEP PROBATION OFF III	12.00	12.00	12.00	12.00	-	-
DEPTL ADMIN ANALYST	1.00	1.00	1.00	1.00	-	-
GROUP SUPERVISOR I	2.00	-	-	-	-	-
GROUP SUPERVISOR II	3.00	5.00	5.00	5.00	-	-
OFFICE ASSISTANT II	2.00	2.00	2.00	2.00	-	-
OFFICE ASSISTANT III	7.50	7.50	7.50	7.50	-	-
PERSONNEL PAYROLL CLK	1.00	1.00	1.00	1.00	-	-
PROBATION AIDE	4.00	4.00	4.00	4.00	-	-
PROBATION DIVISION DIR	2.00	2.00	2.00	2.00	-	-
PROGRAM COORDINATOR	1.00	1.00	1.00	1.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
SR ACCOUNT CLERK	1.00	1.00	1.00	1.00	-	-
SR ACCOUNTING TECH	1.00	1.00	1.00	1.00	-	-
SR DEPTL ADMIN ANALYST	2.00	2.00	2.00	2.00	-	-
Total PROBATION	98.50	98.50	97.50	98.50	1.00	2.00
Total PROBATION	128.50	128.50	127.50	128.50	1.00	3.00
* Limited term position ending on 6/30/21						
** 1.0 Limited term position ending on 6/30/22						
Budget Dept 66 -- SHERIFF-CORONER						
Budget Divn 6610 -- OPERATIONS BUREAU						
ACCOUNTING TECHNICIAN	2.00	3.00	2.00	3.00	1.00	-
ADMIN AIDE	2.00	3.00	2.00	4.00	2.00	-
ADMIN SERVICES MANAGER	1.00	-	1.00	-	(1.00)	-
CIVIL PROCESS SUPVR	1.00	1.00	1.00	1.00	-	-
CLERICAL SUPVR I	2.00	1.00	2.00	1.00	(1.00)	1.00
CLERICAL SUPVR II	-	1.00	-	1.00	1.00	-
CORONER FORENSIC TECH	1.00	1.00	1.00	1.00	-	-
CORONER INVESTIGATOR	-	-	-	2.00	2.00	-
CRIMINALIST I	4.00	3.00	2.00	2.00	-	-
CRIMINALIST II	2.00	3.00	4.00	4.00	-	-
DEP SHERIFF ++	94.00	97.00	94.00	98.00	4.00	4.00
DEP SHERIFF TRNEE	14.00	11.00	14.00	8.00	(6.00)	-
DEPTL ADMIN ANALYST	2.00	4.00	2.00	4.00	2.00	-
DIVISION SECRETARY	2.00	2.00	2.00	2.00	-	-
EXECUTIVE SECRETARY	1.00	1.00	1.00	1.00	-	-
FORENSIC PATHOLOGIST	1.00	1.00	1.00	1.00	-	-
FORENSIC SVCS DIRECTOR	1.00	1.00	1.00	1.00	-	-
FORENSIC SVCS SUPV	1.00	1.00	1.00	1.00	-	-
LEGAL PROCESS CLERK II	-	2.00	-	2.00	2.00	-
OFFICE ASSISTANT II	1.00	-	1.00	-	(1.00)	-
OFFICE ASSISTANT III	1.00	-	1.00	-	(1.00)	-
PROGRAM COORDINATOR	2.00	3.00	2.00	3.00	1.00	-
SHERIFF'S ADMIN MGR	-	1.00	-	1.00	1.00	-
SHERIFF'S COM SERV OFR	2.00	2.00	2.00	2.00	-	-
SHERIFF'S SUPERVISING PROPERTY CLE	-	1.00	1.00	1.00	-	1.00
SHERIFF-CORONER	1.00	1.00	1.00	1.00	-	-
SHERIFFS CHF DEPUTY	2.00	2.00	1.00	2.00	1.00	-
SHERIFFS CORRECTIN OFF	-	1.00	-	1.00	1.00	-
SHERIFFS LIEUTENANT	4.00	4.00	5.00	4.00	(1.00)	-
SHERIFFS PROPERTY CLK	3.00	3.00	3.00	3.50	0.50	0.50
SHERIFFS RECORDS CLERK	10.00	10.00	10.00	10.00	-	-
SHERIFFS SECURITY OFFR	1.50	1.50	1.50	1.00	(0.50)	-
SHERIFFS SERGEANT	23.00	23.00	23.00	23.00	-	-
SR ACCOUNT CLERK	1.00	1.00	1.00	1.00	-	-
SR ACCOUNTING TECH	2.00	1.00	2.00	1.00	(1.00)	-
SR DEPTL ADMIN ANALYST	2.00	-	2.00	-	(2.00)	-
UNDERSHERIFF	1.00	1.00	1.00	1.00	-	-

PERSONNEL DETAIL: REVISED RECOMMENDED POSITIONS

Classification	Adopted 2019-20	Total 2019-20	Projected 2020-21	Recommend 2020-21	Δ	Unfunded 2020-21
Total OPERATIONS BUREAU	187.50	191.50	188.50	192.50	4.00	6.50
Budget Divn 6620 -- CORRECTIONS BUREAU						
ACCOUNTING TECHNICIAN	3.00	2.00	3.00	2.00	(1.00)	-
CLERICAL SUPVR I	1.00	1.00	1.00	1.00	-	-
COOK	8.00	8.00	8.00	8.00	-	-
CORRECTIONS SERGEANT	6.00	6.00	6.00	6.00	-	-
DEP SHERIFF ++	5.00	5.00	5.00	5.00	-	-
DEPTL ADMIN ANALYST	1.00	-	1.00	-	(1.00)	-
FOOD SVCS MANAGER	1.00	1.00	1.00	1.00	-	-
HEAD COOK	1.00	1.00	1.00	1.00	-	-
INMATE PROGRAM MANAGER	1.00	1.00	1.00	1.00	-	-
MENTAL HEALTH CASE SPECIALIST	2.00	2.00	2.00	-	(2.00)	-
OFFICE ASSISTANT III	3.00	3.00	3.00	3.00	-	1.00
PROGRAM COORDINATOR	3.00	3.00	3.00	3.00	-	-
SHERIFFS CHF DEPUTY	1.00	1.00	1.00	1.00	-	-
SHERIFFS CORRECTIN OFF	99.00	98.00	99.00	98.00	(1.00)	10.00
SHERIFFS LIEUTENANT	4.00	4.00	4.00	4.00	-	-
SHERIFFS RECORDS CLERK	10.00	10.00	-	10.00	10.00	-
SR ACCOUNTING TECH	1.00	1.00	1.00	1.00	-	-
SR DEPTL ADMIN ANALYST	1.00	1.00	-	1.00	1.00	-
SUPVG CORRECTIONS OFFR	15.00	15.00	16.00	16.00	-	-
Total CORRECTIONS BUREAU	166.00	163.00	156.00	162.00	6.00	11.00
Budget Divn 6640 -- COURT SECURITY						
DEP SHERIFF ++	20.00	18.00	20.00	18.00	(2.00)	-
DEP SHERIFF TRNEE	-	2.00	-	2.00	2.00	-
SHERIFFS SECURITY OFFR	2.00	2.00	2.00	2.00	-	-
SHERIFFS SERGEANT	2.00	2.00	2.00	2.00	-	-
Total COURT SECURITY	24.00	24.00	24.00	24.00	-	-
Total SHERIFF-CORONER	377.50	378.50	368.50	378.50	10.00	17.50
Total PUBLIC SAFETY AND JUSTICE	614.00	615.00	603.00	616.00	13.00	23.50
Total	2,557.01	2,565.31	2,536.21	2,548.86	12.65	71.55

PERSONNEL DETAIL: ALTERNATIVE STAFFING LIST

Acctg Analyst/Accountant III/II/I	Group Supervisor II/I
Acctg Clerical Supv II/I	Housing Specialist III/II
Admin Svcs Officer II/I	Hvy Equip Mechanic II/I
Administrative Aide/Office Asst III	IT App Dev/Support Analyst II/I
Ag Wgts & Msrs Inspector III/II/I	IT Manager II/I
Appraiser II/I	IT Supp Svcs Anlst II/I
Assessment Clerk/Clerk II	Legal Doc Examiner/Clerk III
Assessment Tech/Clerk	Legal Process Clerk II/Clerk II
Assit Dir DPW/Dir of Admin Svcs	Legal Secretary II/I
Assoc/Asst HS Analyst	Med Billing Tech/Sr Acct Clk
Asst County Admin Officer/Deputy CAO	Office Assistant III/II/I
Asst/Assoc/Sr/Prin Personnel Analyst	Parks Maint Worker II/I
Asst/Dept Admin Analyst	Pers Tech/Pers Pay Clerk
Attorney IV-I-DA/State Bar Cert Student	Personnel Technician/Personnel Clerk
Audit/Systems Manager	Phys Asst/Nurse Pract/Psych MH Nurse Prac
Auditor IV/III/II/I	Planner IV/III/II/I
Auditor-Appraiser II/I	Prin/Sr/Assoc/Asst Admin Analyst
Benefits Rep/Trainee	Pub Hlth Nurse III/Epidemiologist
Bldg Inspector II/I	Pub Wks Maint Wkr II/I
Bldg Maint Workr II/I	Public Health Nurse II/I
Bldg Maintenance Wkr III/II	Receptionist/Sr Receptionist
Board Clerk/Office Assistant III	Resource Planner IV/III/II/I
Chief Deputy Assessor-Val/Adm	Sanitation Maint Wkr II/I
Child Support Specialist III/II/I	Social Work Supvr II/I
Civil Engr/Assoc/Asst/Jr	Social Worker II/I
Clerical Supervisor II/I	Solid Waste Inspector II/I
Clerk III/II/I	Sr Account Clerk/Account Clerk/Trainee
Clinic Nurse II/I	Sr Behavioral Hlth Mgr/Behav Hlth Program Mgr
Code Compl Invest IV/III/III	Sr Bldg Equip Mechanic/Bldg Equip Mechanic
Computer Opr Tech IV/III/II/I	Sr Bldg Permit Tech II/I
Cook's Assistant/Cook	Sr Board Clerk/Board Clerk
Criminalist II/I	Sr Buyer/Buyer
CS Attorney IV/III/II/I	Sr Case Data Clerk/Office Assistant II
DA Inspector III/II/I	Sr Dept Admin Analyst/Dept Admin Analyst/Asst
Dep CAO/Princ/Sr/Assoc Admin Analyst	Sr Eng Assoc/Eng Assoc
Dep Prob Ofcr II/I	Sr Hlth Educator/Hlth Educator
Departmental Admin Analyst/Asst	Sr Legal Secretary/Legal Secretary II/I
Deputy Sheriff++/Trainee	Sr Receptionist/Receptionist
Deten Nurse Spec II/I	Sr Soc Wkr/Soc Wkr II
Director of Public Works/Deputy CAO	Sr/Assoc/Asst HS Analyst
Dupl Equip Opr III/II/I	Sr/Comm Tech II/I/Comm Installer
Elec Inst Tech I/II	Sr/Deptl Admin Analyst
Employ & Trng Spec II/I	Sr/MH Client Specialist
Engineering Aide II/I	Sr/Staff Development Trainer
Engineering Tech III/II/I	Sr/Treatment Plant Oper/OIT
GIS Technician II/I	Welfare Fraud Inv II/I



COUNTY SALARY SCHEDULE

PROPOSED BUDGET • FY 2020-21

COUNTY SALARY RANGES - AS OF MARCH 18, 2020

County of Santa Cruz

Salary Schedule

Salary Schedule Effective Dates: 7/1/19 - 6/30/20

Revised: 3/18/20

Board of Supervisors Approved Salary Schedule: 2/25/20

Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
ACCOUNT CLERK	CH3	BB	No	41	23.04	23.78	24.54	25.5	26.45	27.67	28.78	0	0	3993.52	4988.44
ACCOUNT CLERK TRAINEE	CH1	AT	No	41	21.18	21.68	22.31	23.27	24.17	25.18	26.18	0	0	3671.13	4537.78
ACCOUNTANT I	UB2	49	No	41	30.94	32.18	33.48	34.82	36.2	37.69	39.2	0	0	5362.83	6794.54
ACCOUNTANT II	UB4	HV	Yes	41	33.56	34.89	36.27	37.72	39.25	40.8	42.45	0	0	5816.95	7357.86
ACCOUNTANT III	UB6	6B	Yes	41	36.97	38.47	39.98	41.57	43.26	44.96	46.76	0	0	6408.01	8104.91
ACCOUNTING ANALYST	UB7	AD	No	41	41.14	42.79	44.5	46.28	48.13	50.06	52.06	0	0	7130.8	9023.56
ACCOUNTING MANAGER	UE5	AB	No	11	55.44	58.15	60.98	64.05	67.27	70.59	74.12	0	0	9609.42	12847.22
ACCOUNTING TECHNICIAN	CH7	V2	Yes	41	28.95	30.17	31.37	32.61	33.9	35.24	36.65	0	0	5017.9	6352.54
ACCTG CLERICAL SUPV I	CH6	V2	Yes	41	28.95	30.17	31.37	32.61	33.9	35.24	36.65	0	0	5017.9	6352.54
ACCTG CLERICAL SUPV II	CH9	JL	Yes	41	31.07	32.28	33.57	34.94	36.31	37.76	39.27	0	0	5385.36	6806.67
ADMIN AIDE	UR1	LO	No	41	29.27	30.47	31.69	32.95	34.26	35.62	37.04	0	0	5073.37	6420.14
ADMIN SEC BD OF SUPVRS	BJ8	TI	Yes	41	31.85	33.13	34.43	35.81	37.27	38.71	40.26	0	0	5520.56	6978.27
ADMIN SERVICES MANAGER	UW7	B1	No	11	44.99	47.17	49.5	51.91	54.51	57.22	60.08	0	0	7798.12	10413.67
ADMIN SVCS OFF I	UW3	N4	No	11	36.85	38.63	40.5	42.47	44.63	46.85	49.2	0	0	6387.21	8527.84
ADMIN SVCS OFF II	UW5	PR	No	11	40.49	42.46	44.55	46.7	49.04	51.47	54.04	0	0	7018.13	9366.75
AG BIOLOGIST AIDE	TC1	31	No	41	21.25	22.1	22.97	23.89	24.83	25.86	26.9	0	0	3683.26	4662.58

COUNTY SALARY RANGES - AS OF MARCH 18, 2020

Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
AG COMM/DIR WGTS & MEA	TG9	8A	No	4	63.93	67.13	70.49	74	77.68	81.6	85.67	0	0	11080.99	14849.18
AG/WGTS & MEAS INS I	TG3	EO	No	41	27.51	28.57	29.77	30.93	32.2	33.45	34.79	0	0	4768.31	6030.15
AG/WGTS & MEAS INS II	TG5	JG	No	41	30.22	31.41	32.64	33.96	35.32	36.74	38.21	0	0	5238.03	6622.94
AG/WGTS & MEAS INS III	TG7	55	No	41	33.29	34.61	35.99	37.4	38.93	40.48	42.11	0	0	5770.16	7298.93
ANIMAL CARE WORKER	AC2	D2	No	41	20.14	21.17	22.18	23.3	24.23	24.23	24.23	0	0	3490.87	4199.79
ANIMAL CONTROL OFF I	AC5	D4	No	41	22.93	24.08	25.26	26.55	27.62	27.62	27.62	0	0	3974.46	4787.37
ANIMAL CONTROL OFF II	AC7	D6	No	41	26.67	28.01	29.41	30.86	32.1	32.1	32.1	0	0	4622.71	5563.89
ANIMAL HEALTH SPEC	AC6	D5	No	41	23.59	24.75	26	27.31	28.4	28.4	28.4	0	0	4088.85	4922.57
ANIMAL SVCS ASST	AC1	D2	No	41	20.14	21.17	22.18	23.3	24.23	24.23	24.23	0	0	3490.87	4199.79
ANIMAL SVCS CLK DISP	AD3	FC	No	41	22.91	23.88	24.86	25.89	26.93	26.93	26.93	0	0	3970.99	4667.78
ANIMAL SVCS COORD	AC4	DO	Yes	41	25.96	27.01	28.09	29.24	30.41	30.41	30.41	0	0	4499.65	5270.97
ANIMAL SVCS FIELD MGR	AC9	D8	Yes	11	36.32	38.08	39.96	41.97	44.08	44.08	44.08	0	0	6295.35	7640.39
ANIMAL SVCS SHELTR MGR	AC8	D8	Yes	11	36.32	38.08	39.96	41.97	44.08	44.08	44.08	0	0	6295.35	7640.39
APPRAISER I	DA5	BU	No	41	27.89	29.05	30.16	31.41	32.64	34	35.36	0	0	4834.17	6128.95
APPRAISER II	DA7	BW	No	41	32.49	33.76	35.14	36.53	37.99	39.51	41.09	0	0	5631.49	7122.13
APPRAISER/AUDITR AIDE	DA2	EQ	No	41	26.05	27.05	28.13	29.28	30.46	31.64	32.91	0	0	4515.25	5704.29
AQUATICS AIDE	GK8	TC	No	9C	13	13	13	13	13	13	13	0	0	2253.29	2253.29
AQUATICS COORDINATOR	GK5	Y4	Yes	41	28.84	29.98	31.18	32.42	33.74	35.06	36.47	0	0	4998.84	6321.35
AQUATICS PROG SPEC	GK4	34	Yes	41	22.86	23.74	24.69	25.69	26.74	27.81	28.92	0	0	3962.32	5012.7
AQUATICS SUPERVISOR	GK7	52	Yes	41	31.62	32.88	34.2	35.56	36.98	38.48	40.02	0	0	5480.69	6936.67
ASSESSMENT CLERK	BL3	MA	No	41	22.75	23.68	24.62	25.57	26.58	27.67	28.78	0	0	3943.26	4988.44
ASSESSMENT TECHNICIAN	BL5	IV	No	41	24.4	25.4	26.43	27.43	28.54	29.72	30.92	0	0	4229.25	5359.36
ASSESSOR-RECORDER	DB9	4C	No	2	113.9	113.9	113.9	113.9	113.9	113.9	113.9	0	0	19742.29	19742.29
ASSOC ADMIN ANALYST	UR5	UH	No	8	39.58	41.55	43.69	45.82	48.1	50.52	53.04	0	0	6860.4	9193.42
ASSOC CIVIL ENGINEER	ED7	NH	No	41	43.2	44.97	46.75	48.62	50.57	52.58	54.67	0	0	7487.86	9475.95
ASSOC HUM SVCS ANALYST	XA5	PM	No	11	37.02	38.86	40.77	42.74	44.87	47.1	49.46	0	0	6416.68	8572.9
ASSOC PERSONNEL ANLST	VE6	UF	No	8	36.58	38.42	40.3	42.32	44.48	46.71	49.04	0	0	6340.41	8500.1
ASST ADMIN ANALYST(MT)	UR3	UD	No	5	34.16	35.84	37.62	39.53	41.48	43.55	45.72	0	0	5920.95	7924.65
ASST CHF FISCL SVC-HSA	UD5	T9	No	11	48.06	50.41	52.88	55.47	57.94	61.16	64.22	0	0	8330.24	11131.25
ASST CHF PROBATION OFF	SX7	UZ	No	0G	57.93	60.75	63.84	67.01	70.38	73.88	77.58	0	0	10041.01	13446.94
ASST COUNTY ADMIN OFF	UT7	2A	No	6	95.82	100.61	105.64	110.93	116.48	122.3	128.41	0	0	16608.48	22257.31
ASST DEPTL ADMIN ANLST	US1	M8	No	14	31.49	33.02	34.62	36.3	38.08	39.99	41.98	0	0	5458.16	7276.39

COUNTY SALARY RANGES - AS OF MARCH 18, 2020

Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
ASST DIR - HSA or HSD	SP8	YG	No	6	75.8	79.6	83.6	87.77	92.17	96.76	101.6	0	0	13138.41	17610.33
ASST DIR LABORATORY SV	NE6	AG	Yes	11	40.93	42.96	45.12	47.37	49.75	52.24	54.85	0	0	7094.4	9507.15
ASST DIR OF INFO SVCS	UP8	5D	No	6	66.65	69.97	73.48	77.15	80.98	85.08	89.32	0	0	11552.44	15481.84
ASST DIR OF NURSING	PD8	ML	No	11	53.84	56.49	59.31	62.14	65.22	68.47	71.88	0	0	9332.09	12458.96
ASST DIR OF PUBLIC WKS	EE5	4D	No	6	65.82	69.11	72.55	76.16	79.97	83.99	88.19	0	0	11408.58	15285.97
ASST DIV DIR - HSD	SP3	JR	No	11	52.25	54.85	57.51	60.32	63.28	66.44	69.76	0	0	9056.49	12091.5
ASST DIV DIR - HSD (B)	SP3	45	No	11	54.86	57.59	60.4	63.34	66.46	69.76	73.25	0	0	9508.88	12696.42
ASST FAIR HEARING OFFR	SF1	NZ	No	41	32.37	33.67	35	36.41	37.86	39.38	40.96	0	0	5610.69	7099.6
ASST HUMAN SVC ANALYST	XA3	M8	No	11	31.49	33.02	34.62	36.3	38.08	39.99	41.98	0	0	5458.16	7276.39
ASST IN CIVIL ENGRG	ED5	YO	No	41	0	0	39.92	41.51	43.17	44.9	46.7	0	0	6919.33	8094.51
ASST PERS ANALYST(MT)	VE4	UC	No	5	31.55	33.1	34.77	36.52	38.29	40.24	42.25	0	0	5468.56	7323.19
ASST PLANNING DIRECTOR	GC8	YJ	No	6	66.12	69.43	72.91	76.55	80.35	84.42	88.64	0	0	11460.58	15363.97
ASST PROB DIV DIR	SW7	N7	No	12	42.71	44.86	46.98	49.34	51.79	54.32	57.04	0	0	7402.92	9886.74
ASST PUB WKS SUPT	MV5	DC	No	11	42.74	44.81	46.98	49.31	51.76	54.35	57.09	0	0	7408.12	9895.41
ASST REAL PROPERTY AGT	DE3	HG	No	41	34.11	35.44	36.86	38.33	39.88	41.45	43.1	0	0	5912.29	7470.52
ASST RECORDER	DB7	N3	No	11	45	47.19	49.56	51.98	54.56	57.29	60.15	0	0	7799.85	10425.8
ASST VECTOR CONTR MGR	TC8	MS	No	11	48.81	51.2	53.72	56.34	59.17	62.12	65.23	0	0	8460.24	11306.32
ATTY I - CO COUNSEL	JD1	17	No	9	0	0	42.25	44.37	46.6	48.95	51.41	0	0	7323.19	8910.9
ATTY I - DA	JD2	17	No	61	0	0	42.25	44.37	46.6	48.95	51.41	0	0	7323.19	8910.9
ATTY II - CO COUNSEL	JD3	18	No	9	0	0	53.36	56.03	58.84	61.76	64.85	0	0	9248.89	11240.45
ATTY II - DA	JD4	18	No	61	0	0	53.36	56.03	58.84	61.76	64.85	0	0	9248.89	11240.45
ATTY III - CO COUNSEL	JD5	19	No	9	0	0	63.38	66.5	69.87	73.33	77	0	0	10985.66	13346.41
ATTY III - DA	JD6	19	No	61	0	0	63.38	66.5	69.87	73.33	77	0	0	10985.66	13346.41
ATTY III - DA(C)	JD6	UW	No	61	0	0	69.72	73.16	76.85	80.65	84.68	0	0	12084.57	14677.58
ATTY IV - CO COUNSEL	JD7	20	No	9	0	0	73.97	77.67	81.57	85.64	89.92	0	0	12821.22	15585.83
ATTY IV - DA	JD8	20	No	61	0	0	73.97	77.67	81.57	85.64	89.92	0	0	12821.22	15585.83
ATTY IV - DA(C)	JD8	UV	No	61	0	0	81.37	85.44	89.73	94.2	98.91	0	0	14103.86	17144.07
AUD-CONT-TREAS-TAX COL	UH9	8K	Yes	2	116.93	116.93	116.93	116.93	116.93	116.93	116.93	0	0	20267.48	20267.48
AUDIT/SYSTEMS MGR	UF8	AB	No	11	55.44	58.15	60.98	64.05	67.27	70.59	74.12	0	0	9609.42	12847.22
AUDITOR - APPRAISER I	UG5	BK	No	41	28.26	29.38	30.57	31.79	33.01	34.35	35.73	0	0	4898.31	6193.08
AUDITOR - APPRAISER II	UG7	HW	No	41	34.15	35.47	36.9	38.4	39.92	41.5	43.16	0	0	5919.22	7480.92
AUDITOR -APPRAISER III	UG8	BO	No	41	35.9	37.35	38.79	40.37	41.98	43.65	45.38	0	0	6222.55	7865.72

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Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
AUDITOR I	UF2	G5	No	41	32.65	32.65	32.65	33.94	35.33	36.71	38.17	0	0	5659.22	6616.01
AUDITOR II	UF3	G6	No	41	35.78	35.78	35.78	37.21	38.7	40.24	41.84	0	0	6201.75	7252.13
AUDITOR III	UF4	G7	No	41	39.3	39.3	39.3	40.84	42.5	44.19	45.96	0	0	6811.87	7966.25
AUDITOR IV	UF6	VH	No	41	47.32	47.32	47.32	49.24	51.17	53.23	55.36	0	0	8201.98	9595.55
AUTO SVCS ATTENDANT	MM1	RG	No	41	19.85	20.62	21.49	22.32	23.21	24.13	25.08	0	0	3440.6	4347.12
AUTOMOTIVE MECHANIC	MM4	DN	No	41	29.02	30.23	31.48	32.79	34.17	35.58	37	0	0	5030.04	6413.21
BEHAV HLTH PROGRAM MGR	NL6	RA	No	11	47.71	50.01	52.47	55.03	57.75	60.66	63.68	0	0	8269.57	11037.65
BENEFITS REP	SC6	J3	No	41	28.53	29.68	30.85	32.07	33.35	34.7	36.09	0	0	4945.1	6255.48
BENEFITS REP SUPV	SE5	7	Yes	41	31.56	32.82	34.09	35.44	36.78	38.22	39.75	0	0	5470.29	6889.87
BENEFITS REP TRAINEE	SC3	KY	No	41	23	23.91	24.83	25.82	26.89	27.98	29.1	0	0	3986.59	5043.9
BLDG CONSTR PROJ MGR	ED9	DW	No	11	42.77	44.93	47.15	49.43	51.88	54.47	57.19	0	0	7413.32	9912.74
BLDG COUNTER SUPVR	TP6	IK	Yes	41	38.94	40.48	42.07	43.78	45.56	47.33	49.22	0	0	6749.47	8531.3
BLDG EQUIP MECHANIC	MH3	R5	No	41	32.52	33.87	35.28	36.87	38.42	40.07	41.69	0	0	5636.69	7226.13
BLDG EQUIP SUPVR	MH8	LI	Yes	41	41.54	43.2	44.9	46.69	48.54	50.49	52.51	0	0	7200.13	9101.56
BLDG INSPECTOR I	TR4	BP	No	41	34.86	36.23	37.7	39.21	40.75	42.39	44.1	0	0	6042.28	7643.85
BLDG INSPECTOR II	TR6	J1	No	41	38.27	39.8	41.36	43.04	44.78	46.57	48.43	0	0	6633.34	8394.37
BLDG MAINT SUPT	MH9	MF	No	11	47.83	50.13	52.58	55.16	57.96	60.82	63.85	0	0	8290.37	11067.12
BLDG MAINT SUPVR	MH7	H9	Yes	41	38.41	39.96	41.52	43.17	44.89	46.69	48.55	0	0	6657.61	8415.17
BLDG MAINT WORKER I	MG4	JK	No	41	25.72	26.78	27.79	28.91	30.05	31.24	32.49	0	0	4458.05	5631.49
BLDG MAINT WORKER II	MG6	R8	No	41	28.24	29.39	30.49	31.74	32.97	34.28	35.65	0	0	4894.84	6179.21
BLDG MAINT WORKER III	MG8	IF	No	41	30.25	31.4	32.66	33.94	35.28	36.7	38.16	0	0	5243.23	6614.27
BLDG PERMIT TECH I	TP2	8D	No	41	26.02	27.02	28.12	29.25	30.41	31.62	32.89	0	0	4510.05	5700.82
BLDG PERMIT TECH II	TP3	86	No	41	28.79	29.96	31.14	32.37	33.69	35.03	36.44	0	0	4990.17	6316.15
BLDG PLANS CHECKER	TP7	HY	No	41	38.94	40.48	42.07	43.78	45.56	47.33	49.22	0	0	6749.47	8531.3
BOARD CLERK	BX5	8E	No	41	26.97	28.09	29.2	30.36	31.6	32.86	34.16	0	0	4674.71	5920.95
BUS ANALYTICS MGR-HSD	AN6	1G	Yes	11	47.8	50.32	52.97	55.75	58.69	61.78	65.03	0	0	8285.17	11271.65
BUYER	VC3	VP	No	41	31.02	32.3	33.7	35.12	36.7	38.41	39.95	0	0	5376.7	6924.53
CAL CHILD SVCS SPEC I	SG3	8C	No	41	24.61	25.62	26.62	27.68	28.8	29.93	31.12	0	0	4265.65	5394.03
CAL CHILD SVCS SPEC II	SG5	J2	No	41	28.01	29.13	30.28	31.46	32.74	34.06	35.42	0	0	4854.97	6139.35
CANNABIS LICENSING MGR	WD8	8X	Yes	8	49.75	52.26	54.8	57.48	60.3	63.32	66.5	0	0	8623.17	11526.45
CAPITAL IMPR PROG MGR	US7	D7	No	11	50.05	52.58	55.14	57.84	60.7	63.74	66.92	0	0	8675.17	11599.24
CASE DATA CLERK	BN3	M6	No	41	22.63	23.31	24.14	25.12	26.1	27.21	28.3	0	0	3922.46	4905.24

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CASHIER-DISPOSAL SITE	BS9	K3	No	43	25.18	26.04	26.88	28.09	29.28	30.56	31.78	0	0	4364.45	5508.43
CCS - PHYSICAL THERAPI	PP5	F5	No	41	45.58	45.58	45.58	45.58	47.37	49.29	51.27	0	0	7900.38	8886.63
CCS - SUPVG THERAPIST	PP7	A4	No	11	45.86	48.08	50.44	52.9	55.53	58.33	61.25	0	0	7948.91	10616.46
CCS- OCCUPATIONAL THER	PP6	F5	No	41	45.58	45.58	45.58	45.58	47.37	49.29	51.27	0	0	7900.38	8886.63
CENTRAL COLLECTNS SUPV	BY8	EY	No	11	37.23	39.03	40.96	42.95	45.07	47.34	49.71	0	0	6453.08	8616.23
CHAIRPERSON BD OF SUPV	AA1	0	No	1	63.92	0	0	0	0	0	0	0	0	11079.25	11079.25
CHF ASST CO COUNSEL	JF8	YD	No	6	80.58	84.6	88.87	93.26	97.93	102.87	108.01	0	0	13966.93	18721.37
CHF AUDITOR APPRAISER	UG9	T2	No	11	45.5	47.74	50.08	52.53	55.07	57.82	60.73	0	0	7886.52	10526.33
CHF BUILDING INSPECTOR	TP9	D9	No	11	49.87	52.39	54.93	57.62	60.46	63.48	66.66	0	0	8643.97	11554.18
CHF CORRECTNS MED SVCS	PE8	9C	Yes	8	57.55	60.4	63.43	66.59	69.93	73.46	77.12	0	0	9975.14	13367.21
CHF D A INSPECTOR++	RH8	YN	No	0C	65.8	69.09	72.53	76.16	79.96	83.97	88.17	0	0	11405.11	15282.51
CHF DEP ASSESSOR-ADMIN	DB5	W4	No	11	50.08	52.51	55.09	57.78	60.65	63.71	66.89	0	0	8680.37	11594.04
CHF DEP ASSESSOR-VALU	DB4	W4	No	11	50.08	52.51	55.09	57.78	60.65	63.71	66.89	0	0	8680.37	11594.04
CHF DEP AUD-CONTROLLER	UE7	8H	Yes	8	73.3	76.95	80.82	84.85	89.1	93.57	98.25	0	0	12705.09	17029.67
CHF DEP CLK-BD OF SUPV	BX8	M1	No	11	45.24	47.39	49.7	52.09	54.64	57.39	60.26	0	0	7841.45	10444.87
CHF DEP DIST ATTY	JH7	YD	No	6	80.58	84.6	88.87	93.26	97.93	102.87	108.01	0	0	13966.93	18721.37
CHF DEPTY DA-ADMIN	UX3	9A	No	6	55.35	58.07	60.99	64.05	67.24	70.63	74.15	0	0	9593.82	12852.42
CHF OF ASSESSMENT STDS	DB3	MG	No	11	43.49	45.58	47.84	50.19	52.62	55.24	58.01	0	0	7538.12	10054.87
CHF OF CLINIC SVCS	PK9	43	No	8	63.88	67.03	70.4	73.92	77.63	81.54	85.61	0	0	11072.32	14838.78
CHF OF FISCAL SERVICES	UD9	MH	No	11	54.38	57.1	59.87	62.86	65.97	69.28	72.75	0	0	9425.69	12609.76
CHF OF PUBLIC HEALTH	PJ9	9D	No	8	68.02	71.41	74.97	78.75	82.67	86.83	91.17	0	0	11789.91	15802.5
CHF OF STAFF - BOS	UY4	UO	Yes	0E	41.56	43.63	45.86	48.12	50.52	53.05	55.7	0	0	7203.59	9654.48
CHF PHARMACIST	NJ8	NW	No	11	72.07	75.69	79.47	83.29	87.42	91.78	96.36	0	0	12491.89	16702.08
CHF PROBATION OFFICER	SX9	YB	No	0F	78.03	81.92	86.04	90.35	94.85	99.58	104.55	0	0	13524.94	18121.65
CHF RAD TECHNOLOGIST	NG4	BG	No	41	42.2	43.91	45.65	47.5	49.41	51.4	53.45	0	0	7314.53	9264.49
CHF REAL PROPERTY AGT	DE7	P4	No	11	53.51	56.15	58.89	61.86	64.89	68.11	71.51	0	0	9274.89	12394.83
CHF WELFARE FRAUD INV	RH4	W1	No	11	46.38	48.62	51.04	53.53	56.14	58.93	61.89	0	0	8039.05	10727.39
CHIEF OF PSYCHIATRY	PR7	GF	No	8	121.99	121.99	121.99	121.99	128.04	134.45	141.18	0	0	21144.53	24470.73
CHILD SUPP ATTY III(B)	JE6	UR	No	61	0	0	66.53	69.84	73.35	76.99	80.85	0	0	11531.64	14013.73
CHILD SUPP ATTY IV(B)	JE7	UT	No	61	0	0	77.67	81.56	85.65	89.91	94.41	0	0	13462.54	16364.09
CHILD SUPPORT ATTY I	JE4	17	No	61	0	0	42.25	44.37	46.6	48.95	51.41	0	0	7323.19	8910.9
CHILD SUPPORT ATTY II	JE5	18	No	61	0	0	53.36	56.03	58.84	61.76	64.85	0	0	9248.89	11240.45

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CHILD SUPPORT ATTY III	JE6	19	No	61	0	0	63.38	66.5	69.87	73.33	77	0	0	10985.66	13346.41
CHILD SUPPORT ATTY IV	JE7	20	No	61	0	0	73.97	77.67	81.57	85.64	89.92	0	0	12821.22	15585.83
CHILD SUPPORT INV I	RI1	KP	No	41	32.4	33.67	34.99	36.39	37.86	39.37	40.95	0	0	5615.89	7097.86
CHILD SUPPORT INV II	RI2	VF	No	41	41.54	41.54	41.54	41.54	43.17	44.91	46.71	0	0	7200.13	8096.24
CHILD SUPPORT MANAGER	US6	MI	No	11	47.24	49.54	51.94	54.5	57.21	60.08	63.08	0	0	8188.11	10933.66
CHILD SUPPORT SPEC I	BY1	KI	No	41	24.34	25.35	26.32	27.36	28.49	29.6	30.78	0	0	4218.85	5335.1
CHILD SUPPORT SPEC II	BY2	KZ	No	41	28.15	29.27	30.42	31.63	32.91	34.22	35.59	0	0	4879.24	6168.81
CHILD SUPPORT SPEC III	BY3	XO	No	41	30.96	32.17	33.46	34.78	36.2	37.64	39.15	0	0	5366.3	6785.87
CIVIL ENGINEER	EE1	NM	Yes	41	47.61	49.54	51.5	53.57	55.73	57.94	60.26	0	0	8252.24	10444.87
CIVIL PROCESS SUPVR	RD9	LK	No	11	39.44	41.42	43.42	45.53	47.77	50.17	52.68	0	0	6836.14	9131.02
CLERICAL SUPVR I	BD3	VO	Yes	41	28.84	30.02	31.24	32.48	33.8	35.11	36.52	0	0	4998.84	6330.01
CLERICAL SUPVR II	BD6	JY	Yes	41	30.93	32.13	33.46	34.78	36.19	37.61	39.11	0	0	5361.1	6778.94
CLERK I	BA4	D1	No	41	19.17	19.74	20.31	21.14	21.95	22.86	23.78	0	0	3322.74	4121.79
CLERK II	BA6	28	No	41	20.76	21.59	22.42	23.31	24.25	25.21	26.22	0	0	3598.33	4544.71
CLERK III	BA8	FB	No	41	22.38	23.27	24.19	25.15	26.14	27.2	28.29	0	0	3879.13	4903.51
CLERK III SUPERVISORY	BA7	JF	Yes	41	23.14	24.11	25.04	26.04	27.11	28.17	29.3	0	0	4010.86	5078.57
CLIMATE ACTION MANAGER	WA7	AE	No	11	49.87	52.39	54.93	57.62	60.46	63.48	66.66	0	0	8643.97	11554.18
CLINIC NURSE I	PG3	WW	No	41	39.56	39.56	39.56	41.18	42.84	44.52	46.31	0	0	6856.93	8026.91
CLINIC NURSE II	PG5	WA	No	41	43.11	43.11	43.11	44.86	46.66	48.5	50.44	0	0	7472.26	8742.77
CLINIC NURSE III	PG7	VK	No	41	47.71	47.71	47.71	49.61	51.57	53.65	55.78	0	0	8269.57	9668.35
CLINIC PHYSICIAN-HSA	PT3	G9	No	85	93.74	93.74	93.74	93.74	93.74	97.47	101.36	0	0	16247.95	17568.73
CLINICAL LAB SCIENTIST	NC7	GH	No	41	43.91	45.67	47.47	49.39	51.38	53.41	55.55	0	0	7610.92	9628.48
CLINICAL PSYCHOLOGIST	SY3	ZD	Yes	41	46.66	48.54	50.46	52.47	54.59	56.76	59.03	0	0	8087.58	10231.67
CODE COMPL INVEST I	GL3	DQ	No	41	28.09	29.19	30.39	31.59	32.86	34.2	35.57	0	0	4868.84	6165.35
CODE COMPL INVEST II	GL5	IL	No	41	33.1	34.43	35.82	37.23	38.71	40.25	41.85	0	0	5737.22	7253.86
CODE COMPL INVEST III	GL7	CZ	No	41	36.47	37.96	39.45	41.04	42.66	44.36	46.12	0	0	6321.35	7993.98
CODE COMPL INVEST IV	GL8	TJ	No	41	40.06	41.67	43.33	45.06	46.83	48.72	50.68	0	0	6943.6	8784.36
COLLECTION OFFICER	BY6	CF	No	41	26.52	27.64	28.7	29.85	31.04	32.28	33.57	0	0	4596.71	5818.69
COMM INSTALLER	MY1	RO	No	41	25.49	26.53	27.57	28.68	29.83	31	32.23	0	0	4418.18	5586.43
COMM MENTAL HLTH AIDE	NM3	K7	No	41	24.61	25.6	26.47	27.51	28.54	29.8	30.99	0	0	4265.65	5371.5
COMM TECHNICIAN I	MY3	JZ	No	41	28	29.11	30.29	31.48	32.74	34.04	35.4	0	0	4853.24	6135.88
COMM TECHNICIAN II	MY5	GI	No	41	34.08	35.45	36.86	38.34	39.87	41.45	43.1	0	0	5907.09	7470.52

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COMMISSIONS COORD.	UY6	RN	No	11	30.44	31.9	33.49	35.1	36.84	38.65	40.6	0	0	5276.17	7037.2
COMMUNICATIONS MANAGER	UP4	GQ	Yes	11	50.43	52.96	55.59	58.39	61.31	64.38	67.61	0	0	8741.03	11718.84
COMMUNITY HLTH WKR I	NW3	3	No	41	23	23.63	24.4	25.38	26.44	27.41	28.51	0	0	3986.59	4941.64
COMMUNITY HLTH WKR II	NW5	K7	No	41	24.61	25.6	26.47	27.51	28.54	29.8	30.99	0	0	4265.65	5371.5
COOK	FG5	IY	No	41	22.55	23.43	24.34	25.3	26.35	27.37	28.47	0	0	3908.59	4934.71
COOK'S ASSISTANT	FG3	R1	No	41	19.31	20.07	20.88	21.73	22.59	23.48	24.42	0	0	3347	4232.72
CORONER FORENSIC TECH	RE2	VX	No	41	37.72	39.22	40.78	42.44	44.13	45.92	47.75	0	0	6538.01	8276.51
CORRECTIONS MED DIR	PE7	DV	Yes	11	101.24	101.24	101.24	101.24	106.33	111.63	117.22	0	0	17547.93	20317.74
CORRECTIONS SERGEANT	RC9	L5	Yes	51	44.49	46.63	48.96	51.42	53.99	56.69	59.53	0	0	7711.45	10318.33
COUNTY ADMIN OFFICER	UT9	1A	No	4	112.58	118.22	124.1	130.35	136.85	143.72	150.91	0	0	19513.49	26157.23
COUNTY BUDGET MANAGER	UT8	YR	Yes	8	83.08	87.25	91.62	96.19	100.99	106.05	111.35	0	0	14400.26	19300.3
COUNTY CLERK	BR9	3D	No	2	84.82	84.82	84.82	84.82	84.82	84.82	84.82	0	0	14701.85	14701.85
COUNTY COUNSEL	JF9	3C	No	4	101.48	106.56	111.89	117.47	123.32	129.5	135.97	0	0	17589.53	23567.68
COUNTY SAFETY OFFICER	EF8	UI	No	11	42.48	44.62	46.87	49.21	51.67	54.25	56.96	0	0	7363.06	9872.88
COUNTY SUPERVISOR	AA4	0	No	1	63.34	0	0	0	0	0	0	0	0	10978.72	10978.72
COUNTY SVRS ANALYST	UY3	UH	No	0E	39.58	41.55	43.69	45.82	48.1	50.52	53.04	0	0	6860.4	9193.42
COUNTY SVRS ANALYST(B)	UY3	UH	No	95	39.58	41.55	43.69	45.82	48.1	50.52	53.04	0	0	6860.4	9193.42
CRIMINALIST I	BM1	ZQ	No	41	37.48	38.97	40.55	42.15	43.82	45.59	47.42	0	0	6496.41	8219.31
CRIMINALIST II	BM2	Q9	No	41	45.14	46.94	48.82	50.77	52.81	54.91	57.11	0	0	7824.12	9898.88
CULTURAL AFFAIRS SPEC	GS5	52	No	41	31.62	32.88	34.2	35.56	36.98	38.48	40.02	0	0	5480.69	6936.67
CUSTODIAN	FD2	RI	No	41	19.95	20.76	21.57	22.41	23.31	24.26	25.24	0	0	3457.93	4374.85
CUSTODIAN LEADWORKER	FD4	R2	No	41	21.01	21.87	22.73	23.68	24.62	25.74	26.78	0	0	3641.66	4641.78
DA INSPECTOR I++	RH5	JU	No	81	40.48	42.49	44.59	46.83	49.23	51.66	54.25	0	0	7016.4	9403.15
DA INSPECTOR II	RH7	LS	No	81	49.47	51.95	54.55	57.26	60.12	63.12	66.28	0	0	8574.64	11488.31
DA INSPECTOR III	RH9	XV	Yes	81	53.83	56.53	59.34	62.3	65.43	68.7	72.13	0	0	9330.35	12502.29
DEP AG COMM/SEALER	TG8	N9	No	11	44.94	47.1	49.43	51.83	54.35	57.09	59.94	0	0	7789.45	10389.4
DEP DIR MH SUB ABUSE	PS8	XX	Yes	11	57.48	60.37	63.41	66.56	69.91	73.38	77.05	0	0	9963.01	13355.08
DEP PROBATION OFF I	SU4	KQ	No	82	33.47	34.86	36.22	37.71	39.14	40.71	42.39	0	0	5801.36	7347.46
DEP PROBATION OFF II	SU6	BQ	No	82	36.98	38.49	40.01	41.65	43.24	45.03	46.82	0	0	6409.74	8115.31
DEP PROBATION OFF III	SU8	E4	Yes	82	41.81	43.43	45.06	46.78	48.57	50.45	52.45	0	0	7246.93	9091.16
DEP PUBLIC ADMINISTR	DH7	MK	No	11	35.9	37.66	39.48	41.43	43.44	45.6	47.88	0	0	6222.55	8299.04
DEP SHERIFF ++	RE5	L2	No	32	0	42.85	45.04	47.29	49.64	52.12	54.72	57.46	0	7427.19	9959.54

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Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
DEP SHERIFF TRNEE	RE3	B8	No	34	40.92	42.85	45.04	47.29	49.64	52.12	54.72	57.46	0	7092.66	9959.54
DEPTL ADMIN ANALYST	US3	PM	No	11	37.02	38.86	40.77	42.74	44.87	47.1	49.46	0	0	6416.68	8572.9
DEPTL FISCAL OFFICER	UD6	T9	No	11	48.06	50.41	52.88	55.47	57.94	61.16	64.22	0	0	8330.24	11131.25
DEPTY DIR-GEN SVCS	TS7	YH	No	6	66.85	70.24	73.69	77.37	81.28	85.36	89.63	0	0	11587.11	15535.57
DEPTY DIR-PERSONNEL	VG7	AC	No	6	65.22	68.41	71.83	75.46	79.22	83.19	87.35	0	0	11304.58	15140.38
DEPUTY CAO	UT5	YR	No	8	83.08	87.25	91.62	96.19	100.99	106.05	111.35	0	0	14400.26	19300.3
DEPUTY PUBLIC GUARDIAN	DG4	H4	No	41	35.8	37.24	38.72	40.28	41.88	43.6	45.33	0	0	6205.21	7857.05
DETENTION LVN	PD4	JQ	No	41	30.97	32.22	33.5	34.83	36.24	37.67	39.18	0	0	5368.03	6791.07
DETENTION NURSE SPEC I	PD5	CY	No	41	47.79	47.79	47.79	47.79	47.79	49.73	51.71	0	0	8283.44	8962.89
DETENTION NURSE SPECII	PD6	CO	No	41	48.04	49.95	51.95	54.04	56.19	58.43	60.77	0	0	8326.77	10533.26
DIR MENTAL HLTH SVCS	PR8	YC	No	8	75.42	79.18	83.12	87.28	91.65	96.23	101.03	0	0	13072.55	17511.53
DIR OF ADMIN SERVICES	UV7	YS	No	8	69.64	73.09	76.73	80.6	84.64	88.84	93.3	0	0	12070.7	16171.69
DIR OF CAP PROJECTS	US9	4D	Yes	8	65.82	69.11	72.55	76.16	79.97	83.99	88.19	0	0	11408.58	15285.97
DIR OF CHILD SUP SVCS	US8	YQ	No	4	74.89	78.63	82.59	86.69	91.03	95.57	100.35	0	0	12980.68	17393.67
DIR OF ENVIRON HEALTH	TK9	YM	No	8	56.74	59.57	62.55	65.69	68.97	72.41	76.04	0	0	9834.74	13180.01
DIR OF GENERAL SVCS	VB9	YE	No	4	75.56	79.35	83.3	87.48	91.84	96.42	101.25	0	0	13096.81	17549.66
DIR OF INFO SERVICES	UP9	5C	No	4	80.91	84.96	89.21	93.68	98.34	103.29	108.46	0	0	14024.13	18799.37
DIR OF LABORATORY SVCS	NE9	AF	No	11	50.66	53.1	55.73	58.48	61.3	64.37	67.6	0	0	8780.9	11717.11
DIR OF POSCS	GV9	YF	No	4	74.09	77.83	81.73	85.79	90.14	94.6	99.33	0	0	12842.02	17216.87
DIR OF PUBLIC WORKS	EE9	4A	No	4	83.52	87.67	92.06	96.65	101.49	106.52	111.84	0	0	14476.52	19385.23
DIRECTOR OF NURSING	PD9	MN	No	11	60.75	63.49	66.57	69.83	73.26	76.9	80.75	0	0	10529.8	13996.4
DISPOSAL SITE MAIN WKR	MW6	WF	No	43	29.66	30.81	32.07	33.32	34.65	36.01	37.45	0	0	5140.97	6491.21
DIST ATTORNEY	JH9	3B	No	2	135.97	135.97	135.97	135.97	135.97	135.97	135.97	0	0	23567.68	23567.68
DIV DIR - HSD	SP5	0A	No	8	58.5	61.38	64.44	67.68	71.08	74.63	78.37	0	0	10139.81	13583.87
DIV DIR - SOCIAL SVCS	SP6	9E	No	8	63.37	66.53	69.86	73.34	77.01	80.91	84.94	0	0	10983.92	14722.65
DIV DIR CHLD WELF SVCS	SP7	9F	No	8	66.42	69.73	73.21	76.87	80.7	84.77	89.01	0	0	11512.58	15428.1
DIV DIR ENVIRON HEALTH	TK8	B5	No	11	52.81	55.4	58.13	61.05	64.03	67.21	70.57	0	0	9153.56	12231.9
DIV MGR - GENERAL SVCS	MV3	DI	Yes	11	41.21	43.25	45.33	47.57	49.9	52.41	55.03	0	0	7142.93	9538.35
DIVISION SECRETARY	BJ4	Y5	No	41	25.66	26.72	27.76	28.83	30.01	31.22	32.47	0	0	4447.65	5628.03
DUPL EQUIP OPR I	CR1	DJ	No	41	19.35	19.91	20.46	21.29	22.1	23.04	23.95	0	0	3353.94	4151.25
DUPL EQUIP OPR II	CR3	29	No	41	20.91	21.75	22.59	23.5	24.4	25.4	26.42	0	0	3624.33	4579.38
DUPL EQUIP OPR III	CR7	IZ	No	41	23.41	24.34	25.3	26.27	27.35	28.43	29.57	0	0	4057.66	5125.37

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ECONOMIC DEV COORD	SH7	XZ	No	11	49.87	52.39	54.93	57.62	60.46	63.48	66.66	0	0	8643.97	11554.18
ECONOMIC DEV MGR	WA8	XY	Yes	11	57.69	60.55	63.58	66.76	70.11	73.64	77.32	0	0	9999.41	13401.88
ELECTION WKR-CENTRAL	BA2	KB	No	9C	18.65	18.65	18.65	18.65	18.65	18.65	18.65	0	0	3232.6	3232.6
ELECTION WKR-MISC	BA1	KB	No	9C	18.65	18.65	18.65	18.65	18.65	18.65	18.65	0	0	3232.6	3232.6
ELECTR INSTR SUPVR	MS8	MX	Yes	43	39.65	41.2	42.88	44.57	46.34	48.2	50.13	0	0	6872.53	8689.03
ELECTR INSTR TECH I	MS3	HO	No	43	31.31	32.52	33.85	35.18	36.6	38.05	39.57	0	0	5426.96	6858.67
ELECTR INSTR TECH II	MS5	GL	No	43	35.9	37.36	38.86	40.38	42.01	43.68	45.42	0	0	6222.55	7872.65
EMERGENCY SERVICES ADM	UU9	XU	No	8	54	56.71	59.56	62.52	65.67	68.9	72.35	0	0	9359.82	12540.43
EMERGENCY SERVICES MGR	UV8	XR	No	11	45.21	47.49	49.87	52.37	54.98	57.74	60.63	0	0	7836.25	10509
EMPLOY TRAIN SPEC I	SF5	KC	No	41	27.25	28.31	29.43	30.57	31.85	33.1	34.42	0	0	4723.24	5966.02
EMPLOY TRAIN SPEC II	SH1	IH	No	41	30.88	32.11	33.37	34.73	36.11	37.57	39.07	0	0	5352.43	6772
EMPLOY TRAIN SUPVR	SG8	XF	Yes	11	37.91	39.8	41.73	43.79	45.9	48.19	50.59	0	0	6570.94	8768.76
EMPLOYEE REL PROG MGR	VG8	YP	No	8	56.17	59.01	61.96	65.06	68.32	71.72	75.3	0	0	9735.95	13051.75
ENGINEERING ASSOCIATE	EC9	MO	No	41	37.71	39.16	40.74	42.37	44.09	45.81	47.65	0	0	6536.27	8259.17
ENGINEERING TECH I	EC2	DY	No	41	28.43	29.55	30.74	31.97	33.26	34.58	35.96	0	0	4927.77	6232.95
ENGINEERING TECH II	EC4	IB	No	41	30.11	31.35	32.57	33.88	35.26	36.67	38.13	0	0	5218.97	6609.07
ENGINEERING TECH III	EC5	HZ	Yes	41	33.03	34.35	35.75	37.17	38.66	40.19	41.79	0	0	5725.09	7243.46
ENGRG AIDE I	EB3	II	No	41	22.38	23.28	24.19	25.16	26.17	27.23	28.32	0	0	3879.13	4908.71
ENGRG AIDE II	EB5	WG	No	41	25.94	26.98	28.05	29.15	30.33	31.54	32.81	0	0	4496.18	5686.96
ENV. HLTH-PROG MGR I	TK4	A1	No	11	43.87	46.01	48.27	50.62	53.16	55.81	58.59	0	0	7603.99	10155.4
ENV. HLTH-PROG MGR II	TK5	B2	No	11	46.97	49.24	51.68	54.21	56.94	59.8	62.79	0	0	8141.31	10883.39
ENVIRON HEALTH AIDE	TJ1	KG	No	41	22.42	23.03	23.8	24.77	25.83	26.92	28	0	0	3886.06	4853.24
ENVIRON HLTH SPEC I	TJ7	XK	No	41	33.32	34.52	36.31	37.99	39.74	41.75	43.41	0	0	5775.36	7524.26
ENVIRON HLTH SPEC II	TJ8	H8	No	41	36.23	37.64	39.58	41.4	43.29	45.51	47.32	0	0	6279.75	8201.98
ENVIRON HLTH SPEC TRNE	TJ5	KK	No	41	29.89	30.96	32.08	33.74	35.2	36.78	38.25	0	0	5180.83	6629.87
ENVIRON HLTH SPECIII	TJ9	XG	No	41	41.13	42.79	44.49	46.29	48.15	50.06	52.07	0	0	7129.06	9025.29
ENVIRON PROG COORD	TM5	CV	Yes	43	43.89	45.68	47.47	49.32	51.32	53.36	55.5	0	0	7607.45	9619.82
EPIDEMIOLOGIST	NH1	XB	No	41	44.24	45.97	47.85	49.76	51.71	53.79	55.95	0	0	7668.12	9697.81
EQUAL EMPMT OP OFFICER	VA9	UK	No	8	48.66	51.08	53.61	56.32	59.15	62.1	65.19	0	0	8434.24	11299.38
EXEC SECRETARY-CAO	BJ7	TI	Yes	41	31.85	33.13	34.43	35.81	37.27	38.71	40.26	0	0	5520.56	6978.27
EXECUTIVE SECRETARY	BJ9	II	No	41	30.2	31.39	32.61	33.93	35.29	36.71	38.17	0	0	5234.57	6616.01
FACILITIES MANAGER	US4	MR	No	11	36.57	38.37	40.29	42.22	44.29	46.49	48.83	0	0	6338.68	8463.7

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FAIR HEARING OFFICER	SF2	BI	No	11	36.27	38.06	39.88	41.82	43.91	46.08	48.4	0	0	6286.68	8389.17
FOOD SVCS MANAGER	FG9	LF	No	11	35.47	37.24	39.05	40.94	42.93	45.11	47.36	0	0	6148.02	8208.91
FORENSIC PATHOLOGIST	PT9	4F	No	8	95.82	100.61	105.64	110.93	116.48	122.3	128.41	0	0	16608.48	22257.31
FORENSIC SVCS DIRECTOR	FL8	QM	Yes	11	56.48	59.3	62.27	65.38	68.65	72.07	75.69	0	0	9789.68	13119.35
FORENSIC SVCS SUPV	BN8	RY	No	11	48.33	50.74	53.29	55.95	58.74	61.68	64.76	0	0	8377.04	11224.85
GEN MGR ANIMAL SVCS	AC0	9B	No	4	58.07	58.07	60.99	64.05	67.24	70.63	74.15	0	0	10065.27	12852.42
GEO INFO SYS TECH I	CV3	87	No	41	24.7	25.69	26.75	27.78	28.93	30.03	31.24	0	0	4281.25	5414.83
GEO INFO SYS TECH II	CV5	BJ	No	41	27.07	28.16	29.27	30.44	31.66	32.93	34.25	0	0	4692.04	5936.55
GIS ANALYST I	GG1	71	No	41	38.07	39.58	41.17	42.83	44.53	46.32	48.16	0	0	6598.67	8347.57
GIS ANALYST II	GG2	72	No	41	41.87	43.55	45.29	47.11	48.99	50.95	52.99	0	0	7257.33	9184.76
GIS ANALYST III	GG3	73	No	41	48.79	50.73	52.76	54.88	57.08	59.35	61.72	0	0	8456.77	10697.93
GIS MANAGER	CV7	DG	No	11	52.05	54.65	57.39	60.26	63.26	66.44	69.76	0	0	9021.83	12091.5
GROUP SUPERVISOR I	SV3	KM	No	45	30.3	31.53	32.77	34.07	35.44	36.86	38.34	0	0	5251.9	6645.47
GROUP SUPERVISOR II	SV5	JJ	No	45	33.37	34.73	36.1	37.56	39.05	40.62	42.24	0	0	5784.02	7321.46
HEAD COOK	FG7	W8	Yes	41	24.77	25.81	26.79	27.86	28.94	30.11	31.32	0	0	4293.38	5428.7
HEAD LIFEGUARD	GK3	AZ	Yes	9C	16.54	16.86	17.18	17.55	17.55	17.55	17.55	0	0	2866.88	3041.94
HEALTH CENTER MGR	UW6	AO	No	11	46.71	48.99	51.41	53.91	56.62	59.43	62.41	0	0	8096.24	10817.53
HEALTH EDUCATOR	NH7	H3	No	41	34.98	36.35	37.77	39.31	40.87	42.5	44.19	0	0	6063.08	7659.45
HEALTH PROGRAM SPEC	NX5	PA	No	41	29.54	30.7	31.9	33.22	34.51	35.92	37.35	0	0	5120.17	6473.88
HEALTH SERVICES MGR	PJ6	VE	No	11	45.31	47.57	49.83	52.3	54.83	57.6	60.47	0	0	7853.58	10481.27
HEALTH SVCS AGENCY DIR	PT8	4E	No	4	91.78	96.37	101.19	106.21	111.57	117.1	122.95	0	0	15908.23	21310.92
HLTH CLIENT BENEFT REP	NM6	J6	No	41	28.54	29.69	30.87	32.08	33.37	34.72	36.12	0	0	4946.84	6260.68
HOMELESS SERVICES COOR	SH8	XZ	Yes	11	49.87	52.39	54.93	57.62	60.46	63.48	66.66	0	0	8643.97	11554.18
HOUS REHAB SPECIALIST	TR7	JJ	No	41	38.27	39.8	41.36	43.04	44.78	46.57	48.43	0	0	6633.34	8394.37
HOUSEKEEPER	FC3	K6	No	41	20.32	20.85	21.57	22.45	23.45	24.49	25.46	0	0	3522.07	4412.98
HOUSING COORDINATOR	GC7	TG	No	11	49.87	52.39	54.93	57.62	60.46	63.48	66.66	0	0	8643.97	11554.18
HOUSING PROGRAM MGR	HM8	1D	Yes	11	54.82	57.57	60.45	63.46	66.63	69.97	73.48	0	0	9501.95	12736.29
HOUSING SPECIALIST I	GE1	Z1	No	41	30.39	31.6	32.92	34.2	35.59	36.99	38.47	0	0	5267.5	6668.01
HOUSING SPECIALIST II	GE2	Z2	No	41	35.79	37.24	38.73	40.29	41.87	43.56	45.3	0	0	6203.48	7851.85
HOUSING SPECIALIST III	GE3	Z3	No	41	39.45	41.04	42.7	44.4	46.16	48.02	49.94	0	0	6837.87	8656.1
HUM SVCS DATA APP SPEC	JJ1	74	No	41	30.46	31.68	32.94	34.26	35.63	37.07	38.54	0	0	5279.63	6680.14
HUM SVCS DATA APP SUPV	JJ6	75	Yes	41	35.03	36.42	37.89	39.4	40.99	42.61	44.31	0	0	6071.75	7680.25

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HUMAN SVC DATA APP MGR	UU6	PT	Yes	11	42.59	44.73	46.96	49.31	51.78	54.35	57.09	0	0	7382.12	9895.41
HUMAN SVCS DEPT DIR	SP9	4E	No	4	91.78	96.37	101.19	106.21	111.57	117.1	122.95	0	0	15908.23	21310.92
HVY EQUIP MECHANIC I	MN3	Y1	No	44	28.53	29.63	30.85	32.03	33.31	34.64	36.02	0	0	4945.1	6243.35
HVY EQUIP MECHANIC II	MN7	FG	No	44	33.08	34.37	35.76	37.16	38.64	40.13	41.74	0	0	5733.76	7234.79
HVY EQUIP OPR-DISPOSAL	MW7	TQ	No	43	32.98	34.29	35.63	37.04	38.51	40.02	41.62	0	0	5716.42	7213.99
HVY EQUIP SVC WORKER	MK3	FO	No	44	26.07	27.12	28.2	29.27	30.46	31.66	32.93	0	0	4518.71	5707.76
HYDROLOGIST	GB2	VI	No	41	48.05	50.02	51.96	54.07	56.21	58.45	60.79	0	0	8328.51	10536.73
IHSS QUAL. ASSUR. SPEC	SM6	SL	No	41	32.2	33.47	34.8	36.22	37.65	39.8	41.39	0	0	5581.23	7174.13
IMAGING TECHNICIAN	CC2	Y6	No	41	24.09	25.03	26.03	27.07	28.15	29.26	30.43	0	0	4175.52	5274.43
INFO SVCS DIVSIN MGR	UP7	JW	No	11	59.12	62.05	65.08	68.3	71.68	75.22	78.99	0	0	10247.27	13691.34
INMATE PROGRAM MANAGER	US2	LL	Yes	11	40.64	42.66	44.74	46.91	49.22	51.69	54.27	0	0	7044.13	9406.62
INSTITUTIONAL SUPV	SW2	E5	Yes	45	40.18	41.72	43.3	44.94	46.66	48.46	50.4	0	0	6964.4	8735.83
INVESTIGATOR ASST	NV6	KN	No	41	26.08	27.13	28.17	29.28	30.5	31.7	32.96	0	0	4520.45	5712.96
IT APP DEV/SUP ANL I	DD1	91	No	41	36.46	37.93	39.44	41.02	42.66	44.38	46.15	0	0	6319.61	7999.18
IT APP DEV/SUP ANL II	DD2	92	No	41	40.1	41.72	43.38	45.12	46.92	48.8	50.75	0	0	6950.53	8796.5
IT APP DEV/SUP ANL III	DD3	93	No	41	46.73	48.6	50.54	52.56	54.65	56.85	59.12	0	0	8099.71	10247.27
IT APP DEV/SUP ANL IV	DD5	94	No	41	53.74	55.89	58.12	60.45	62.86	65.38	68	0	0	9314.75	11786.44
IT APP DEV/SUP SUPV	DD6	94	Yes	41	53.74	55.89	58.12	60.45	62.86	65.38	68	0	0	9314.75	11786.44
IT BUS SYS ANALYST	FF5	SS	Yes	11	40.71	42.72	44.87	47.11	49.47	51.95	54.55	0	0	7056.26	9455.15
IT MANAGER I	KK7	2B	Yes	11	44.35	46.56	48.9	51.32	53.9	56.59	59.42	0	0	7687.19	10299.27
IT MANAGER II	KK8	2C	Yes	11	53.48	56.16	58.97	61.92	65.02	68.26	71.67	0	0	9269.69	12422.56
IT MANAGER III	KK9	2D	Yes	11	58.83	61.76	64.87	68.11	71.51	75.09	78.85	0	0	10197	13667.07
IT NET/COMM ANLST I	NN1	21	No	41	38.63	40.19	41.79	43.45	45.19	47	48.88	0	0	6695.74	8472.37
IT NET/COMM ANLST II	NN2	22	No	41	42.5	44.19	45.96	47.79	49.71	51.7	53.77	0	0	7366.53	9319.95
IT NET/COMM ANLST III	NN3	23	No	41	49.5	51.49	53.54	55.69	57.92	60.23	62.64	0	0	8579.84	10857.39
IT NET/COMM SUPV	NN6	24	Yes	41	56.93	59.2	61.57	64.04	66.59	69.26	72.04	0	0	9867.68	12486.69
IT SUPP SVCS ANLST I	TT1	Q1	No	41	32.42	33.72	35.06	36.47	37.94	39.45	41.02	0	0	5619.36	7110
IT SUPP SVCS ANLST II	TT2	Q2	No	41	35.66	37.09	38.57	40.12	41.72	43.39	45.13	0	0	6180.95	7822.38
IT SUPP SVCS ANLST III	TT3	Q3	No	41	41.54	43.22	44.94	46.74	48.61	50.55	52.58	0	0	7200.13	9113.69
IT SUPP SVCS ANLST IV	TT5	Q4	No	41	47.77	49.69	51.68	53.75	55.9	58.13	60.45	0	0	8279.97	10477.8
IT SUPP SVCS SUPV	TT6	Q4	Yes	41	47.77	49.69	51.68	53.75	55.9	58.13	60.45	0	0	8279.97	10477.8
IT SYS ADMIN ANLST I	HH1	X1	No	41	39.1	40.67	42.29	43.99	45.74	47.57	49.47	0	0	6777.2	8574.64

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Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
IT SYS ADMIN ANLST II	HH2	X2	No	41	43.01	44.74	46.51	48.38	50.32	52.33	54.43	0	0	7454.92	9434.35
IT SYS ADMIN ANLST III	HH3	X3	No	41	50.11	52.11	54.19	56.37	58.62	60.97	63.41	0	0	8685.57	10990.86
IT SYS ADMIN ANLST IV	HH5	X4	No	41	57.62	59.92	62.33	64.82	67.42	70.12	72.92	0	0	9987.27	12639.22
IT SYS ADMIN SUPV	HH6	X4	Yes	41	57.62	59.92	62.33	64.82	67.42	70.12	72.92	0	0	9987.27	12639.22
JR IN CIVIL ENGRG	ED3	NB	No	41	34.87	34.87	34.87	36.29	37.74	39.25	40.82	0	0	6044.02	7075.33
LAB ASST/PHLEBOTOMIST	NA3	I2	No	41	28.8	29.96	31.12	32.36	33.69	35.02	36.42	0	0	4991.9	6312.68
LAB TECHNICIAN	NA5	WQ	No	41	30.64	31.83	33.14	34.44	35.84	37.25	38.74	0	0	5310.83	6714.8
LATENT PRINT EXAM TRNE	BN1	L8	No	41	37.48	38.97	40.55	42.17	43.82	45.59	47.42	0	0	6496.41	8219.31
LATENT PRINT EXAMINER	BN2	L9	No	41	0	38.97	40.55	42.17	43.82	45.59	47.42	0	0	6754.67	8219.31
LAW CLERK - CO COUNSEL	JC3	85	No	41	25.85	26.92	28.01	29.12	30.27	31.46	32.72	0	0	4480.58	5671.36
LAW CLERK - DA	JC4	85	No	41	25.85	26.92	28.01	29.12	30.27	31.46	32.72	0	0	4480.58	5671.36
LEAD HEAVY EQUIP OPR	MW3	EW	No	43	35.09	36.5	37.95	39.48	41.03	42.65	44.37	0	0	6082.15	7690.65
LEGAL DOCUMENT EXAMINR	BU9	P3	No	41	24.12	24.75	25.65	26.7	27.77	28.89	30.04	0	0	4180.72	5206.83
LEGAL PROCESS CLERK II	BA9	FE	No	41	24.15	25.07	26.11	27.17	28.25	29.4	30.57	0	0	4185.92	5298.7
LEGAL SECRETARY I	BH2	C2	No	41	26.4	26.4	26.4	27.42	28.53	29.66	30.85	0	0	4575.91	5347.23
LEGAL SECRETARY II	BH3	C1	No	41	28.95	28.95	28.95	30.13	31.36	32.58	33.88	0	0	5017.9	5872.42
LIFEGUARD INSTRUCTOR+	GK2	AM	No	9C	13	13	13	13.25	13.25	13.25	13.25	0	0	2253.29	2296.62
LIFEGUARD+	GK1	AK	No	9C	15.6	15.9	16.2	16.54	16.54	16.54	16.54	0	0	2703.95	2866.88
LVN	PC3	SF	No	41	25.96	27.02	28.09	29.22	30.36	31.6	32.87	0	0	4499.65	5697.36
M H COUNSELOR I	SL3	EB	No	41	31.85	33.13	34.46	35.82	37.29	38.71	40.26	0	0	5520.56	6978.27
M H COUNSELOR II	SL5	DZ	No	41	35.74	37.11	38.64	40.18	41.8	43.44	45.19	0	0	6194.81	7832.78
MAINT CUSTODIAN	FD5	I3	No	41	24.78	25.74	26.79	27.82	28.93	30.06	31.27	0	0	4295.12	5420.03
MAINT ELECTRICIAN	MG9	TL	No	41	32.97	34.29	35.62	37.08	38.51	40.07	41.69	0	0	5714.69	7226.13
MAINT ELECTRO/MECH WKR	MG3	TL	No	41	32.97	34.29	35.62	37.08	38.51	40.07	41.69	0	0	5714.69	7226.13
MAINT PLUMBER	MG7	TL	No	41	32.97	34.29	35.62	37.08	38.51	40.07	41.69	0	0	5714.69	7226.13
MED CARE ELIG WORKER	SC8	J2	No	41	28.01	29.13	30.28	31.46	32.74	34.06	35.42	0	0	4854.97	6139.35
MED CARE PRG BENF MGR	PJ8	W5	No	11	45.03	47.03	49.34	51.78	54.26	56.99	59.84	0	0	7805.05	10372.07
MED CARE PROG ELIG SUP	SE2	SX	Yes	41	31.63	32.87	34.15	35.54	36.95	38.45	39.99	0	0	5482.43	6931.47
MED CARE PROGRAM ADMIN	UV4	W6	No	11	46.02	48.32	50.68	53.17	55.79	58.59	61.53	0	0	7976.65	10664.99
MED CARE SERVICE WKR	SM7	L6	No	41	27.72	28.83	29.97	31.17	32.42	33.69	35.04	0	0	4804.71	6073.48
MED DIR - HS CLINICS	PT5	44	No	11	109.24	109.24	109.24	109.24	114.72	120.44	126.47	0	0	18934.57	21921.05
MED SVCS DIR-HLTH OFF	PT7	1B	No	8	98.02	102.95	108.06	113.5	119.15	125.13	131.39	0	0	16989.81	22773.83

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MEDICAL ASSISTANT	NW7	Y7	No	41	25.69	26.75	27.78	28.91	30.03	31.26	32.51	0	0	4452.85	5634.96
MEDICAL BILLING TECH	CH4	V2	No	41	28.95	30.17	31.37	32.61	33.9	35.24	36.65	0	0	5017.9	6352.54
MEDICAL LAB TECHNICIAN	NC6	GU	No	41	34.9	36.3	37.74	39.25	40.81	42.46	44.15	0	0	6049.22	7652.52
MEDICAL SUPPLY CLERK	CL5	I4	No	41	21.29	22.17	23.04	23.95	24.94	25.92	26.95	0	0	3690.2	4671.24
MH CLIENT SPECIALIST	NP5	SG	No	41	33.22	34.54	35.9	37.35	38.85	40.39	42	0	0	5758.02	7279.86
MH FEE CLERK	SC4	8C	No	41	24.61	25.62	26.62	27.68	28.8	29.93	31.12	0	0	4265.65	5394.03
MH NURSE CLINICIAN	SK6	MZ	No	41	42.06	43.7	45.49	47.3	49.18	51.1	53.14	0	0	7290.26	9210.76
MH SUPVG CLIENT SPEC	SK8	MT	Yes	41	42.68	44.41	46.2	48.03	49.94	51.89	53.97	0	0	7397.72	9354.62
MH UTILIZ REVIEW SPEC	SK7	MT	No	41	42.68	44.41	46.2	48.03	49.94	51.89	53.97	0	0	7397.72	9354.62
NURSE-MIDWIFE	PJ4	38	No	41	52.46	54.56	56.77	59.04	61.41	63.86	66.42	0	0	9092.89	11512.58
OCC. THERA - MEN HLTH	PP8	F5	No	41	45.58	45.58	45.58	45.58	47.37	49.29	51.27	0	0	7900.38	8886.63
OFFICE ASSISTANT I	BC3	J7	No	41	19.49	20.02	20.62	21.46	22.3	23.25	24.18	0	0	3378.2	4191.12
OFFICE ASSISTANT II	BC5	J8	No	41	20.87	21.74	22.59	23.5	24.48	25.47	26.5	0	0	3617.4	4593.25
OFFICE ASSISTANT III	BC7	JF	No	41	23.14	24.11	25.04	26.04	27.11	28.17	29.3	0	0	4010.86	5078.57
OFFICE ASST III SUPV	BC8	1	Yes	41	24.35	25.37	26.37	27.4	28.51	29.63	30.81	0	0	4220.59	5340.3
PARALEGAL	JC2	IQ	No	41	30.02	31.23	32.49	33.78	35.12	36.53	37.99	0	0	5203.37	6584.81
PARK MAINT WORKER I	ME1	36	No	47	23.07	24.01	24.96	25.95	26.97	28.04	29.16	0	0	3998.72	5054.3
PARK MAINT WORKER II	ME2	Y8	No	47	25.54	26.53	27.57	28.67	29.82	30.99	32.22	0	0	4426.85	5584.69
PARK MAINT WORKER III	ME4	ES	No	47	27.8	28.89	30.02	31.23	32.47	33.75	35.1	0	0	4818.57	6083.88
PARK PLANNER I	GW2	DS	No	41	30.39	31.6	32.92	34.2	35.59	36.99	38.47	0	0	5267.5	6668.01
PARK PLANNER II	GW4	CI	No	41	35.79	37.24	38.73	40.29	41.87	43.56	45.3	0	0	6203.48	7851.85
PARK PLANNER III	GW6	C8	No	41	39.45	41.04	42.7	44.4	46.16	48.02	49.94	0	0	6837.87	8656.1
PARK PLANNER IV	GW8	TH	No	41	45.76	47.61	49.49	51.44	53.51	55.66	57.89	0	0	7931.58	10034.07
PARK SVCS OFFICER	TU3	G1	No	9C	14.82	15.41	16.02	16.67	16.67	16.67	16.67	0	0	2568.75	2889.41
PARKING ATTENDANT	BW4	27	No	41	19.28	19.85	20.37	21.24	22.06	22.99	23.9	0	0	3341.8	4142.59
PARKS MAINT SUPERVISOR	MF5	JM	Yes	47	30.48	31.69	32.96	34.24	35.6	37.02	38.5	0	0	5283.1	6673.21
PARKS SUPERINTENDENT	GV6	9G	No	11	43.59	45.76	48.07	50.46	53	55.65	58.42	0	0	7555.45	10125.94
PARTS TECHNICIAN	MN1	KO	No	41	22.97	23.84	24.81	25.79	26.88	27.9	29.02	0	0	3981.39	5030.04
PAYROLL ADMINISTRATOR	BK9	LB	Yes	11	34.01	35.73	37.5	39.39	41.36	43.43	45.59	0	0	5894.95	7902.11
PAYROLL CLERK	BB1	FN	No	41	25.24	26.23	27.31	28.42	29.54	30.73	31.96	0	0	4374.85	5539.63
PAYROLL SUPERVISOR	BK8	HQ	Yes	41	32.95	34.24	35.63	37.06	38.53	40.06	41.68	0	0	5711.22	7224.39
PERSONNEL CLERK	BB5	FN	No	41	25.24	26.23	27.31	28.42	29.54	30.73	31.96	0	0	4374.85	5539.63

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PERSONNEL DIRECTOR	VC9	YB	No	4	78.03	81.92	86.04	90.35	94.85	99.58	104.55	0	0	13524.94	18121.65
PERSONNEL PAYROLL CLK	BB3	FN	No	41	25.24	26.23	27.31	28.42	29.54	30.73	31.96	0	0	4374.85	5539.63
PERSONNEL TECHNICIAN	VE2	Y2	No	41	28.14	29.28	30.46	31.69	32.93	34.26	35.63	0	0	4877.51	6175.75
PHARMACIST	NJ5	BA	No	41	66.9	66.9	66.9	66.9	69.56	72.36	75.25	0	0	11595.78	13043.08
PHARMACY TECHNICIAN	NJ1	FA	No	41	27.04	28.12	29.28	30.4	31.64	32.9	34.22	0	0	4686.84	5931.35
PHYS ASST/NURSE PRAC'T	PJ3	IA	No	41	0	0	0	61.98	64.47	67.05	69.74	0	0	10742.99	12088.03
PK REC CUL WKR I+	GM1	TC	No	9C	13	13	13	13	13	13	13	0	0	2253.29	2253.29
PK REC CUL WKR II+	GM2	EG	No	9C	15.08	15.37	15.67	16	16	16	16	0	0	2613.82	2773.28
PK REC CUL WKR III+	GM3	EH	No	9C	15.38	15.68	16.01	16.34	16.34	16.34	16.34	0	0	2665.82	2832.21
PK REC CUL WKR IV+	GM4	EJ	No	9C	15.69	16.01	16.34	16.67	16.67	16.67	16.67	0	0	2719.55	2889.41
PLANNER I	GA3	DS	No	41	30.39	31.6	32.92	34.2	35.59	36.99	38.47	0	0	5267.5	6668.01
PLANNER II	GA5	CI	No	41	35.79	37.24	38.73	40.29	41.87	43.56	45.3	0	0	6203.48	7851.85
PLANNER III	GA7	C8	No	41	39.45	41.04	42.7	44.4	46.16	48.02	49.94	0	0	6837.87	8656.1
PLANNER IV	GA8	TH	No	41	45.76	47.61	49.49	51.44	53.51	55.66	57.89	0	0	7931.58	10034.07
PLANNER IV(B)	GA8	VI	No	41	48.05	50.02	51.96	54.07	56.21	58.45	60.79	0	0	8328.51	10536.73
PLANNING DIRECTOR	GC9	4A	No	4	83.52	87.67	92.06	96.65	101.49	106.52	111.84	0	0	14476.52	19385.23
PLANNING TECHNICIAN	GF4	FX	No	41	26.44	27.5	28.6	29.77	30.96	32.17	33.46	0	0	4582.85	5799.62
PRE-TREATMNT PROG SPEC	EC3	HZ	No	41	33.03	34.35	35.75	37.17	38.66	40.19	41.79	0	0	5725.09	7243.46
PRETRIAL SVCS SPECIAL	SS5	48	No	41	24.28	25.05	25.94	27.34	28.48	29.8	30.99	0	0	4208.45	5371.5
PRINC ENVIR HLTH COORD	TK7	MU	No	11	48.13	50.51	53.01	55.56	58.33	61.21	64.27	0	0	8342.37	11139.92
PRINCIPAL ACCT-AUDITOR	UF9	GC	No	11	48.41	50.79	53.35	55.99	58.78	61.73	64.82	0	0	8390.91	11235.25
PRINCIPAL ADMIN ANALYST	UT4	UY	No	8	58.38	61.26	64.32	67.54	70.94	74.48	78.21	0	0	10119.01	13556.14
PRINCIPAL PERS ANALYST	VE9	UK	No	8	48.66	51.08	53.61	56.32	59.15	62.1	65.19	0	0	8434.24	11299.38
PRINCIPAL PLANNER	GC6	D9	No	11	49.87	52.39	54.93	57.62	60.46	63.48	66.66	0	0	8643.97	11554.18
PRO SVCS QUAL ASR SPEC	SM5	ZG	No	41	38	39.52	41.1	42.73	44.46	46.23	48.08	0	0	6586.54	8333.71
PROBATION AIDE	SU2	VQ	No	41	29.38	30.55	31.79	33.02	34.34	35.74	37.16	0	0	5092.44	6440.94
PROBATION DIVISION DIR	SX5	LV	No	12	49.78	52.28	54.78	57.56	60.32	63.31	66.48	0	0	8628.37	11522.98
PROG & DEV MGR - ANML	AD7	DK	Yes	11	36.32	38.08	39.96	41.97	44.08	44.08	44.08	0	0	6295.35	7640.39
PROG MGR - HSD	SE8	C5	No	11	47.54	49.85	52.26	54.81	57.52	60.41	63.42	0	0	8240.11	10992.59
PROG MGR - HSD (B)	SE8	25	No	11	49.92	52.35	54.87	57.56	60.41	63.42	66.59	0	0	8652.63	11542.04
PROGRAM COORDINATOR	UU3	BV	Yes	41	31.8	33.13	34.27	35.98	37.54	39.29	40.86	0	0	5511.89	7082.26
PROJECT MANAGER	WA6	MY	No	11	42.88	45.05	47.27	49.56	52.01	54.6	57.33	0	0	7432.39	9937.01

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PROPERTY TAX SPEC.	UE1	G3	Yes	41	32.92	34.23	35.58	36.99	38.5	40.02	41.62	0	0	5706.02	7213.99
PROPERTY TAX SYS COORD	UE3	G7	No	41	39.3	39.3	39.3	40.84	42.5	44.19	45.96	0	0	6811.87	7966.25
PSYCH MH NURSE PRACT	PJ5	ZR	No	41	0	0	0	68.2	70.92	73.75	76.7	0	0	11821.11	13294.41
PSYCHIATRIC MED DIR	PR6	GB	No	11	113.96	113.96	113.96	113.96	119.64	125.62	131.9	0	0	19752.69	22862.23
PSYCHIATRIC TECHNICIAN	PC4	SF	No	41	25.96	27.02	28.09	29.22	30.36	31.6	32.87	0	0	4499.65	5697.36
PSYCHIATRIST	PR5	PI	No	85	104.5	104.5	104.5	104.5	104.5	108.73	113.08	0	0	18112.99	19600.16
PUB GUARDIAN/CONSERV	DG8	C5	No	11	47.54	49.85	52.26	54.81	57.52	60.41	63.42	0	0	8240.11	10992.59
PUB HLTH INVESTIGATOR	NV5	LU	No	41	21.51	22.37	23.28	24.19	25.18	26.19	27.24	0	0	3728.33	4721.51
PUB HLTH MICROBIOLOGIS	NE7	A9	No	41	36.83	38.28	39.8	41.4	43.03	44.81	46.6	0	0	6383.74	8077.18
PUB HLTH NURSE I	PH3	WA	No	41	43.11	43.11	43.11	44.86	46.66	48.5	50.44	0	0	7472.26	8742.77
PUB HLTH NURSE II	PH5	VK	No	41	47.71	47.71	47.71	49.61	51.57	53.65	55.78	0	0	8269.57	9668.35
PUB HLTH NURSE III	PH8	YI	Yes	41	0	0	50.14	52.15	54.21	56.36	58.62	0	0	8690.77	10160.6
PUB HLTH NUTRITIONIST	NU5	H1	No	41	31.48	32.71	34.04	35.35	36.81	38.24	39.77	0	0	5456.43	6893.33
PUB WKS DISPATCHER	MU1	DD	No	43	28	29.09	30.25	31.46	32.75	34.03	35.39	0	0	4853.24	6134.15
PUB WKS ENGRG MGR	EE2	HC	No	11	43.92	46.07	48.4	50.84	53.37	56.03	58.82	0	0	7612.65	10195.27
PUB WKS EQUIP TRNR	UT2	PL	No	41	35.16	36.56	38.04	39.56	41.14	42.79	44.5	0	0	6094.28	7713.19
PUB WKS MAINT WKR I	MU3	I6	No	44	24.59	25.55	26.54	27.59	28.7	29.84	31.03	0	0	4262.18	5378.43
PUB WKS MAINT WKR II	MU5	8F	No	44	26.82	27.93	29.02	30.19	31.37	32.58	33.88	0	0	4648.71	5872.42
PUB WKS MAINT WKR III	MU7	Y3	No	44	30.35	31.54	32.81	34.12	35.45	36.88	38.36	0	0	5260.57	6648.94
PUB WKS MAINT WKR IV	MU9	CR	Yes	44	34.33	35.7	37.09	38.57	40.09	41.69	43.35	0	0	5950.42	7513.86
PUB WKS MGR I	MV7	DB	No	11	39.87	41.83	43.88	46.02	48.28	50.7	53.23	0	0	6910.67	9226.36
PUB WKS MGR-DISP SITES	MV6	DE	No	11	45.39	47.66	49.93	52.41	54.98	57.72	60.61	0	0	7867.45	10505.53
PUB WKS SUPERVISOR	MV4	GM	Yes	44	38.97	40.53	42.09	43.77	45.53	47.32	49.21	0	0	6754.67	8529.57
PUBLIC GUARDIAN CLERK	BP1	FQ	No	41	26.38	27.41	28.53	29.66	30.86	32.08	33.36	0	0	4572.45	5782.29
PUBLIC HEALTH MANAGER	PT6	9C	No	8	57.55	60.4	63.43	66.59	69.93	73.46	77.12	0	0	9975.14	13367.21
PUMP MAINT MECHANIC	MP4	F9	No	43	33.12	34.43	35.79	37.22	38.7	40.2	41.8	0	0	5740.69	7245.19
PURCHASING TECHNICIAN	CL6	35	No	41	20.68	21.34	22.04	23.07	24	25.04	26.05	0	0	3584.46	4515.25
RAD TECHNOLOGIST	NG3	AJ	No	41	41.24	41.24	41.24	42.93	44.58	46.37	48.23	0	0	7148.13	8359.71
REAL PROPERTY AGENT	DE5	6D	No	41	41.32	43.01	44.71	46.48	48.35	50.28	52.28	0	0	7162	9061.69
REC PROGRAM SPEC	GT4	34	Yes	41	22.86	23.74	24.69	25.69	26.74	27.81	28.92	0	0	3962.32	5012.7
RECEPTIONIST	BU3	KJ	No	41	21.25	22.09	22.94	23.88	24.84	25.83	26.87	0	0	3683.26	4657.38
RECORDING SVCS SUPV	BU8	AH	Yes	41	28.84	30.02	31.24	32.48	33.8	35.11	36.52	0	0	4998.84	6330.01

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Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
RECORDS CLERK	BV7	FB	No	41	22.38	23.27	24.19	25.15	26.14	27.2	28.29	0	0	3879.13	4903.51
RECREATION COORDINATOR	GT5	Y4	Yes	41	28.84	29.98	31.18	32.42	33.74	35.06	36.47	0	0	4998.84	6321.35
RECREATION SUPERVISOR	GT7	52	Yes	41	31.62	32.88	34.2	35.56	36.98	38.48	40.02	0	0	5480.69	6936.67
REDEVELMT AGENCY ADMIN	WA9	7C	No	4	68.78	72.18	75.77	79.6	83.58	87.76	92.14	0	0	11921.64	15970.63
REGISTERED GEOLOGIST	GB1	KV	Yes	41	54.95	57.16	59.42	61.82	64.32	66.82	69.49	0	0	9524.48	12044.7
REGISTERED VET TECH	AD4	ZF	No	41	25.73	26.77	27.82	28.94	30.11	30.11	30.11	0	0	4459.78	5218.97
RESOURCE PLANNER I	TM4	DS	No	41	30.39	31.6	32.92	34.2	35.59	36.99	38.47	0	0	5267.5	6668.01
RESOURCE PLANNER II	TM6	CI	No	41	35.79	37.24	38.73	40.29	41.87	43.56	45.3	0	0	6203.48	7851.85
RESOURCE PLANNER III	TM8	C8	No	41	39.45	41.04	42.7	44.4	46.16	48.02	49.94	0	0	6837.87	8656.1
RESOURCE PLANNER IV	TM9	TH	No	41	45.76	47.61	49.49	51.44	53.51	55.66	57.89	0	0	7931.58	10034.07
RISK MANAGER	UT6	UN	No	8	54.59	57.37	60.22	63.23	66.38	69.75	73.23	0	0	9462.08	12692.96
ROAD SUPERINTENDENT	MV8	DF	No	11	48.5	50.86	53.38	56.01	58.73	61.68	64.76	0	0	8406.51	11224.85
SANITAT MAINT WKR I	MR1	FU	No	43	24.62	25.57	26.58	27.67	28.75	29.9	31.09	0	0	4267.38	5388.83
SANITAT MAINT WKR II	MR3	WI	No	43	26.8	27.86	28.97	30.11	31.31	32.53	33.83	0	0	4645.24	5863.75
SANITAT MAINT WKR III	MR5	IE	No	43	30.27	31.46	32.71	34	35.35	36.74	38.21	0	0	5246.7	6622.94
SANITATION SUPT	MS9	DF	No	11	48.5	50.86	53.38	56.01	58.73	61.68	64.76	0	0	8406.51	11224.85
SECRETARY	BJ5	YA	No	41	27.98	29.09	30.27	31.45	32.76	34.01	35.37	0	0	4849.77	6130.68
SHELTER MAINT MGR	AC3	D3	No	41	22.77	23.9	25.11	26.36	27.4	27.4	27.4	0	0	3946.72	4749.24
SHERIFF-CORONER	RG9	4B	No	3	132.19	132.19	132.19	132.19	132.19	132.19	132.19	0	0	22912.49	22912.49
SHERIFF'S ADMIN MGR	SA8	50	Yes	11	51.29	53.77	56.43	59.18	62.14	65.23	68.49	0	0	8890.1	11871.37
SHERIFFS CHF DEPUTY	RG5	8B	Yes	7	77.75	81.63	85.7	90.03	94.5	99.23	104.19	0	0	13476.41	18059.25
SHERIFF'S COM SERV OFR	BN7	IS	No	41	29.45	30.61	31.86	33.08	34.4	35.76	37.19	0	0	5104.57	6446.14
SHERIFFS CORRECTIN OFF	RC6	L1	No	51	33.72	35.31	37.09	38.96	40.9	42.96	45.1	0	0	5844.69	7817.18
SHERIFFS LIEUTENANT	RG3	L7	No	21	61.92	65.03	68.28	71.69	75.27	79.04	82.99	0	0	10732.59	14384.66
SHERIFFS PROPERTY CLK	CM5	EV	No	41	26.41	27.47	28.59	29.75	30.92	32.14	33.42	0	0	4577.65	5792.69
SHERIFFS RECORDS CLERK	BN5	FZ	No	41	25.71	26.75	27.82	28.92	30.09	31.26	32.51	0	0	4456.31	5634.96
SHERIFFS SECURITY OFFR	RC3	FM	No	35	24.74	25.63	26.34	27.74	29.14	30.6	32.12	0	0	4288.18	5567.36
SHERIFFS SERGEANT	RE7	L3	Yes	72	51.47	54.06	56.75	59.6	62.58	65.7	69	0	0	8921.3	11959.77
SOCIAL WORK SUPV II(B)	SN8	16	Yes	41	42.2	43.92	45.64	47.48	49.38	51.31	53.36	0	0	7314.53	9248.89
SOCIAL WORK SUPVR I	SN6	H4	Yes	41	35.8	37.24	38.72	40.28	41.88	43.6	45.33	0	0	6205.21	7857.05
SOCIAL WORK SUPVR II	SN8	SJ	Yes	41	40.2	41.83	43.46	45.22	47.02	48.87	50.82	0	0	6967.87	8808.63
SOCIAL WORKER I	SM2	SI	No	41	26.12	27.21	28.3	29.43	30.62	31.82	33.1	0	0	4527.38	5737.22

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Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
SOCIAL WORKER II	SM4	SK	No	41	31.31	32.52	33.85	35.2	36.64	38.08	39.6	0	0	5426.96	6863.87
SOLID WASTE INSP I	TN1	8G	No	43	26.26	27.31	28.43	29.55	30.71	31.97	33.25	0	0	4551.65	5763.22
SOLID WASTE INSP II	TN4	IT	No	43	30.49	31.68	32.98	34.28	35.66	37.1	38.59	0	0	5284.83	6688.8
SR ACCOUNT CLERK	CH5	I9	No	41	24.78	25.79	26.83	27.88	29.01	30.17	31.37	0	0	4295.12	5437.36
SR ACCOUNTANT-AUDITOR	UF7	GA	No	11	46.08	48.41	50.79	53.35	55.99	58.78	61.72	0	0	7987.05	10697.93
SR ACCOUNTING TECH	CH8	JL	Yes	41	31.07	32.28	33.57	34.94	36.31	37.76	39.27	0	0	5385.36	6806.67
SR ADMIN ANALYST	UR7	UL	No	8	45.43	47.7	50.09	52.61	55.23	57.99	60.9	0	0	7874.38	10555.8
SR APPRAISER	DA8	JO	Yes	41	35.65	37.11	38.59	40.09	41.72	43.36	45.09	0	0	6179.21	7815.45
SR AUTOMOTIVE MECHANIC	MM5	IU	No	41	31.97	33.31	34.69	36.12	37.64	39.21	40.78	0	0	5541.36	7068.4
SR BEHAVIORAL HLTH MGR	NL8	C3	No	11	53.11	55.68	58.4	61.31	64.29	67.5	70.87	0	0	9205.56	12283.9
SR BLDG EQUIP MECHANIC	MH6	VZ	No	41	0	0	0	42.32	44.01	45.76	47.59	0	0	7335.33	8248.77
SR BLDG INSPECTOR	TR8	X6	Yes	41	42.17	43.85	45.61	47.46	49.34	51.3	53.35	0	0	7309.33	9247.16
SR BLDG PERMIT TECH	TP5	HU	No	41	31.61	32.85	34.17	35.52	36.95	38.43	39.97	0	0	5478.96	6928
SR BLDG PLANS CHECKER	TP8	X6	Yes	41	42.17	43.85	45.61	47.46	49.34	51.3	53.35	0	0	7309.33	9247.16
SR BOARD CLERK	BX6	LO	No	41	29.27	30.47	31.69	32.95	34.26	35.62	37.04	0	0	5073.37	6420.14
SR BUYER	VC5	HT	No	41	36.11	37.72	39.12	41.03	42.82	44.82	46.61	0	0	6258.95	8078.91
SR CASE DATA CLERK	BN6	FI	No	41	23.75	24.72	25.72	26.76	27.81	28.92	30.09	0	0	4116.59	5215.5
SR CIVIL ENGINEER	EE3	NK	No	11	54.33	57.03	59.84	62.83	65.91	69.17	72.63	0	0	9417.02	12588.96
SR COMM TECHNICIAN	MY6	BD	No	41	37.65	39.15	40.71	42.35	44.03	45.81	47.65	0	0	6525.87	8259.17
SR DEPTL ADMIN ANALYST	US5	LL	No	11	40.64	42.66	44.74	46.91	49.22	51.69	54.27	0	0	7044.13	9406.62
SR DEPTL INFO SYS ANA	XC7	C4	No	41	39.94	41.53	43.21	44.89	46.7	48.55	50.5	0	0	6922.8	8753.17
SR EMPLOY & TRAIN SPEC	SH2	IC	No	41	33.96	35.36	36.75	38.27	39.82	41.39	43.04	0	0	5886.29	7460.12
SR ENGRG ASSOCIATE	EC8	IG	No	41	42.24	43.92	45.69	47.47	49.39	51.35	53.41	0	0	7321.46	9257.56
SR GROUP SUPERVISOR	SV7	TU	No	45	36.31	37.75	39.25	40.8	42.48	44.14	45.91	0	0	6293.61	7957.58
SR HEALTH EDUCATOR	NH6	H2	Yes	41	38.11	39.66	41.2	42.89	44.58	46.36	48.22	0	0	6605.61	8357.97
SR HEALTH SVCS MGR	PJ7	W2	No	11	49.99	52.26	54.79	57.47	60.29	63.26	66.44	0	0	8664.77	11516.05
SR HUM SVCS ANALYST	XA7	LL	No	11	40.64	42.66	44.74	46.91	49.22	51.69	54.27	0	0	7044.13	9406.62
SR LAB ASST/PHLEB	NA4	S8	No	41	30.8	32.04	33.32	34.65	36.03	37.47	38.97	0	0	5338.56	6754.67
SR LEGAL SECRETARY	BH5	B9	Yes	41	32.16	32.16	32.16	33.45	34.79	36.18	37.63	0	0	5574.29	6522.41
SR M H COUNSELOR	SL7	SH	Yes	41	39.51	41.06	42.7	44.43	46.17	48.03	49.95	0	0	6848.27	8657.83
SR MAINT ELECTRICIAN	MG5	1C	No	41	34.91	36.32	37.76	39.27	40.84	42.49	44.18	0	0	6050.95	7657.72
SR MED BILLING TECH	MB6	JL	Yes	41	31.07	32.28	33.57	34.94	36.31	37.76	39.27	0	0	5385.36	6806.67

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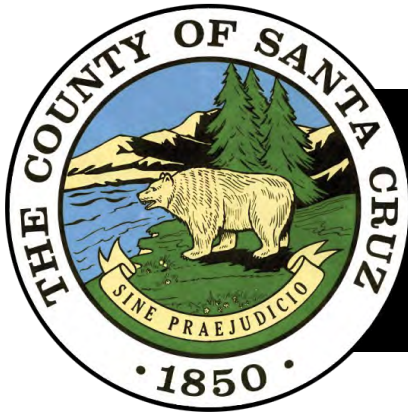
Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
SR MH CLIENT SPECIALST	SK5	GG	No	41	38.01	39.53	41.13	42.79	44.49	46.28	48.12	0	0	6588.27	8340.64
SR P H NUTRITIONIST	NU7	H3	No	41	34.98	36.35	37.77	39.31	40.87	42.5	44.19	0	0	6063.08	7659.45
SR PERSONNEL ANALYST	VE7	UJ	No	8	42.37	44.51	46.76	49.08	51.54	54.12	56.82	0	0	7343.99	9848.61
SR PUB HLTH INVESTIGAT	NV7	LW	No	41	26.4	27.5	28.55	29.72	30.9	32.13	33.41	0	0	4575.91	5790.96
SR PUB HLTH MICROBIOLG	NE8	XP	No	41	38.68	40.25	41.84	43.48	45.25	47.04	48.91	0	0	6704.4	8477.57
SR REAL PROP AGENT	DE6	SY	No	41	45.41	47.22	49.11	51.08	53.12	55.26	57.47	0	0	7870.92	9961.28
SR RECEPTIONIST	BU7	JF	No	41	23.14	24.11	25.04	26.04	27.11	28.17	29.3	0	0	4010.86	5078.57
SR SOCIAL WORKER	SM8	H4	No	41	35.8	37.24	38.72	40.28	41.88	43.6	45.33	0	0	6205.21	7857.05
SR SOCIAL WORKER(B)	SM8	10	No	41	37.6	39.1	40.65	42.29	43.98	45.76	47.59	0	0	6517.21	8248.77
SR STF DEVEL TRAINER	SM9	SJ	No	41	40.2	41.83	43.46	45.22	47.02	48.87	50.82	0	0	6967.87	8808.63
SR TREATMENT PLANT OPR	MT6	IM	No	43	35.23	36.62	38.1	39.61	41.17	42.86	44.56	0	0	6106.42	7723.58
SR WELF FRAUD INVEST	RH6	VG	No	41	42.19	42.19	42.19	43.89	45.67	47.47	49.37	0	0	7312.79	8557.3
ST BAR CERT STUDENT-CC	JC6	UB	No	9	22.19	23.32	24.49	25.7	26.97	28.34	29.77	0	0	3846.19	5160.03
ST BAR CERT STUDENT-DA	JC7	UB	No	61	22.19	23.32	24.49	25.7	26.97	28.34	29.77	0	0	3846.19	5160.03
STAFF DEVEL PROG MGR	SE6	PG	No	11	44.16	46.35	48.56	51.02	53.49	56.15	58.96	0	0	7654.25	10219.54
STAFF DEVELOP TRAINER	SE4	EK	Yes	41	29.79	31.25	32.85	34.5	36.2	38.05	39.57	0	0	5163.5	6858.67
STUDENT NURSE TRAINEE	VJ9	AV	No	9C	0	0	0	0	0	0	24.73	0	0	4286.45	4286.45
STUDENT WORKER I	VJ2	9	No	9C	13	13	13	13	13	13	13	0	0	2253.29	2253.29
STUDENT WORKER II	VJ4	AR	No	9C	13	13.01	13.52	14.08	14.08	14.08	14.08	0	0	2253.29	2440.49
STUDENT WORKER III	VJ6	AU	No	9C	13.47	14	14.58	15.15	15.15	15.15	15.15	0	0	2334.76	2625.95
STUDENT WORKER IV	VJ8	AY	No	9C	14.43	15	15.61	16.23	16.23	16.23	16.23	0	0	2501.15	2813.15
SUBS ABUSE PREV COORD	NT5	H1	Yes	41	31.48	32.71	34.04	35.35	36.81	38.24	39.77	0	0	5456.43	6893.33
SUPVG BLDG INSPECTOR	TR9	MQ	Yes	41	44.48	46.28	48.12	50.04	52.03	54.1	56.27	0	0	7709.72	9753.28
SUPVG CHILD SUPPT SPEC	BY7	XQ	Yes	41	34.05	35.4	36.83	38.27	39.83	41.39	43.04	0	0	5901.89	7460.12
SUPVG COMM TECHNICIAN	MY7	X7	Yes	41	41.71	43.36	45.08	46.88	48.74	50.7	52.72	0	0	7229.59	9137.96
SUPVG CORRECTIONS OFFR	RC8	TN	Yes	51	37	38.88	40.83	42.86	45	47.25	49.62	0	0	6413.21	8600.63
SUPVG CUSTODIAN	FD8	WZ	Yes	41	26.89	28	29.1	30.25	31.46	32.7	34.01	0	0	4660.84	5894.95
SUPVG HVY EQUIP MECH	MP5	XA	Yes	44	35.88	37.31	38.83	40.36	41.95	43.64	45.37	0	0	6219.08	7863.98
SUPVG PLANNER	GA9	TH	Yes	41	45.76	47.61	49.49	51.44	53.51	55.66	57.89	0	0	7931.58	10034.07
SUPVG WATER QLTY SPEC	TL6	Q5	No	41	41.44	43.09	44.82	46.61	48.47	50.41	52.43	0	0	7182.8	9087.69
TAX COLLECTION SUPVR	CJ9	LA	No	11	34.21	35.88	37.62	39.47	41.39	43.43	45.59	0	0	5929.62	7902.11
TAX MANAGER	UE6	GX	No	11	39.85	41.83	43.93	46.11	48.44	50.84	53.39	0	0	6907.2	9254.09

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Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
TELECOMM SPECIALIST I	UL1	EZ	No	41	21.96	22.83	23.79	24.71	25.7	26.75	27.8	0	0	3806.33	4818.57
TELECOMM SPECIALIST II	UL3	VS	No	41	24.14	25.12	26.11	27.19	28.26	29.4	30.57	0	0	4184.19	5298.7
TRAFFIC ENGINEER	ED6	NH	No	41	43.2	44.97	46.75	48.62	50.57	52.58	54.67	0	0	7487.86	9475.95
TRANSFER TRUCK DRIVER	MW4	TQ	No	43	32.98	34.29	35.63	37.04	38.51	40.02	41.62	0	0	5716.42	7213.99
TREASURY/TAX COLL MGR	UA5	AB	No	11	55.44	58.15	60.98	64.05	67.27	70.59	74.12	0	0	9609.42	12847.22
TREATMENT PLANT OPR	MT3	ID	No	43	31.66	32.96	34.25	35.62	37.07	38.54	40.08	0	0	5487.63	6947.07
TREATMT PLANT OPR I TR	MT1	WO	No	43	27.29	28.37	29.55	30.7	31.91	33.2	34.53	0	0	4730.18	5985.08
TREATMT PLT OPRS SUPVR	MT8	MX	Yes	43	39.65	41.2	42.88	44.57	46.34	48.2	50.13	0	0	6872.53	8689.03
UNDERSHERIFF	RG8	P9	Yes	7	82.57	85.71	90.01	94.5	99.23	104.19	109.38	0	0	14311.86	18958.84
URBAN DESIGNER	WA5	YK	No	41	45.6	47.46	49.36	51.31	53.35	55.46	57.68	0	0	7903.85	9997.67
VECTOR CONTROL SPEC	TC6	55	No	41	33.29	34.61	35.99	37.4	38.93	40.48	42.11	0	0	5770.16	7298.93
VECTOR ECOLOGIST	TC7	58	No	41	38.27	39.8	41.36	43.04	44.78	46.57	48.43	0	0	6633.34	8394.37
VETERAN SVCS OFFICER	SR9	NA	No	11	39.63	41.54	43.6	45.71	48.04	50.38	52.9	0	0	6869.07	9169.16
VETERANS SVC REP	SR7	VU	No	41	29.55	30.74	31.96	33.27	34.58	35.96	37.39	0	0	5121.9	6480.81
VETERINARIAN	AD8	BC	No	11	53.16	55.82	58.6	61.54	64.61	67.83	71.23	0	0	9214.22	12346.3
VIC/WIT ASST PROG MGR	UU2	LC	No	11	32.06	33.63	35.29	36.98	38.8	40.77	42.81	0	0	5556.96	7420.26
VICTIM SERVICES REP	BY4	VY	No	41	26.45	27.52	28.6	29.75	30.97	32.17	33.46	0	0	4584.58	5799.62
WAREHOUSE SUPERVISOR	CK5	WJ	Yes	41	24.86	25.85	26.9	27.93	29.06	30.21	31.41	0	0	4308.98	5444.3
WAREHOUSE WORKER	CK3	Y9	No	41	22.33	23.23	24.12	25.05	26.07	27.11	28.18	0	0	3870.46	4884.44
WATER QUALITY SPEC I	TJ2	XI	No	41	29.67	30.89	32.11	33.39	34.75	36.11	37.56	0	0	5142.7	6510.27
WATER QUALITY SPEC II	TJ3	JV	No	41	32.08	33.32	34.52	36.31	37.99	39.74	41.34	0	0	5560.43	7165.46

COUNTY SALARY RANGES - AS OF MARCH 18, 2020

Job Description	Class Code	Range	Supv	Benefit Status	Step 1 Hourly	Step 2 Hourly	Step 3 Hourly	Step 4 Hourly	Step 5 Hourly	Step 6 Hourly	Step 7 Hourly	Step 8 Hourly	Step 9 Hourly	Monthly 1st Step	Monthly Last Step
WATER QUALITY SPEC III	TJ6	UQ	No	41	36.19	37.64	39.12	40.68	42.32	44.03	45.79	0	0	6272.81	7936.78
WDB DIRECTOR	SP4	JS	Yes	11	54.86	57.59	60.4	63.34	66.46	69.76	73.25	0	0	9508.88	12696.42
WELFARE FRAUD INV I	RH2	KP	No	41	32.4	33.67	34.99	36.39	37.86	39.37	40.95	0	0	5615.89	7097.86
WELFARE FRAUD INV II	RH3	VF	No	41	41.54	41.54	41.54	41.54	43.17	44.91	46.71	0	0	7200.13	8096.24



COUNTY FIXED ASSETS

PROPOSED BUDGET • FY 2020-21

FIXED ASSET EQUIPMENT RECOMMENDATION

Budget Unit	Object	Item	Qty	New or Replacement	Projected 2020-21	Recommend 2020-21
ASSESSOR-RECORDER						
231000	86228	Microfilm Reader	1	Replacement	0	20,000
Department Total					0	20,000
AUDITOR-CONTROLLER-TREASURER-TAX COLLECTOR						
121000	86204	Check Remittance Machine	1	New	50,000	0
Department Total					50,000	0
CANNABIS LICENSING						
184000	86204	Trailer	1	New	0	14,000
184000	86204	Hemp Testing Machine	1	New	0	13,500
Department Total					0	27,500
GENERAL SERVICES						
333540	86209	Toyota Prius	2	Replacement	75,000	72,000
333540	86209	4x4 Pickup Truck	1	Replacement	57,750	38,200
333540	86209	Cargo Van	2	Replacement	0	61,000
333540	86209	Toyota Tacoma	1	Replacement	0	31,500
333540	86209	2x2 Mini Pickup	1	Replacement	30,345	31,500
333540	86209	Undercover Sedans	6	Replacement	252,000	300,000
333540	86209	Patrol Vehicles	9	Replacement	519,750	450,000
333540	86209	Transport Van	2	Replacement	108,150	112,400
333540	86209	Dump Truck (F-450)	1	Replacement	0	60,000
333540	86209	1/2 Ton Pickup with Tow		New/		
333540	86209	Package	2	Replacement	0	61,000
	86250	Equipment ISF Offset*			(1,042,995)	(1,217,600)
Department Total					0	0

FIXED ASSET EQUIPMENT RECOMMENDATION

Budget Unit	Object	Item	Qty	New or Replacement	Projected 2020-21	Recommend 2020-21
COUNTY FIRE PROTECTION						
304100	86110	Fuel Vault	1	Replacement	0	85,000
304100	86204	3 Bike Decontamination Unit	1	New	0	7,000
304100	86204	40 ft. Conex Storage Containers	2	New	0	10,000
304100	86204	Combi-Tools	4	Replacement	0	60,000
304100	86204	Forcible Entry Door Training Prop	1	New	0	9,000
304100	86204	Masticator for Mulching	1	New	0	120,000
304100	86204	Positive Pressure Fan	1	Replacement	0	5,500
304100	86204	Thermal Image Cameras	10	Replacement	0	85,000
304100	86209	Type 1 Fire Engine	1	Replacement	650,000	675,000
304100	86209	Utility Rescue Vehicle	1	Replacement	75,000	75,000
304100	86209	Utility Vehicle	1	Replacement	0	150,000
304300	86204	Fitness Equipment	1	Replacement	0	5,100
304300	86209	Type 1 Fire Engine	1	Replacement	0	575,000
Department Total					725,000	1,861,600
HEALTH SERVICES AGENCY						
361951	86221	HVAC Unit	1	New	0	9,155
361951	86221	Hydrosurgery System	1	New	0	5,546
361951	86221	Provider Room Remodel	1	New	0	152,250
361951	86221	20% Remodel Contingency	1	New	0	22,838
361951	86221	Exam Table	1	New	5,234	6,346
361951	86221	Exam Table	1	New	5,234	0
Department Total					10,468	196,135
HUMAN SERVICES DEPARTMENT						
392100	86204	File Server and Storage	1	Replacement	50,000	50,000
392100	86204	UPS System	1	New	0	18,000
Department Total					50,000	68,000
INFORMATION SERVICES						
424200	86204	Network Switches	8	Replacement	35,482	75,000
424200	86204	Servers	2	Replacement	0	40,000
424200	86204	Blade Servers	5	Replacement	170,000	170,000
424200	86204	Disk Storage	1	New	275,000	375,000
424200	86204	Wireless	1	Replacement	0	120,000
424400	86204	Mobile Data Computers	13	Replacement	0	100,000
424500	86250	Pictometry Project	1	Replacement	0	82,841
431000	86204	Intraplex Shelf	1	New	0	7,500
424000	86204	Uninterruptible Power Supply	1	Replacement	100,000	0
424000	86204	Varonis	1	New	240,000	0
	86250	Equipment ISF Offset*			(820,482)	(962,841)
Department Total					0	7,500

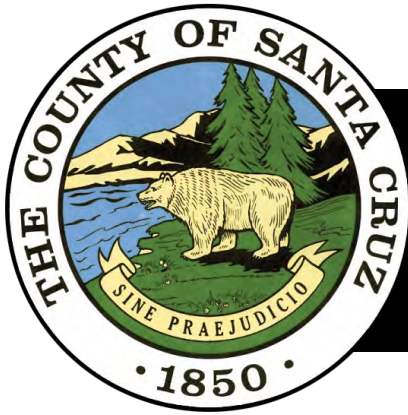
FIXED ASSET EQUIPMENT RECOMMENDATION

Budget Unit	Object	Item	Qty	New or Replacement	Projected 2020-21	Recommend 2020-21
PARKS - ART IN PUBLIC PLACES						
134909	86110	Traffic Box Art	1	New	10,000	10,000
134909	86110	Community Murals	1	New	3,500	3,500
Department Total					13,500	13,500
PARKS - CSA #11						
		Calsense Irrigation Controllers +				
134910	86206	Accessories	2	Replacement	0	11,000
134910	86206	Turf Grass Sweeper	1	New	0	28,000
134910	86206	Chipper - Limbs & Shrubs	1	New	0	35,000
134910	86209	John Deere Wide Area Mower	1	New	60,000	60,000
134910	86209	CAT Excavator	1	New	50,000	50,000
134910	86209	CAT Skid Steer	1	New	50,000	50,000
134910	86209	Utility Vehicles	2	New	36,000	36,000
134910	86209	Trail Building Machine	1	New	0	42,000
134910	86209	Parking Lot Sweeper	1	New	0	120,000
134910	86209	VenTrac Machine	1	New	0	30,000
134910	86209	5-Ton Turf Roller	1	New	13,000	20,000
Department Total					209,000	482,000
PUBLIC WORKS						
135462	86204	DWR FREP Round 3 X Band	1	New	0	283,453
		Projected 2020-21 Equipment		New/		
601000	86204	Purchases	Var	Replacement	150,000	0
601000	86204	Network/PC Equipment	Var	Replacement	0	50,000
601100	86204	Two Post Shop Lift	1	Replacement	0	20,000
601100	86204	Culvert Camera System	1	New	0	90,000
601100	86204	Road Bed/Concrete Saw	2	New	0	20,000
601100	86204	Tire Changing Machine	1	Replacement	0	20,000
601100	86209	Chipper	2	Replacement	0	80,000
601100	86209	Mower Tractor	2	Replacement	0	270,000
601100	86209	Road Patch Truck	2	Replacement	0	500,000
		Equipment Repair &				
625110	86204	Maintenance Reserve	Var	Replacement	150,000	0
625110	86204	Buena Vista Sign Display	1	Replacement	0	25,000
625110	86204	Tarp-o-matic	1	New	0	136,100
625110	86204	Gas Boy/New Fuel System	1	New	0	125,000
625110	86204	Wheeled Excavator	1	New	0	391,772
		Projected 2020-21 Mobile		New/		
601000	86209	Equipment Purchases	Var	Replacement	315,000	0

FIXED ASSET EQUIPMENT RECOMMENDATION

Budget Unit	Object	Item	Qty	New or Replacement	Projected 2020-21	Recommend 2020-21
PUBLIC WORKS (continued)						
625110	86209	Transfer Truck	1	Replacement	125,000	175,000
	86250	Equipment ISF Offset*			(740,000)	(1,902,872)
Department Total					0	283,453
SHERIFF-CORONER						
661100	86204	Photocopier Lease	2	Replacement	33,708	33,708
661300	86204	Recon Robotics Throwbot	1	New	16,000	16,000
661400	86204	Autopsy Cart, Tilting	4	Replacement	28,800	28,800
661400	86204	Photocopier Lease	1	Replacement	11,808	11,808
661400	86204	Camera Kit	7	New	40,000	40,000
661700	86204	Photocopier Lease	1	Replacement	5,058	5,058
662440	86204	Cafeteria Cold Bar	1	Replacement	15,000	15,000
662440	86204	Cafeteria Hot Bar	1	Replacement	15,000	15,000
662440	86204	Ice Machine Cafeteria	1	Replacement	5,000	5,000
662440	86204	Ice Machine Medical	1	Replacement	5,000	5,000
662440	86204	Kettle 80 Gallon	1	Replacement	25,000	25,000
Department Total					200,374	200,374
Total Fixed Assets Equipment					1,258,342	3,160,062

* Equipment for Internal Service Enterprise Funds is offset and capitalized over the useful life of the asset.



COUNTY CAPITAL IMPROVEMENTS

PROPOSED BUDGET • FY 2020-21

PLANT CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Adjusted 2019-20	Projected 2020-21	Recommended 2020-21
Fund 10				
190000	County Facilities Master Planning	1,000,000	500,000	300,008
Fund 40				
191010	1020 Emeline	454,835	0	0
191012	1040 Emeline	16,139	0	0
191015	1060/70 Emeline	203,589	0	0
191020	1080 Emeline	7,761,112	0	0
191023	1400 Emeline	34,387	0	0
191024	Animal Services 7th Avenue	1,371,477	0	0
191030	640 Capitola Rd	79,975	0	0
191035	Blaine Street	22,663	0	0
191051	County Office Buildings	1,031,649	0	0
191074	1442 Freedom Health Svcs Agency	266,477	0	0
191075	Freedom Behavioral Health Unit	1,804,021	0	0
191076	Health Svcs Agency Bldgs Various	834,470	0	0
191077	Ag Extension 1432 Freedom	26,300	0	0
191080	Disability Access - Various	1,089	0	0
191100	Juvenile Hall	10,025	0	0
191101	Juvenile Hall Gym Renovation	3,349,161	0	0
191102	Juvenile Hall R2 Renovation	10,187,757	0	0
191120	Main Jail 259 Water St	32,455	0	0
191131	Chanticleer Park	1,882,122	0	0
191132	Felton Library Discovery Park	1,467,830	0	0
191133	Farm Park	235,000	0	235,000
191148	Simpkins Center 17th Ave	75,000	0	75,000
191149	Watsonville Veteran's Bldg	26,897	0	0
191150	Santa Cruz Veteran's Bldg	95,843	0	95,843
191152	Parks - Parks & Rec Other	1,143,506	0	924,040
191154	BHU 2202/80 Soquel Ave	3,332,998	0	2,500,000
191156	Center for Public Safety	51,415	0	0
191157	5200 Soquel - EOC	23,020	0	0
191162	Parks & Rec 2015B CERTS Projects	550,901	0	445,101
191168	Energy Efficiency Project	1,031,356	0	0

PLANT CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Adjusted 2019-20	Projected 2020-21	Recommended 2020-21
191169	Solar Energy Project	35,310	0	0
191300	Sheriff Rountree Facility	30,239	0	0
191400	Library Projects	3,632,698	0	1,177,827
191401	Aptos Library - Measure S	828,249	0	1,445,739
191402	Boulder Creek Library - Measure S	352,296	0	0
191403	Felton Library - Measure S	5,288,449	0	0
191404	La Selva Library - Measure S	1,444,126	0	0
191405	Live Oak Library - Measure S	515,086	0	0
191406	Live Oak Annex - Measure S	(56)	0	0
191877	Heart of Soquel	482,470	0	305,600
191998	Parks - Various Park Projects	1,689,786	0	1,689,786
194020	Seismic Upgrades	6,014	0	0
	<i>Fund 40 Subtotal</i>	<i>51,708,136</i>	<i>0</i>	<i>8,893,936</i>
Fund 49 & State Park Bonds				
194911	STATE PARK BONDS ADMIN	2,519,346	0	1,245,083
	Heart of Soquel Acquisition	145,608	0	0
	Heart of Soquel Ph 2 & 3	1,499,699	0	1,245,083
	Felton Library Park	395,000	0	0
	Chanticleer Park	479,039	0	0
194920	APTOS PARK I-02 -SPECIAL FD	9,386	0	345
	Land Purchase	276	0	345
	Seacliff Village Park	9,110	0	0
194926	LIVE OAK PARK I-03 -SPECIAL FD	597,798	0	10,545
	Land Purchase	6,687	0	10,545
	Chanticleer Park	591,111	0	0
194933	SOQUEL PARK II-07 -SPECIAL FD	82,092	0	3,432
	Land Purchase	2,601	0	3,432
	The Farm Park	79,491	0	0
	<i>Fund 49 & State Park Bonds Subtotal</i>	<i>3,208,622</i>	<i>0</i>	<i>1,259,405</i>
Park Dedication Funds				
194950	PARK DED-APTOS	477,598	15,000	254,062
	Land Purchase	30,308	15,000	45,308
	Seacliff Village Park - Phase 2	263,943		25,407
	Seascape Beach Access (Via Palo Alto, others)	44,474		44,474
	Shore Trail	28,623		28,623
	Carmichael Trail	6,570		6,570
	Hidden Beach Playground	103,680		103,680
194951	PARK DED-APTOS HILLS	119,557	6,000	98,722
	Land Purchase	32,905	6,000	6,000
	Freedom Lake - Water Hyacinth removal	34,819		44,819
	Scott Park - Improvements	51,833		47,903

PLANT CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Adjusted 2019-20	Projected 2020-21	Recommended 2020-21
194952	PARK DED-BONNY DOON	70,165	0	72,477
	Land Purchase	70,165	0	72,477
194953	PARK DED-CARBONERA	164,786	10,000	164,386
	Land Purchase	31,694	10,000	31,294
	Ocean Street Extension- Erosion control/fencing	133,092	0	133,092
194954	PARK DED-EUREKA	129,669	3,000	134,292
	Land Purchase	5,312	3,000	3,000
	Aldridge Lane Park - Improvements	30,924		37,859
	Bert Scott Estate - Public access improvements, roof	93,433		93,433
194955	PARK DED-LA SELVA	36,107	0	36,107
	Land Purchase	36,107	0	36,107
	Misc Park Improvements-Access and Development			
194956	PARK DED-LIVE OAK	193,682	30,000	118,370
	Land Purchase	24,000	30,000	30,000
	Moran Lake Park Improvements	3,000		13,000
	Simpkins Capstone Turbines	44,981		56,851
	Chanticleer Park	101,128		3,942
	Beach Access: Rockview Improvements	1,695		1,695
	Brommer Park Improvements	18,878		12,882
194957	PARK DED-NORTH COAST	5,809	0	5,809
	Land Purchase	5,809	0	5,809
194958	PARK DED-PAJARO	75,687	4,000	62,239
	Land Purchase	4,000	4,000	4,000
	Pinto Lake Park - Building Improvements	47,063		33,615
	Mesa Village Park Improvements	24,624		24,624
194959	PARK DED-SALSIPUEDES	82,449	0	82,449
	Land Purchase	82,449	0	82,449
194960	PARK DED-SAN ANDREAS	10,088	0	12,488
	Land Purchase	10,088	0	12,488
194961	PARK DED-SAN LORENZO	20,565	5,000	6,836
	Operating Transfers Out	20,565	5,000	6,836
194962	PARK DED-SKYLINE	105,093	2,000	107,093
	Land Purchase	105,093	2,000	107,093
	Future Park Improvements-Planning & Development			
194963	PARK DED-SOQUEL	329,140	10,000	248,524
	Land Purchase	45,213	10,000	10,000
	Soquel Lions Park Improvements - Retaining wall	17,675		17,675
	Willowbrook Park Improvements	24,548		24,548
	The Farm Park	102,451		132,916
	Heart of Soquel Ph 1 Monitoring	25,432		
	Heart of Soquel Ph 2 & 3	113,821		63,385

PLANT CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Adjusted 2019-20	Projected 2020-21	Recommended 2020-21
194964	PARK DED-SUMMIT	130,493	5,300	135,793
	Land Purchase	130,493	5,300	135,793
194980	PARK DED-CERTS RESERVE	12,189	0	12,489
	Land Purchase	12,189	0	12,489
	<i>Park Dedication Subtotal</i>	<i>1,963,077</i>	<i>90,300</i>	<i>1,552,136</i>
	Plant Capital Improvement Total	57,879,835	590,300	12,005,485

INFRASTRUCTURE CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Recommended 2020-21
Recycling & Solid Waste		
625110	CSA 9C - Recycling & Solid Waste	
	Buena Vista Methane System Expansion	100,000
	Buena Vista Landfill Maintenance Facility Repairs	150,000
	<i>Recycling and Solid Waste Subtotal</i>	<i>250,000</i>
Roads/Bridges		
601000	Internal Service Fund	
	Space Planning & Office Remodel - Phase I	200,000
	Various Yard Improvements	150,000
621100	Road Fund	
	2021 Measure D Resurfacing Project	2,700,000
	2020 Road Resurfacing	7,562,209
	Brimblecome Bridge Replacement	20,000
	BRLO 132 Swanton / Big Creek	150,000
	Capitola Rd Arana Creek Repair	5,000
	Swanton, Old SC Hwy Bridges	15,000
	E. Zayante Rd Concrete Bridge Spall Repair	10,000
	Conference Drive Bridge Scour Mitigation	5,000
	Wilder Ranch Coastal Bike Path - Phase II (TDA)	37,618
	Either Way Bridge @ San Lorenzo River-BRLO	50,000
	Fern Dr @ San Lorenzo River Bridge Rplcmnt-BRLO	50,000
	Forest Hill Dr. @ Bear Creek Bridge Rpcmnt-BRLO	50,000
	Green Valley Road Bridge @ Casselry Creek-BRLO	50,000
	GWR-Veh Impact Fee - 2020 RSTP-STIP Resurfacing	625,818
	GWR-Veh Impact Fee - Road Resurfacing	3,198,083
	HSIP - MBGR Upgrades (Various Locations)	440,000
	HSIP- County RFB Various Locations	255,000
	Larkspit St Bridge Repl-BRLO	50,000
	Lompico Rd/Creekwood Dr Bridge Replacement-BRLO	75,000
	Lompico Road PM 1.34	5,000
	Measure D Audit Fees	5,000
	Measure D Education & ATP	20,000
	El Rancho/La Madrona - Metal Beam Guardrail	1,100,000
	Pleasant Way Bridge Replacement	75,000
	Rancho Rio Ave Bridge @ Newell Creek-BRLO	50,000
	Resurfacing - Interagency Partnership	50,000
	San Lorenzo Way Bridge-BRLO	2,000,000
	Sanctuary Scenic Trail	92,851
	Two Bar Rd Bridge Embankment & Scour Protection-BPMPL	5,000
	Two Bar Road at Two Bar Creek Bridge	75,000
	<u>2016-17 Storm Damage Recovery Projects</u>	
	Alba Road PM .73	650,000

INFRASTRUCTURE CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Recommended 2020-21
	Alba Road PM1.58	850,000
	Alta Via Rd PM 0.42	5,000
	Bean Creek Rd PM 2.10	30,000
	Bear Creek Rd PM 2.12	25,000
	Bear Creek Rd PM 4.99	450,000
	Bear Creek Rd PM 7.0	425,000
	Bear Creek Rd PM 7.26	400,000
	Branciforte Dr PM 0.92	350,000
	Branciforte Dr PM 2.22	100,000
	Browns Valley Rd PM 2.14	5,000
	Browns Valley Rd PM 2.93	15,000
	Casserly Road PM 2.93	5,000
	Casserly Road PM 3.39	15,000
	Cathedral Dr PM 1.21	30,000
	Cox Rd PM 1.93	300,000
	Cox Rd PM 2.03	675,000
	E. Zayante Rd PM 0.59	10,000
	Eureka Canyon Rd PM 3.16	100,000
	Eureka Canyon Rd PM 3.36	100,000
	Eureka Canyon Rd PM 4.67	15,000
	Eureka Canyon Rd PM 5.05	30,000
	Eureka Canyon Rd PM 5.31	30,000
	Eureka Canyon Rd PM 8.39	5,000
	Felton Empire Rd PM 1.4	30,000
	Felton Empire Rd PM 1.62	15,000
	Felton Empire Rd PM 2.62	20,000
	Gaffey Rd PM 0.03 & 0.04	5,000
	Gaffey Rd PM 0.08	5,000
	Glen Haven Rd PM 2.27	1,000,000
	Glenwood Cutoff PM 0.02	40,000
	Glenwood Dr PM 2.02	5,000
	Glenwood Dr PM 2.60	30,000
	Glenwood Dr PM 4.27	2,000
	Granite Creek Rd PM 0.47	3,000
	Granite Creek Rd PM 2.10	15,000
	Green Valley Road PM 1.85	25,000
	Hazel Dell Rd PM 2.08	75,000
	Hazel Dell Rd PM 2.13	25,000
	Hazel Dell Rd PM 2.37	25,000
	Hazell Dell Rd PM 2.00	100,000
	Hazell Dell Rd PM 2.16	100,000
	Hazell Dell Rd PM 2.21	100,000
	Hazell Dell Rd PM 2.58	100,000

INFRASTRUCTURE CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Recommended 2020-21
	Highland Way @ Spanish Ranch	30,000
	Highland Way PM 3.16	500,000
	Highland Way PM 3.24	140,000
	Highland Way PM 3.73	400,000
	Highland Way PM 3.91	450,000
	Highland Way PM 5.45	500,000
	Hubbard Gulch Road PM 0.80	400,000
	Ice Cream Grade PM 1.36	3,000
	Ice Cream Grd Rd PM 1.60	5,000
	Jamison Creek Rd PM 0.70	712,321
	Jamison Creek Rd PM 0.80	700,000
	Jamison Creek Rd PM 1.09	525,000
	Jamison Creek Rd PM 1.44	1,200,000
	Jarvis Rd PM 0.64	10,000
	Jarvis Rd PM 0.68	10,000
	Jarvis Rd PM 1.02, 1.04, 1.07	20,000
	Kings Creek Rd PM 1.65	5,000
	Kings Creek Rd PM 3.03	20,000
	Kings Creek Rd PM 3.16	20,000
	Laurel Glen Rd PM 1.97	10,000
	Laurel Rd PM 1.97	70,000
	Little Basin Rd PM 0.64	100,000
	Little Basin Rd PM 0.85	40,000
	Lockhart Gulch PM 0.24	15,000
	Loma Prieta Ave PM 2.82	15,000
	Loma Prieta Way PM 3.33	15,000
	Lompico Rd PM 0.22	5,000
	Lompico Rd PM 0.80	25,000
	Lompico Rd PM 1.22	25,000
	Lompico Rd PM 1.85	15,000
	Lompico Rd PM 2.38	25,000
	Lorenzo Ave Address 12415	350,000
	Lower Highland Way PM 0.34	30,000
	McGregor Dr PM 1.35	20,000
	Merk Rd PM 1.10	5,000
	Miller Cutoff Rd PM 0.49	25,000
	Moosehead Drive, Hainline to Stephen	5,000
	Morrell Rd PM 0.14 & 0.15	25,000
	Morrell Rd PM 0.50	5,000
	Mt. Bache Rd PM 0.14	25,000
	Mt. Charlie Road PM 0.26	10,000
	Mt. Madonna Rd PM 0.96	3,000
	N. Rodeo Gulch Rd PM 0.92	1,000,000

INFRASTRUCTURE CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Recommended 2020-21
	N. Rodeo Gulch Rd PM 3.82	50,000
	N. Rodeo Gulch Rd PM 4.31	75,000
	N. Rodeo Gulch Rd PM 4.94	75,000
	Nelson Rd PM 0.43 Slipout	5,000
	Nelson Road PM 0.44	100,000
	Old Bear Creek Rd PM 0.01	25,000
	Old Santa Cruz Hwy PM 1.01	40,000
	Old Santa Cruz Hwy PM 1.06	40,000
	Old Santa Cruz Hwy PM 1.20	40,000
	Old Santa Cruz Hwy PM 1.36	40,000
	Paper Mill Rd Address 3559	20,000
	Paulsen Rd PM 0.43	5,000
	Porter Gulch PM 0.33	10,000
	Prescott Rd PM 0.52	5,000
	Redwood Lodge PM 1.65 Slipout	50,000
	Redwood Lodge PM 2.02 Slipout	1,300,000
	Redwood Lodge Rd PM 1.50	500,000
	Redwood Lodge Road PM 1.80	30,000
	Redwood Rd PM 0.15	15,000
	Redwood Rd PM 0.24	10,000
	Redwood Rd PM 0.29, 031, 033	10,000
	Redwood Rd PM 0.38 & 0.40	10,000
	Redwood Road PM 0.23	20,000
	Rider Road PM 0.38	3,000
	San Andreas Rd PM 1.24	10,000
	San Andreas Rd PM 1.30	10,000
	Schulties Rd PM 0.51	850,000
	Schulties Rd PM 2.05	50,000
	Siesta Dr PM 0.04	5,000
	Smith Grade PM 0.43	5,000
	Smith Grade PM 2.83 Culvert Fail	30,000
	Smith Grade Rd PM 0.52	3,000
	Smith Grade Rd PM 1.90	2,000
	Smith Grade Rd-PM 4.06	10,000
	Soquel San Jose Rd PM 3.97	500,000
	Soquel San Jose Rd PM 5.67	375,000
	Spanish Ranch Rd PM 0.20	370,000
	Spanish Ranch Rd PM 0.37	400,000
	Stetson Rd PM 1.08	10,000
	Stetson Rd PM 1.20	10,000
	Swanton Rd PM 0.72 Culvert	50,000
	Swanton Road PM 3.00	40,000
	Trout Gulch Rd PM 1.16	20,000

INFRASTRUCTURE CAPITAL IMPROVEMENT DETAIL

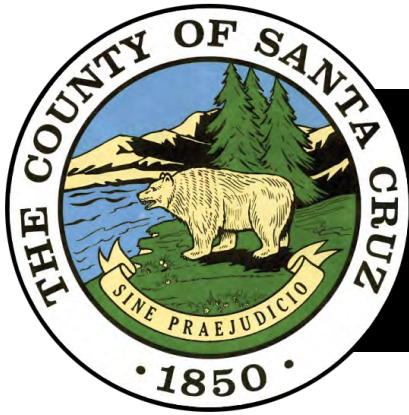
GL Key	Project	Recommended 2020-21
	Trout Gulch Rd PM 1.18	20,000
	Trout Gulch Rd PM 1.85	20,000
	Trout Gulch Road PM 1.90	50,000
	Trout Gulch Road PM 2.36	50,000
	Trout Gulch Road PM 3.05 (PM 3.03)	40,000
	Two Bar Rd PM 1.13	550,000
	Upper E Zayante PM 1.7	5,000
	Valencia Rd PM 2.43	2,750,000
	Valencia School Rd PM 0.35	50,000
	Vine Hill Rd PM 1.18	750,000
	Vine Hill Road PM 1.27	600,000
	West Park Ave PM 0.80	15,000
	<u>Storm Damage - March 2011 and March 2016</u>	
	2011 March Main St PM 1.10	30,000
	2011 March Mt Charlie Rd PM 3.63	40,000
	2011 March Mt View PM .44	50,000
	2016 March Coward Rd at Address 275	10,000
	2016 March East Zayante Rd PM 6.63	70,000
	2016 March Glenwood Drive PM 0.90	75,000
	2016 March Hilton Dr at Everest St	4,000
	2016 March Kings Creek Rd PM 0.96	60,000
	2016 March Mt. Charlie Rd PM 2.47	80,000
	2016 March Rider Rd PM 0.07	75,000
	2016 March Rider Rd PM 0.80	80,000
	2016 March Schulties Rd PM 1.14	25,000
	2016 March Trout Gulch Rd PM 2.53	60,000
	2016 March Valencia School Rd PM 0.39	50,000
	2016 March Vine Hill Rd PM 1.96	50,000
	2016 Storm E. Zayante Rd PM 5.01	80,000
622115	CSA 9 - Highway Safety	
	Robertson/Soquel Signal	50,000
	<i>Roads/Bridges Subtotal</i>	<i>44,046,900</i>
Sanitation		
625125	Davenport Sanitation District	
	Davenport Water Main Rehabilitation	70,000
	Sewer Main	15,751
	Sewer Capital Improvement Reserve	10,000
	Water Capital Improvement Reserve	20,000
625140	Freedom Sanitation Construction	
	Airport Area Sewer Replacements	9,100,000
	Wastewater Reserves	612,103
	Small Line Rehabilitation	10,400

INFRASTRUCTURE CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Recommended 2020-21
	Small Pump Station Improvements	10,400
	Control Panel Improvements	10,400
625143	CSA 2 Place de Mer	
	Capital Replacement Reserves	143,435
	Replace Leach Pit/Septic Tank	45,000
625200	CSA 5 Sand Dollar/Canon del Sol	
	Capital Replacement Reserves - Sand Dollar	170,133
	SD Aerator Tank Walkway Repair	12,000
	SD Generator Pad	6,000
	SD Generator Repair	1,000
	SD Leach Pit Repair	6,000
	SD Upgrades to Treatment Facility	5,006
625105	CSA 7 Boulder Creek	
	Equalization Tank Replacement	250,000
	Capital Replacement Reserves	931,035
	Equalization Tank Mixer Installation	75,000
625170	CSA 10 Rolling Woods	
	Capital Replacement Reserves	824,608
625230	CSA 20 Trestle Beach	
	Effluent Flow Meter Box	2,000
	Aerator, Diges, Clarifier Cover	2,000
	<i>Sanitation Subtotal</i>	<i>12,332,271</i>
Stormwater/Flood Control		
622245	Pajaro Storm Drain Maintenance District	
	Capital Reserve	124,593
622350	Zone 5 Flood Control	
	38th Ave Detention Basin Pipe Repair/Replacement	60,000
	Capital Reserve	371,460
622365	Zone 5 Flood Control Construction Fund	
	Minor Projects	75,000
	Capital Reserve	277,123
622375	Zone 6 Flood Control	
	Esplanade Drainage Improvements	340,256
622380	Zone 7 Flood Control	
	Army Corps Flood Control Projects	998,000
	Contribution to the US Army Corps of Engineers	1,745,491
	Pajaro River Bench Excavation Project	90,000
	Flood Control Project Advocacy	100,000
	Stream Maintenance Plan Development	200,000
	Pajaro Raptor Program	5,000

INFRASTRUCTURE CAPITAL IMPROVEMENT DETAIL

GL Key	Project	Recommended 2020-21
622385	Zone 7A Flood Control	
	Capital Reserve	48,000
622360	Zone 8 Flood Control	
	Capital Reserve	225,553
622175	CSA 57 Graham Hill	
	Capital Reserve	422,408
<i>Stormwater/Flood Control Subtotal</i>		5,082,884
Infrastructure Total		61,712,055



COUNTY FINANCIAL SCHEDULES

PROPOSED BUDGET • FY 2020-21

SCHEDULE 1

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
JANUARY 2010 EDITION, REVISION #1

SCHEDULE 1

COUNTY OF SANTA CRUZ ALL FUNDS SUMMARY FISCAL YEAR 2020-21

Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2020	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
GOVERNMENTAL FUNDS							
GENERAL FUND	4,515,580		583,743,840	588,259,420	587,859,420	400,000	588,259,420
SPECIAL REVENUE FUNDS	14,678,074	4,048,707	52,922,140	71,648,921	68,653,837	2,995,084	71,648,921
LESS THAN COUNTY WIDE FUNDS	4,089,756	1,169,624	13,117,500	18,376,880	14,583,103	3,793,777	18,376,880
TOTAL GOVERNMENTAL FUNDS	23,283,410	5,218,331	649,783,480	678,285,221	671,096,360	7,188,861	678,285,221
OTHER FUNDS							
INTERNAL SERVICE FUNDS		23,406,882	91,544,973	114,951,855	114,951,855		114,951,855
ENTERPRISE FUNDS			35,994,417	35,994,417	34,983,067	1,011,350	35,994,417
SPECIAL DISTRICTS AND OTHER AGENCIES	4,864,895	2,640,971	42,039,351	49,545,217	48,685,147	860,070	49,545,217
TOTAL OTHER FUNDS	4,864,895	26,047,853	169,578,741	200,491,489	198,620,069	1,871,420	200,491,489
TOTAL ALL FUNDS	28,148,305	31,266,184	819,362,221	878,776,710	869,716,429	9,060,281	878,776,710
PLANT ACQUISITION FUNDS 40-49	1,717,717		7,322,393	9,040,110	9,040,110	0	9,040,110
TOTAL ALL FUNDS with PLANT ACQUISITION	29,866,022	31,266,184	826,684,614	887,816,820	878,756,539	9,060,281	887,816,820

SCHEDULE 2

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
JANUARY 2010 EDITION, REVISION #1

SCHEDULE 2

COUNTY OF SANTA CRUZ
GOVERNMENTAL FUNDS SUMMARY
FISCAL YEAR 2020-21

Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2020	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
GENERAL FUND							
GENERAL FUND	4,515,580		583,743,840	588,259,420	587,859,420	400,000	588,259,420
TOTAL GENERAL FUND	4,515,580	0	583,743,840	588,259,420	587,859,420	400,000	588,259,420
SPECIAL REVENUE FUNDS							
HOUSING	134,056	664,434	268,215	1,066,705	1,066,705		1,066,705
HOUSING CDBG		30,042		30,042	30,042		30,042
HOUSING-SUBDIV IN-LIEU	1,306,622	823,639	530,000	2,660,261	2,660,261		2,660,261
HOUSING-PALOMA DEL MAR	6,558	1,842	5,000	13,400	13,400		13,400
HOUSING-ST HOME GRANT FD	-364,227	364,227	164,500	164,500	164,500		164,500
HOUSING-LMIH ASSET FUND HSC S	4,888,378	2,142,672	903,000	7,934,050	7,934,050		7,934,050
HOUSING-OTHER	1,951,055		30,000	1,981,055	1,981,055		1,981,055
PARK DED-LA SELVA I-01	36,107			36,107	36,107		36,107
PARK DED-APTOS I-02	239,061		15,000	254,061	254,061		254,061
PARK DED-LIVE OAK I-03	88,370		30,000	118,370	118,370		118,370
PARK DED-PAJARO I-04	58,240		4,000	62,240	62,240		62,240
PARK DED-SAN ANDREAS II-05	12,488			12,488	12,488		12,488
PARK DED-CARBONERA II-06	156,386		8,000	164,386	164,386		164,386
PARK DED-SOQUEL II-07	238,524		10,000	248,524	248,524		248,524
PARK DED-SAN LORENZO II-08	1,836		5,000	6,836	6,836		6,836
PARK DED-APTOS HILLS III-09	92,722		6,000	98,722	98,722		98,722
PARK DED-SKYLINE III-10	105,093		2,000	107,093	107,093		107,093
PARK DED-SUMMIT III-11	130,493		5,300	135,793	135,793		135,793
PARK DED-EUREKA III-12	131,292		3,000	134,292	134,292		134,292
PARK DED-NORTH COAST III-13	5,809			5,809	5,809		5,809
PARK DED-BONNY DOON III-14	72,477			72,477	72,477		72,477
PARK DED-SALSIPUEDES III-15	82,449			82,449	82,449		82,449
PARK DED-ALBA REC	517		10	527	527		527
PARK DED-BOULDER CREEK REC	15,566		340	15,906	15,906		15,906
PARK DED-LA SELVA REC	6,224		135	6,359	6,359		6,359
PARK DED-OPAL REC	19,782		430	20,212	20,212		20,212
PARK DED-CERTS RESERVE	12,219		270	12,489	12,489		12,489
PARK DED-FUND INTEREST	6,390		34,205	40,595	40,595		40,595
TRANSPORTATION	363,876		175,000	538,876	538,876		538,876
FISH AND GAME	2,149	7,551	8,300	18,000	18,000		18,000
ART IN PUBLIC PLACES	500	14,300	18,700	33,500	33,500		33,500
STATE PARK BONDS			1,245,083	1,245,083	1,245,083		1,245,083
SPECIAL REVENUE - ROAD FUND	4,877,062		49,450,652	54,327,714	51,332,630	2,995,084	54,327,714
TOTAL SPECIAL REVENUE FUNDS	14,678,074	4,048,707	52,922,140	71,648,921	68,653,837	2,995,084	71,648,921
LESS THAN COUNTY WIDE FUNDS							
LIBRARY	-415,354	1,169,624	7,235,005	7,989,275	7,989,275		7,989,275
COUNTY FIRE DEPT	5,722,867		5,882,495	11,605,362	6,593,828	3,793,777	10,387,605
TOTAL LESS THAN COUNTY WIDE FUNDS	5,307,513	1,169,624	13,117,500	19,594,637	14,583,103	3,793,777	18,376,880
TOTAL GOVERNMENTAL FUNDS	24,501,167	5,218,331	649,783,480	679,502,978	671,096,360	7,188,861	678,285,221

APPROPRIATIONS LIMIT

APPROPRIATIONS SUBJECT TO LIMIT

SCHEDULE 3

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
JANUARY 2010 EDITION, REVISION #1

SCHEDULE 3

COUNTY OF SANTA CRUZ
FUND BALANCE - GOVERNMENTAL FUNDS
FISCAL YEAR 2020-21

					Actual []	
					Estimated [x]	
Fund Name	Total Fund Balance June 30, 2020	Less: Obligated Fund Balances			Fund Balance Available June 30, 2020	Fund
		Encumbrances	Nonspendable, Restricted and Committed	Assigned		
GENERAL FUND						
GENERAL FUND	62,927,121		28,555,545	29,855,996	4,515,580	10-000
TOTAL GENERAL FUND	62,927,121	0	28,555,545	29,855,996	4,515,580	
SPECIAL REVENUE FUNDS						
HOUSING	4,587,108		3,900,998	552,054	134,056	21-025
HOUSING CDBG	85,962		55,920	30,042		21-026
HOUSING-SUBDIV IN-LIEU	2,326,744			1,020,122	1,306,622	21-027
HOUSING-PALOMA DEL MAR	281,541			274,983	6,558	21-028
HOUSING-ST HOME GRANT FD	2,198,128		2,193,979	368,376	-364,227	21-029
HOUSING-LMIH ASSET FUND HSC SE	62,722,096		56,040,558	1,793,160	4,888,378	21-030
HOUSING-OTHER	1,951,055				1,951,055	21-031
PARK DED-LA SELVA I-01	36,107				36,107	21-120
PARK DED-APTOS I-02	239,061				239,061	21-125
PARK DED-LIVE OAK I-03	88,370				88,370	21-130
PARK DED-PAJARO I-04	58,240				58,240	21-135
PARK DED-SAN ANDREAS II-05	12,488				12,488	21-140
PARK DED-CARBONERA II-06	156,386				156,386	21-145
PARK DED-SOQUEL II-07	238,524				238,524	21-150
PARK DED-SAN LORENZO II-08	1,836				1,836	21-155
PARK DED-APTOS HILLS III-09	92,722				92,722	21-160
PARK DED-SKYLINE III-10	105,093				105,093	21-165
PARK DED-SUMMIT III-11	130,493				130,493	21-170
PARK DED-EUREKA III-12	131,292				131,292	21-175
PARK DED-NORTH COAST III-13	5,809				5,809	21-180
PARK DED-BONNY DOON III-14	72,477				72,477	21-185
PARK DED-SALSIPUEDES III-15	82,449				82,449	21-190
PARK DED-ALBA REC	517				517	21-195
PARK DED-BOULDER CREEK REC	15,566				15,566	21-200
PARK DED-LA SELVA REC	6,224				6,224	21-205
PARK DED-OPAL REC	19,782				19,782	21-210
PARK DED-CERTS RESERVE	12,219				12,219	21-215
PARK DED-FUND INTEREST	6,390				6,390	21-216
TRANSPORTATION	363,876				363,876	21-220
FISH AND GAME	19,084			16,935	2,149	21-225
ART IN PUBLIC PLACES	78,860			78,360	500	21-300
SPECIAL REVENUE - ROAD FUND	4,877,062				4,877,062	25-000
TOTAL SPECIAL REVENUE FUNDS	81,003,561	0	62,191,455	4,134,032	14,678,074	
LESS THAN COUNTY WIDE FUNDS						
LIBRARY	833,693			1,249,047	-415,354	26-100
COUNTY FIRE DEPT	5,722,867				5,722,867	26-105
TOTAL LESS THAN COUNTY WIDE FUNDS	6,556,560	0	0	1,249,047	5,307,513	

SCHEDULE 4

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
JANUARY 2010 EDITION, REVISION #1

SCHEDULE 4

COUNTY OF SANTA CRUZ
OBLIGATED FUND BALANCES - BY GOVERNMENTAL FUNDS
FISCAL YEAR 2020-21

Description	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year	Fund
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
GENERAL FUND							
NONSPENDABLE							
Imprest Cash, Advances, Loans	1,706,964					1,706,964	
COMMITMENTS							
Working Capital	6,000,000					6,000,000	
Natural Disasters	400,000			400,000		800,000	
Economic Uncertainty	10,000,000					10,000,000	
MHSA Prudent Reserve	3,557,098					3,557,098	
ASSIGNMENTS							
MBCP Credit Guaranty	-					-	
Federally Qualified Health Programs	15,051,869					15,051,869	
Unanticipated Liability Reserve	2,000,000					2,000,000	
Human Services Programs	4,537,533					4,537,533	
Budgeted Structural Deficit	6,363,992					6,363,992	
Budgeted Salary Savings	8,794,085					8,794,085	10-000
TOTAL GENERAL FUND	58,411,541	0	0	400,000	0	58,811,541	
SPECIAL REVENUE FUNDS							
HOUSING							
ASSIGNED	552,054	664,434				-112,380	21-025
NONSPENDABLE/RESTRICTED/COMMITT	3,900,998					3,900,998	21-025
HOUSING CDBG							
ASSIGNED	30,042	30,042					21-026
NONSPENDABLE/RESTRICTED/COMMITT	55,920					55,920	21-026
HOUSING-SUBDIV IN-LIEU							
ASSIGNED	1,020,122	823,639				196,483	21-027
HOUSING-PALOMA DEL MAR							
ASSIGNED	274,983	1,842				273,141	21-028
HOUSING-ST HOME GRANT FD							
ASSIGNED	368,376	364,227				4,149	21-029
NONSPENDABLE/RESTRICTED/COMMITT	2,193,979					2,193,979	21-029
HOUSING-LMIH ASSET FUND HSC SE							
ASSIGNED	1,793,160	2,142,672				-349,512	21-030
NONSPENDABLE/RESTRICTED/COMMITT	56,040,558					56,040,558	21-030
FISH AND GAME							
ASSIGNED	16,935	7,551				9,384	21-225
ART IN PUBLIC PLACES							
ASSIGNED	78,360	14,300				64,060	21-300
SPECIAL REVENUE - ROAD FUND							
ASSIGNED				2,995,084		2,995,084	25-000
TOTAL SPECIAL REVENUE FUNDS	66,325,487	4,048,707	0	2,995,084	0	65,271,864	
LESS THAN COUNTY WIDE							
LIBRARY							
ASSIGNED	1,249,047	1,169,624				79,423	26-100
COUNTY FIRE DEPT							
ASSIGNED				3,793,777		3,793,777	26-105
TOTAL LESS THAN COUNTY WIDE	1,249,047	1,169,624	0	3,793,777	0	3,873,200	
TOTAL GOVERNMENTAL FUNDS							
	125,986,075	5,218,331	0	7,188,861	0	127,956,605	

SCHEDULE 5

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
JANUARY 2010 EDITION, REVISION #1

SCHEDULE 5

COUNTY OF SANTA CRUZ
SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND
GOVERNMENTAL FUNDS
FISCAL YEAR 2020-21

Description	2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Fund
SUMMARIZATION BY SOURCE					
PROPERTY TAXES-CURRENT SECURED	72,508,455	76,289,467	79,614,356	79,614,356	
PROPERTY TAX-CURRENT UNSECURED	1,394,934	1,422,208	1,416,533	1,416,533	
PROPERTY TAXES-PRIOR UNSECURED	120,232	122,975	123,069	123,069	
SUPPLEMENTAL PROP TAXES-CURR	1,947,602	1,424,426	1,507,117	1,507,117	
SUPPLEMENTAL PROP TAXES-PRIOR	53,471	104,982	100,082	100,082	
SALES AND USE TAXES	17,214,488	21,939,189	21,939,713	21,939,713	
OTHER TAXES	15,329,334	17,571,024	18,060,596	18,060,596	
PROPERTY TAX IN LIEU OF VLF	33,646,132	35,405,826	36,999,088	36,999,088	
TOTAL TAXES	142,214,648	154,280,097	159,760,554	159,760,554	
LICENSES, PERMITS AND FRANCHIS	12,547,996	13,756,184	15,186,352	15,186,352	
FINES, FORFEITURES & ASSMNTS	9,322,349	7,959,169	7,414,743	7,414,743	
REV FROM USE OF MONEY & PROP	5,350,396	5,549,969	5,556,800	5,556,800	
INTERGOVERNMENTAL REVENUES	278,703,784	286,515,076	323,864,440	323,864,440	
CHARGES FOR SERVICES	68,706,007	79,956,459	92,176,481	92,176,481	
MISC. REVENUES	20,471,572	28,114,783	16,975,186	16,975,186	
OTHER FINANCING SOURCES	28,690,939	35,869,682	28,846,924	28,846,924	
OTHER GOVERNMENTAL UNIT REVENU	-32	2,000	2,000	2,000	
TOTAL SUMMARIZATION BY SOURCE	566,007,659	612,003,419	649,783,480	649,783,480	

SCHEDULE 5

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
JANUARY 2010 EDITION, REVISION #1

SCHEDULE 5

COUNTY OF SANTA CRUZ
SUMMARY OF ADDITIONAL FINANCING SOURCES BY SOURCE AND FUND
GOVERNMENTAL FUNDS
FISCAL YEAR 2020-21

Description	2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Fund
SUMMARIZATION BY FUND					
GENERAL FUND	511,879,619	563,383,964	583,743,840	583,743,840	10-000
HOUSING	46,084	28,628	268,215	268,215	21-025
HOUSING CDBG	36,195	30,178			21-026
HOUSING-SUBDIV IN-LIEU	866,598	530,052	530,000	530,000	21-027
HOUSING-PALOMA DEL MAR	5,924	6,458	5,000	5,000	21-028
HOUSING-ST HOME GRANT FD	558,083		164,500	164,500	21-029
HOUSING-LMIH ASSET FUND HSC SE	533,876	853,870	903,000	903,000	21-030
HOUSING-OTHER	63,746	50,054	30,000	30,000	21-031
PARK DED-APTOS I-02	13,000	15,000	15,000	15,000	21-125
PARK DED-LIVE OAK I-03	27,000	45,161	30,000	30,000	21-130
PARK DED-PAJARO I-04	8,000	4,000	4,000	4,000	21-135
PARK DED-SAN ANDREAS II-05	4,800	2,400			21-140
PARK DED-CARBONERA II-06	10,277	1,600	8,000	8,000	21-145
PARK DED-SOQUEL II-07	24,800	5,600	10,000	10,000	21-150
PARK DED-SAN LORENZO II-08	19,564	6,836	5,000	5,000	21-155
PARK DED-APTOS HILLS III-09	5,202	6,000	6,000	6,000	21-160
PARK DED-SKYLINE III-10	2,312	2,000	2,000	2,000	21-165
PARK DED-SUMMIT III-11	8,092	5,300	5,300	5,300	21-170
PARK DED-EUREKA III-12	4,624	4,624	3,000	3,000	21-175
PARK DED-BONNY DOON III-14	1,156	2,312			21-185
PARK DED-SALSIPUEDES III-15	1,156				21-190
PARK DED-ALBA REC	10	12	10	10	21-195
PARK DED-BOULDER CREEK REC	301	340	340	340	21-200
PARK DED-LA SELVA REC	6,040	135	135	135	21-205
PARK DED-OPAL REC	1,359	1,430	430	430	21-210
PARK DED-CERTS RESERVE	237	270	270	270	21-215
PARK DED-FUND INTEREST	38,363	40,285	34,205	34,205	21-216
TRANSPORTATION	416,188	181,951	175,000	175,000	21-220
FISH AND GAME	9,536	9,349	8,300	8,300	21-225
ART IN PUBLIC PLACES	37,969	58,000	18,700	18,700	21-300
STATE PARK BONDS	302,871	1,153,209	1,245,083	1,245,083	21-310
SPECIAL REVENUE - ROAD FUND	40,067,199	33,727,998	49,450,652	49,450,652	25-000
LIBRARY	6,838,875	7,025,035	7,235,005	7,235,005	26-100
COUNTY FIRE DEPT	4,168,603	4,821,368	5,882,495	5,882,495	26-105
TOTAL SUMMARIZATION BY FUND	566,007,659	612,003,419	649,783,480	649,783,480	
COUNTY FIRE DEPT	3,632,599	3,886,307	3,818,105	3,818,105	26-105
TOTAL SUMMARIZATION BY FUND	485,945,181	559,743,562	574,855,671	574,855,671	

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10	GENERAL FUND							
10-000		TAXES						
10-000	40100		PROPERTY TAX-CURRENT SEC-GEN	60,464,204	63,494,514	66,351,767	66,351,767	13
10-000	40104		IN LIEU VLF FEE R&T97.7 2004	33,646,132	35,405,826	36,999,088	36,999,088	13
10-000	40106		RESIDUAL DISTRIBUTION	3,343,061	3,724,819	3,911,060	3,911,060	13
10-000	40110		PROPERTY TAX-CURRENT UNSEC-GEN	1,219,167	1,243,069	1,243,069	1,243,069	13
10-000	40130		PROPERTY TAX-PRIOR UNSEC-GEN	105,095	106,071	106,071	106,071	13
10-000	40150		SUPP PROP TAX-CURRENT SEC	1,662,503	1,261,716	1,318,493	1,318,493	13
10-000	40151		SUPP PROP TAX-CURRENT UNSEC	73,596	73,596	73,596	73,596	13
10-000	40160		SUPP PROP TAX-PRIOR SEC	29,379	66,689	66,689	66,689	13
10-000	40161		SUPP PROP TAX-PRIOR UNSEC	18,288	26,559	26,559	26,559	13
10-000	40168		SALES & USE TAX-MEAS G 1/4	1,875,003	7,056,770	7,112,851	7,112,851	13
10-000	40173		SALES & USE TX UNINCRP AREA1%	12,096,182	11,930,710	12,112,260	12,112,260	13
10-000	40190		AIRCRAFT TAX	52,126	52,123	52,123	52,123	13
10-000	40194		DEED/DOCUMENTARY TRANSFER TAX	2,586,323	2,802,956	2,802,956	2,802,956	13
10-000	40197		IN-LIEU TAXES OTHER	31,536	31,536	31,536	31,536	13
10-000	40206		TRANSIENT OCCUPANCY TAX	9,216,903	10,075,032	10,578,784	10,578,784	13
10-000	40207		TRANSIENT OCCUP TAX PRIOR YR		167,001			13
10-000	40213		COUNTY CANNABIS BUSINESS TAX	2,749,569	3,056,416	3,209,237	3,209,237	13
10-000	40214		COUNTY CANNABIS BUSINESS TAX 2	690,152	1,384,960	1,384,960	1,384,960	13
10-000		TOTAL TAXES		129,859,219	141,960,363	147,381,099	147,381,099	
10-000		LICENSES, PERMITS AND FRANCHIS						
10-000	40250		CONSTRUCTION PERMITS	1,738,790	1,801,799	2,406,208	2,406,208	54
10-000	40251		CONSTRUCTION PERMITS PROCESS	2,057,721	2,303,706	2,780,294	2,780,294	54
10-000	40252		WATER WELL PERMIT-CONSTRUCTION	101,269	130,000	124,099	124,099	36
10-000	40254		WATER WELL PERMIT-DESTRUCTION	3,468	5,000	5,000	5,000	36
10-000	40260		GRADING PERMITS	611,704	643,222	645,722	645,722	54
10-000	40262		ROAD PRIVILEGES & PERMITS	128,979	140,000	150,000	150,000	60
10-000	40272		ZONING PERMITS	387,357	469,002	479,002	479,002	54
10-000	40284		GARBAGE COLLECTION-SAN ANDREAS	2,235,887	2,615,806	2,615,806	2,615,806	13
10-000	40288		PUBLIC UTILITY FRANCHISE	1,030,321	1,137,970	1,137,970	1,137,970	13
10-000	40290		TV TRANSCRIPT FRANCHISE	1,715,699	1,707,380	1,707,380	1,707,380	13
10-000	40300		ALTERNATIVE SEWAGE DISPOSAL	51,090	36,000	81,538	81,538	36
10-000	40302		AMBULANCE OPERATORS LICENSE	75,000	80,000	82,000	82,000	36
10-000	40306		BURGLAR ALARM LICENSE PERMIT	103,286	105,598	98,000	98,000	66
10-000	40307		CANNABIS LICENSING	103,294	150,000	480,000	480,000	18
10-000	40308		DOMESTIC VIOLENCE MARRIAGE LIC	47,000	57,000	57,000	57,000	39
10-000	40310		EMPLOYEE HOUSING PERMIT	10,127	10,000	16,929	16,929	36
10-000	40312		ENVIRONMENTAL FILING LICENSE	20,200	18,000	18,000	18,000	18
10-000	40314		FOOD PERMITS	1,286,033	1,500,000	1,322,679	1,322,679	36
10-000	40316		INDIV SEWAGE DISPOSAL PERMIT	51,864	41,000	69,744	69,744	36
10-000	40318		INDIVIDUAL WATER SYSTEM PERMIT	11,196	17,093	16,000	16,000	36
10-000	40320		KENNEL/PET SHOP PERMIT	1,378	1,300	1,575	1,575	36
10-000	40324		MONITORING WELL PERMIT	3,725	1,090	921	921	36
10-000	40326		OPERATING PERMITS-SEWAGE	64,365	32,000	61,231	61,231	36
10-000	40328		ORGANIZED CAMP PERMIT	34,265	34,000	35,658	35,658	36
10-000	40330		OTHER LICENSES & PERMITS	3,666	3,000	3,500	3,500	03
10-000	40330		OTHER LICENSES & PERMITS	125	250	250	250	12
10-000	40330		OTHER LICENSES & PERMITS	150	150	150	150	21
10-000	40330		OTHER LICENSES & PERMITS	58,486	64,043	64,156	64,156	36
10-000	40330		OTHER LICENSES & PERMITS	17,377	15,000	15,000	15,000	39
10-000	40330		OTHER LICENSES & PERMITS	348	350	1,000	1,000	66
10-000	40330		OTHER LICENSES & PERMITS	125				73
10-000	40334		PUBLIC SWIMMING POOL/SPA PERMT	248,876	250,000	253,305	253,305	36
10-000	40336		SECOND HAND DEALERS LICENSE	100	100			66

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10-000		40338	SEPTIC REPAIR PERMIT	21,350	26,000	25,000	25,000	36
10-000		40340	SEPTIC TANK REPAIRS PERMIT	107,871	109,325	150,000	150,000	36
10-000		40341	SEPTIC TANK UPGRADE PERMIT	79,388	115,000	110,000	110,000	36
10-000		40342	SMALL PUBLIC WATER SYSTEM	121,934	122,000	148,254	148,254	36
10-000		40344	STATE SMALL WATER SYSTEM	14,182	14,000	22,981	22,981	36
10-000			TOTAL LICENSES, PERMITS AND FRANCHIS	12,547,996	13,756,184	15,186,352	15,186,352	
10-000			FINES, FORFEITURES & ASSMNTS					
10-000		40362	DRINKING DRIVER FINES-AB2086	230,679	49,000	49,735	49,735	36
10-000		40364	DUI FINES	19,413	15,500	15,500	15,500	57
10-000		40365	HELMET FINES-VC 21212	105	109	100	100	36
10-000		40365	HELMET FINES-VC 21212	10				45
10-000		40366	FL TO SHW PRF OF INS-VC 16028		1,500			45
10-000		40368	UNINSRD MTRST \$3-PC 1463.22(B)	25,646	30,000	30,000	30,000	45
10-000		40370	VEHICLE CODE FINES	1,663	1,246	2,000	2,000	36
10-000		40379	COURT-HEALTH ADMIN	381	1,000	1,000	1,000	45
10-000		40382	FINES-CRIMINAL JUS CONS 72695	621,320	623,901	623,901	623,901	13
10-000		40383	FINES-COURTHOUSE CONS 72705	117,398	116,787	116,787	116,787	13
10-000		40386	GENERAL FINES	300,375	300,000	300,000	300,000	45
10-000		40388	LITTER FINES	234	1,000	1,000	1,000	45
10-000		40389	SUMMARY JUDGMENTS>\$5K	11,563	5,000	10,500	10,500	45
10-000		40390	LOCAL CRIME PREVENTION PC1202.5	112	1,000	1,000	1,000	45
10-000		40390	LOCAL CRIME PREVENTION PC1202.5	38	50	25	25	66
10-000		40392	MISCELLANEOUS FEES & FINES	325,846	158,148	179,619	179,619	36
10-000		40396	NIGHT COURT ASSESSMENTS	1				45
10-000		40398	OFF HIGHWAY FINES	69				45
10-000		40400	PARKING METER FINES	119,796	119,796	190,790	190,790	13
10-000		40401	PARKING PENALTY-CO GF	143,822	172,239	172,239	172,239	45
10-000		40402	TRF VIOL SCH BL OF FEE VC42007	469,740	447,329	447,329	447,329	45
10-000		40403	\$24 ADDL TRAF SCH VC 42007.1	110,067	96,500	96,500	96,500	45
10-000		40405	CITY ARRT-OF CO SHRE-CO75%MOE	3,938	85,000	85,000	85,000	45
10-000		40406	COARRST75% TO CO MOEPC1463.001	517,749	455,900	455,900	455,900	45
10-000		40407	ASSMT FNS 30% CO MOEPC1464(A)	331,888	350,484	350,484	350,484	45
10-000		40410	AGR COMM PENALTY	40,310	25,000	5,000	5,000	03
10-000		40414	DRUG FORFEITURE PROCEEDS	38,078	43,761	30,000	30,000	27
10-000		40418	JUDGMENTS & DAMAGES	8,561	5,500	6,000	6,000	03
10-000		40418	JUDGMENTS & DAMAGES	211,081	203,495	102,468	102,468	13
10-000		40418	JUDGMENTS & DAMAGES	251	150	25	25	66
10-000		40419	JUDGMENTS & DAM-TEA CRT ORDER	600,000	552,610	152,610	152,610	13
10-000		40422	PROBATION IMPOSED PENALTIES	7,454	7,000	7,000	7,000	57
10-000		40426	CIVIL PENALTIES	777,773	400,000	280,000	280,000	18
10-000		40426	CIVIL PENALTIES			10,000	10,000	24
10-000		40426	CIVIL PENALTIES	23,662	11,875	12,500	12,500	54
10-000		40427	ADMIN CITATION FEE COCD 1.13	10,287	15,500	18,000	18,000	54
10-000		44140	COSTS FOR DELINQUENT TAXES	108,580	140,000	140,000	140,000	12
10-000		44141	NON-RESPONSE PENALTY		1,000	1,000	1,000	09
10-000		44141	NON-RESPONSE PENALTY	-380				12
10-000		44142	PENALTIES FOR DELINQUENT TAXES	2,299,950	2,000,000	2,000,000	2,000,000	13
10-000		44142	PENALTIES FOR DELINQUENT TAXES		1,485	1,485	1,485	24
10-000		44142	PENALTIES FOR DELINQUENT TAXES	1,443				54
10-000		44143	REDMPTN PNLTIES FOR DELINQ TXS	1,825,022	1,500,000	1,500,000	1,500,000	13
10-000		44143	REDMPTN PNLTIES FOR DELINQ TXS		10,246	10,246	10,246	24
10-000		44143	REDMPTN PNLTIES FOR DELINQ TXS	7,902				54
10-000			TOTAL FINES, FORFEITURES & ASSMNTS	9,311,827	7,949,111	7,405,743	7,405,743	
10-000			REV FROM USE OF MONEY & PROP					
10-000		40430	INTEREST	2,444,566	2,442,698	2,686,968	2,686,968	13
10-000		40434	INTEREST-TRANS	868,607	741,932	741,932	741,932	13

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10-000		40435	INTEREST-NON COUNTY TREASURER	182,129	3,495	3,495	3,495	13
10-000		40435	INTEREST-NON COUNTY TREASURER	2,991	1,575	1,599	1,599	36
10-000		40440	RENTS & CONCESSIONS	334,502	335,065	335,065	335,065	13
10-000		40440	RENTS & CONCESSIONS	72,108	73,620	73,980	73,980	33
10-000		40440	RENTS & CONCESSIONS	387,446	419,887	419,887	419,887	36
10-000		40440	RENTS & CONCESSIONS	34,398	38,311	41,311	41,311	43
10-000		40440	RENTS & CONCESSIONS	659,585	809,950	906,421	906,421	49
10-000		40440	RENTS & CONCESSIONS	8,161	8,487	9,167	9,167	60
10-000		40440	RENTS & CONCESSIONS	4,366	3,300	3,400	3,400	66
10-000		40444	STORAGE USE	76	100	101	101	36
10-000			TOTAL REV FROM USE OF MONEY & PROP	4,998,935	4,878,420	5,223,326	5,223,326	
10-000			INTERGOVERNMENTAL REVENUES					
10-000		40470	ST-MOTOR VEHICLE IN LIEU TAX	111,016	111,016	111,016	111,016	13
10-000		40471	ST-MOTOR VEHIC HSA REALIGNMENT	5,890,276	5,919,439	5,874,757	5,874,757	36
10-000		40495	ST AID-PROP 172 FR FD72406		625,135	884,546	884,546	13
10-000		40495	ST AID-PROP 172 FR FD72406	2,744,570	2,753,702	2,753,702	2,753,702	27
10-000		40495	ST AID-PROP 172 FR FD72406	3,345,035	3,356,166	3,285,921	3,285,921	57
10-000		40495	ST AID-PROP 172 FR FD72406	13,387,105	13,431,646	13,150,523	13,150,523	66
10-000		40501	ST-CALWIN ADMIN	1,652,882	1,038,181	920,720	920,720	39
10-000		40505	ST-PUBLIC AUTHORITY ADMIN	1,535,742	1,598,724	1,670,391	1,670,391	39
10-000		40510	ST-ADOPTION	180,378	5,550	3,289	3,289	39
10-000		40511	ST-CCR Recon Adjustments	-303,669	-52,334	481,283	481,283	39
10-000		40516	ST-AFDC	-180,378	109			39
10-000		40518	ST-AFDC - FG&U	4,064,897	3,506,546	3,580,578	3,580,578	39
10-000		40520	ST-CHILD WELFARE SERVICES	2,077,764	1,288,863	1,635,036	1,635,036	39
10-000		40528	ST-FOSTER FAMILY HOME LICENSNG	46,922	46,315	37,270	37,270	39
10-000		40530	ST-GAIN	4,226,585	3,708,326	4,035,838	4,035,838	39
10-000		40532	ST-IN HOME SUPPORTIVE SERVICES	1,827,209	2,792,111	2,770,116	2,770,116	39
10-000		40534	ST-MEDI-CAL	19,012,995	19,384,893	19,639,493	19,639,493	39
10-000		40536	ST-NON ASSISTANCE FOOD STAMPS	6,313,474	4,452,893	4,563,863	4,563,863	39
10-000		40548	ST-SUPP ENF INCENTIVE	2,081,692	2,283,099	2,327,168	2,327,168	25
10-000		40550	ST-REVENUE OFFSET FOR UNCOLL	-90,367				39
10-000		40570	ST-CCS ADMIN ALLOWANCE	340,581		74,345	74,345	36
10-000		40572	ST-CCS MEDI-CAL ADMIN ALLOWNCE	1,114,219	1,275,442	1,294,574	1,294,574	36
10-000		40582	ST-CALIFORNIA CHILDREN SERVICE	630,061	1,983,000	2,012,745	2,012,745	36
10-000		40620	ST-SHORT/DOYLE FED BLOCK GRANT	282,254	399,885	389,718	389,718	36
10-000		40622	ST-SHORT/DOYLE FED M/CAL	6,488,030	8,026,008	10,695,948	10,695,948	36
10-000		40624	ST-SHORT/DOYLE MEDICAL FED	20,667,179	20,668,265	22,507,645	22,507,645	36
10-000		40626	ST-SHORT/DOYLE MENTAL HEALTH	15,381,608	15,821,274	17,301,797	17,301,797	36
10-000		40654	ST-COMMUNITY SVCS BLOCK GRANT	16,553	356,570	441,693	441,693	39
10-000		40660	ST-AB75 HEALTH EDUCATION	479,018	541,764	452,958	452,958	36
10-000		40662	ST-ADMIN & SERVICES	97,319	120,000	60,000	60,000	36
10-000		40664	ST-AIDS EPIDEMIOLOGY	36,281		33,314	33,314	36
10-000		40666	ST-AIDS HEALTH EDUCATION	98,137	92,469	68,481	68,481	36
10-000		40668	ST-AZT	22,890				36
10-000		40679	ST-EMSA REVENUE		42,000	294,239	294,239	36
10-000		40684	ST-IMMUNIZATION ASSISTANCE	180,854	112,386	114,072	114,072	36
10-000		40690	ST-OTHER HEALTH AID	254,460	1,145,761	2,460,654	2,460,654	36
10-000		40693	ST-RISK REDUCTION	21,775	192,869	20,539	20,539	36
10-000		40696	ST-WATER QUALITY ENFORCE GRANT	64,000	103,500	84,245	84,245	36
10-000		40721	ST-CDFA INDUSTRIAL HEMP AGMT		2,000	2,000	2,000	03
10-000		40722	ST-AGRI GAS TAX UNCLAIMED	662,821	637,000	639,183	639,183	03
10-000		40723	ST-CDFA CALCANNABIS	2,000	5,000	7,000	7,000	03
10-000		40724	ST-EGG QLITY CONTROL WHOLESALE	4,602	4,582	4,582	4,582	03
10-000		40725	ST-CDFA BEE SAFE	3,322	3,717	3,717	3,717	03
10-000		40726	ST-MISC AGRIC AID	9,777	9,300	12,580	12,580	03

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10-000		40727	ST-CDFA SUDDEN OAK DEATH (SOD)		55,250	55,251	55,251	03
10-000		40728	ST-NURSERY INSPECTION PROGRAM	8,174	9,500	10,500	10,500	03
10-000		40729	ST-EGG QLITY CONTROL RETAIL		8,580	10,000	10,000	03
10-000		40730	ST-PEST CONTROL HIGH RISK	112,850	91,279	91,000	91,000	03
10-000		40731	ST-PEST DETECTION	311,700	379,446	338,956	338,956	03
10-000		40732	ST-PESTICIDE ENFORCEMENT PROG	384,267	337,518	300,000	300,000	03
10-000		40733	ST-GLASSY WING SHARP SHOOTER		62,640	62,640	62,640	03
10-000		40736	ST-SEED SERVICE	100	100	100	100	03
10-000		40752	ST-CIVIL DEFENSE ADMIN	180,870	180,870	180,870	180,870	30
10-000		40784	ST-CORRECTIONS	1,193,165	3,032,692	3,351,533	3,351,533	57
10-000		40786	ST-STATE SUBVENTION GRANT	209,247	200,000	200,000	200,000	27
10-000		40796	ST-SB 924 CDC TRAINING	40,510	59,100	59,100	59,100	57
10-000		40796	ST-SB 924 CDC TRAINING	55,230	55,605	60,000	60,000	66
10-000		40810	ST-NATURAL DISASTER ASSISTANCE	-4,732	94,263			49
10-000		40820	ST-VETERAN'S AFFAIRS	81,063	124,543	91,283	91,283	39
10-000		40830	ST-HOMEOWNERS' PROP TAX RELIEF	358,034	358,034	358,034	358,034	13
10-000		40840	ST-TRIAL COURT	147,924	200,000	200,000	200,000	45
10-000		40845	ST-AUTO INSURANCE FRAUD	39,662	27,448	50,000	50,000	27
10-000		40851	ST-AVA FUNDS	1,818	1,500	1,500	1,500	66
10-000		40852	ST-OTHR TAX RELIEF SUBVENTIONS	82,624	82,624	82,624	82,624	13
10-000		40855	ST-STATE-JUVENILE PROBTN FNDNG	1,436,961	1,737,876	1,853,159	1,853,159	57
10-000		40860	ST-COASTAL CONSERVANCY		50,000			49
10-000		40872	ST-MANDATED COST REIMBURSEMENT	2,444	2,767			12
10-000		40872	ST-MANDATED COST REIMBURSEMENT	3,563,595	3,135	250,000	250,000	13
10-000		40872	ST-MANDATED COST REIMBURSEMENT	125,737	39,594	89,015	89,015	27
10-000		40872	ST-MANDATED COST REIMBURSEMENT	123,357	105,000	106,575	106,575	36
10-000		40872	ST-MANDATED COST REIMBURSEMENT	156,752	138,626	166,320	166,320	57
10-000		40872	ST-MANDATED COST REIMBURSEMENT	1,520				59
10-000		40872	ST-MANDATED COST REIMBURSEMENT	117,634	161,236	125,000	125,000	66
10-000		40873	ST-OFFC OF TRAFFIC SAFETY GRNT	284,721	391,634	455,192	455,192	36
10-000		40881	ST-RURAL CRIME	570,155	536,362	528,015	528,015	66
10-000		40883	ST-SPP LW ENFRC SV SLESA/SLESF	117,410	157,856	119,156	119,156	27
10-000		40883	ST-SPP LW ENFRC SV SLESA/SLESF	1,097,926	1,216,839	1,243,058	1,243,058	57
10-000		40883	ST-SPP LW ENFRC SV SLESA/SLESF	321,894	453,894	633,765	633,765	66
10-000		40884	ST-TO LOCAL AGENCIES	19,168	17,810	17,810	17,810	39
10-000		40884	ST-TO LOCAL AGENCIES	3,281,097	3,174,900	3,550,420	3,550,420	66
10-000		40889	ST-VICTIM COMPENSATION PROG	76,328	80,000	80,000	80,000	27
10-000		40889	ST-VICTIM COMPENSATION PROG	33,784	30,941	40,000	40,000	57
10-000		40891	ST-WORKERS COMP INSUR FRAUD	157,042	171,790	160,000	160,000	27
10-000		40894	ST-OTHER	60,085	91,500			18
10-000		40894	ST-OTHER		500,000	509,500	509,500	21
10-000		40894	ST-OTHER	92,216	210,000	210,000	210,000	27
10-000		40894	ST-OTHER	1,743,374	2,642,276	1,901,022	1,901,022	36
10-000		40894	ST-OTHER		310,000	500,000	500,000	54
10-000		40894	ST-OTHER	381,984	128,734	204,321	204,321	57
10-000		40894	ST-OTHER	426,152	783,953	1,002,160	1,002,160	66
10-000		40895	ST-SB163 WRAPAROUND PROGRAM	275,635	236,563	240,111	240,111	36
10-000		40895	ST-SB163 WRAPAROUND PROGRAM	127,123	416,768	427,562	427,562	57
10-000		40899	ST-PRIOR YEAR ADJUSTMENTS		9,059			57
10-000		40901	ST-AB109 PROGRAM	101,032	113,190	111,000	111,000	27
10-000		40901	ST-AB109 PROGRAM	5,773,997	6,452,586	6,399,523	6,399,523	57
10-000		40901	ST-AB109 PROGRAM		111,000	111,000	111,000	59
10-000		40901	ST-AB109 PROGRAM	2,780,440	2,839,894	3,103,655	3,103,655	66
10-000		40902	ST-AB118 LOCAL REV FD PROG	17,813,151	19,319,707	19,047,417	19,047,417	36
10-000		40902	ST-AB118 LOCAL REV FD PROG	13,022,962	13,764,458	14,504,130	14,504,130	39
10-000		40903	ST-CCPIF SB678 PC1230(A)	1,605,323	1,190,249	1,686,073	1,686,073	57

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Fund	Fund Name	Financing Source Category	Financing Source Account	2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Dept.
10-000		40920	FED-ADOPTIONS ADMIN	558,600	587,858	383,332	383,332	39
10-000		40922	FED-AFDC ADMIN	867	2,377	5,294	5,294	39
10-000		40923	FED-CALWIN ADMIN	326,950	268,797	265,940	265,940	39
10-000		40924	FED-CHILD WELFARE SRVCS ADMIN	7,343,785	8,588,359	9,281,736	9,281,736	39
10-000		40927	FED-FAMILY PRESERVATIONS-ADMIN	209,169	272,585	267,559	267,559	39
10-000		40928	FED-FOOD STMP EMPL & TRNG ADMN	286,359	580,446	413,306	413,306	39
10-000		40929	FD-TTL XX FOR CWS & FC AST ADM	232,992	257,296	273,742	273,742	39
10-000		40930	FED-FOSTER FAMILY LICNSNG ADMN	29,890	21,648	13,825	13,825	39
10-000		40932	FED-GAIN ADMIN	14,432,905	16,764,864	16,484,659	16,484,659	39
10-000		40935	FED-MAA/TCM MEDI-CAL ADMIN ACT	2,600,220	3,907,682	4,397,364	4,397,364	36
10-000		40935	FED-MAA/TCM MEDI-CAL ADMIN ACT	20,003	36,000	36,000	36,000	39
10-000		40935	FED-MAA/TCM MEDI-CAL ADMIN ACT	102,256	521,304	257,981	257,981	57
10-000		40936	FED-NON ASSTNC FOOD STMPs ADMIN	338,189	309,321	305,640	305,640	36
10-000		40936	FED-NON ASSTNC FOOD STMPs ADMIN	6,763,124	8,358,804	9,313,005	9,313,005	39
10-000		40939	FED-PUBLIC AUTHORITY ADMIN	1,971,119	1,998,394	2,133,281	2,133,281	39
10-000		40941	FED-SUPP ENF ADMIN REIMB	4,040,932	4,566,198	4,517,444	4,517,444	25
10-000		40942	FED-CSBG CM SRV BLCK GRNT-ADMIN	1,089,153	1,377,069	1,408,041	1,408,041	39
10-000		40943	FED-WIB WORK INVEST ADMIN	3,416,260	3,548,131	4,092,475	4,092,475	39
10-000		40945	FED-REV OFFSET FOR UNCOLLECTBLE	-28,112				39
10-000		40950	FED-ADOPTIONS ASSISTANCE PROGR	4,184,519	4,400,576	4,582,775	4,582,775	39
10-000		40952	FED-AFDC	1,324,506	3,191,702	4,333,870	4,333,870	39
10-000		40954	FED-EMERGENCY SHELTER GRANT	723,025	719,368	946,236	946,236	36
10-000		40955	FED-IHSS IN HOME SUPP SERV	3,168,413	3,382,615	3,267,955	3,267,955	39
10-000		40960	FED-SURPLUS FOOD PROGRAM	28,330	39,000	39,000	39,000	57
10-000		40964	FED-FOSTER CARE	1,511,870	1,815,700	2,277,241	2,277,241	39
10-000		40968	FED-REFUGEE CASH	4,892	2,696	4,139	4,139	39
10-000		40980	FED-AIDS C.A.R.E. ACT	487,514	449,706	224,853	224,853	36
10-000		40988	FED-DRUG BLOCK GRANT	1,995,006	1,936,307	1,731,411	1,731,411	36
10-000		40996	FED-HEALTH PROGRAMS	3,269,589	3,428,454	3,899,139	3,899,139	36
10-000		40997	FED-SAMHSA DRG FR CMM SPP(DFC)	102,712	128,764	83,550	83,550	36
10-000		41006	FED-MCH BASIC GRANT	276,612	268,536	272,564	272,564	36
10-000		41046	FED-FAS/FAU PROJECTS	3,250	2,039			03
10-000		41093	FED-FEMA	-3,162	264,129			49
10-000		41095	FED-MISC GRANTS	-281	114,958	78,618	78,618	36
10-000		41095	FED-MISC GRANTS	7,778	97,722			66
10-000		41096	FED-OTHER		150,585	125,000	125,000	21
10-000		41096	FED-OTHER	4,519,363	5,235,084	5,313,610	5,313,610	36
10-000		41096	FED-OTHER	530,165	408,158	559,429	559,429	57
10-000		41097	FED-PROBATION TITLE IVE	545,837	224,670	447,940	447,940	57
10-000		41101	FED-ALIEN ASSISTANCE GRANT		177,087	80,000	80,000	66
10-000		41102	FED-BJA GRANT		467,861	668,367	668,367	66
10-000		41106	FED-HUD	105,236				36
10-000		41106	FED-HUD		315,330	288,362	288,362	39
10-000		41106	FED-HUD	1,860,244	25,511			54
10-000		41136	FED-DA VICTIMS SERVICES	956,129	1,184,382	1,142,961	1,142,961	27
10-000		41144	FED-OCJP LEAA GRANT	5,750				66
10-000		41150	CONTR FR OTHER GOVT AGENCIES	159,970	213,191	159,970	159,970	27
10-000		41150	CONTR FR OTHER GOVT AGENCIES	255,190	498,050	443,000	443,000	36
10-000		41150	CONTR FR OTHER GOVT AGENCIES	12,000	10,500			49
10-000		41150	CONTR FR OTHER GOVT AGENCIES	399,717	362,917	568,009	568,009	66
10-000		41155	AID FROM OTHER GOV AGENCIES		5,000	20,000	20,000	39
10-000		41155	AID FROM OTHER GOV AGENCIES		39,000	39,000	39,000	57
10-000		41156	AID FROM OTH GOV-CITIES		10,000			18
10-000		41156	AID FROM OTH GOV-CITIES		78,557	108,012	108,012	39
10-000		41157	AID FROM OTH GOV-COUNTIES	165,995	5,200			39
10-000		41158	AID FRM OTH GV-DSTRCTS/JPA/PFA	427				33

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Fund	Fund Name	Financing Source Category	Financing Source Account	2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Dept.
10-000		41158	AID FRM OTH GV-DSTRCTS/JPA/PFA	66,228	7,615			36
10-000		41159	AID FROM OTH GOV-RDA	29,437	40,000			39
10-000		41160	AID FROM OTH GOV-LCL HSNG AUTH	23,334	23,334	23,334	23,334	39
10-000		41161	AID FROM OTH GV-PRP 10 SC COMM	33,977				36
10-000		41161	AID FROM OTH GV-PRP 10 SC COMM	374,542	451,655	451,655	451,655	39
10-000		41162	RDA PASS-THROUGHS	424,625	496,718	496,718	496,718	13
10-000		41163	AID OTH GV-ANTI TERR APPR AUTH	56,788	96,934	116,095	116,095	36
10-000		41163	AID OTH GV-ANTI TERR APPR AUTH	5,188	199,312	5,000	5,000	66
10-000			TOTAL INTERGOVERNMENTAL REVENUES	245,024,750	263,680,417	278,228,326	278,228,326	
10-000			CHARGES FOR SERVICES					
10-000		41205	ASSESSMENT & TAX COLLECTN FEES	541,617	545,999	522,401	522,401	12
10-000		41205	ASSESSMENT & TAX COLLECTN FEES		-120,599	254,060	254,060	13
10-000		41206	PROPERTY TAX ADMIN FEE	895,925	895,925	863,484	863,484	09
10-000		41206	PROPERTY TAX ADMIN FEE	528,867	528,867	459,974	459,974	12
10-000		41206	PROPERTY TAX ADMIN FEE	10,585	10,585	8,706	8,706	18
10-000		41206	PROPERTY TAX ADMIN FEE	13,207	13,207	13,207	13,207	24
10-000		41207	DBT SERV TX ASSESS & ADMN FEES	9,692	10,944	10,000	10,000	12
10-000		41208	SUPP ROLL ASSESSMENT FEE	656,866	539,899	477,980	477,980	09
10-000		41208	SUPP ROLL ASSESSMENT FEE	241,659	199,249	135,000	135,000	12
10-000		41220	ACCOUNTING FEES	219,827	254,812	255,221	255,221	12
10-000		41220	ACCOUNTING FEES	351,344	187,548	100,000	100,000	66
10-000		41222	AUDIT FEES	23,050	29,000	17,000	17,000	12
10-000		41232	RADIO SERVICES	427,396	410,727	643,757	643,757	43
10-000		41240	CANDIDATE FILING FEE	69,095	96,385	105,000	105,000	21
10-000		41242	DISTRICT ELECTION CHARGES	821,815	20,000	500,000	500,000	21
10-000		41244	POSTAGE REIMBURSEMENT	9,037	17,000	17,000	17,000	21
10-000		41244	POSTAGE REIMBURSEMENT		-8			57
10-000		41255	LEGAL FEES-AT COST PLANNING	125	125	5,000	5,000	24
10-000		41256	LEGAL FEES	207,075	204,338	237,484	237,484	24
10-000		41257	LEGAL FEES-PROBATE ESTATES	16,326	41,589	50,000	50,000	24
10-000		41259	LEGAL FEES-PUBLIC WORKS	135,000	135,000	135,000	135,000	24
10-000		41260	PUBLIC DEFENDER FEES	11,296	8,000	8,000	8,000	59
10-000		41262	PUBLIC DEFENDER REGISTR FEES	34,668	45,000	45,000	45,000	59
10-000		41291	CODE ENFORC-UNPERMITTD CNSTRCT	30,488	10,395	10,395	10,395	54
10-000		41292	CLEARANCE REVIEW FEES	99,983	90,000	100,000	100,000	36
10-000		41293	CODE ENFORCEMENT		25,000	25,000	25,000	18
10-000		41293	CODE ENFORCEMENT	53,854	44,905	44,905	44,905	54
10-000		41294	CORNER RECORD	290	560	560	560	60
10-000		41296	DEVELOPMENT REVIEW GROUP		3,000	3,000	3,000	60
10-000		41299	ENVIRONMENTAL TECHNICAL REVIEW	63,164	60,594	67,798	67,798	54
10-000		41301	GEOLOGICAL TECHNICAL REVIEW	125,752	95,504	113,324	113,324	54
10-000		41304	INSPECTION CHARGES	18,825	18,550	18,550	18,550	03
10-000		41304	INSPECTION CHARGES		260,500	200,000	200,000	60
10-000		41306	INSPECTION FEES	129,398	128,563	129,000	129,000	03
10-000		41310	MAJOR PROJECTS AT COST SERVICE	891,849	1,133,956	1,324,189	1,324,189	54
10-000		41316	MONUMENTATION FEES	27,710	30,000	30,000	30,000	60
10-000		41320	PARCEL MAP CHECKING FEES		60,000	50,000	50,000	60
10-000		41322	PLAN CHECKING FEES		100,000			60
10-000		41324	ENVIRONMENTAL IMPACT SERVICES		60,000	50,000	50,000	54
10-000		41330	PRELIM LOT INSPECTION FEES	71,331	80,000	80,000	80,000	36
10-000		41331	PLANNING SERV-GP UPDATE	37,684	125,000	185,000	185,000	54
10-000		41332	PLANNING SERVICES OTHER	777,467	899,669	879,500	879,500	54
10-000		41334	HOUSING FEES	11,139	115,023	70,940	70,940	54
10-000		41335	HOUSING IMPLEMENTATION	150,000	150,000	150,000	150,000	54
10-000		41338	VA FHA LOAN INSPECTION	3,120	4,915	4,000	4,000	36
10-000		41340	PRIVATE SCHOOL/DAYCARE FEES		2,935			36

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10-000		41342	QUARRY PRMT INSPCTN SVCS ZNE 4	2,672	36,338	46,338	46,338	54
10-000		41346	RECORD OF SURVEY CHECKING	27,535	30,500	30,500	30,500	60
10-000		41349	ROAD PLANNING-RESIDENTIAL	61,500	90,000	80,000	80,000	60
10-000		41350	SCCRDA SERVICES	32,041	247,000	219,960	219,960	18
10-000		41350	SCCRDA SERVICES	875		1,300	1,300	24
10-000		41351	ROAD PLANNING - COMMERCIAL	14,529	43,000	30,000	30,000	60
10-000		41353	STREET ADDRESSING FEES	9,818	9,042	9,042	9,042	54
10-000		41404	LETTUCE INSPECTION	46,572	25,000	30,000	30,000	03
10-000		41406	REGISTRATION FEES	215,107	218,489	225,989	225,989	03
10-000		41422	CIVIL PROCESS FEES	1,261	37,850	37,850	37,850	12
10-000		41422	CIVIL PROCESS FEES	54,567	55,000	65,000	65,000	66
10-000		41428	FISCAL SERVICE CHARGE	84,582	284,195	53,287	53,287	36
10-000		41432	REDEMPTION FEES	11,536	20,000	20,000	20,000	12
10-000		41457	RECORDING FEES-CO GF	36,650	46,385	46,385	46,385	45
10-000		41458	COGF\$25 ADM SCRNG PC1463.07MOE	12,934	13,002	13,002	13,002	45
10-000		41459	COGF\$10 CIT PRCSS PC1463.07MOE	772	1,000	1,000	1,000	45
10-000		41474	PROBATION SERVICES FEE	61,448	30,000	30,000	30,000	57
10-000		41500	ESTATE FEES	22,030	35,000	35,000	35,000	27
10-000		41500	ESTATE FEES	15,767	45,143	101,779	101,779	36
10-000		41520	ALARM RESPONSE SERVICE FEE	16,002	25,000	16,000	16,000	66
10-000		41522	BOOKING FEE 29550(E)	560,692	638,000	638,000	638,000	66
10-000		41524	CONSUMER FRAUD PENALTY	1,443,791	1,556,602	1,790,683	1,790,683	27
10-000		41526	DOMESTIC VIOLENCE DIVERSN FEES	124				57
10-000		41527	DNA IDENTIFICATN FD GC76104.6	22,711	55,000	37,000	37,000	66
10-000		41530	EDUCATION SVCS-POST REIMBRSMNT	24,940	82,000	20,000	20,000	66
10-000		41536	IDENTIFICATION FEES	2,440	8,000	3,000	3,000	66
10-000		41538	LAW ENFORCEMENT SERVICES	2,496,362	2,600,912	2,701,221	2,701,221	66
10-000		41542	TRAFFIC SCHOOL FEES	415	504	1,015	1,015	36
10-000		41548	OTHER LAW ENFORCEMENT SERVICES	543	4,750	4,750	4,750	57
10-000		41548	OTHER LAW ENFORCEMENT SERVICES	1,008,303	1,194,661	1,212,673	1,212,673	66
10-000		41558	VITALS RECORD COPIES	128,863	125,000	125,000	125,000	23
10-000		41559	RECORDERS INDEX-MF/CDS	18,327	18,900	17,300	17,300	23
10-000		41560	RECORDING FEES	13				12
10-000		41560	RECORDING FEES	785,459	881,000	900,000	900,000	23
10-000		41560	RECORDING FEES	27				54
10-000		41561	PASSPORT FEES	187,355	175,000	175,000	175,000	21
10-000		41562	FICTITIOUS BUS NAME STMTS	92,429	90,000	90,000	90,000	21
10-000		41563	FICTITIOUS B/N COPIES	490	500	500	500	21
10-000		41564	MARRIAGE LIC PUBLIC	80,913	95,000	95,000	95,000	21
10-000		41565	MARRIAGE LIC CONFIDENTIAL	8,322	10,500	10,500	10,500	21
10-000		41566	NOTARY BOND FEES	6,272	7,280	7,280	7,280	21
10-000		41567	OTHER CERTIFIED COPIES-CLERK	2,712	3,000	3,000	3,000	21
10-000		41568	MARRIAGE CEREMONY FEE	44,500	50,000	50,000	50,000	21
10-000		41576	PERMIT PROCESSING FEES	50				18
10-000		41580	REMOVAL OF ABANDONED VEHICLES	6,535	15,000	15,000	15,000	66
10-000		41606	CONDITION USE PERMIT	52,355	60,000	55,000	55,000	36
10-000		41614	DEVELOPMENT REVIEW GROUP		1,315			36
10-000		41614	DEVELOPMENT REVIEW GROUP	2,379	4,000	4,000	4,000	60
10-000		41615	SITE MITIGATION FEES	340,436	355,093	524,742	524,742	36
10-000		41617	EMERGENCY RESPONSE RECOVERY	9,854	12,870	6,500	6,500	36
10-000		41618	OTHER ENVIRONMENTAL SERVICES	370,501	503,000	869,299	869,299	36
10-000		41619	DRNKG DRVR 1ST OFFN-ADMN/MON	27,285	6,492	28,000	28,000	36
10-000		41628	HAZARDOUS MATL MGMT PLAN	851,448	841,251	852,028	852,028	36
10-000		41630	HAZARDOUS MAT-FAC PLAN REVIEW			7,302	7,302	36
10-000		41632	HAZ MAT-UNDERGROUND STOR FEE	238,403	251,319	244,627	244,627	36
10-000		41634	HAZARDOUS WASTE GENERATOR	84,359	87,833	100,445	100,445	36

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Fund	Fund Name	Financing Source Category	Financing Source Account	2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Dept.
10-000		41636	HAZARDOUS MATL FILE REVIEW	28,036	17,032			36
10-000		41640	HEALTH FEES-OTHER	21,133	22,476	22,813	22,813	36
10-000		41649	INMATE MEDICAL CO-PAY	2,192				66
10-000		41658	MEDICAL WASTE	115,090	114,956	116,679	116,679	36
10-000		41675	OUTPATIENT CLINIC FEES-EPIC	25,898,147	31,992,288	39,176,165	39,176,165	36
10-000		41678	PATIENT REVENUE	4,140,170	5,471,840	5,985,416	5,985,416	36
10-000		41698	REVENUE FROM HOMELESS	41,076	41,076	41,080	41,080	36
10-000		41702	SB-1535 VITAL STATISTICS	4,694	15,000	15,225	15,225	36
10-000		41704	SB 612-EMS REVENUE	440,262	690,440	702,840	702,840	36
10-000		41706	SENT TO COLLECTIONS-GENERAL	172	50	500	500	66
10-000		41716	VITAL STATISTICS	133,476	165,000	167,475	167,475	36
10-000		41800	CARE IN COUNTY INSTITUTIONS	5,819				57
10-000		41802	CARE IN PRIVTE INST-BRDNG HME	306				57
10-000		41805	DRNKNG DRVR MULT OFFN-ADMIN/MN	22,882	4,081	24,000	24,000	36
10-000		41817	MENTAL HEALTH IEP SERVICES-COE	586,887	762,559	781,623	781,623	36
10-000		41830	CALIFORNIA CHILDREN SERVICES		300	305	305	36
10-000		41832	CCS-INSURANCE & SETTLEMENTS	440				36
10-000		41860	SEPT PMP-CHEM TOILT CLEAN SRVC	42,571	45,000	35,754	35,754	36
10-000		42000	MAINTENANCE CHARGES	1,618,476	1,843,852	1,992,190	1,992,190	49
10-000		42002	PARK & REC FEES	1,342,250	1,689,968	1,741,150	1,741,150	49
10-000		42010	ADMINISTRATIVE SERVICES	324,920	2,713,901	2,983,784	2,983,784	36
10-000		42010	ADMINISTRATIVE SERVICES	36,218	36,000	36,000	36,000	49
10-000		42010	ADMINISTRATIVE SERVICES	5,000	5,000	5,000	5,000	54
10-000		42010	ADMINISTRATIVE SERVICES	547,005	300,000	50,000	50,000	66
10-000		42012	AUTOMATION FEES	907	4,000	2,500	2,500	66
10-000		42018	MICROGRAPHICS FEES	54,149	50,000	50,000	50,000	23
10-000		42019	CLERK FEES	17,891	21,000	21,000	21,000	21
10-000		42020	COPY CHARGES	87	250	250	250	18
10-000		42020	COPY CHARGES	8,120	8,554	8,000	8,000	27
10-000		42020	COPY CHARGES	-52				35
10-000		42020	COPY CHARGES	1,518	1,300	1,320	1,320	36
10-000		42020	COPY CHARGES	4,528	4,500	4,500	4,500	54
10-000		42020	COPY CHARGES	3,104	3,000	2,500	2,500	66
10-000		42021	COST RECOVERY-SB940	24,927	50			12
10-000		42022	COST RECOVERY-OTHER	5,917	1,000	1,000	1,000	12
10-000		42022	COST RECOVERY-OTHER	93,209	278,717	278,717	278,717	18
10-000		42022	COST RECOVERY-OTHER	151,455	156,500	158,810	158,810	36
10-000		42022	COST RECOVERY-OTHER	104,440	94,132	94,700	94,700	39
10-000		42022	COST RECOVERY-OTHER	59,895				54
10-000		42022	COST RECOVERY-OTHER	21,220	50,000	24,000	24,000	66
10-000		42027	EMIS - GEO FAX SERVICES	15				18
10-000		42028	EXTRAORDINARY FEES	3,814	3,150	3,197	3,197	36
10-000		42030	FIRE PROTECTION SERVICES	-154				36
10-000		42031	FOOD SERVICE	11,316	85,000	4,500	4,500	33
10-000		42031	FOOD SERVICE	200	100	100	100	66
10-000		42042	MANAGEMENT SERVICES	5,368	3,500	3,500	3,500	18
10-000		42042	MANAGEMENT SERVICES	22,770	22,770	22,770	22,770	30
10-000		42042	MANAGEMENT SERVICES	190,496	255,034	248,135	248,135	33
10-000		42042	MANAGEMENT SERVICES	79,345	85,057			43
10-000		42043	GENERAL PLAN MAINTENANCE FEE	221,145	280,742	297,894	297,894	54
10-000		42046	MOBILE HOME OCCUPANCY FEE	29,350	29,350	35,000	35,000	24
10-000		42047	OTHER CHARGES CURRENT SERVICES	1,937	1,499			03
10-000		42047	OTHER CHARGES CURRENT SERVICES	19,599	20,000	20,000	20,000	09
10-000		42047	OTHER CHARGES CURRENT SERVICES	229,649	253,500	253,500	253,500	12
10-000		42047	OTHER CHARGES CURRENT SERVICES	12,796	9,500	29,500	29,500	18
10-000		42047	OTHER CHARGES CURRENT SERVICES	9,406	9,000	9,000	9,000	21

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Fund	Fund Name	Financing Source Category	Financing Source Account	2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Dept.
10-000		42047	OTHER CHARGES CURRENT SERVICES	817,406	708,569	841,475	841,475	30
10-000		42047	OTHER CHARGES CURRENT SERVICES	363,009	273,931	507,319	507,319	33
10-000		42047	OTHER CHARGES CURRENT SERVICES	302,006	563,940	573,357	573,357	36
10-000		42047	OTHER CHARGES CURRENT SERVICES	68,954	73,261	73,261	73,261	39
10-000		42047	OTHER CHARGES CURRENT SERVICES	1	500	500	500	45
10-000		42047	OTHER CHARGES CURRENT SERVICES	32,905	109,761	170,467	170,467	49
10-000		42047	OTHER CHARGES CURRENT SERVICES	2,249,152	2,305,520	2,339,192	2,339,192	51
10-000		42047	OTHER CHARGES CURRENT SERVICES	24,189	25,000	25,000	25,000	54
10-000		42047	OTHER CHARGES CURRENT SERVICES	78,361	81,803	76,482	76,482	57
10-000		42047	OTHER CHARGES CURRENT SERVICES	377,632	517,979	373,500	373,500	66
10-000		42048	OTHER NON-PROFIT FEES	182,937	254,914	258,737	258,737	36
10-000		42050	PARKING & BIKE LOCKER FEES	80,023	105,000	105,000	105,000	33
10-000		42052	RECORDERS IMPROVEMENT FEE	318,840	250,000	250,000	250,000	23
10-000		42054	REAL ESTATE FRAUD FEE	65,402	83,592	83,592	83,592	27
10-000		42056	SART/SANE REVENUE	62,837	214,986	492,309	492,309	66
10-000		42058	SS TRUNC GC27361.D IC132320	15,000	15,000			23
10-000		42059	ELECTRONIC RECDG DEL GC27397.D	72,429	40,000	40,000	40,000	23
10-000		42060	TAX LIEN RELEASE FEES	5,138	3,383	5,000	5,000	12
10-000		42065	TOBACCO RETAIL LICENSE FEES	22,997	23,335	23,686	23,686	36
10-000		42066	RISK MANAGEMENT SERVICES	765,788	765,788	765,788	765,788	24
10-000		42067	VEHICLE REG FEES - VC9250-14	182,975	209,506	214,356	214,356	27
10-000		42071	DPTY MARRIAGE COMM DAY FC401AB	14,520	16,000	18,000	18,000	21
10-000		42075	CHARGES FOR SERV-MEMO	275,789	207,000	206,322	206,322	49
10-000		42100	BANKING SERVICES	276,132	278,307	220,788	220,788	12
10-000		42102	CENTRAL SUPPLY SERVICES	29,829	30,000	20,000	20,000	33
10-000		42105	COUNTY OVERHEAD CHARGES	144,869	646,114	144,869	144,869	12
10-000		42105	COUNTY OVERHEAD CHARGES	156,603	-55,082	156,603	156,603	13
10-000		42105	COUNTY OVERHEAD CHARGES	492,056	479,282	492,056	492,056	18
10-000		42105	COUNTY OVERHEAD CHARGES	-67,679	-284,321	-67,679	-67,679	24
10-000		42105	COUNTY OVERHEAD CHARGES	761,823	256,692	761,823	761,823	33
10-000		42105	COUNTY OVERHEAD CHARGES	-12,874	-114,343	-114,343	-114,343	43
10-000		42105	COUNTY OVERHEAD CHARGES	33,460	18,242	33,460	33,460	49
10-000		42105	COUNTY OVERHEAD CHARGES	397,565	457,488	397,565	397,565	51
10-000		42106	CUSTODIAN SERVICES	261,677	262,500	32,500	32,500	33
10-000		42116	INVESTMENT SERVICES	584,772	600,598	769,835	769,835	12
10-000		42118	REPAIR & MAINTENANCE SERVICES	86,628	94,000	155,000	155,000	33
10-000		42120	RISK MGMT PREV PLAN	14,907	17,429	17,690	17,690	36
10-000		42126	UTILITIES	3,811	4,000	4,300	4,300	33
10-000			TOTAL CHARGES FOR SERVICES	63,631,790	75,776,085	86,000,934	86,000,934	
10-000			MISC. REVENUES					
10-000		42310	TOBACCO INDUSTRY SETTLEMT	1,626,688	1,626,688	1,626,688	1,626,688	13
10-000		42310	TOBACCO INDUSTRY SETTLEMT	1,065,000	1,065,000	1,065,000	1,065,000	36
10-000		42320	CAFETERIA SALES	420	789	600	600	57
10-000		42328	SALE OF BOARD AGENDA COPIES	920	500	500	500	54
10-000		42331	SALES-MEDICAL OTC REIMB	5		100	100	66
10-000		42332	SALES-OTHER-NON TAXABLE	288				36
10-000		42332	SALES-OTHER-NON TAXABLE	2,396	10,000	10,000	10,000	60
10-000		42334	SALES-OTHER-TAXABLE		1,000	13,000	13,000	33
10-000		42334	SALES-OTHER-TAXABLE		100	100	100	54
10-000		42334	SALES-OTHER-TAXABLE	596	5,000	5,000	5,000	60
10-000		42362	CASH OVERAGES	569	2,256	675	675	12
10-000		42362	CASH OVERAGES	63	6			21
10-000		42362	CASH OVERAGES	14	50	50	50	49
10-000		42362	CASH OVERAGES	-85	44			54
10-000		42362	CASH OVERAGES	2,252	25	25	25	66
10-000		42367	CONTRIBUTIONS FROM OTHER FUNDS	926,299	6,838,496	289,438	289,438	18

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10-000		42367	CONTRIBUTIONS FROM OTHER FUNDS	768,564	800,955	1,079,323	1,079,323	36
10-000		42367	CONTRIBUTIONS FROM OTHER FUNDS		49,000			39
10-000		42367	CONTRIBUTIONS FROM OTHER FUNDS	202,725	648,516	328,212	328,212	54
10-000		42367	CONTRIBUTIONS FROM OTHER FUNDS	140,852	153,021	137,345	137,345	57
10-000		42371	CONTRIBUTIONS-OTHER	36,325	100,000			39
10-000		42372	CONTRIBUTIONS AND DONATIONS	20,908	155,204	15,000	15,000	18
10-000		42372	CONTRIBUTIONS AND DONATIONS	-407				27
10-000		42372	CONTRIBUTIONS AND DONATIONS	416,650				36
10-000		42372	CONTRIBUTIONS AND DONATIONS	8,153	9,500	9,500	9,500	49
10-000		42376	PRIN/OTHER LOAN REPAYMENTS	50,794	50,794	50,794	50,794	13
10-000		42377	OFFSET-LOAN PRIN REPAYMTS	-50,794	-50,794	-50,794	-50,794	13
10-000		42380	NSF CHECKS	-143				03
10-000		42380	NSF CHECKS	-121				13
10-000		42380	NSF CHECKS	-1,775				18
10-000		42380	NSF CHECKS	5				21
10-000		42380	NSF CHECKS	36	400	400	400	23
10-000		42380	NSF CHECKS	-617				33
10-000		42380	NSF CHECKS	-527	-40,553	-284	-284	36
10-000		42380	NSF CHECKS	-2,916				45
10-000		42380	NSF CHECKS	-20	-1,000	-1,000	-1,000	49
10-000		42380	NSF CHECKS	-99				51
10-000		42380	NSF CHECKS		-25			57
10-000		42380	NSF CHECKS	-3,684	-6,536	25	25	66
10-000		42381	NSF CHECKS-RETURNED CHECK FEES	16,463	13,850	13,850	13,850	12
10-000		42381	NSF CHECKS-RETURNED CHECK FEES	200	80			21
10-000		42381	NSF CHECKS-RETURNED CHECK FEES	80	320	200	200	23
10-000		42381	NSF CHECKS-RETURNED CHECK FEES	41				33
10-000		42381	NSF CHECKS-RETURNED CHECK FEES	760	480	2,030	2,030	36
10-000		42381	NSF CHECKS-RETURNED CHECK FEES	40	240	40	40	49
10-000		42381	NSF CHECKS-RETURNED CHECK FEES	880	800	800	800	54
10-000		42381	NSF CHECKS-RETURNED CHECK FEES	120	160	100	100	66
10-000		42384	OTHER REVENUE	46,855	1,487	600	600	03
10-000		42384	OTHER REVENUE	100,290	120,360	120,000	120,000	12
10-000		42384	OTHER REVENUE	23,863	22,834	22,834	22,834	13
10-000		42384	OTHER REVENUE	5,425	25,108	33,000	33,000	18
10-000		42384	OTHER REVENUE	117	35			21
10-000		42384	OTHER REVENUE	146,729	10,000	10,000	10,000	23
10-000		42384	OTHER REVENUE	708	9,578	7,248	7,248	24
10-000		42384	OTHER REVENUE	1,647	2,398			27
10-000		42384	OTHER REVENUE	103,029	138,739	122,163	122,163	33
10-000		42384	OTHER REVENUE	12,542,785	14,605,747	10,576,192	10,576,192	36
10-000		42384	OTHER REVENUE	41,145	148,310	45,591	45,591	39
10-000		42384	OTHER REVENUE	75,000	75,000	150,000	150,000	45
10-000		42384	OTHER REVENUE	35,744	34,005	32,600	32,600	49
10-000		42384	OTHER REVENUE	6,610	4,670	4,000	4,000	51
10-000		42384	OTHER REVENUE		181,656			54
10-000		42384	OTHER REVENUE	55,476	34,191	34,191	34,191	57
10-000		42384	OTHER REVENUE		6,000	6,000	6,000	60
10-000		42384	OTHER REVENUE	44,884	39,139	38,000	38,000	66
10-000		42390	UNCLAIMED MONEY-ESCHEATED	7,214	10,000	20,000	20,000	12
10-000		42390	UNCLAIMED MONEY-ESCHEATED	30,692	25,000	25,000	25,000	13
10-000			TOTAL MISC. REVENUES	18,496,131	26,928,623	15,844,136	15,844,136	
10-000			OTHER FINANCING SOURCES					
10-000		42461	OPER TRNSFR IN-CWKS ST MOE REV	4,014,824	4,014,824	4,014,824	4,014,824	39
10-000		42462	OPERATING TRANSFER IN	1,588,928	1,557,751	1,781,333	1,781,333	03
10-000		42462	OPERATING TRANSFER IN	11,999	20,565	24,000	24,000	13

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10-000		42462	OPERATING TRANSFER IN	8,688,722	9,278,189	9,610,089	9,610,089	36
10-000		42462	OPERATING TRANSFER IN	12,089,248	12,327,878	12,119,351	12,119,351	39
10-000		42462	OPERATING TRANSFER IN		56,900			54
10-000		42464	OP/TRF IN-FR NONDISTR CERTS DS	5,681	5,769	5,796	5,796	13
10-000		42465	OP/TRF IN-FR PFACERTS CNST FDS	157,786	135,349			12
10-000		42466	OP/TRF IN-FR DISTRICTS CERTS DS	864,850	865,758	865,957	865,957	13
10-000		42473	INCPTN OF LSE PRCH AGRMT NCGA5		3,980			23
10-000		42473	INCPTN OF LSE PRCH AGRMT NCGA5	9,891				36
10-000		42473	INCPTN OF LSE PRCH AGRMT NCGA5	4,323				39
10-000		42473	INCPTN OF LSE PRCH AGRMT NCGA5	556,932				43
10-000		42473	INCPTN OF LSE PRCH AGRMT NCGA5	2,225				57
10-000		42473	INCPTN OF LSE PRCH AGRMT NCGA5	13,594	185,798	50,574	50,574	66
10-000			TOTAL OTHER FINANCING SOURCES	28,009,003	28,452,761	28,471,924	28,471,924	
10-000			OTHER GOVERNMENTAL UNIT REVENU					
10-000		42726	MARRIAGE RCRD CPY FEE-HC10605C	-32				23
10-000		42728	NEGATIVE DECLARATION		2,000	2,000	2,000	18
10-000			TOTAL OTHER GOVERNMENTAL UNIT	-32	2,000	2,000	2,000	
10	TOTAL GENERAL FUND			511,879,619	563,383,964	583,743,840	583,743,840	
21	SPECIAL REVENUE -COUNTY WIDE							
21-025	HOUSING							
21-025			REV FROM USE OF MONEY & PROP					
21-025		40430	INTEREST	14,474	20,412	14,000	14,000	13
21-025		40436	INTEREST LOAN PAYMENTS	31,610	7,426	21,415	21,415	13
21-025			TOTAL REV FROM USE OF MONEY & PROP	46,084	27,838	35,415	35,415	
21-025			MISC. REVENUES					
21-025		42376	PRIN/OTHER LOAN REPAYMENTS	222,480	57,190	232,800	232,800	13
21-025		42377	OFFSET-LOAN PRIN REPAYMTS	-222,480	-56,400			13
21-025			TOTAL MISC. REVENUES	0	790	232,800	232,800	
21-025	TOTAL HOUSING			46,084	28,628	268,215	268,215	
21-026	HOUSING CDBG							
21-026			REV FROM USE OF MONEY & PROP					
21-026		40430	INTEREST	34	678			13
21-026			TOTAL REV FROM USE OF MONEY & PROP	34	678	0	0	
21-026			MISC. REVENUES					
21-026		42376	PRIN/OTHER LOAN REPAYMENTS		29,500			13
21-026		42384	OTHER REVENUE	36,161				13
21-026			TOTAL MISC. REVENUES	36,161	29,500	0	0	
21-026	TOTAL HOUSING CDBG			36,195	30,178	0	0	
21-027	HOUSING-SUBDIV IN-LIEU							
21-027			REV FROM USE OF MONEY & PROP					
21-027		40430	INTEREST	34,980	49,508	30,000	30,000	13
21-027			TOTAL REV FROM USE OF MONEY & PROP	34,980	49,508	30,000	30,000	
21-027			CHARGES FOR SERVICES					
21-027		41280	AFFORDABLE HSNG/DEVELOPER FEES	547,858	338,464	500,000	500,000	13
21-027		41308	IN-LIEU DEVELOPMENT FEES	283,760	142,080			13
21-027			TOTAL CHARGES FOR SERVICES	831,618	480,544	500,000	500,000	
21-027	TOTAL HOUSING-SUBDIV IN-LIEU			866,598	530,052	530,000	530,000	
21-028	HOUSING-PALOMA DEL MAR							
21-028			REV FROM USE OF MONEY & PROP					
21-028		40430	INTEREST	5,924	6,458	5,000	5,000	13
21-028			TOTAL REV FROM USE OF MONEY & PROP	5,924	6,458	5,000	5,000	
21-028	TOTAL HOUSING-PALOMA DEL MAR			5,924	6,458	5,000	5,000	
21-029	HOUSING-ST HOME GRANT FD							
21-029			REV FROM USE OF MONEY & PROP					

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21-029		40430	INTEREST	612		1,000	1,000	13
21-029		40436	INTEREST LOAN PAYMENTS			13,500	13,500	13
21-029			TOTAL REV FROM USE OF MONEY & PROP	612	0	14,500	14,500	
21-029			INTERGOVERNMENTAL REVENUES					
21-029		41106	FED-HUD	557,471				13
21-029			TOTAL INTERGOVERNMENTAL REVENUES	557,471	0	0	0	
21-029			MISC. REVENUES					
21-029		42376	PRIN/OTHER LOAN REPAYMENTS			150,000	150,000	13
21-029			TOTAL MISC. REVENUES	0	0	150,000	150,000	
21-029			TOTAL HOUSING-ST HOME GRANT FD	558,083	0	164,500	164,500	
21-030			HOUSING-LMIH ASSET FUND HSC SE					
21-030			REV FROM USE OF MONEY & PROP					
21-030		40430	INTEREST	190,922	164,093	60,000	60,000	13
21-030		40436	INTEREST LOAN PAYMENTS	79,609	309,298	33,000	33,000	13
21-030		40440	RENTS & CONCESSIONS	36,167	38,418	35,000	35,000	13
21-030			TOTAL REV FROM USE OF MONEY & PROP	306,698	511,809	128,000	128,000	
21-030			INTERGOVERNMENTAL REVENUES					
21-030		41044	FED-FAS/FAU EMERGENCY RELIEF	1,200				13
21-030			TOTAL INTERGOVERNMENTAL REVENUES	1,200	0	0	0	
21-030			MISC. REVENUES					
21-030		42376	PRIN/OTHER LOAN REPAYMENTS	300,906	13,436	400,000	400,000	13
21-030		42377	OFFSET-LOAN PRIN REPAYMTS	-418,893				13
21-030		42384	OTHER REVENUE	343,965	28,625			13
21-030			TOTAL MISC. REVENUES	225,978	42,061	400,000	400,000	
21-030			OTHER FINANCING SOURCES					
21-030		42550	SALES OF LAND HELD FOR RESALE		729,171	375,000	375,000	13
21-030		42551	SALE LND HELD FOR RSLE-OFFST		-429,171			13
21-030			TOTAL OTHER FINANCING SOURCES	0	300,000	375,000	375,000	
21-030			TOTAL HOUSING-LMIH ASSET FUND HSC	533,876	853,870	903,000	903,000	
21-031			HOUSING-OTHER					
21-031			REV FROM USE OF MONEY & PROP					
21-031		40430	INTEREST	63,746	48,035	30,000	30,000	13
21-031			TOTAL REV FROM USE OF MONEY & PROP	63,746	48,035	30,000	30,000	
21-031			MISC. REVENUES					
21-031		42384	OTHER REVENUE		2,019			13
21-031			TOTAL MISC. REVENUES	0	2,019	0	0	
21-031			TOTAL HOUSING-OTHER	63,746	50,054	30,000	30,000	
21-125			PARK DED-APTOS I-02					
21-125			CHARGES FOR SERVICES					
21-125		42204	PARK DEDICATION FEES	13,000	15,000	15,000	15,000	19
21-125			TOTAL CHARGES FOR SERVICES	13,000	15,000	15,000	15,000	
21-125			TOTAL PARK DED-APTOS I-02	13,000	15,000	15,000	15,000	
21-130			PARK DED-LIVE OAK I-03					
21-130			CHARGES FOR SERVICES					
21-130		42204	PARK DEDICATION FEES	27,000	45,161	30,000	30,000	19
21-130			TOTAL CHARGES FOR SERVICES	27,000	45,161	30,000	30,000	
21-130			TOTAL PARK DED-LIVE OAK I-03	27,000	45,161	30,000	30,000	
21-135			PARK DED-PAJARO I-04					
21-135			CHARGES FOR SERVICES					
21-135		42204	PARK DEDICATION FEES	8,000	4,000	4,000	4,000	19
21-135			TOTAL CHARGES FOR SERVICES	8,000	4,000	4,000	4,000	
21-135			TOTAL PARK DED-PAJARO I-04	8,000	4,000	4,000	4,000	
21-140			PARK DED-SAN ANDREAS II-05					
21-140			CHARGES FOR SERVICES					
21-140		42204	PARK DEDICATION FEES	4,800	2,400			19
21-140			TOTAL CHARGES FOR SERVICES	4,800	2,400	0	0	

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21-140	TOTAL PARK DED-SAN ANDREAS II-05			4,800	2,400	0	0	
21-145	PARK DED-CARBONERA II-06							
21-145			CHARGES FOR SERVICES					
21-145		42204	PARK DEDICATION FEES	10,277	1,600	8,000	8,000	19
21-145			TOTAL CHARGES FOR SERVICES	10,277	1,600	8,000	8,000	
21-145	TOTAL PARK DED-CARBONERA II-06			10,277	1,600	8,000	8,000	
21-150	PARK DED-SOQUEL II-07							
21-150			CHARGES FOR SERVICES					
21-150		42204	PARK DEDICATION FEES	24,800	5,600	10,000	10,000	19
21-150			TOTAL CHARGES FOR SERVICES	24,800	5,600	10,000	10,000	
21-150	TOTAL PARK DED-SOQUEL II-07			24,800	5,600	10,000	10,000	
21-155	PARK DED-SAN LORENZO II-08							
21-155			CHARGES FOR SERVICES					
21-155		42204	PARK DEDICATION FEES	19,564	6,836	5,000	5,000	19
21-155			TOTAL CHARGES FOR SERVICES	19,564	6,836	5,000	5,000	
21-155	TOTAL PARK DED-SAN LORENZO II-08			19,564	6,836	5,000	5,000	
21-160	PARK DED-APTOS HILLS III-09							
21-160			CHARGES FOR SERVICES					
21-160		42204	PARK DEDICATION FEES	5,202	6,000	6,000	6,000	19
21-160			TOTAL CHARGES FOR SERVICES	5,202	6,000	6,000	6,000	
21-160	TOTAL PARK DED-APTOS HILLS III-09			5,202	6,000	6,000	6,000	
21-165	PARK DED-SKYLINE III-10							
21-165			CHARGES FOR SERVICES					
21-165		42204	PARK DEDICATION FEES	2,312	2,000	2,000	2,000	19
21-165			TOTAL CHARGES FOR SERVICES	2,312	2,000	2,000	2,000	
21-165	TOTAL PARK DED-SKYLINE III-10			2,312	2,000	2,000	2,000	
21-170	PARK DED-SUMMIT III-11							
21-170			CHARGES FOR SERVICES					
21-170		42204	PARK DEDICATION FEES	8,092	5,300	5,300	5,300	19
21-170			TOTAL CHARGES FOR SERVICES	8,092	5,300	5,300	5,300	
21-170	TOTAL PARK DED-SUMMIT III-11			8,092	5,300	5,300	5,300	
21-175	PARK DED-EUREKA III-12							
21-175			CHARGES FOR SERVICES					
21-175		42204	PARK DEDICATION FEES	4,624	4,624	3,000	3,000	19
21-175			TOTAL CHARGES FOR SERVICES	4,624	4,624	3,000	3,000	
21-175	TOTAL PARK DED-EUREKA III-12			4,624	4,624	3,000	3,000	
21-185	PARK DED-BONNY DOON III-14							
21-185			CHARGES FOR SERVICES					
21-185		42204	PARK DEDICATION FEES	1,156	2,312			19
21-185			TOTAL CHARGES FOR SERVICES	1,156	2,312	0	0	
21-185	TOTAL PARK DED-BONNY DOON III-14			1,156	2,312	0	0	
21-190	PARK DED-SALSIPUEDES III-15							
21-190			CHARGES FOR SERVICES					
21-190		42204	PARK DEDICATION FEES	1,156				19
21-190			TOTAL CHARGES FOR SERVICES	1,156	0	0	0	
21-190	TOTAL PARK DED-SALSIPUEDES III-15			1,156	0	0	0	
21-195	PARK DED-ALBA REC							
21-195			REV FROM USE OF MONEY & PROP					
21-195		40430	INTEREST	10	12	10	10	19
21-195			TOTAL REV FROM USE OF MONEY & PROP	10	12	10	10	
21-195	TOTAL PARK DED-ALBA REC			10	12	10	10	
21-200	PARK DED-BOULDER CREEK REC							
21-200			REV FROM USE OF MONEY & PROP					
21-200		40430	INTEREST	301	340	340	340	19
21-200			TOTAL REV FROM USE OF MONEY & PROP	301	340	340	340	
21-200	TOTAL PARK DED-BOULDER CREEK REC			301	340	340	340	

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21-205	PARK DED-LA SELVA REC							
21-205			REV FROM USE OF MONEY & PROP					
21-205		40430	INTEREST	40	135	135	135	19
21-205			TOTAL REV FROM USE OF MONEY & PROP	40	135	135	135	
21-205			CHARGES FOR SERVICES					
21-205		42204	PARK DEDICATION FEES	6,000				19
21-205			TOTAL CHARGES FOR SERVICES	6,000	0	0	0	
21-205			TOTAL PARK DED-LA SELVA REC	6,040	135	135	135	
21-210	PARK DED-OPAL REC							
21-210			REV FROM USE OF MONEY & PROP					
21-210		40430	INTEREST	359	430	430	430	19
21-210			TOTAL REV FROM USE OF MONEY & PROP	359	430	430	430	
21-210			CHARGES FOR SERVICES					
21-210		42204	PARK DEDICATION FEES	1,000	1,000			19
21-210			TOTAL CHARGES FOR SERVICES	1,000	1,000	0	0	
21-210			TOTAL PARK DED-OPAL REC	1,359	1,430	430	430	
21-215	PARK DED-CERTS RESERVE							
21-215			REV FROM USE OF MONEY & PROP					
21-215		40430	INTEREST	237	270	270	270	19
21-215			TOTAL REV FROM USE OF MONEY & PROP	237	270	270	270	
21-215			TOTAL PARK DED-CERTS RESERVE	237	270	270	270	
21-216	PARK DED-FUND INTEREST							
21-216			REV FROM USE OF MONEY & PROP					
21-216		40430	INTEREST	38,363	40,285	34,205	34,205	19
21-216			TOTAL REV FROM USE OF MONEY & PROP	38,363	40,285	34,205	34,205	
21-216			TOTAL PARK DED-FUND INTEREST	38,363	40,285	34,205	34,205	
21-220	TRANSPORTATION							
21-220			REV FROM USE OF MONEY & PROP					
21-220		40430	INTEREST	829	6,951			60
21-220			TOTAL REV FROM USE OF MONEY & PROP	829	6,951	0	0	
21-220			CHARGES FOR SERVICES					
21-220		41582	OTHER ROAD & STREET SERVICES	415,359	175,000	175,000	175,000	60
21-220			TOTAL CHARGES FOR SERVICES	415,359	175,000	175,000	175,000	
21-220			TOTAL TRANSPORTATION	416,188	181,951	175,000	175,000	
21-225	FISH AND GAME							
21-225			FINES, FORFEITURES & ASSMNTS					
21-225		40384	FISH & GAME FINES - F&G 13003	3,932	4,000	4,000	4,000	13
21-225		40418	JUDGMENTS & DAMAGES	5,250	4,000	4,000	4,000	13
21-225			TOTAL FINES, FORFEITURES & ASSMNTS	9,182	8,000	8,000	8,000	
21-225			REV FROM USE OF MONEY & PROP					
21-225		40430	INTEREST	354	500	300	300	13
21-225			TOTAL REV FROM USE OF MONEY & PROP	354	500	300	300	
21-225			OTHER FINANCING SOURCES					
21-225		42462	OPERATING TRANSFER IN		849			13
21-225			TOTAL OTHER FINANCING SOURCES	0	849	0	0	
21-225			TOTAL FISH AND GAME	9,536	9,349	8,300	8,300	
21-300	ART IN PUBLIC PLACES							
21-300			REV FROM USE OF MONEY & PROP					
21-300		40430	INTEREST	4,969	5,050	5,200	5,200	13
21-300			TOTAL REV FROM USE OF MONEY & PROP	4,969	5,050	5,200	5,200	
21-300			CHARGES FOR SERVICES					
21-300		42075	CHARGES FOR SERV-MEMO	5,000	500			13
21-300			TOTAL CHARGES FOR SERVICES	5,000	500	0	0	
21-300			MISC. REVENUES					
21-300		42367	CONTRIBUTIONS FROM OTHER FUNDS	10,000	52,450	13,500	13,500	13
21-300			TOTAL MISC. REVENUES	10,000	52,450	13,500	13,500	

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21-300			OTHER FINANCING SOURCES					
21-300		42462	OPERATING TRANSFER IN	18,000				13
21-300			TOTAL OTHER FINANCING SOURCES	18,000	0	0	0	
21-300			TOTAL ART IN PUBLIC PLACES	37,969	58,000	18,700	18,700	
21-310			STATE PARK BONDS					
21-310			INTERGOVERNMENTAL REVENUES					
21-310		40544	ST-HOUSING & COMMUNITY DEV	204,871				19
21-310		40864	ST-DEPT OF PARKS & REC	98,000	898,593			19
21-310		41155	AID FROM OTHER GOV AGENCIES		254,616	1,245,083	1,245,083	19
21-310			TOTAL INTERGOVERNMENTAL REVENUES	302,871	1,153,209	1,245,083	1,245,083	
21-310			TOTAL STATE PARK BONDS	302,871	1,153,209	1,245,083	1,245,083	
21			TOTAL SPECIAL REVENUE -COUNTY	3,053,363	3,045,054	3,471,488	3,471,488	
25			SPECIAL REVENUE -ROAD FUND					
25-000			TAXES					
25-000		40186	MEAS D 1/2 CENT-SALES TAX	3,243,303	2,951,709	2,714,602	2,714,602	60
25-000			TOTAL TAXES	3,243,303	2,951,709	2,714,602	2,714,602	
25-000			REV FROM USE OF MONEY & PROP					
25-000		40430	INTEREST	-280,478	-214,082	-125,000	-125,000	60
25-000		40440	RENTS & CONCESSIONS	5,844	48,044	44,000	44,000	60
25-000			TOTAL REV FROM USE OF MONEY & PROP	-274,634	-166,038	-81,000	-81,000	
25-000			INTERGOVERNMENTAL REVENUES					
25-000		40458	ST-HIGHWAY USER TAX-SEC 2103	884,749	2,197,210	2,346,107	2,346,107	60
25-000		40460	ST-HIGHWAY USER TAX-SEC 2104	2,642,639	2,636,641	2,768,167	2,768,167	60
25-000		40462	ST-HIGHWAY USER TAX-SEC 2106	624,480	626,494	657,269	657,269	60
25-000		40464	ST HWY TX-SEC 2105(A)/PROP 111	1,453,506	1,437,533	1,507,066	1,507,066	60
25-000		40465	ST HWY TX- SB1 2017	4,590,496	3,353,119	6,810,539	6,810,539	60
25-000		40761	ST-RSTPX RG SRF TRNSP PRG EXCH	2,110,983	295,080	4,343,548	4,343,548	60
25-000		40810	ST-NATURAL DISASTER ASSISTANCE	2,159,010	1,114,497	1,819,687	1,819,687	60
25-000		40866	ST-EXCHANGE FUNDS FAS/FAU	324,813	324,813	324,813	324,813	60
25-000		40887	ST-TRAN CNGSTN IMPRVMT-PROP 42	298,735				60
25-000		40894	ST-OTHER	551,111	37,169	2,582,000	2,582,000	60
25-000		41044	FED-FAS/FAU EMERGENCY RELIEF	8,601,581	4,099,738	13,181,054	13,181,054	60
25-000		41050	FED-HAZARD ELIMINATION SAFETY	1,955,110	500,216	1,525,750	1,525,750	60
25-000		41093	FED-FEMA	3,770,642	2,546,761	3,964,800	3,964,800	60
25-000		41094	FED-HBRR	2,566,756	1,690,838	2,343,000	2,343,000	60
25-000		41096	FED-OTHER	39,995				60
25-000			TOTAL INTERGOVERNMENTAL REVENUES	32,574,606	20,860,109	44,173,800	44,173,800	
25-000			CHARGES FOR SERVICES					
25-000		41570	ENCROACHMENT FEES	395,558	315,000	315,000	315,000	60
25-000		41582	OTHER ROAD & STREET SERVICES	860,405	139,914	591,000	591,000	60
25-000		41584	STREET SIGN CONSTRUCTION	1,877		2,500	2,500	60
25-000		41847	OTHER WASTE HAULER PAYMENTS	913,326	1,453,725	1,400,000	1,400,000	60
25-000			TOTAL CHARGES FOR SERVICES	2,171,166	1,908,639	2,308,500	2,308,500	
25-000			MISC. REVENUES					
25-000		42375	INSURANCE PROCEEDS	1,146,382	883,630	120,000	120,000	60
25-000		42384	OTHER REVENUE	546,216	173,877	214,750	214,750	60
25-000			TOTAL MISC. REVENUES	1,692,598	1,057,507	334,750	334,750	
25-000			OTHER FINANCING SOURCES					
25-000		42462	OPERATING TRANSFER IN	660,160	7,116,072			60
25-000			TOTAL OTHER FINANCING SOURCES	660,160	7,116,072	0	0	
25			TOTAL SPECIAL REVENUE -ROAD FUND	40,067,199	33,727,998	49,450,652	49,450,652	

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26	SPECIAL REVENUE - LESS THAN CTY							
26-100	LIBRARY							
26-100		TAXES						
26-100	40100	PROPERTY TAX-CURRENT SEC-GEN		6,413,496	6,684,993	6,918,968	6,918,968	13
26-100	40106	RESIDUAL DISTRIBUTION		1,211	277			13
26-100	40110	PROPERTY TAX-CURRENT UNSEC-GEN		129,542	132,252	125,639	125,639	13
26-100	40130	PROPERTY TAX-PRIOR UNSEC-GEN		11,168	12,898	12,898	12,898	13
26-100	40150	SUPP PROP TAX-CURRENT SEC		149,490	67,445	80,000	80,000	13
26-100	40151	SUPP PROP TAX-CURRENT UNSEC		6,621	1,162	1,000	1,000	13
26-100	40160	SUPP PROP TAX-PRIOR SEC		2,642	6,200	3,000	3,000	13
26-100	40161	SUPP PROP TAX-PRIOR UNSEC		1,645	2,547	1,500	1,500	13
26-100	40197	IN-LIEU TAXES OTHER		2,026	1,000	1,000	1,000	13
26-100		TOTAL TAXES		6,717,841	6,908,774	7,144,005	7,144,005	
26-100		FINES, FORFEITURES & ASSMNTS						
26-100	44142	PENALTIES FOR DELINQUENT TAXES		387	835	500	500	13
26-100	44143	REDMPTN PNLTIES FOR DELINQ TXS		603	696	500	500	13
26-100		TOTAL FINES, FORFEITURES & ASSMNTS		990	1,531	1,000	1,000	
26-100		INTERGOVERNMENTAL REVENUES						
26-100	40830	ST-HOMEOWNERS' PROP TAX RELIEF		37,935	37,912	38,000	38,000	13
26-100	40852	ST-OTHR TAX RELIEF SUBVENTIONS		4,972	1,742	2,000	2,000	13
26-100	41162	RDA PASS-THROUGHS		77,137	75,076	50,000	50,000	13
26-100		TOTAL INTERGOVERNMENTAL REVENUES		120,044	114,730	90,000	90,000	
26-100	TOTAL LIBRARY			6,838,875	7,025,035	7,235,005	7,235,005	
26-105	COUNTY FIRE DEPT							
26-105		TAXES						
26-105	40100	PROPERTY TAX-CURRENT SEC-GEN		2,286,483	2,384,864	2,432,561	2,432,561	30
26-105	40110	PROPERTY TAX-CURRENT UNSEC-GEN		46,225	46,887	47,825	47,825	30
26-105	40130	PROPERTY TAX-PRIOR UNSEC-GEN		3,969	4,006	4,100	4,100	30
26-105	40150	SUPP PROP TAX-CURRENT SEC		53,047	20,207	34,028	34,028	30
26-105	40151	SUPP PROP TAX-CURRENT UNSEC		2,345	300			30
26-105	40160	SUPP PROP TAX-PRIOR SEC		935	2,139	1,587	1,587	30
26-105	40161	SUPP PROP TAX-PRIOR UNSEC		582	848	747	747	30
26-105	40197	IN-LIEU TAXES OTHER		699				30
26-105		TOTAL TAXES		2,394,285	2,459,251	2,520,848	2,520,848	
26-105		FINES, FORFEITURES & ASSMNTS						
26-105	44142	PENALTIES FOR DELINQUENT TAXES		137	287			30
26-105	44143	REDMPTN PNLTIES FOR DELINQ TXS		213	240			30
26-105		TOTAL FINES, FORFEITURES & ASSMNTS		350	527	0	0	
26-105		REV FROM USE OF MONEY & PROP						
26-105	40430	INTEREST		122,555	139,288	130,669	130,669	30
26-105		TOTAL REV FROM USE OF MONEY & PROP		122,555	139,288	130,669	130,669	
26-105		INTERGOVERNMENTAL REVENUES						
26-105	40495	ST AID-PROP 172 FR FD72406		87,814	92,788	92,788	92,788	30
26-105	40830	ST-HOMEOWNERS' PROP TAX RELIEF		13,532	13,472	13,741	13,741	30
26-105	40852	ST-OTHR TAX RELIEF SUBVENTIONS		2,005	351	702	702	30
26-105	41095	FED-MISC GRANTS		19,491	600,000	20,000	20,000	30
26-105		TOTAL INTERGOVERNMENTAL REVENUES		122,842	706,611	127,231	127,231	
26-105		CHARGES FOR SERVICES						
26-105	41304	INSPECTION CHARGES		36,811	50,150	50,150	50,150	30
26-105	41576	PERMIT PROCESSING FEES		34,193	77,562	77,562	77,562	30
26-105	41618	OTHER ENVIRONMENTAL SERVICES		72,000	87,916	102,000	102,000	30
26-105	42022	COST RECOVERY-OTHER		174,942	45,273	60,000	60,000	30
26-105	42030	FIRE PROTECTION SERVICES		1,195,678	1,242,957	2,814,035	2,814,035	30
26-105	42042	MANAGEMENT SERVICES			10,000			30
26-105	42047	OTHER CHARGES CURRENT SERVICES		467				30
26-105		TOTAL CHARGES FOR SERVICES		1,514,091	1,513,858	3,103,747	3,103,747	

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26-105			MISC. REVENUES					
26-105		42375	INSURANCE PROCEEDS	11,034	2,223			30
26-105		42380	NSF CHECKS	-330	-390			30
26-105			TOTAL MISC. REVENUES	10,704	1,833	0	0	
26-105			OTHER FINANCING SOURCES					
26-105		42462	OPERATING TRANSFER IN	3,776				30
26-105			TOTAL OTHER FINANCING SOURCES	3,776	0	0	0	
26-105			TOTAL COUNTY FIRE DEPT	4,168,603	4,821,368	5,882,495	5,882,495	
26			TOTAL SPECIAL REVENUE -LESS THAN	11,007,478	11,846,403	13,117,500	13,117,500	
			TOTAL ALL FUNDS	566,007,659	612,003,419	649,783,480	649,783,480	
26-105			TOTAL INTERGOVERNMENTAL REVENUES	101,696	121,394	102,788	102,788	
26-105			CHARGES FOR SERVICES					
26-105		41304	INSPECTION CHARGES	35,689	17,180	17,867	17,867	30
26-105		41576	PERMIT PROCESSING FEES	15,498	45,963	47,802	47,802	30
26-105		41618	OTHER ENVIRONMENTAL SERVICES	68,454	69,232	72,000	72,000	30
26-105		42022	COST RECOVERY-OTHER	71,540	256,068	60,000	60,000	30
26-105		42030	FIRE PROTECTION SERVICES	1,154,585	1,121,711	1,195,678	1,195,678	30
26-105		42034	INSURANCE PREMIUM CHARGES-OTH	98				30
26-105		42042	MANAGEMENT SERVICES	10,000	10,000	10,000	10,000	30
26-105			TOTAL CHARGES FOR SERVICES	1,355,864	1,520,154	1,403,347	1,403,347	
26-105			MISC. REVENUES					
26-105		42375	INSURANCE PROCEEDS	6,697				30
26-105		42384	OTHER REVENUE	45				30
26-105		42390	UNCLAIMED MONEY-ESCHEATED	15				30
26-105			TOTAL MISC. REVENUES	6,757	0	0	0	
26-105			OTHER FINANCING SOURCES					
26-105		42450	SLS OF FIXED ASSETS-NONTAXABLE	6,450				30
26-105			TOTAL OTHER FINANCING SOURCES	6,450	0	0	0	
26-105			TOTAL COUNTY FIRE DEPT	3,632,599	3,886,307	3,818,105	3,818,105	
26			TOTAL SPECIAL REVENUE -LESS THAN CTY	9,715,018	10,262,435	10,393,395	10,393,395	
			TOTAL ALL FUNDS	485,945,181	559,743,562	574,855,671	574,855,671	

SCHEDULE 7

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
JANUARY 2010 EDITION, REVISION #1

SCHEDULE 7

COUNTY OF SANTA CRUZ
SUMMARY OF FINANCING USES BY FUNCTION AND FUND
GOVERNMENTAL FUNDS
FISCAL YEAR 2020-21

Description	Actual 2018-19	2019-20 Actual [] Estimated [x]	Requested 2020-21	Recommended 2020-21
SUMMARIZATION BY FUNCTION				
GENERAL GOVERNMENT	39,697,498	50,530,723	42,496,283	42,496,283
PUBLIC PROTECTION	161,020,007	179,373,758	185,838,728	185,838,728
PUBLIC WAYS AND FACILITIES	33,109,023	31,550,168	52,086,506	52,086,506
HEALTH AND SANITATION	157,752,292	183,169,150	197,026,041	197,026,041
PUBLIC ASSISTANCE	134,246,931	148,712,950	164,455,211	164,455,211
EDUCATION	6,716,011	7,119,675	8,137,061	8,137,061
RECREATION AND CULTURAL SERVIC	8,769,679	10,660,592	10,180,864	10,180,864
DEBT SERVICES	7,137,870	6,765,530	7,253,211	7,253,211
TOTAL FINANCING USES BY FUNCTION	548,449,311	617,882,546	667,473,905	667,473,905
APPROPRIATIONS FOR CONTINGENCIES				
GENERAL FUND				3,422,455
COUNTY FIRE DEPT				200,000
TOTAL APPROPRIATIONS FOR CONTINGENCIES	0	0	0	3,622,455
SUBTOTAL FINANCING USES	548,449,311	617,882,546	667,473,905	671,096,360
PROVISIONS FOR OBLIGATED FUND BALANCES				
GENERAL FUND				400,000
SPECIAL REVENUE - ROAD FUND				2,995,084
COUNTY FIRE DEPT				3,793,777
TOTAL OBLIGATED FUND BALANCES	0	0	0	7,188,861
TOTAL OBLIGATED FUND BALANCES	0	0	0	6,621,302
TOTAL FINANCING USES	491,710,122	554,744,085	594,597,416	604,630,715

SCHEDULE 7

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
JANUARY 2010 EDITION, REVISION #1

SCHEDULE 7

COUNTY OF SANTA CRUZ
SUMMARY OF FINANCING USES BY FUNCTION AND FUND
GOVERNMENTAL FUNDS
FISCAL YEAR 2020-21

Description	Actual 2018-19	2019-20 Actual [] Estimated [x]	Requested 2020-21	Recommended 2020-21
SUMMARIZATION BY FUND				
GENERAL FUND	501,390,243	568,799,751	584,436,965	588,259,420
HOUSING	9,200	200,000	1,066,705	1,066,705
HOUSING CDBG	6,153	30,178	30,042	30,042
HOUSING-SUBDIV IN-LIEU	7,780	241,680	2,660,261	2,660,261
HOUSING-PALOMA DEL MAR	16,600	13,800	13,400	13,400
HOUSING-ST HOME GRANT FD	233,380		164,500	164,500
HOUSING-LMIH ASSET FUND HSC SE	1,109,022	3,485,049	7,934,050	7,934,050
HOUSING-OTHER	2,279,912	274,564	1,981,055	1,981,055
PARK DED-LA SELVA I-01			36,107	36,107
PARK DED-APTOS I-02	740	238,537	254,061	254,061
PARK DED-LIVE OAK I-03	33,410	120,473	118,370	118,370
PARK DED-PAJARO I-04	39,720	17,448	62,240	62,240
PARK DED-SAN ANDREAS II-05			12,488	12,488
PARK DED-CARBONERA II-06			164,386	164,386
PARK DED-SOQUEL II-07	16,479	86,216	248,524	248,524
PARK DED-SAN LORENZO II-08	11,999	20,565	6,836	6,836
PARK DED-APTOS HILLS III-09		26,835	98,722	98,722
PARK DED-SKYLINE III-10			107,093	107,093
PARK DED-SUMMIT III-11			135,793	135,793
PARK DED-EUREKA III-12	17,805		134,292	134,292
PARK DED-NORTH COAST III-13			5,809	5,809
PARK DED-BONNY DOON III-14			72,477	72,477
PARK DED-SALSIPUEDES III-15			82,449	82,449
PARK DED-ALBA REC			527	527
PARK DED-BOULDER CREEK REC			15,906	15,906
PARK DED-LA SELVA REC			6,359	6,359
PARK DED-OPAL REC			20,212	20,212
PARK DED-CERTS RESERVE			12,489	12,489
PARK DED-FUND INTEREST	38,893	53,752	40,595	40,595
TRANSPORTATION	221,671	197,601	538,876	538,876
FISH AND GAME	130	15,000	18,000	18,000
ART IN PUBLIC PLACES	26,961	207,150	33,500	33,500
STATE PARK BONDS	303,870	1,153,209	1,245,083	1,245,083
SPECIAL REVENUE - ROAD FUND	32,677,954	31,147,567	51,332,630	54,327,714
LIBRARY	6,580,677	6,972,387	7,989,275	7,989,275
COUNTY FIRE DEPT	3,426,712	4,580,784	6,393,828	10,387,605
TOTAL FINANCING USES	548,449,311	617,882,546	667,473,905	678,285,221

SCHEDULE 8

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY, AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2020-21

Function, Activity, and Budget Unit		2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Fund
GENERAL GOVERNMENT						
LEGISLATIVE & ADMINISTRATIVE						
15	BOARD OF SUPERVISORS	2,854,327	2,968,229	3,139,873	3,139,873	10-000
18	COUNTY ADMINISTRATIVE OFFICE	6,976,575	15,000,992	7,949,613	7,949,613	10-000
	TOTAL LEGISLATIVE & ADMINISTRATIVE	9,830,902	17,969,221	11,089,486	11,089,486	
FINANCE						
09	ASSESSOR	3,137,867	3,923,469	4,063,367	4,063,367	10-000
12	AUDITOR CONTROLR-TREAS-TAX COL	5,018,739	5,643,051	6,788,894	6,788,894	10-000
1312	REVENUE - GENERAL FUND	-117,045	362,220	-3,093,571	-3,093,571	10-000
33	GENERAL SERVICES	317,758	316,583	261,521	261,521	10-000
	TOTAL FINANCE	8,357,319	10,245,323	8,020,211	8,020,211	
COUNSEL						
24	COUNTY COUNSEL	2,994,017	2,345,339	3,398,800	3,398,800	10-000
	TOTAL COUNSEL	2,994,017	2,345,339	3,398,800	3,398,800	
PERSONNEL						
51	PERSONNEL	2,910,308	3,072,228	3,514,431	3,514,431	10-000
	TOTAL PERSONNEL	2,910,308	3,072,228	3,514,431	3,514,431	
ELECTIONS						
21	COUNTY CLERK	3,067,784	3,492,308	3,575,583	3,575,583	10-000
	TOTAL ELECTIONS	3,067,784	3,492,308	3,575,583	3,575,583	
COMMUNICATIONS						
30	EMERGENCY SERVICES	1,638,130	2,132,040	2,181,224	2,181,224	10-000
43	TECHNICAL RADIO SERVICE 2006	1,082,198	419,752	570,725	570,725	10-000
	TOTAL COMMUNICATIONS	2,720,328	2,551,792	2,751,949	2,751,949	
PROP MGMT						
6020	PUBLIC WORKS - ROADS	343,964	271,134	144,138	144,138	10-000
	TOTAL PROP MGMT	343,964	271,134	144,138	144,138	
PLANT ACQUISITION						
19	GENERAL FUND	3,453,197	3,230,302	800,008	800,008	10-000
19	PARK DED-LA SELVA I-01			36,107	36,107	21-120
19	PARK DED-APTOS I-02	740	238,537	254,061	254,061	21-125
19	PARK DED-LIVE OAK I-03	33,410	120,473	118,370	118,370	21-130
19	PARK DED-PAJARO I-04	39,720	17,448	62,240	62,240	21-135
19	PARK DED-SAN ANDREAS II-05			12,488	12,488	21-140
19	PARK DED-CARBONERA II-06			164,386	164,386	21-145
19	PARK DED-SOQUEL II-07	16,479	86,216	248,524	248,524	21-150
19	PARK DED-SAN LORENZO II-08	11,999	20,565	6,836	6,836	21-155
19	PARK DED-APTOS HILLS III-09		26,835	98,722	98,722	21-160
19	PARK DED-SKYLINE III-10			107,093	107,093	21-165
19	PARK DED-SUMMIT III-11			135,793	135,793	21-170
19	PARK DED-EUREKA III-12	17,805		134,292	134,292	21-175
19	PARK DED-NORTH COAST III-13			5,809	5,809	21-180
19	PARK DED-BONNY DOON III-14			72,477	72,477	21-185
19	PARK DED-SALSIPUEDES III-15			82,449	82,449	21-190

SCHEDULE 8

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY, AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2020-21

Function, Activity, and Budget Unit		2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Fund
19	PARK DED-ALBA REC			527	527	21-195
19	PARK DED-BOULDER CREEK REC			15,906	15,906	21-200
19	PARK DED-LA SELVA REC			6,359	6,359	21-205
19	PARK DED-OPAL REC			20,212	20,212	21-210
19	PARK DED-CERTS RESERVE			12,489	12,489	21-215
19	PARK DED-FUND INTEREST	38,893	53,752	40,595	40,595	21-216
19	STATE PARK BONDS	303,870	1,153,209	1,245,083	1,245,083	21-310
	TOTAL PLANT ACQUISITION	3,916,113	4,947,337	3,680,826	3,680,826	
OTHER GENERAL						
33	GENERAL SERVICES	3,291,316	2,925,660	3,725,191	3,725,191	10-000
51	PERSONNEL	1,709,149	1,893,546	1,883,420	1,883,420	10-000
6020	PUBLIC WORKS - ROADS	71,160	188,560	93,427	93,427	10-000
6050	PUBLIC WORKS - ENGINEERING	78,408	197,000	164,000	164,000	10-000
	TOTAL OTHER GENERAL	5,150,033	5,204,266	5,866,038	5,866,038	
JUDICIAL						
21	COUNTY CLERK	406,730	431,275	454,821	454,821	10-000
	TOTAL JUDICIAL	406,730	431,275	454,821	454,821	
	TOTAL GENERAL GOVERNMENT	39,697,498	50,530,723	42,496,283	42,496,283	
PUBLIC PROTECTION						
JUDICIAL						
25	CHILD SUPPORT SERVICES DEPT	6,122,623	6,849,297	6,844,612	6,844,612	10-000
27	DISTRICT ATTORNEY/PUBLIC ADMIN	18,302,482	20,433,383	21,292,595	21,292,595	10-000
35	GRAND JURY	47,181	55,913	51,101	51,101	10-000
45	CO/GF-COURTS	1,895,372	2,008,163	2,008,163	2,008,163	10-000
59	PUBLIC DEFENDER	11,518,796	12,602,160	12,680,132	12,680,132	10-000
	TOTAL JUDICIAL	37,886,454	41,948,916	42,876,603	42,876,603	
POLICE PROTECTION						
66	SHERIFF-CORONER	40,237,033	45,444,541	46,829,048	46,829,048	10-000
	TOTAL POLICE PROTECTION	40,237,033	45,444,541	46,829,048	46,829,048	
DETENTION & CORRECTION						
57	PROBATION	22,951,675	26,664,525	28,456,798	28,456,798	10-000
66	SHERIFF-CORONER	36,472,954	40,506,872	41,122,466	41,122,466	10-000
	TOTAL DETENTION & CORRECTION	59,424,629	67,171,397	69,579,264	69,579,264	
FIRE PROTECTION						
30	EMERGENCY SERVICES	3,426,712	4,580,784	6,593,828	6,593,828	26-105
	TOTAL FIRE PROTECTION	3,426,712	4,580,784	6,593,828	6,593,828	
PROTECT INSPECTION						
03	AGRICULTURAL COMMISSIONER & WT	2,676,855	2,791,602	2,681,962	2,681,962	10-000
6020	PUBLIC WORKS - ROADS	4,475	260,500	200,000	200,000	10-000
	TOTAL PROTECT INSPECTION	2,681,330	3,052,102	2,881,962	2,881,962	
OTHER PROTECTION						
1318	GF TO ANIMAL SHELTER	1,568,125	1,684,432	1,684,432	1,684,432	10-000

SCHEDULE 8

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY, AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2020-21

Function, Activity, and Budget Unit		2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Fund
1318	AMBAG	33,046	32,807	32,807	32,807	10-000
1318	CAO-LAFCO	128,800	133,933	133,933	133,933	10-000
1354	FISH AND GAME	130	15,000	18,000	18,000	21-225
23	COUNTY RECORDER	1,719,208	1,401,113	1,551,182	1,551,182	10-000
30	EMERGENCY SERVICES	607,966	642,131	578,161	578,161	10-000
54	PLANNING	13,306,574	13,266,602	13,279,508	13,279,508	10-000
TOTAL OTHER PROTECTION		17,363,849	17,176,018	17,278,023	17,278,023	
TOTAL PUBLIC PROTECTION		161,020,007	179,373,758	186,038,728	186,038,728	
PUBLIC WAYS AND FACILITIES						
PUBLIC WAYS						
6020	PUBLIC WORKS - ROADS	221,671	197,601	538,876	538,876	21-220
6020	PUBLIC WORKS - ROADS	32,677,954	31,147,567	51,332,630	51,332,630	25-000
TOTAL PUBLIC WAYS		32,899,625	31,345,168	51,871,506	51,871,506	
PARKING FACILITIES						
6020	PUBLIC WORKS - ROADS	209,398	205,000	215,000	215,000	10-000
TOTAL PARKING FACILITIES		209,398	205,000	215,000	215,000	
TOTAL PUBLIC WAYS AND FACILITIES		33,109,023	31,550,168	52,086,506	52,086,506	
HEALTH AND SANITATION						
HEALTH						
03	AGRICULTURAL COMMISSIONER & WT	1,590,866	1,559,250	1,781,333	1,781,333	10-000
1318	AIR POLLUTION	57,714	62,849	62,849	62,849	10-000
36	HEALTH SERVICES AGENCY	156,103,712	181,547,051	195,181,859	195,181,859	10-000
TOTAL HEALTH		157,752,292	183,169,150	197,026,041	197,026,041	
TOTAL HEALTH AND SANITATION		157,752,292	183,169,150	197,026,041	197,026,041	
PUBLIC ASSISTANCE						
ADMINISTRATION						
39	HUMAN SERVICES DEPT	96,438,511	106,122,387	109,020,537	109,020,537	10-000
TOTAL ADMINISTRATION		96,438,511	106,122,387	109,020,537	109,020,537	
AID PROGRAMS						
39	HUMAN SERVICES DEPT	33,013,254	36,294,079	39,596,498	39,596,498	10-000
TOTAL AID PROGRAMS		33,013,254	36,294,079	39,596,498	39,596,498	
GENERAL RELIEF						
39	HUMAN SERVICES DEPT	438,169	1,145,282	1,078,239	1,078,239	10-000
66	SHERIFF-CORONER	24,980	25,000	42,000	42,000	10-000
TOTAL GENERAL RELIEF		463,149	1,170,282	1,120,239	1,120,239	
CARE OF COURT WARDS						
57	PROBATION	150,110	269,375	269,375	269,375	10-000
TOTAL CARE OF COURT WARDS		150,110	269,375	269,375	269,375	

SCHEDULE 8

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY, AND BUDGET UNIT GOVERNMENTAL FUNDS FISCAL YEAR 2020-21

Function, Activity, and Budget Unit		2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Fund
VETERANS SERVICES						
39	HUMAN SERVICES DEPT	519,860	611,556	598,549	598,549	10-000
	TOTAL VETERANS SERVICES	519,860	611,556	598,549	598,549	
OTHER ASSISTANCE						
1354	CO HOUSING PROG - CDBG	8,500	200,000	54,254	54,254	21-025
1354	HOUSING-BEGIN GRANT 11 & REUSE			143,378	143,378	21-025
1354	CAL HOME RE-USE FUND	700		869,073	869,073	21-025
1354	HSNG-LMIH ASSET FND HSC34176D	1,109,022	3,485,049	7,934,050	7,934,050	21-030
1354	HOUSING-OTHER	2,279,912	274,564	1,981,055	1,981,055	21-031
1361	HOUSING - CDBG 21-026	6,153	30,178	30,042	30,042	21-026
1361	HOUSING-AFFORDABLE IMPACT FEES	7,780	241,680	2,660,261	2,660,261	21-027
1361	HOUSING - PALOMA DEL MAR	16,600	13,800	13,400	13,400	21-028
1361	HOUSING-ST HOME GRANT-REUSE	-162,473		164,500	164,500	21-029
1361	HOUSING-ST HOME GRANT 2015	219,178				21-029
1361	HOUSING-ST HOME GRANT 2016	176,675				21-029
	TOTAL OTHER ASSISTANCE	3,662,047	4,245,271	13,850,013	13,850,013	
	TOTAL PUBLIC ASSISTANCE	134,246,931	148,712,950	164,455,211	164,455,211	
EDUCATION						
LIBRARY SERVICES						
1318	COUNTY LIBRARY	6,580,677	6,972,387	7,989,275	7,989,275	26-100
	TOTAL LIBRARY SERVICES	6,580,677	6,972,387	7,989,275	7,989,275	
AGRICULTURE EDUCATION						
06	AGRICULTURAL EXTENSION SERVICE	135,334	147,288	147,786	147,786	10-000
	TOTAL AGRICULTURE EDUCATION	135,334	147,288	147,786	147,786	
	TOTAL EDUCATION	6,716,011	7,119,675	8,137,061	8,137,061	
RECREATION AND CULTURAL SERVIC						
REC & CULTURE						
1349	COMMUNITY SERVICES	436,340	438,399	432,650	432,650	10-000
1349	ART IN PUBLIC PLACES	26,961	207,150	33,500	33,500	21-300
49	PARKS, OPEN SPACE & CULTURAL S	8,306,378	10,015,043	9,714,714	9,714,714	10-000
	TOTAL REC & CULTURE	8,769,679	10,660,592	10,180,864	10,180,864	
	TOTAL RECREATION AND CULTURAL SERVIC	8,769,679	10,660,592	10,180,864	10,180,864	
DEBT SERVICES						
RETIREMENT OF LT DEBT						
1312	CERTS ISSUE	6,455,765	6,057,530	6,545,211	6,545,211	10-000
1312	TAX REVENUE ANTICIPATION NOTES	682,105	708,000	708,000	708,000	10-000
	TOTAL RETIREMENT OF LT DEBT	7,137,870	6,765,530	7,253,211	7,253,211	

SCHEDULE 8

DETAIL OF FINANCING USES BY FUNCTION, ACTIVITY, AND BUDGET UNIT
GOVERNMENTAL FUNDS
FISCAL YEAR 2020-21

Function, Activity, and Budget Unit		2018-19 Actual	2019-20 Actual [] Estimated [x]	2020-21 Requested	2020-21 Recommended	Fund
TOTAL DEBT SERVICES		7,137,870	6,765,530	7,253,211	7,253,211	
RESERVES						
CONTINGENCIES						
1313	RESERVES-GENERAL FUND		2,709,320	3,422,455	3,422,455	10-000
TOTAL CONTINGENCIES		0	2,709,320	3,422,455	3,422,455	
TOTAL RESERVES		0	2,709,320	3,422,455	3,422,455	
GRAND TOTAL FINANCING USES BY FUNCTION		548,449,311	620,591,866	671,096,360	671,096,360	
GRAND TOTAL FINANCING USES BY FUNCTION		491,710,122	554,794,085	598,009,413	598,009,413	

SCHEDULE 12

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
JANUARY 2010 EDITION, REVISION #1

SCHEDULE 12

COUNTY OF SANTA CRUZ
SPECIAL DISTRICTS AND OTHER AGENCIES SUMMARY
FISCAL YEAR 2020-21

District Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2020	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
BRD GOV SP DIST PUBLIC PROTECT							
COUNTY FIRE PROTECTION CSA #48	8,362		2,814,785	2,823,147	2,814,785	8,362	2,823,147
EXTENDED POLICE PROTECT CSA #3	0		2,701,221	2,701,221	2,701,221		2,701,221
GRAHAM HILL CSA #57	412,267		48,091	460,358	460,358		460,358
PAJARO STORM DRAIN MAINT DIST	253,486		1,317,379	1,570,865	1,570,865		1,570,865
PAJARO DUNES CSA #4	88,231	1,041,689	1,337,095	2,467,015	2,131,876	335,139	2,467,015
SC FLOOD CONTROL & WTR-ZONE 4(252,619		1,192,415	1,445,034	1,445,034		1,445,034
SC FLOOD CONTROL & WTR-ZONE 5	579,660		783,300	1,362,960	1,362,960		1,362,960
S.C. FLOOD CON & WTR CONS-GEN	569,744		1,154,616	1,724,360	1,724,360		1,724,360
SC FLOOD CONTROL & WTR ZONE 8	211,653		53,400	265,053	265,053		265,053
SC FLOOD CONTROL-ZN 5 EXP CONS	313,623		293,500	607,123	607,123		607,123
SC FLOOD CONTROL & WTR CON-ZN	301,256		78,000	379,256	379,256		379,256
SC FLOOD CONTROL & WTR CON ZN	29,485		4,178,057	4,207,542	4,207,542		4,207,542
SC FLOOD CONTROL & WTR CON ZN	0		77,000	77,000	77,000		77,000
TOTAL BRD GOV SP DIST PUBLIC PROTECT	3,020,386	1,041,689	16,028,859	20,090,934	19,747,433	343,501	20,090,934
BRD GOV SP DIST HEALTH-SANITAT							
MOSQUITO ABATEMENT CSA #53	0	489,116	568,633	1,057,749	720,979	336,770	1,057,749
MOSQUITO ABATEMENT CSA #53-NOR	-9,372	328,754	945,056	1,264,438	1,088,389	176,049	1,264,438
TOTAL BRD GOV SP DIST HEALTH-SANITAT	-9,372	817,870	1,513,689	2,322,187	1,809,368	512,819	2,322,187
BRD GOV SP DIST RECREATION							
PARKS & REC CSA #11	116,396	450,706	2,044,771	2,611,873	2,611,873		2,611,873
TOTAL BRD GOV SP DIST RECREATION	116,396	450,706	2,044,771	2,611,873	2,611,873	0	2,611,873
BRD GOV SP DIST ROADS							
APTOS SEASCAPE CO SERV AREA #3	3,577		79,671	83,248	83,248		83,248
BRAEMOOR CSA #47	0		12,687	12,687	12,687		12,687
CO HWY LIGHTING CSA #9	124,024		1,128,376	1,252,400	1,252,400		1,252,400
CO HWY RESID LIGHT CSA #9 ZN A	1,053,754		578,246	1,632,000	1,632,000		1,632,000
CO CROSSING GUARD CSA #9 ZN B	32,983		11,708	44,691	44,691		44,691
CO ROAD MAINT CSA #9D ZONE 1	3,261		858,506	861,767	861,767		861,767
CO ROAD MAINT CSA #9D ZONE 2	0		1,406,841	1,406,841	1,406,841		1,406,841
CSA #9D ZONE 3	0		406,612	406,612	406,612		406,612
STREETSCAPE CSA #9E	0		38,846	38,846	38,846		38,846
SOQUEL VILLAGE CSA #9F	24,899		107,052	131,951	131,951		131,951
COUNTRY ESTATES CSA #35	0		18,415	18,415	18,415		18,415
EMPIRE ACRES CSA #17	118,236		14,992	133,228	133,228		133,228

SCHEDULE 12

STATE CONTROLLER SCHEDULES
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SCHEDULE 12

COUNTY OF SANTA CRUZ
SPECIAL DISTRICTS AND OTHER AGENCIES SUMMARY
FISCAL YEAR 2020-21

District Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2020	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
BONITA-ENCINO DRIVES CSA #43	0		22,453	22,453	22,453		22,453
FOREST GLEN CSA #36	230,990		222,787	453,777	453,777		453,777
FELTON GROVE CSA 56	0		15,280	15,280	15,280		15,280
GLENWOOD ACRES CSA #30	-7,886	7,886	7,885	7,885	7,885		7,885
HIDDEN VALLEY CSA #26	0		47,678	47,678	47,678		47,678
HOPKINS GULCH CSA #51	13,030		23,948	36,978	36,978		36,978
HUCKLEBERRY WOODS RD CSA #15	171,680		44,011	215,691	215,691		215,691
HUTCHINSON ROAD CSA #13	11,001		146,372	157,373	157,373		157,373
OAKFLAT ROAD CSA 13A	6,201		10,992	17,193	17,193		17,193
KELLY HILL CSA #22	0		267	267	267		267
LARSEN ROAD CSA #34	0		2,208	2,208	2,208		2,208
LOMA PRIETA DRIVE CSA #41	134,876		29,884	164,760	164,760		164,760
LOMOND TERRACE CSA #28	0		39,061	39,061	39,061		39,061
MCGAFFIGAN MILL ROAD CSA #59	0		16,831	16,831	16,831		16,831
OLD RANCH ROAD CSA #23	0		29,973	29,973	29,973		29,973
PINECREST CSA#46	48,804		11,485	60,289	60,289		60,289
PINERIDGE CSA #24	0		22,847	22,847	22,847		22,847
RALSTON WAY CSA #40	11,831		3,864	15,695	15,695		15,695
REDWOOD DRIVE CSA #33	33		45,407	45,440	45,440		45,440
REED STREET CSA #39	0		10	10	10		10
ROBERTS ROAD CSA #37	0		12,187	12,187	12,187		12,187
RIDGE DRIVE CSA # 58	442		46,509	46,951	46,951		46,951
RIVERDALE PARK RD CSA #55	0		17,275	17,275	17,275		17,275
ROBAK DRIVE CSA #16	20		11,788	11,808	11,808		11,808
SUNLIT LANE CSA #42	22,796		6,921	29,717	29,717		29,717
SUNBEAM WOODS CSA #44	0		15,454	15,454	15,454		15,454
VINEYARD CSA #50	204,530		26,276	230,806	230,806		230,806
VIEW CIRCLE CSA #32	21		2,877	2,898	2,898		2,898
VIEWPOINT ROAD CSA #25	60		11,702	11,762	11,762		11,762
UPPER PLEASANT VALLEY-CSA #52	-50		6,079	6,029	6,029		6,029
WESTDALE CSA #21	175		4,806	4,981	4,981		4,981
WHITEHOUSE CANYON CSA #18	13		15,385	15,398	15,398		15,398
TOTAL BRD GOV SP DIST ROADS	2,209,301	7,886	5,582,454	7,799,641	7,799,641	0	7,799,641
BRD GOV SP DIST REDEVELOPMENT							
RDA ADMIN-LO/SOQ CAPITAL PROJE	0		253,750	253,750	250,000	3,750	253,750
RDA ADMIN-PROPERTY MANAGEMENT	-20,780	119,170	21,610	120,000	120,000		120,000
RDA CAPITAL PROJECTS FUND	65	9,685		9,750	9,750		9,750
CO RDA S/A-CAP TAX INCREMENT	-451,101	193,965	16,594,218	16,337,082	16,337,082		16,337,082
TOTAL BRD GOV SP DIST REDEVELOPMENT	-471,816	322,820	16,869,578	16,720,582	16,716,832	3,750	16,720,582

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SCHEDULE 12

COUNTY OF SANTA CRUZ
SPECIAL DISTRICTS AND OTHER AGENCIES SUMMARY
FISCAL YEAR 2020-21

District Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Available June 30, 2020	Decreases to Obligated Fund Balances	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Obligated Fund Balances	Total Financing Uses
TOTAL SPECIAL DISTRICTS & OTHER AGENCIES	4,864,895	2,640,971	42,039,351	49,545,217	48,685,147	860,070	49,545,217

SCHEDULE 13

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
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SCHEDULE 13

COUNTY OF SANTA CRUZ
FUND BALANCE - SPECIAL DISTRICTS AND OTHER AGENCIES
FISCAL YEAR 2020-21

Actual []
Estimated [x]

District Name	Total Fund Balance June 30, 2020	Less: Obligated Fund Balances			Fund Balance Available June 30, 2020
		Encumbrances	Nonspendable, Restricted and Committed	Assigned	
BRD GOV SP DIST PUBLIC PROTECT					
COUNTY FIRE PROTECTION CSA #48	13,023			4,661	8,362
GRAHAM HILL CSA #57	412,267				412,267
PAJARO STORM DRAIN MAINT DIST	253,486				253,486
PAJARO DUNES CSA #4	809,105		450,000	270,874	88,231
SC FLOOD CONTROL & WTR-ZONE 4(373,053			120,434	252,619
SC FLOOD CONTROL & WTR-ZONE 5	579,660				579,660
S.C. FLOOD CON & WTR CONS-GEN	569,744				569,744
SC FLOOD CONTROL & WTR ZONE 8	211,653				211,653
SC FLOOD CONTROL-ZN 5 EXP CONS	313,623				313,623
SC FLOOD CONTROL & WTR CON-ZN	301,256				301,256
SC FLOOD CONTROL & WTR CON ZN	29,485				29,485
TOTAL BRD GOV SP DIST PUBLIC PROTECT	3,866,355	0	450,000	395,969	3,020,386
BRD GOV SP DIST HEALTH-SANITAT					
MOSQUITO ABATEMENT CSA #53	489,116			489,116	
MOSQUITO ABATEMENT CSA #53-NOR	328,754			338,126	-9,372
TOTAL BRD GOV SP DIST HEALTH-SANITAT	817,870	0	0	827,242	-9,372
BRD GOV SP DIST RECREATION					
PARKS & REC CSA #11	1,286,722			1,170,326	116,396
TOTAL BRD GOV SP DIST RECREATION	1,286,722	0	0	1,170,326	116,396
BRD GOV SP DIST ROADS					
APTOS SEASCAPE CO SERV AREA #3	3,577				3,577
CO HWY LIGHTING CSA #9	124,025			1	124,024
CO HWY RESID LIGHT CSA #9 ZN A	1,053,754		100,000	-100,000	1,053,754
CO CROSSING GUARD CSA #9 ZN B	32,983				32,983
CO ROAD MAINT CSA #9D ZONE 1	3,261				3,261
SOQUEL VILLAGE CSA #9F	24,899				24,899
EMPIRE ACRES CSA #17	118,236				118,236
FOREST GLEN CSA #36	230,990				230,990
GLENWOOD ACRES CSA #30				7,886	-7,886
HOPKINS GULCH CSA #51	13,030				13,030
HUCKLEBERRY WOODS RD CSA #15	171,680				171,680
HUTCHINSON ROAD CSA #13	11,002			1	11,001
OAKFLAT ROAD CSA 13A	6,201				6,201
LOMA PRIETA DRIVE CSA #41	134,876				134,876
PINECREST CSA#46	48,804				48,804
RALSTON WAY CSA #40	11,831				11,831
REDWOOD DRIVE CSA #33	33				33
RIDGE DRIVE CSA # 58	442				442
ROBAK DRIVE CSA #16	20				20
SUNLIT LANE CSA #42	22,796				22,796

SCHEDULE 13

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COUNTY BUDGET ACT
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SCHEDULE 13

COUNTY OF SANTA CRUZ
FUND BALANCE - SPECIAL DISTRICTS AND OTHER AGENCIES
FISCAL YEAR 2020-21

Actual []
Estimated [x]

District Name	Total Fund Balance June 30, 2020	Less: Obligated Fund Balances			Fund Balance Available June 30, 2020
		Encumbrances	Nonspendable, Restricted and Committed	Assigned	
VINEYARD CSA #50	204,830			300	204,530
VIEW CIRCLE CSA #32	21				21
VIEWPOINT ROAD CSA #25	61			1	60
UPPER PLEASANT VALLEY-CSA #52	-50				-50
WESTDALE CSA #21	175				175
WHITEHOUSE CANYON CSA #18	16			3	13
TOTAL BRD GOV SP DIST ROADS	2,217,493	0	100,000	-91,808	2,209,301
BRD GOV SP DIST REDEVELOPMENT					
RDA ADMIN-LO/SOQ CAPITAL PROJE	348,815			348,815	
RDA ADMIN-PROPERTY MANAGEMENT	99,538			120,318	-20,780
RDA CAPITAL PROJECTS FUND	9,996			9,931	65
CO RDA S/A-CAP TAX INCREMENT	13,233,217			13,684,318	-451,101
TOTAL BRD GOV SP DIST REDEVELOPMENT	13,691,566	0	0	14,163,382	-471,816
TOTAL SPECIAL DISTRICTS & OTHER AGENCIES	21,880,006	0	550,000	16,465,111	4,864,895
VINEYARD CSA #50	172,079			589	171,490
VIEW CIRCLE CSA #32	2,072			780	1,292
VIEWPOINT ROAD CSA #25	97,957			377	97,580
UPPER PLEASANT VALLEY-CSA #52	21,570				21,570
WESTDALE CSA #21	37,383			93	37,290
WHITEHOUSE CANYON CSA #18	69,945			473	69,472
TOTAL BRD GOV SP DIST ROADS	4,226,977	0	0	25,436	4,201,541
BRD GOV SP DIST REDEVELOPMENT					
RDA ADMIN-LO/SOQ CAPITAL PROJE	336,285			335,385	900
RDA ADMIN-PROPERTY MANAGEMENT	228,273			184,698	43,575
RDA CAPITAL PROJECTS FUND	350				350
RDA LOW & MOD INCOME HOUSING				1	-1
CO RDA S/A-CAP TAX INCREMENT	11,680,194			8,670,087	3,010,107
CO RDA S.A-LMIH TAX INCREMENT				2,299,375	-2,299,375
TOTAL BRD GOV SP DIST REDEVELOPMENT	12,245,102	0	0	11,489,546	755,556
TOTAL SPECIAL DISTRICTS & OTHER AGENCIES	25,265,626	0	450,000	15,249,442	9,566,184

SCHEDULE 14

STATE CONTROLLER SCHEDULES
COUNTY BUDGET ACT
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SCHEDULE 14

COUNTY OF SANTA CRUZ
SPECIAL DISTRICTS AND OTHER AGENCIES
OBLIGATED FUND BALANCES
FISCAL YEAR 2020-21

District Name	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year	Fund
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
BRD GOV SP DIST PUBLIC PROTECT							
COUNTY FIRE PROTECTION CSA #48	4,661			8,362		13,023	22110
EXTENDED POLICE PROTECT CSA #3							22155
GRAHAM HILL CSA #57							22175
PAJARO STORM DRAIN MAINT DIST							22245
PAJARO DUNES CSA #4	720,874	1,041,689		335,139		14,324	22250
SC FLOOD CONTROL & WTR-ZONE 4(120,434					120,434	22345
SC FLOOD CONTROL & WTR-ZONE 5							22350
S.C. FLOOD CON & WTR CONS-GEN							22355
SC FLOOD CONTROL & WTR ZONE 8							22360
SC FLOOD CONTROL-ZN 5 EXP CONS							22365
SC FLOOD CONTROL & WTR CON-ZN							22375
SC FLOOD CONTROL & WTR CON ZN							22380
SC FLOOD CONTROL & WTR CON ZN							22385
TOTAL BRD GOV SP DIST PUBLIC PROTECT	845,969	1,041,689	0	343,501	0	147,781	
BRD GOV SP DIST HEALTH-SANITAT							
MOSQUITO ABATEMENT CSA #53	489,116	489,116		336,770		336,770	22233
MOSQUITO ABATEMENT CSA #53-NOR	338,126	328,754		176,049		185,421	22234
PASATIEMPO ROLLING WOODS SWR D							22270
TOTAL BRD GOV SP DIST HEALTH-SANITAT	827,242	817,870	0	512,819	0	522,191	
BRD GOV SP DIST RECREATION							
PARKS & REC CSA #11	1,170,326	450,706				719,620	22290
TOTAL BRD GOV SP DIST RECREATION	1,170,326	450,706	0	0	0	719,620	
BRD GOV SP DIST ROADS							
APTOS SEASCAPE CO SERV AREA #3							22100
BRAEMOOR CSA #47							22105
CO HWY LIGHTING CSA #9	1					1	22115
CO HWY RESID LIGHT CSA #9 ZN A							22120
CO CROSSING GUARD CSA #9 ZN B							22125
CO ROAD MAINT CSA #9D ZONE 1							22130
CO ROAD MAINT CSA #9D ZONE 2							22135
CSA #9D ZONE 3							22140
STREETSCAPE CSA #9E							22141
SOQUEL VILLAGE CSA #9F							22142
COUNTRY ESTATES CSA #35							22145
EMPIRE ACRES CSA #17							22150

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COUNTY OF SANTA CRUZ
SPECIAL DISTRICTS AND OTHER AGENCIES
OBLIGATED FUND BALANCES
FISCAL YEAR 2020-21

District Name	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year	Fund
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
BONITA-ENCINO DRIVES CSA #43							22160
FOREST GLEN CSA #36							22165
FELTON GROVE CSA 56							22166
GLENWOOD ACRES CSA #30	7,886	7,886					22170
HIDDEN VALLEY CSA #26							22180
HOPKINS GULCH CSA #51							22185
HUCKLEBERRY WOODS RD CSA #15							22190
HUTCHINSON ROAD CSA #13	1					1	22195
OAKFLAT ROAD CSA 13A							22200
KELLY HILL CSA #22							22210
LARSEN ROAD CSA #34							22215
LOMA PRIETA DRIVE CSA #41							22220
LOMOND TERRACE CSA #28							22225
MCGAFFIGAN MILL ROAD CSA #59							22231
OLD RANCH ROAD CSA #23							22240
PINECREST CSA#46							22265
PINERIDGE CSA #24							22275
RALSTON WAY CSA #40							22285
REDWOOD DRIVE CSA #33							22300
REED STREET CSA #39							22305
ROBERTS ROAD CSA #37							22310
RIDGE DRIVE CSA # 58							22312
RIVERDALE PARK RD CSA #55							22317
ROBAK DRIVE CSA #16							22320
SUNLIT LANE CSA #42							22400
SUNBEAM WOODS CSA #44							22405
VINEYARD CSA #50	300					300	22410
VIEW CIRCLE CSA #32							22420
VIEWPOINT ROAD CSA #25	1					1	22425
UPPER PLEASANT VALLEY-CSA #52							22435
WESTDALE CSA #21							22440
WHITEHOUSE CANYON CSA #18	3					3	22445
TOTAL BRD GOV SP DIST ROADS	8,192	7,886	0	0	0	306	
BRD GOV SP DIST REDEVELOPMENT							
RDA ADMIN-LO/SOQ CAPITAL PROJE	348,815			3,750		352,565	27010
RDA ADMIN-PROPERTY MANAGEMENT	120,318	119,170				1,148	27015
RDA ADMIN-LO/SOQ LMIH							27020
RDA CAPITAL PROJECTS FUND	9,931	9,685				246	28100
RDA LOW & MOD INCOME HOUSING							29200
CO RDA S/A-CAP TAX INCREMENT	13,684,318	193,965				13,490,353	32121
CO RDA S.A-LMIH TAX INCREMENT							32122
SOQUEL VILLAGE BUSINESS IMPROV							71170

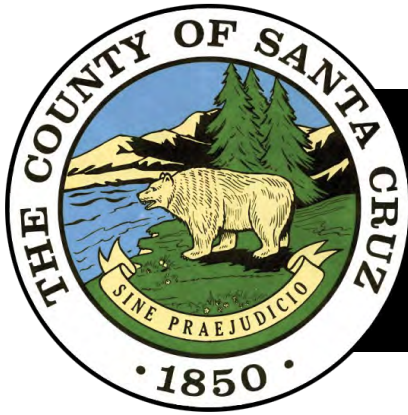
SCHEDULE 14

STATE CONTROLLER SCHEDULES
 COUNTY BUDGET ACT
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SCHEDULE 14

COUNTY OF SANTA CRUZ
 SPECIAL DISTRICTS AND OTHER AGENCIES
 OBLIGATED FUND BALANCES
 FISCAL YEAR 2020-21

District Name	Obligated Fund Balances June 30, 2020	Decreases or Cancellations		Increases or New Obligated Fund Balances		Total Obligated Fund Balances for the Budget Year	Fund
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
SOQUEL VILLAGE PARKING IMPROV							71175
TOTAL BRD GOV SP DIST	14,163,382	322,820	0	3,750	0	13,844,312	
REDEVELOPMENT							
TOTAL SPECIAL DISTRICTS & OTHER AGENCIES	17,015,111	2,640,971	0	860,070	0	15,234,210	



COUNTY FINANCING BY FUND

PROPOSED BUDGET • FY 2020-21

FINANCING BY FUND

Bud Divn Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
FundType 10 -- GENERAL FUND					
Expenditures					
Budget Category 91 -- GENERAL GOVERNMENT					
Budget Dept 09 -- ASSESSOR-RECORDER					
0910 ASSESSOR	3,137,867	4,029,592	3,923,469	4,228,585	4,063,367
0920 RECORDER	1,719,208	1,446,669	1,401,113	1,488,791	1,551,182
Total ASSESSOR-RECORDER	4,857,075	5,476,261	5,324,582	5,717,376	5,614,549
Budget Dept 12 -- AUDITOR-CONTROLLER-TTC					
1200 AUDITOR-CONTROLLER	5,018,739	5,719,005	5,643,051	6,956,983	6,788,894
Total AUDITOR-CONTROLLER-TTC	5,018,739	5,719,005	5,643,051	6,956,983	6,788,894
Budget Dept 13 -- CUSTODIAL FUNDS					
1383 AMBAG	33,046	32,807	32,807	33,046	32,807
Total CUSTODIAL FUNDS	33,046	32,807	32,807	33,046	32,807
Budget Dept 15 -- BOARD OF SUPERVISORS					
1500 BOARD OF SUPERVISORS	2,854,327	3,019,435	2,968,229	3,154,418	3,139,873
Total BOARD OF SUPERVISORS	2,854,327	3,019,435	2,968,229	3,154,418	3,139,873
Budget Dept 17 -- CANNABIS LICENSING					
1700 CANNABIS LICENSING	1,313,292	968,445	1,002,935	981,522	1,024,691
Total CANNABIS LICENSING	1,313,292	968,445	1,002,935	981,522	1,024,691
Budget Dept 18 -- COUNTY ADMINISTRATION					
1810 COUNTY ADMINISTRATION	2,672,867	3,598,161	3,594,618	3,741,463	3,318,417
1820 CLERK OF THE BOARD	767,800	853,655	838,310	905,085	876,020
Total COUNTY ADMINISTRATIVE OFFICE	3,440,667	4,451,816	4,432,928	4,646,548	4,194,437
Budget Dept 21 -- COUNTY CLERK-ELECTIONS					
2100 COUNTY CLERK -ELECTIONS	3,474,514	4,291,595	3,923,583	4,367,518	4,030,404
Total COUNTY CLERK-ELECTIONS	3,474,514	4,291,595	3,923,583	4,367,518	4,030,404
Budget Dept 24 -- COUNTY COUNSEL					
2400 COUNTY COUNSEL	2,994,017	2,487,260	2,345,339	3,482,488	3,398,800
Total COUNTY COUNSEL	2,994,017	2,487,260	2,345,339	3,482,488	3,398,800
Budget Dept 26 -- ECONOMIC DEVELOPMENT					
2600 ECONOMIC DEVELOPMENT	848,753	1,089,369	946,149	910,117	863,023
Total ECONOMIC DEVELOPMENT	848,753	1,089,369	946,149	910,117	863,023
Budget Dept 33 -- GENERAL SERVICES					
3310 GENERAL SERVICES	3,609,074	3,465,169	3,242,243	4,231,343	3,986,712
Total GENERAL SERVICES	3,609,074	3,465,169	3,242,243	4,231,343	3,986,712
Budget Dept 42 -- INFORMATION SERVICES					
4250 RADIO SHOP	1,082,198	563,077	419,752	681,049	570,725
Total INFORMATION SERVICES	1,082,198	563,077	419,752	681,049	570,725
Budget Dept 51 -- PERSONNEL & RISK MGMT					
5101 PERSONNEL	2,910,308	3,322,533	3,072,228	3,679,719	3,514,431
Total PERSONNEL & RISK MANAGEMENT	2,910,308	3,322,533	3,072,228	3,679,719	3,514,431

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Budget Dept 52 -- RISK MANAGEMENT					
512 RISK MANAGEMENT	1,709,149	1,893,546	1,893,546	2,074,783	1,883,420
Total RISK MANAGEMENT	1,709,149	1,893,546	1,893,546	2,074,783	1,883,420
Total GENERAL GOVERNMENT	34,145,159	36,780,318	35,247,372	40,916,910	39,042,766
Budget Category 92 -- HEALTH AND HUMAN SERVICES					
Budget Dept 25 -- CHILD SUPPORT SERVICES DEPT					
250 CHILD SUPPORT SERVICES	6,122,623	6,849,297	6,849,297	6,844,612	6,844,612
Total CHILD SUPPORT SERVICES	6,122,623	6,849,297	6,849,297	6,844,612	6,844,612
Budget Dept 28 -- CORE INVESTMENTS					
280 CORE INVESTMENTS	4,160,781	4,499,219	4,499,219	4,405,000	4,405,000
Total CORE INVESTMENTS	4,160,781	4,499,219	4,499,219	4,405,000	4,405,000
Budget Dept 36 -- HEALTH SERVICES AGENCY					
360 ADMINISTRATION	18,308,953	23,546,872	23,846,875	15,983,634	18,580,420
361 CLINICS SERVICES	32,968,952	44,951,812	38,715,990	45,410,624	44,717,809
362 PUBLIC HEALTH	14,531,311	17,037,342	16,358,998	17,368,557	17,238,044
363 BEHAVIORIAL HEALTH	77,312,777	88,001,179	88,856,012	89,120,403	100,940,759
365 H.S.A. - HEALTH BENEFITS DIV	6,901,162	8,388,210	7,105,569	8,430,602	6,308,005
367 ENVIRONMENTAL HEALTH	6,080,557	7,210,972	6,663,607	7,419,264	7,396,822
Total HEALTH SERVICES AGENCY	156,103,712	189,136,387	181,547,051	183,733,084	195,181,859
Budget Dept 37 -- CAO HOMELESS SERV 2018					
371 CAO HOMELESS SERV 2018	1,373,863	6,534,168	8,618,980	1,827,462	1,867,462
Total CAO HOMELESS SERV 2018	1,373,863	6,534,168	8,618,980	1,827,462	1,867,462
Budget Dept 39 -- HUMAN SERVICES DEPT					
391 WORKFORCE INNOVATION OI	3,611,694	3,908,138	3,598,331	3,908,249	4,112,475
391 HOMELESS ASSISTANCE	-	546,919	502,438	386,919	396,374
392 SOCIAL SERVICES	88,666,036	98,158,442	98,024,837	99,293,985	100,503,062
392 ENTITLEMENTS	33,451,423	37,385,037	36,936,923	38,593,490	40,278,363
393 VETERANS SERVICES	519,860	604,622	611,556	580,400	598,549
Total HUMAN SERVICES DEPT	126,249,013	140,603,158	139,674,085	142,763,043	145,888,823
Total HEALTH AND HUMAN SERV	294,009,992	347,622,229	341,188,632	339,573,201	354,187,756
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 03 -- AGRICULTURAL COMMISSIONER & WT					
031 AG COMMISSIONER	2,350,302	2,228,382	2,429,348	2,299,935	2,279,661
033 WEIGHTS AND MEASURES	326,553	385,117	362,254	398,640	402,301
034 MOSQUITO AND VECTOR CON	1,590,866	1,739,182	1,559,250	1,757,381	1,781,333
Total AGRICULTURAL COMMISSI	4,267,721	4,352,681	4,350,852	4,455,956	4,463,295
Budget Dept 06 -- AGRICULTURAL EXTENSION SERVICE					
060 AGRICULTURAL EXTENSION	135,334	141,299	147,288	141,902	147,786
Total AGRICULTURAL EXTENSION	135,334	141,299	147,288	141,902	147,786
Budget Dept 13 -- CUSTODIAL FUNDS					
138 MONTBAY APCD	57,714	62,849	62,849	57,714	62,849
138 LAFCO	128,800	133,933	133,933	128,800	133,933
Total CUSTODIAL FUNDS	186,514	196,782	196,782	186,514	196,782
Budget Dept 49 -- PARKS, OPEN SPACE & CULTURAL S					

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
491 PARKS, OPEN SPACE & CULTU	8,306,378	9,993,537	10,015,043	10,005,630	9,714,714
Total PARKS, OPEN SPACE & CUL	8,306,378	9,993,537	10,015,043	10,005,630	9,714,714
Budget Dept 50 -- CULTURAL SERVICES					
501 CULTURAL SERVICES	436,340	438,399	438,399	438,399	432,650
Total CULTURAL SERVICES	436,340	438,399	438,399	438,399	432,650
Budget Dept 54 -- PLANNING					
541 PLANNING	13,306,574	12,694,835	13,266,602	12,838,366	13,279,508
Total PLANNING	13,306,574	12,694,835	13,266,602	12,838,366	13,279,508
Budget Dept 60 -- PUBLIC WORKS					
601 ADMINSTRATIVE SERVICES	553,362	386,134	476,134	391,001	359,138
602 TRANSPORTATION	149,568	352,560	385,560	382,560	257,427
603 SPECIAL SERVICES	4,475	100,000	260,500	100,000	200,000
Total PUBLIC WORKS	707,405	838,694	1,122,194	873,561	816,565
Total LAND USE AND COMMUNIT	27,346,266	28,656,227	29,537,160	28,940,328	29,051,300
Budget Category 94 -- PUBLIC SAFETY AND JUSTICE					
Budget Dept 13 -- CUSTODIAL FUNDS					
138 ANIMAL CONTROL SERVICES	1,568,125	1,684,432	1,684,432	1,568,125	1,684,432
Total CUSTODIAL FUNDS	1,568,125	1,684,432	1,684,432	1,568,125	1,684,432
Budget Dept 27 -- DISTRICT ATTORNEY/PUBLIC ADMIN					
271 CONSUMER PROTECTION	1,506,856	1,773,185	1,639,272	1,881,298	1,874,275
271 VICTIM-WITNESS ASSISTANCE	1,022,335	1,309,329	1,297,487	1,364,914	1,352,735
272 CRIMINAL PROSECUTIONS	15,773,291	17,382,699	17,496,624	18,023,410	18,065,585
Total DISTRICT ATTORNEY/PUBLI	18,302,482	20,465,213	20,433,383	21,269,622	21,292,595
Budget Dept 30 -- EMERGENCY SERVICES					
302 EMERGENCY SERVICES	607,966	628,213	642,131	575,720	578,161
Total EMERGENCY SERVICES	607,966	628,213	642,131	575,720	578,161
Budget Dept 31 -- EMERG SERV-911 2018					
311 911 CENTER 2018	1,638,130	2,163,022	2,132,040	1,666,443	2,181,224
Total EMERG SERV-911 2018	1,638,130	2,163,022	2,132,040	1,666,443	2,181,224
Budget Dept 35 -- GRAND JURY					
350 GRAND JURY	47,181	55,913	55,913	55,294	51,101
Total GRAND JURY	47,181	55,913	55,913	55,294	51,101
Budget Dept 45 -- CONTRIBUTION TO SUPERIOR COURT					
450 CONTRIBUTION TO SUPERIOR	1,895,372	2,008,163	2,008,163	2,008,163	2,008,163
Total CONTRIBUTION TO SUPERI	1,895,372	2,008,163	2,008,163	2,008,163	2,008,163
Budget Dept 57 -- PROBATION					
572 JUVENILE HALL	4,899,498	4,944,675	4,947,041	5,155,678	5,155,678
574 PROBATION	18,202,287	22,410,982	21,986,859	20,672,127	23,570,495
Total PROBATION	23,101,785	27,355,657	26,933,900	25,827,805	28,726,173
Budget Dept 59 -- PUBLIC DEFENDER					
590 PUBLIC DEFENDER	11,518,796	12,802,160	12,602,160	12,680,132	12,680,132
Total PUBLIC DEFENDER	11,518,796	12,802,160	12,602,160	12,680,132	12,680,132
Budget Dept 66 -- SHERIFF-CORONER					
661 OPERATIONS BUREAU	40,262,013	45,086,001	45,469,541	46,071,437	46,871,048

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
662 CORRECTIONS BUREAU	32,268,056	33,885,064	35,683,858	36,978,267	36,051,915
664 COURT SECURITY	4,204,898	4,749,448	4,823,014	5,007,405	5,070,551
Total SHERIFF-CORONER	76,734,967	83,720,513	85,976,413	88,057,109	87,993,514
Total PUBLIC SAFETY AND JUSTICE	135,414,804	150,883,286	152,468,535	153,708,413	157,195,495
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
190 GF PLANT ACQUISITION	3,200,955	2,800,000	2,600,000	500,000	300,008
Total PLANT ACQUISITION	3,200,955	2,800,000	2,600,000	500,000	300,008
Total CAPITAL PROJECTS	3,200,955	2,800,000	2,600,000	500,000	300,008
Budget Category 96 -- DEBT SERVICE					
Budget Dept 13 -- CUSTODIAL FUNDS					
131 DEBT SERVICE	7,137,870	6,765,530	6,765,530	7,253,211	7,253,211
Total CUSTODIAL FUNDS	7,137,870	6,765,530	6,765,530	7,253,211	7,253,211
Total DEBT SERVICE	7,137,870	6,765,530	6,765,530	7,253,211	7,253,211
Budget Category 97 -- GENERAL REVENUES					
Budget Dept 13 -- CUSTODIAL FUNDS					
132 GENERAL COUNTY REVENUES	(117,045)	166,122	362,220	(3,633,259)	(3,093,571)
Total CUSTODIAL FUNDS	(117,045)	166,122	362,220	(3,633,259)	(3,093,571)
Total GENERAL REVENUES	(117,045)	166,122	362,220	(3,633,259)	(3,093,571)
Budget Category 98 -- CONTINGENCIES					
Budget Dept 13 -- CUSTODIAL FUNDS					
137 CONTINGENCIES	-	5,612,609	2,709,320	2,500,000	3,422,455
Total CUSTODIAL FUNDS	-	5,612,609	2,709,320	2,500,000	3,422,455
Total CONTINGENCIES	-	5,612,609	2,709,320	2,500,000	3,422,455
Budget Category 99 -- CUSTODIAL CO WIDE TECH FUND					
Budget Dept 13 -- CUSTODIAL FUNDS					
139 CUSTODIAL CO WIDE TECH FUND	252,242	630,302	630,302	500,000	500,000
Total CUSTODIAL FUNDS	252,242	630,302	630,302	500,000	500,000
Total CUSTODIAL CO WIDE TECH FUND	252,242	630,302	630,302	500,000	500,000
Total Expenditures	501,390,243	579,916,623	571,509,071	570,258,804	587,859,420
Revenues					
Budget Category 91 -- GENERAL GOVERNMENT					
Budget Dept 09 -- ASSESSOR-RECORDER					
091 ASSESSOR	1,572,390	1,456,824	1,456,824	1,362,464	1,362,464
092 RECORDER	1,539,880	1,273,280	1,394,600	1,248,280	1,392,900
Total ASSESSOR-RECORDER	3,112,270	2,730,104	2,851,424	2,610,744	2,755,364
Budget Dept 12 -- AUDITOR-CONTROLLER-TTC					
120 AUDITOR-CONTROLLER	3,242,142	3,879,364	3,834,505	3,141,968	3,147,213
Total AUDITOR-CONTROLLER-TTC	3,242,142	3,879,364	3,834,505	3,141,968	3,147,213
Budget Dept 17 -- CANNABIS LICENSING					
170 CANNABIS LICENSING	881,067	520,000	550,000	645,000	785,000
Total CANNABIS LICENSING	881,067	520,000	550,000	645,000	785,000
Budget Dept 18 -- COUNTY ADMINISTRATIVE OFFICE					
181 COUNTY ADMINISTRATION	559,384	613,890	613,890	521,258	553,056

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
182 CLERK OF THE BOARD	45,508	37,835	37,835	35,956	35,956
Total COUNTY ADMINISTRATIVE	604,892	651,725	651,725	557,214	589,012
Budget Dept 21 -- COUNTY CLERK-ELECTIONS					
210 COUNTY CLERK -ELECTIONS	1,365,292	1,238,015	1,261,521	1,600,930	1,735,930
Total COUNTY CLERK-ELECTION	1,365,292	1,238,015	1,261,521	1,600,930	1,735,930
Budget Dept 24 -- COUNTY COUNSEL					
240 COUNTY COUNSEL	1,100,775	945,134	926,385	1,172,107	1,204,079
Total COUNTY COUNSEL	1,100,775	945,134	926,385	1,172,107	1,204,079
Budget Dept 26 -- ECONOMIC DEVELOPMENT					
260 ECONOMIC DEVELOPMENT	147,312	408,220	265,000	230,773	232,960
Total ECONOMIC DEVELOPMENT	147,312	408,220	265,000	230,773	232,960
Budget Dept 33 -- GENERAL SERVICES					
331 GENERAL SERVICES	1,963,600	1,506,950	1,579,516	2,030,874	2,047,720
Total GENERAL SERVICES	1,963,600	1,506,950	1,579,516	2,030,874	2,047,720
Budget Dept 42 -- INFORMATION SERVICES					
425 RADIO SHOP	1,085,197	563,077	419,752	681,049	570,725
Total INFORMATION SERVICES	1,085,197	563,077	419,752	681,049	570,725
Budget Dept 51 -- PERSONNEL & RISK MANAGEMENT					
510 PERSONNEL	2,653,228	2,756,252	2,767,678	2,801,977	2,740,757
Total PERSONNEL & RISK MANAG	2,653,228	2,756,252	2,767,678	2,801,977	2,740,757
Total GENERAL GOVERNMENT	16,155,775	15,198,841	15,107,506	15,472,636	15,808,760
Budget Category 92 -- HEALTH AND HUMAN SERVICES					
Budget Dept 25 -- CHILD SUPPORT SERVICES DEPT					
250 CHILD SUPPORT SERVICES	6,122,624	6,849,297	6,849,297	6,844,612	6,844,612
Total CHILD SUPPORT SERVICES	6,122,624	6,849,297	6,849,297	6,844,612	6,844,612
Budget Dept 28 -- CORE INVESTMENTS					
280 CORE INVESTMENTS	30,000	30,000	30,000	-	-
Total CORE INVESTMENTS	30,000	30,000	30,000	-	-
Budget Dept 36 -- HEALTH SERVICES AGENCY					
360 ADMINISTRATION	18,988,891	22,229,457	22,529,457	14,770,985	17,279,202
361 CLINICS SERVICES	31,855,016	44,827,400	38,631,632	45,045,770	46,106,728
362 PUBLIC HEALTH	13,522,933	15,598,379	15,865,484	15,698,885	16,068,171
363 BEHAVIORIAL HEALTH	71,900,010	81,340,435	79,968,008	82,131,349	88,786,416
365 H.S.A. - HEALTH BENEFITS DIV	6,860,896	7,892,213	7,892,213	8,010,596	7,983,596
367 ENVIRONMENTAL HEALTH	5,506,711	6,572,589	5,984,343	6,671,178	6,772,756
Total HEALTH SERVICES AGENCY	148,634,457	178,460,473	170,871,137	172,328,763	182,996,869
Budget Dept 37 -- CAO HOMELESS SERV 2018					
371 CAO HOMELESS SERV 2018	925,145	5,167,605	7,252,417	528,155	568,155
Total CAO HOMELESS SERV 2018	925,145	5,167,605	7,252,417	528,155	568,155
Budget Dept 39 -- HUMAN SERVICES DEPT					
391 WORKFORCE INNOVATION OI	3,611,692	3,908,138	3,598,331	3,908,249	4,112,475
391 HOMELESS ASSISTANCE	-	386,919	393,887	386,919	396,374
392 SOCIAL SERVICES	90,319,795	95,373,394	95,306,888	95,523,958	97,415,583
392 ENTITLEMENTS	23,319,225	25,745,224	25,826,706	26,361,221	28,514,912

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
393 VETERANS SERVICES	87,676	133,767	132,144	87,871	102,714
Total HUMAN SERVICES DEPT	117,338,388	125,547,442	125,257,956	126,268,218	130,542,058
Total HEALTH AND HUMAN SERV	273,050,614	316,054,817	310,260,807	305,969,748	320,951,694
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 03 -- AGRICULTURAL COMMISSIONER & WT					
031 AG COMMISSIONER	1,781,553	1,598,252	1,800,462	1,598,252	1,715,399
033 WEIGHTS AND MEASURES	230,461	229,889	233,078	231,889	240,749
034 MOSQUITO AND VECTOR CON	1,590,865	1,739,182	1,559,250	1,757,381	1,781,333
Total AGRICULTURAL COMMISSI	3,602,879	3,567,323	3,592,790	3,587,522	3,737,481
Budget Dept 49 -- PARKS, OPEN SPACE & CULTURAL S					
491 PARKS, OPEN SPACE & CULTU	4,046,720	5,154,954	5,176,460	4,940,222	5,127,200
Total PARKS, OPEN SPACE & CUL	4,046,720	5,154,954	5,176,460	4,940,222	5,127,200
Budget Dept 54 -- PLANNING					
541 PLANNING	9,372,221	9,787,987	9,524,799	9,640,251	10,455,163
Total PLANNING	9,372,221	9,787,987	9,524,799	9,640,251	10,455,163
Budget Dept 60 -- PUBLIC WORKS					
601 ADMINSTRATIVE SERVICES	137,140	164,487	154,487	164,827	165,167
602 TRANSPORTATION	136,935	343,060	376,060	373,060	243,060
603 SPECIAL SERVICES	-	100,000	260,500	100,000	200,000
Total PUBLIC WORKS	274,075	607,547	791,047	637,887	608,227
Total LAND USE AND COMMUNIT	17,295,895	19,117,811	19,085,096	18,805,882	19,928,071
Budget Category 94 -- PUBLIC SAFETY AND JUSTICE					
Budget Dept 27 -- DISTRICT ATTORNEY/PUBLIC ADMIN					
271 CONSUMER PROTECTION	1,509,193	1,773,185	1,640,194	1,881,298	1,874,275
271 VICTIM-WITNESS ASSISTANCE	1,032,469	1,284,036	1,264,382	1,284,036	1,222,961
272 CRIMINAL PROSECUTIONS	3,999,317	4,097,011	4,185,990	3,999,128	4,140,199
Total DISTRICT ATTORNEY/PUBLI	6,540,979	7,154,232	7,090,566	7,164,462	7,237,435
Budget Dept 30 -- EMERGENCY SERVICES					
302 EMERGENCY SERVICES	221,046	227,209	227,209	227,209	245,115
Total EMERGENCY SERVICES	221,046	227,209	227,209	227,209	245,115
Budget Dept 31 -- EMERG SERV-911 2018					
311 911 CENTER 2018	800,000	685,000	685,000	685,000	800,000
Total EMERG SERV-911 2018	800,000	685,000	685,000	685,000	800,000
Budget Dept 35 -- GRAND JURY					
350 GRAND JURY	(52)	-	-	-	-
Total GRAND JURY	(52)	-	-	-	-
Budget Dept 45 -- CONTRIBUTION TO SUPERIOR COURT					
450 CONTRIBUTION TO SUPERIOR	2,185,960	2,282,839	2,282,839	2,357,839	2,361,839
Total CONTRIBUTION TO SUPERI	2,185,960	2,282,839	2,282,839	2,357,839	2,361,839
Budget Dept 57 -- PROBATION					
572 JUVENILE HALL	1,007,882	998,615	998,796	978,630	978,630
574 PROBATION	15,763,707	18,635,973	18,329,993	16,075,021	19,387,158
Total PROBATION	16,771,589	19,634,588	19,328,789	17,053,651	20,365,788
Budget Dept 59 -- PUBLIC DEFENDER					

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
590 PUBLIC DEFENDER	47,484	164,000	164,000	164,000	164,000
Total PUBLIC DEFENDER	47,484	164,000	164,000	164,000	164,000
Budget Dept 66 -- SHERIFF-CORONER					
661 OPERATIONS BUREAU	8,780,712	9,535,526	10,518,835	9,328,698	11,031,434
662 CORRECTIONS BUREAU	15,022,874	15,584,793	15,329,524	15,075,324	14,839,137
664 COURT SECURITY	3,281,097	3,480,804	3,174,900	3,550,420	3,550,420
Total SHERIFF-CORONER	27,084,683	28,601,123	29,023,259	27,954,442	29,420,991
Total PUBLIC SAFETY AND JUSTICE	53,651,689	58,748,991	58,801,662	55,606,603	60,595,168
Budget Category 96 -- DEBT SERVICE					
Budget Dept 13 -- CUSTODIAL FUNDS					
131 DEBT SERVICE	1,489,850	1,492,816	1,492,816	1,594,610	1,493,042
Total CUSTODIAL FUNDS	1,489,850	1,492,816	1,492,816	1,594,610	1,493,042
Total DEBT SERVICE	1,489,850	1,492,816	1,492,816	1,594,610	1,493,042
Budget Category 97 -- GENERAL REVENUES					
Budget Dept 13 -- CUSTODIAL FUNDS					
132 GENERAL COUNTY REVENUES	150,235,796	156,662,661	158,636,077	160,150,309	164,967,105
Total CUSTODIAL FUNDS	150,235,796	156,662,661	158,636,077	160,150,309	164,967,105
Total GENERAL REVENUES	150,235,796	156,662,661	158,636,077	160,150,309	164,967,105
Total Revenues	511,879,619	567,275,937	563,383,964	557,599,788	583,743,840
Total GENERAL FUND	(10,489,376)	12,640,686	8,125,107	12,659,016	4,115,580
FundType 21 -- SPECIAL REVENUE -COUNTY WIDE					
Expenditures					
Budget Category 92 -- HEALTH AND HUMAN SERVICES					
Budget Dept 36 -- HEALTH SERVICES AGENCY					
367 ENVIRONMENTAL HEALTH	130	15,000	15,000	14,000	18,000
Total HEALTH SERVICES AGENCY	130	15,000	15,000	14,000	18,000
Total HEALTH AND HUMAN SERVICES	130	15,000	15,000	14,000	18,000
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 49 -- PARKS, OPEN SPACE & CULTURAL SERVICES					
493 ART IN PUBLIC PLACES	26,961	201,700	207,150	33,500	33,500
Total PARKS, OPEN SPACE & CULTURAL SERVICES	26,961	201,700	207,150	33,500	33,500
Budget Dept 55 -- HOUSING					
551 HOUSING FUNDS	3,662,047	14,224,439	4,245,271	2,831,151	13,850,013
Total HOUSING	3,662,047	14,224,439	4,245,271	2,831,151	13,850,013
Budget Dept 60 -- PUBLIC WORKS					
602 TRANSPORTATION	221,671	554,726	197,601	175,000	538,876
Total PUBLIC WORKS	221,671	554,726	197,601	175,000	538,876
Total LAND USE AND COMMUNITY SERVICE	3,910,679	14,980,865	4,650,022	3,039,651	14,422,389
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
193 PLANT ACQUISITION FUND 49	303,870	1,019,647	1,153,209	-	1,245,083
194 PARK DEDICATION	159,046	2,057,361	563,826	129,800	1,635,735
Total PLANT ACQUISITION	462,916	3,077,008	1,717,035	129,800	2,880,818
Total CAPITAL PROJECTS	462,916	3,077,008	1,717,035	129,800	2,880,818

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Total Expenditures	4,373,725	18,072,873	6,382,057	3,183,451	17,321,207
Revenues					
Budget Category 92 -- HEALTH AND HUMAN SERVICES					
Budget Dept 36 -- HEALTH SERVICES AGENCY					
367/ ENVIRONMENTAL HEALTH	9,536	7,200	9,349	7,200	8,300
Total HEALTH SERVICES AGENCY	9,536	7,200	9,349	7,200	8,300
Total HEALTH AND HUMAN SERV	9,536	7,200	9,349	7,200	8,300
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 49 -- PARKS, OPEN SPACE & CULTURAL S					
493/ ART IN PUBLIC PLACES	37,969	52,050	58,000	18,700	18,700
Total PARKS, OPEN SPACE & CUL	37,969	52,050	58,000	18,700	18,700
Budget Dept 54 -- PLANNING					
542/ HOUSING FUNDS	(7,476)	-	-	-	-
Total PLANNING	(7,476)	-	-	-	-
Budget Dept 55 -- HOUSING					
551/ HOUSING FUNDS	2,411,412	3,555,966	1,499,240	1,396,315	1,900,715
Total HOUSING	2,411,412	3,555,966	1,499,240	1,396,315	1,900,715
Budget Dept 60 -- PUBLIC WORKS					
602/ TRANSPORTATION	416,188	175,200	181,951	175,000	175,000
Total PUBLIC WORKS	416,188	175,200	181,951	175,000	175,000
Total LAND USE AND COMMUNIT	2,858,093	3,783,216	1,739,191	1,590,015	2,094,415
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
193/ PLANT ACQUISITION FUND 49	302,871	1,019,647	1,153,209	-	1,245,083
194/ PARK DEDICATION	176,293	124,795	143,305	124,505	123,690
Total PLANT ACQUISITION	479,164	1,144,442	1,296,514	124,505	1,368,773
Total CAPITAL PROJECTS	479,164	1,144,442	1,296,514	124,505	1,368,773
Total Revenues	3,346,793	4,934,858	3,045,054	1,721,720	3,471,488
Total SPECIAL REVENUE -COUNT	1,026,932	13,138,015	3,337,003	1,461,731	13,849,719
FundType 22 -- SPECIAL REVENUE -BOS SPECIAL D					
Expenditures					
Budget Category 92 -- HEALTH AND HUMAN SERVICES					
Budget Dept 36 -- HEALTH SERVICES AGENCY					
367/ ENVIRONMENTAL HEALTH	1,236,361	1,515,614	1,130,540	1,179,899	1,445,034
Total HEALTH SERVICES AGENCY	1,236,361	1,515,614	1,130,540	1,179,899	1,445,034
Total HEALTH AND HUMAN SERV	1,236,361	1,515,614	1,130,540	1,179,899	1,445,034
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 03 -- AGRICULTURAL COMMISSIONER & WT					
034/ MOSQUITO AND VECTOR CON	1,698,373	1,779,885	1,796,129	1,798,085	1,809,368
Total AGRICULTURAL COMMISSI	1,698,373	1,779,885	1,796,129	1,798,085	1,809,368
Budget Dept 49 -- PARKS, OPEN SPACE & CULTURAL S					
494/ COUNTY SERVICE AREA #11	1,743,505	2,420,243	2,385,392	2,277,178	2,611,873
Total PARKS, OPEN SPACE & CUL	1,743,505	2,420,243	2,385,392	2,277,178	2,611,873
Budget Dept 60 -- PUBLIC WORKS					

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
601 ADMINISTRATIVE SERVICES	1,437,794	6,445,010	5,532,872	1,530,933	3,872,021
602 TRANSPORTATION	3,870,206	4,113,086	3,981,375	3,805,422	3,927,620
603 SPECIAL SERVICES	5,771,674	12,014,011	8,671,200	7,372,335	10,654,517
Total PUBLIC WORKS	11,079,674	22,572,107	18,185,447	12,708,690	18,454,158
Total LAND USE AND COMMUNITY SERVICE	14,521,552	26,772,235	22,366,968	16,783,953	22,875,399
Budget Category 94 -- PUBLIC SAFETY AND JUSTICE					
Budget Dept 34 -- COUNTY FIRE PROTECTION					
341 COUNTY FIRE DEPARTMENT	1,196,391	1,243,457	1,234,534	1,274,442	2,814,785
343 CSA 4 - PAJARO DUNES	1,219,831	1,646,639	1,567,887	1,530,784	2,131,876
Total COUNTY FIRE PROTECTION	2,416,222	2,890,096	2,802,421	2,805,226	4,946,661
Budget Dept 66 -- SHERIFF-CORONER					
661 OPERATIONS BUREAU	2,496,862	2,600,912	2,605,998	2,701,221	2,701,221
Total SHERIFF-CORONER	2,496,862	2,600,912	2,605,998	2,701,221	2,701,221
Total PUBLIC SAFETY AND JUSTICE	4,913,084	5,491,008	5,408,419	5,506,447	7,647,882
Total Expenditures	20,670,997	33,778,857	28,905,927	23,470,299	31,968,315
Revenues					
Budget Category 92 -- HEALTH AND HUMAN SERVICES					
Budget Dept 36 -- HEALTH SERVICES AGENCY					
367 ENVIRONMENTAL HEALTH	1,215,882	1,187,882	1,055,427	990,962	1,192,415
Total HEALTH SERVICES AGENCY	1,215,882	1,187,882	1,055,427	990,962	1,192,415
Total HEALTH AND HUMAN SERVICES	1,215,882	1,187,882	1,055,427	990,962	1,192,415
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 03 -- AGRICULTURAL COMMISSIONER & WFT					
034 MOSQUITO AND VECTOR CONTROL	1,482,149	1,492,811	1,499,683	1,518,915	1,513,689
Total AGRICULTURAL COMMISSIONER & WFT	1,482,149	1,492,811	1,499,683	1,518,915	1,513,689
Budget Dept 49 -- PARKS, OPEN SPACE & CULTURAL SERVICES					
494 COUNTY SERVICE AREA #11	1,864,489	1,980,923	2,062,468	2,041,912	2,044,771
Total PARKS, OPEN SPACE & CULTURAL SERVICES	1,864,489	1,980,923	2,062,468	2,041,912	2,044,771
Budget Dept 60 -- PUBLIC WORKS					
601 ADMINISTRATIVE SERVICES	1,995,830	1,521,828	2,691,707	1,522,746	1,782,119
602 TRANSPORTATION	3,799,904	3,775,198	3,770,772	3,805,422	3,800,335
603 SPECIAL SERVICES	5,994,106	7,229,607	6,557,970	7,372,335	7,983,343
Total PUBLIC WORKS	11,789,840	12,526,633	13,020,449	12,700,503	13,565,797
Total LAND USE AND COMMUNITY SERVICE	15,136,478	16,000,367	16,582,600	16,261,330	17,124,257
Budget Category 94 -- PUBLIC SAFETY AND JUSTICE					
Budget Dept 34 -- COUNTY FIRE PROTECTION					
341 COUNTY FIRE DEPARTMENT	1,187,555	1,235,095	1,234,534	1,274,442	2,814,785
343 CSA 4 - PAJARO DUNES	1,273,093	1,304,324	1,313,803	1,352,391	1,337,095
Total COUNTY FIRE PROTECTION	2,460,648	2,539,419	2,548,337	2,626,833	4,151,880
Budget Dept 66 -- SHERIFF-CORONER					
661 OPERATIONS BUREAU	2,496,863	2,600,912	2,605,998	2,701,221	2,701,221
Total SHERIFF-CORONER	2,496,863	2,600,912	2,605,998	2,701,221	2,701,221
Total PUBLIC SAFETY AND JUSTICE	4,957,511	5,140,331	5,154,335	5,328,054	6,853,101
Total Revenues	21,309,871	22,328,580	22,792,362	22,580,346	25,169,773

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Total SPECIAL REVENUE -BOS SP	(638,874)	11,450,277	6,113,565	889,953	6,798,542
FundType 25 -- SPECIAL REVENUE -ROAD FUND					
Expenditures					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 60 -- PUBLIC WORKS					
602/TRANSPORTATION	32,677,954	61,139,010	31,147,567	32,128,555	51,332,630
Total PUBLIC WORKS	32,677,954	61,139,010	31,147,567	32,128,555	51,332,630
Total LAND USE AND COMMUNIT	32,677,954	61,139,010	31,147,567	32,128,555	51,332,630
Total Expenditures	32,677,954	61,139,010	31,147,567	32,128,555	51,332,630
Revenues					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 60 -- PUBLIC WORKS					
602/TRANSPORTATION	40,067,199	58,842,379	33,727,998	32,712,359	49,450,652
Total PUBLIC WORKS	40,067,199	58,842,379	33,727,998	32,712,359	49,450,652
Total LAND USE AND COMMUNIT	40,067,199	58,842,379	33,727,998	32,712,359	49,450,652
Total Revenues	40,067,199	58,842,379	33,727,998	32,712,359	49,450,652
Total SPECIAL REVENUE -ROAD F	(7,389,245)	2,296,631	(2,580,431)	(583,804)	1,881,978
FundType 26 -- SPECIAL REVENUE -LESS THAN CTY					
Expenditures					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 13 -- CUSTODIAL FUNDS					
138/LIBRARY FUND	6,580,677	6,474,774	6,972,387	5,462,918	7,989,275
Total CUSTODIAL FUNDS	6,580,677	6,474,774	6,972,387	5,462,918	7,989,275
Total LAND USE AND COMMUNIT	6,580,677	6,474,774	6,972,387	5,462,918	7,989,275
Budget Category 94 -- PUBLIC SAFETY AND JUSTICE					
Budget Dept 34 -- COUNTY FIRE PROTECTION					
341/COUNTY FIRE DEPARTMENT	3,426,712	7,046,773	4,580,784	5,568,233	6,593,828
Total COUNTY FIRE PROTECTION	3,426,712	7,046,773	4,580,784	5,568,233	6,593,828
Total PUBLIC SAFETY AND JUSTIC	3,426,712	7,046,773	4,580,784	5,568,233	6,593,828
Total Expenditures	10,007,389	13,521,547	11,553,171	11,031,151	14,583,103
Revenues					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 13 -- CUSTODIAL FUNDS					
138/LIBRARY FUND	6,838,875	6,942,776	7,025,035	7,176,809	7,235,005
Total CUSTODIAL FUNDS	6,838,875	6,942,776	7,025,035	7,176,809	7,235,005
Total LAND USE AND COMMUNIT	6,838,875	6,942,776	7,025,035	7,176,809	7,235,005
Budget Category 94 -- PUBLIC SAFETY AND JUSTICE					
Budget Dept 34 -- COUNTY FIRE PROTECTION					
341/COUNTY FIRE DEPARTMENT	4,168,603	4,636,034	4,821,368	4,183,726	5,882,495
Total COUNTY FIRE PROTECTION	4,168,603	4,636,034	4,821,368	4,183,726	5,882,495
Total PUBLIC SAFETY AND JUSTIC	4,168,603	4,636,034	4,821,368	4,183,726	5,882,495
Total Revenues	11,007,478	11,578,810	11,846,403	11,360,535	13,117,500
Total SPECIAL REVENUE -LESS TH	(1,000,089)	1,942,737	(293,232)	(329,384)	1,465,603
FundType 27 -- SPEC.REV.-CO RDA S/A-CAP IMPR					

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Expenditures					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 61 -- REDEVELOPMENT SUCCESSOR AGENC					
6110 REDEVELOPMENT SUCCESSOR AGENC	267,360	481,339	481,339	423,750	370,000
Total REDEVELOPMENT SUCCESSOR AGENC	267,360	481,339	481,339	423,750	370,000
Total LAND USE AND COMMUNITY SERVICE	267,360	481,339	481,339	423,750	370,000
Total Expenditures	267,360	481,339	481,339	423,750	370,000
Revenues					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 61 -- REDEVELOPMENT SUCCESSOR AGENC					
6110 REDEVELOPMENT SUCCESSOR AGENC	323,268	324,750	303,970	286,210	275,360
Total REDEVELOPMENT SUCCESSOR AGENC	323,268	324,750	303,970	286,210	275,360
Total LAND USE AND COMMUNITY SERVICE	323,268	324,750	303,970	286,210	275,360
Total Revenues	323,268	324,750	303,970	286,210	275,360
Total SPEC.REV.-CO RDA S/A-CA	(55,908)	156,589	177,369	137,540	94,640
FundType 28 -- SPEC.REV.-CO RDA S/A-CAP IMPRO					
Expenditures					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 61 -- REDEVELOPMENT SUCCESSOR AGENC					
6110 REDEVELOPMENT SUCCESSOR AGENC	-	491	491	-	9,750
Total REDEVELOPMENT SUCCESSOR AGENC	-	491	491	-	9,750
Total LAND USE AND COMMUNITY SERVICE	-	491	491	-	9,750
Total Expenditures	-	491	491	-	9,750
Revenues					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 61 -- REDEVELOPMENT SUCCESSOR AGENC					
6110 REDEVELOPMENT SUCCESSOR AGENC	204	135	200	-	-
Total REDEVELOPMENT SUCCESSOR AGENC	204	135	200	-	-
Total LAND USE AND COMMUNITY SERVICE	204	135	200	-	-
Total Revenues	204	135	200	-	-
Total SPEC.REV.-CO RDA S/A-CA	(204)	356	291	-	9,750
FundType 32 -- DEBT SERVICES -COUNTY OTHER-NO					
Expenditures					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 61 -- REDEVELOPMENT SUCCESSOR AGENC					
6110 REDEVELOPMENT SUCCESSOR AGENC	16,074,652	16,295,395	16,293,398	16,297,269	16,337,082
Total REDEVELOPMENT SUCCESSOR AGENC	16,074,652	16,295,395	16,293,398	16,297,269	16,337,082
Total LAND USE AND COMMUNITY SERVICE	16,074,652	16,295,395	16,293,398	16,297,269	16,337,082
Total Expenditures	16,074,652	16,295,395	16,293,398	16,297,269	16,337,082
Revenues					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 61 -- REDEVELOPMENT SUCCESSOR AGENC					
6110 REDEVELOPMENT SUCCESSOR AGENC	17,258,676	16,758,372	16,305,274	16,906,890	16,594,218
Total REDEVELOPMENT SUCCESSOR AGENC	17,258,676	16,758,372	16,305,274	16,906,890	16,594,218

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Total LAND USE AND COMMUNIT	17,258,676	16,758,372	16,305,274	16,906,890	16,594,218
Total Revenues	17,258,676	16,758,372	16,305,274	16,906,890	16,594,218
Total DEBT SERVICES -COUNTY C	(1,184,024)	(462,977)	(11,876)	(609,621)	(257,136)
FundType 33 -- DEBT SERVICES -ENTERPRISE G/O					
Expenditures					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 60 -- PUBLIC WORKS					
603/SPECIAL SERVICES	1,338	772	-	524	524
Total PUBLIC WORKS	1,338	772	-	524	524
Total LAND USE AND COMMUNIT	1,338	772	-	524	524
Total Expenditures	1,338	772	-	524	524
Revenues					
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 60 -- PUBLIC WORKS					
603/SPECIAL SERVICES	10,806	10,805	-	10,421	10,421
Total PUBLIC WORKS	10,806	10,805	-	10,421	10,421
Total LAND USE AND COMMUNIT	10,806	10,805	-	10,421	10,421
Total Revenues	10,806	10,805	-	10,421	10,421
Total DEBT SERVICES -ENTERPRISE	(9,468)	(10,033)	-	(9,897)	(9,897)
FundType 40 -- CAPITAL PROJECTS FUNDS (ALL-YR					
Expenditures					
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
191/PLANT ACQUISITION FUND 40	18,801,786	45,436,048	42,359,034	-	8,893,936
Total PLANT ACQUISITION	18,801,786	45,436,048	42,359,034	-	8,893,936
Total CAPITAL PROJECTS	18,801,786	45,436,048	42,359,034	-	8,893,936
Total Expenditures	18,801,786	45,436,048	42,359,034	-	8,893,936
Revenues					
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
191/PLANT ACQUISITION FUND 40	21,356,265	36,935,217	35,478,222	-	7,267,933
Total PLANT ACQUISITION	21,356,265	36,935,217	35,478,222	-	7,267,933
Total CAPITAL PROJECTS	21,356,265	36,935,217	35,478,222	-	7,267,933
Total Revenues	21,356,265	36,935,217	35,478,222	-	7,267,933
Total CAPITAL PROJECTS FUNDS	(2,554,479)	8,500,831	6,880,812	-	1,626,003
FundType 42 -- CAPITAL IMPROVEMENT FUND					
Expenditures					
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
192/PLANT ACQUISITION FUND 42	17,151	2,888	84,397	-	131,852
Total PLANT ACQUISITION	17,151	2,888	84,397	-	131,852
Total CAPITAL PROJECTS	17,151	2,888	84,397	-	131,852
Total Expenditures	17,151	2,888	84,397	-	131,852
Revenues					

FINANCING BY FUND

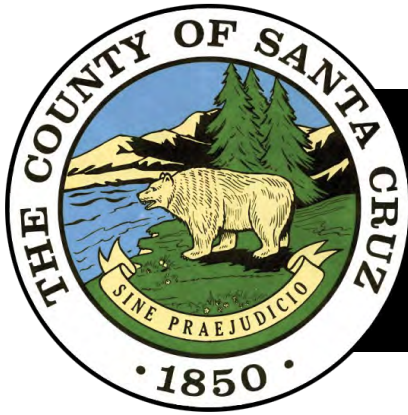
Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
192/PLANT ACQUISITION FUND 42	3,492	57	3,691	-	54,272
Total PLANT ACQUISITION	3,492	57	3,691	-	54,272
Total CAPITAL PROJECTS	3,492	57	3,691	-	54,272
Total Revenues	3,492	57	3,691	-	54,272
Total CAPITAL IMPROVEMENT FUND	13,659	2,831	80,706	-	77,580
FundType 43 -- PROJECTS-VARIOUS					
Expenditures					
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
192/PLANT ACQUISITION FUND 42	59	-	-	-	-
Total PLANT ACQUISITION	59	-	-	-	-
Total CAPITAL PROJECTS	59	-	-	-	-
Total Expenditures	59	-	-	-	-
Total PROJECTS-VARIOUS	59	-	-	-	-
FundType 49 -- CAPITAL PROJECTS -PARKS/SPECIAL					
Expenditures					
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
193/PLANT ACQUISITION FUND 49	37,407	-	679,712	-	14,322
Total PLANT ACQUISITION	37,407	-	679,712	-	14,322
Total CAPITAL PROJECTS	37,407	-	679,712	-	14,322
Total Expenditures	37,407	-	679,712	-	14,322
Revenues					
Budget Category 95 -- CAPITAL PROJECTS					
Budget Dept 19 -- PLANT ACQUISITION					
193/PLANT ACQUISITION FUND 49	17,446	-	9,255	-	188
Total PLANT ACQUISITION	17,446	-	9,255	-	188
Total CAPITAL PROJECTS	17,446	-	9,255	-	188
Total Revenues	17,446	-	9,255	-	188
Total CAPITAL PROJECTS -PARKS	19,961	-	670,457	-	14,134
FundType 50 -- ENTERPRISE FUND					
Expenditures					
Budget Category 92 -- HEALTH AND HUMAN SERVICES					
Budget Dept 36 -- HEALTH SERVICES AGENCY					
367/ENVIRONMENTAL HEALTH	1,128,076	1,782,677	1,597,227	1,840,833	1,995,050
Total HEALTH SERVICES AGENCY	1,128,076	1,782,677	1,597,227	1,840,833	1,995,050
Total HEALTH AND HUMAN SERVICES	1,128,076	1,782,677	1,597,227	1,840,833	1,995,050
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 60 -- PUBLIC WORKS					
603/SPECIAL SERVICES	19,496,508	31,600,469	19,752,434	20,812,724	32,987,493
Total PUBLIC WORKS	19,496,508	31,600,469	19,752,434	20,812,724	32,987,493
Total LAND USE AND COMMUNITY SERVICE	19,496,508	31,600,469	19,752,434	20,812,724	32,987,493

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Total Expenditures	20,624,584	33,383,146	21,349,661	22,653,557	34,982,543
Revenues					
Budget Category 92 -- HEALTH AND HUMAN SERVICES					
Budget Dept 36 -- HEALTH SERVICES AGENCY					
367 ENVIRONMENTAL HEALTH	1,231,529	1,363,950	1,280,820	1,425,241	1,455,540
Total HEALTH SERVICES AGENCY	1,231,529	1,363,950	1,280,820	1,425,241	1,455,540
Total HEALTH AND HUMAN SERV	1,231,529	1,363,950	1,280,820	1,425,241	1,455,540
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 60 -- PUBLIC WORKS					
603 SPECIAL SERVICES	20,834,204	32,574,554	22,086,799	18,509,686	34,528,456
605 FORMER RDA	223	-	-	-	-
Total PUBLIC WORKS	20,834,427	32,574,554	22,086,799	18,509,686	34,528,456
Total LAND USE AND COMMUNIT	20,834,427	32,574,554	22,086,799	18,509,686	34,528,456
Total Revenues	22,065,956	33,938,504	23,367,619	19,934,927	35,983,996
Total ENTERPRISE FUND	(1,441,372)	(555,358)	(2,017,958)	2,718,630	(1,001,453)
FundType 60 -- INTERNAL SERVICE FUND					
Expenditures					
Budget Category 91 -- GENERAL GOVERNMENT					
Budget Dept 33 -- GENERAL SERVICES					
335 SERVICE CENTER & FLEET	2,982,779	2,594,314	2,702,403	2,601,660	2,484,140
Total GENERAL SERVICES	2,982,779	2,594,314	2,702,403	2,601,660	2,484,140
Budget Dept 42 -- INFORMATION SERVICES					
421 INFORMATION SERVICES	13,481,808	16,021,003	14,689,418	16,852,840	16,382,037
Total INFORMATION SERVICES	13,481,808	16,021,003	14,689,418	16,852,840	16,382,037
Budget Dept 52 -- RISK MANAGEMENT					
521 RISK MANAGEMENT	22,590,315	45,039,043	28,157,504	24,372,066	44,482,600
Total RISK MANAGEMENT	22,590,315	45,039,043	28,157,504	24,372,066	44,482,600
Total GENERAL GOVERNMENT	39,054,902	63,654,360	45,549,325	43,826,566	63,348,777
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 60 -- PUBLIC WORKS					
601 ADMINSTRATIVE SERVICES	39,822,695	49,218,341	42,876,358	48,154,217	51,603,078
Total PUBLIC WORKS	39,822,695	49,218,341	42,876,358	48,154,217	51,603,078
Total LAND USE AND COMMUNIT	39,822,695	49,218,341	42,876,358	48,154,217	51,603,078
Total Expenditures	78,877,597	112,872,701	88,425,683	91,980,783	114,951,855
Revenues					
Budget Category 91 -- GENERAL GOVERNMENT					
Budget Dept 33 -- GENERAL SERVICES					
335 SERVICE CENTER & FLEET	3,171,216	3,552,964	3,469,277	3,092,326	3,048,362
Total GENERAL SERVICES	3,171,216	3,552,964	3,469,277	3,092,326	3,048,362
Budget Dept 42 -- INFORMATION SERVICES					
421 INFORMATION SERVICES	14,525,974	15,567,656	14,689,418	16,852,840	16,382,037
Total INFORMATION SERVICES	14,525,974	15,567,656	14,689,418	16,852,840	16,382,037
Budget Dept 52 -- RISK MANAGEMENT					
521 RISK MANAGEMENT	20,961,368	20,481,496	22,161,544	21,236,496	20,511,496

FINANCING BY FUND

Department	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Total RISK MANAGEMENT	20,961,368	20,481,496	22,161,544	21,236,496	20,511,496
Total GENERAL GOVERNMENT	38,658,558	39,602,116	40,320,239	41,181,662	39,941,895
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE					
Budget Dept 60 -- PUBLIC WORKS					
601 ADMINISTRATIVE SERVICES	43,973,188	49,638,850	42,876,358	48,139,608	51,603,078
Total PUBLIC WORKS	43,973,188	49,638,850	42,876,358	48,139,608	51,603,078
Total LAND USE AND COMMUNITY SERVICE	43,973,188	49,638,850	42,876,358	48,139,608	51,603,078
Total Revenues	82,631,746	89,240,966	83,196,597	89,321,270	91,544,973
Total INTERNAL SERVICE FUND	(3,754,149)	23,631,735	5,229,086	2,659,513	23,406,882
Total Expenditures less Revenues	(27,456,577)	72,732,320	25,710,899	18,993,677	52,071,925



COUNTY BUDGET LINE ITEM DETAIL

PROPOSED BUDGET • FY 2020-21

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Budget Category 91 -- GENERAL GOVERNMENT						
Budget Dept 09 -- ASSESSOR-RECORDER						
Budget Divn 0910 -- ASSESSOR						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	1,808,467	1,982,890	1,927,089	2,039,277	2,020,248
51005	OVERTIME PAY-PERMANENT	5,473	-	-	-	-
51040	DIFFERENTIAL PAY	10,805	19,234	19,155	19,942	19,536
52010	OASDI-SOCIAL SECURITY	130,613	146,312	139,523	150,330	148,873
52015	PERS	367,481	474,819	457,865	526,929	521,393
53010	EMPL. INSURANCE & BENEFITS	387,505	411,713	411,713	415,074	393,095
53015	UNEMPLOYMENT INSURANCE	4,254	5,362	5,362	4,766	4,766
54010	WORKERS COMP. INSURANCE	27,202	38,505	38,505	40,644	40,644
Total SALARIES AND EMPLOYEE BENEF		2,741,800	3,078,835	2,999,212	3,196,962	3,148,555
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	23,127	25,655	25,655	28,221	25,655
61730	MAINT-OTH EQUIP-SERVICES	-	1,000	1,000	1,000	1,000
62020	MEMBERSHIPS	-	1,400	1,400	1,400	1,400
62214	DUPLICATING SERVICES	(3,916)	4,000	4,000	4,000	4,000
62219	PC SOFTWARE PURCHASES	5,355	24,702	24,702	12,650	12,075
62221	POSTAGE	15,631	19,000	14,000	19,000	15,000
62222	SUBSCRIPTIONS/PERIODICALS	915	2,620	2,620	2,620	2,620
62223	SUPPLIES	25,547	31,594	31,594	30,000	31,500
62225	NON-PC SOFTWARE	10,301	-	-	-	-
62226	INVENTORIALBLE ITEMS <5000	-	11,670	11,670	11,760	8,100
62325	DATA PROCESSING SERVICES	126,095	352,987	352,987	426,748	426,748
62381	PROF & SPECIAL SERV-OTHER	257,391	289,100	267,800	309,500	283,800
62384	PUB DEF CONFLICTS CONTRACT	1,265	-	-	-	-
62610	RENTS/LEASES-STRUC IMP & GRN	-	100	-	100	100
62856	SPECIAL MISC EXPENSE-SERVICES	-	100	-	100	100
62910	AIR FARE	897	500	500	500	1,500
62914	EDUCATION & TRAINING(REPT)	350	500	500	500	500
62922	LODGING	2,111	2,700	2,700	2,700	3,600

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62924	MEALS	598	1,750	1,750	1,750	1,750
62926	MILEAGE	1,667	2,750	2,750	2,750	2,750
62928	TRAVEL-OTHER(NON-REPT)	53	500	500	500	500
62930	REGISTRATIONS (NON REPT)	1,415	600	600	600	1,500
62935	SERVICE CENTER CHARGES	75	-	-	-	-
62938	SERV CTR POOL VEH CHARGES	2,371	1,000	1,000	1,000	1,600
	Total SERVICES AND SUPPLIES	471,248	774,228	747,728	857,399	825,798
	Character 70 -- OTHER CHARGES					
75216	CERT OF PARTIC CONTRIB	119,414	258,420	258,420	259,620	259,620
	Total OTHER CHARGES	119,414	258,420	258,420	259,620	259,620
	Character 95 -- INTRAFUND TRANSFERS					
95225	INTRA-FUND TRF-OTHER	(194,595)	(81,891)	(81,891)	(85,396)	(170,606)
	Total INTRAFUND TRANSFERS	(194,595)	(81,891)	(81,891)	(85,396)	(170,606)
	Total Expenditures	3,137,867	4,029,592	3,923,469	4,228,585	4,063,367
	Revenues					
	Character 01 -- TAXES					
40141	NON-RESPONSE PENALTY-SEE 44141	-	-	-	1,000	-
	Total TAXES	-	-	-	1,000	-
	Character 07 -- FINES, FORFEITURES & ASSMNTS					
44141	NON-RESPONSE PENALTY	-	1,000	1,000	-	1,000
	Total FINES, FORFEITURES & ASSMNTS	-	1,000	1,000	-	1,000
	Character 19 -- CHARGES FOR SERVICES					
41206	PROPERTY TAX ADMIN FEE	895,925	895,925	895,925	863,484	863,484
41208	SUPP ROLL ASSESSMENT FEE	656,866	539,899	539,899	477,980	477,980
42047	OTHER CHARGES CURRENT SERVICES	19,599	20,000	20,000	20,000	20,000
	Total CHARGES FOR SERVICES	1,572,390	1,455,824	1,455,824	1,361,464	1,361,464
	Total Revenues	1,572,390	1,456,824	1,456,824	1,362,464	1,362,464
	Total ASSESSOR	1,565,477	2,572,768	2,466,645	2,866,121	2,700,903
	Budget Divn 0920 -- RECORDER					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	566,190	540,638	506,655	551,285	534,461
51005	OVERTIME PAY-PERMANENT	(103)	-	200	-	-
51040	DIFFERENTIAL PAY	14,156	20,934	19,544	21,394	20,966
52010	OASDI-SOCIAL SECURITY	43,070	42,929	37,532	43,779	42,492
52015	PERS	114,824	132,986	116,140	146,957	142,600
53010	EMPLOYEE INSURANCE & BENEFITS	161,037	148,617	147,129	151,282	157,105
54010	WORKERS COMPENSATION INSURANCE	14,766	5,945	5,945	6,276	6,276
	Total SALARIES AND EMPLOYEE BENEF	913,940	892,049	833,145	920,973	903,900
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	27,332	31,906	31,906	35,097	31,906
61725	MAINT-OFFICE EQUIPMNT-SERVICES	59	1,000	1,000	1,000	1,000
62020	MEMBERSHIPS	1,265	1,400	1,400	1,400	1,400
62111	MISCELLANEOUS EXPENSE-SERVICES	66	2,750	2,750	2,750	2,750
62214	DUPLICATING SERVICES	(8,260)	4,500	4,000	4,500	4,000
62219	PC SOFTWARE PURCHASES	1,707	3,000	3,000	3,500	3,000
62221	POSTAGE	8,520	10,000	7,000	10,000	8,000
62222	SUBSCRIPTIONS/PERIODICALS	4,039	2,500	2,285	2,500	2,000
62223	SUPPLIES	23,524	25,000	25,000	25,000	25,000
62226	INVENTORIALBLE ITEMS <5000	3,560	10,000	8,717	10,000	10,000
62316	COMPUTER PROF SVCS	42,059	-	-	-	-
62325	DATA PROCESSING SERVICES	88,342	93,197	93,197	93,197	93,197
62365	MANAGEMENT SERVICES	152,536	81,890	81,890	85,396	170,606
62381	PROF & SPECIAL SERV-OTHER	293,700	154,800	149,514	160,800	146,720
62500	EQUIPMENT LEASE & RENT	-	4,000	4,000	4,000	2,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62610	RENTS/LEASES-STRUC IMP & GRNDS	4,578	2,500	2,500	2,500	2,500
62856	SPECIAL MISC EXPENSE-SERVICES	12,644	2,500	5,283	2,500	5,000
62910	AIR FARE	1,757	800	800	800	1,300
62914	EDUCATION & TRAINING(REPT)	724	600	600	600	600
62922	LODGING	4,414	3,000	3,000	3,000	3,000
62924	MEALS	1,435	1,100	1,225	1,100	1,100
62926	MILEAGE	1,837	1,500	1,500	1,500	1,500
62928	TRAVEL-OTHER(NON-REPT)	361	600	400	600	600
62930	REGISTRATIONS (NON REPT)	3,735	1,500	1,000	1,500	1,500
62938	SERV CTR POOL VEH CHARGES	-	320	320	320	320
Total SERVICES AND SUPPLIES		669,934	440,363	432,287	453,560	518,999
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	596	925	925	925	925
74420	INTEREST ON LEASE PURCHASES	24	471	471	471	471
75315	COUNTY OVERHEAD A87/CP	134,714	112,861	112,861	112,862	106,887
Total OTHER CHARGES		135,334	114,257	114,257	114,258	108,283
Character 80 -- FIXED ASSETS						
86228	COMPUTER EQUIPMENT	-	-	21,424	-	20,000
Total FIXED ASSETS		-	-	21,424	-	20,000
Total Expenditures		1,719,208	1,446,669	1,401,113	1,488,791	1,551,182
Revenues						
Character 19 -- CHARGES FOR SERVICES						
41558	VITALS RECORD COPIES	128,863	125,000	125,000	125,000	125,000
41559	RECORDERS INDEX-MF/CDS	18,327	14,000	18,900	14,000	17,300
41560	RECORDING FEES	785,459	765,000	881,000	765,000	900,000
42018	MICROGRAPHICS FEES	54,149	50,000	50,000	40,000	50,000
42052	RECORDERS IMPROVEMENT FEE	318,840	250,000	250,000	250,000	250,000
42058	SS TRUNC GC27361.D IC132320	15,000	15,000	15,000	-	-
42059	ELECTRONIC RECDG DEL GC27397.D	72,429	40,000	40,000	40,000	40,000
Total CHARGES FOR SERVICES		1,393,067	1,259,000	1,379,900	1,234,000	1,382,300
Character 23 -- MISC. REVENUES						
42380	NSF CHECKS	36	100	400	100	400
42381	NSF CHECKS-RETURNED CHECK FEES	80	200	320	200	200
42384	OTHER REVENUE	146,729	10,000	10,000	10,000	10,000
Total MISC. REVENUES		146,845	10,300	10,720	10,300	10,600
Character 25 -- OTHER FINANCING SOURCES						
42473	INCPTN OF LSE PRCH AGRMT NCGA5	-	3,980	3,980	3,980	-
Total OTHER FINANCING SOURCES		-	3,980	3,980	3,980	-
Character 29 -- OTHER GOVERNMENTAL UNIT REVENU						
42726	MARRIAGE RCRD CPY FEE-HC10605C	(32)	-	-	-	-
Total OTHER GOVERNMENTAL UNIT REVENU		(32)	-	-	-	-
Total Revenues		1,539,880	1,273,280	1,394,600	1,248,280	1,392,900
Total RECORDER		179,328	173,389	6,513	240,511	158,282
Total ASSESSOR-RECORDER		1,744,805	2,746,157	2,473,158	3,106,632	2,859,185
Budget Dept 12 -- AUDITOR-CONTROLLER-TTC						
Budget Divn 1200 -- AUDITOR-CONTROLLER						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	3,280,675	3,593,721	3,599,397	3,842,403	3,774,187
51005	OVERTIME PAY-PERMANENT	24,761	9,315	14,016	9,704	8,755
51010	REGULAR PAY-EXTRA HELP	44,393	2,501	31,231	2,501	2,452
51040	DIFFERENTIAL PAY	17,603	24,044	21,155	24,044	16,125
52010	OASDI-SOCIAL SECURITY	242,755	266,579	224,244	284,669	275,276
52015	PERS	642,920	860,655	726,378	992,897	955,364
53010	EMPLOYEE INSURANCE & BENEFITS	626,963	723,776	592,921	752,687	672,713

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
53015	UNEMPLOYMENT INSURANCE	4,486	-	-	-	-
54010	WORKERS COMPENSATION INSURANCE	117,388	137,222	137,222	144,846	130,518
55021	OTHER BENEFITS MISC	1,017	-	4,645	-	4,645
Total SALARIES AND EMPLOYEE BENEF		5,002,961	5,617,813	5,351,209	6,053,751	5,840,035
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	56,522	69,051	51,907	69,051	51,908
61725	MAINT-OFFICE EQUIPMNT-SERVICES	48,609	52,437	50,096	55,431	34,958
61835	FACILITIES MAINT-GENERAL-SERV	1,566	-	15	-	-
62010	EMPL CERTIFICATES & LICENSES	360	360	360	360	360
62020	MEMBERSHIPS	1,707	1,940	1,940	1,940	1,940
62111	MISCELLANEOUS EXPENSE-SERVICES	1,204	1,030	591	1,030	1,030
62112	CASH SHORTAGES	441	250	1,332	250	500
62214	DUPLICATING SERVICES	(18,970)	16,250	19,223	17,250	17,250
62215	BOOKS	3,411	3,025	3,025	3,700	3,700
62216	FORMS-FROM OUTSIDE VENDOR	2,796	3,850	3,854	3,850	3,850
62217	MISC NONINVENTORABLE ITEMS	4,039	300	300	300	300
62219	PC SOFTWARE PURCHASES	8,084	14,928	27,373	14,928	14,928
62221	POSTAGE	75,231	84,000	84,000	86,000	86,000
62222	SUBSCRIPTIONS/PERIODICALS	353	980	980	1,015	575
62223	SUPPLIES	38,355	40,750	45,418	40,500	40,500
62224	WARRANTS	-	8,450	8,696	7,500	7,500
62226	INVENTORABLE ITEMS <5000	48,300	23,041	39,699	20,500	20,500
62227	SOFTWARE LICENSE SERVICES	96,617	81,385	81,385	81,738	100,238
62310	BANKING SERVICES	118,385	193,970	193,970	193,970	133,970
62325	DATA PROCESSING SERVICES	486,414	1,128,602	1,128,602	1,313,845	1,313,845
62381	PROF & SPECIAL SERV-OTHER	446,242	563,937	523,954	512,947	628,503
62396	TAX LIEN RELEASE EXPENSE	5,195	5,000	5,000	5,000	5,000
62420	LEGAL NOTICES	17,687	22,500	22,500	24,500	24,500
62500	EQUIPMENT LEASE & RENT	1,514	1,592	1,592	1,592	1,592
62610	RENTS/LEASES-STRUC IMP & GRNDS	12,471	14,568	14,568	14,568	14,568
62801	ADVERTISING & PROMOTION SUPP	1,999	1,000	3,015	1,000	1,000
62826	EDUCATION AND/OR TRAINING	358	-	689	-	-
62856	SPECIAL MISC EXPENSE-SERVICES	46,363	1,300	58,336	1,350	3,450
62910	AIR FARE	2,080	2,200	2,200	2,200	2,200
62914	EDUCATION & TRAINING(REPT)	4,640	5,165	5,165	5,190	5,190
62922	LODGING	12,168	8,500	8,500	8,500	8,500
62924	MEALS	3,244	2,650	2,650	2,650	2,650
62926	MILEAGE	3,862	2,450	2,450	2,450	2,450
62928	TRAVEL-OTHER(NON-REPT)	1,295	735	735	735	735
62930	REGISTRATIONS (NON REPT)	6,938	4,514	4,514	4,514	4,514
62938	SERV CTR POOL VEH CHARGES	442	-	898	-	-
Total SERVICES AND SUPPLIES		1,539,922	2,360,710	2,399,532	2,500,354	2,538,704
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	1,160	314	629	-	4,475
74420	INTEREST ON LEASE PURCHASES	133	9	20	-	1,200
Total OTHER CHARGES		1,293	323	649	-	5,675
Character 80 -- FIXED ASSETS						
86204	EQUIPMENT	37,089	135,349	135,349	50,000	-
Total FIXED ASSETS		37,089	135,349	135,349	50,000	-
Character 95 -- INTRAFUND TRANSFERS						
95190	INTRA-FD TRF-CO OVERHEAD	(1,144,247)	(1,909,890)	(1,909,889)	(1,144,247)	(1,144,249)
95225	INTRA-FUND TRF-OTHER	(418,279)	(485,300)	(333,797)	(502,875)	(451,271)
95750	Program Allocation Sal/Ben	-	-	(2)	-	-
Total INTRAFUND TRANSFERS		(1,562,526)	(2,395,190)	(2,243,688)	(1,647,122)	(1,595,520)
Total Expenditures		5,018,739	5,719,005	5,643,051	6,956,983	6,788,894

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Revenues						
Character 01 -- TAXES						
40140	COSTS FOR DEL TAXES-SEE 44140	-	-	-	140,000	-
	Total TAXES	-	-	-	140,000	-
Character 05 -- LICENSES, PERMITS AND FRANCHIS						
40330	OTHER LICENSES & PERMITS	250	250	250	250	250
	Total LICENSES, PERMITS AND FRANCHIS	250	250	250	250	250
Character 07 -- FINES, FORFEITURES & ASSMNTS						
44140	COSTS FOR DELINQUENT TAXES	108,580	140,000	140,000	-	140,000
44141	NON-RESPONSE PENALTY	(380)	-	-	-	-
	Total FINES, FORFEITURES & ASSMNTS	108,200	140,000	140,000	-	140,000
Character 15 -- INTERGOVERNMENTAL REVENUES						
40872	ST-MANDATED COST REIMBURSEMENT	2,444	-	2,767	-	-
	Total INTERGOVERNMENTAL REVENUES	2,444	-	2,767	-	-
Character 19 -- CHARGES FOR SERVICES						
41205	ASSESSMENT & TAX COLLECTN FEES	541,617	545,999	545,999	522,401	522,401
41206	PROPERTY TAX ADMIN FEE	528,867	528,867	528,867	459,974	459,974
41207	DBT SERV TX ASSESS & ADMN FEES	9,692	10,944	10,944	10,000	10,000
41208	SUPP ROLL ASSESSMENT FEE	241,659	199,249	199,249	135,000	135,000
41220	ACCOUNTING FEES	219,827	254,812	254,812	255,221	255,221
41222	AUDIT FEES	23,050	17,000	29,000	17,000	17,000
41422	CIVIL PROCESS FEES	1,261	37,850	37,850	37,850	37,850
41432	REDEMPTION FEES	11,536	20,000	20,000	20,000	20,000
41560	RECORDING FEES	13	-	-	-	-
42021	COST RECOVERY-SB940	24,927	30,000	50	30,000	-
42022	COST RECOVERY-OTHER	5,917	1,000	1,000	1,000	1,000
42047	OTHER CHARGES CURRENT SERVICES	229,649	253,500	253,500	253,500	253,500
42060	TAX LIEN RELEASE FEES	5,138	5,000	3,383	5,000	5,000
42100	BANKING SERVICES	276,132	278,307	278,307	311,426	220,788
42105	COUNTY OVERHEAD CHARGES	144,869	646,114	646,114	144,869	144,869
42116	INVESTMENT SERVICES	584,772	600,598	600,598	623,952	769,835
	Total CHARGES FOR SERVICES	2,848,926	3,429,240	3,409,673	2,827,193	2,852,438
Character 23 -- MISC. REVENUES						
42362	CASH OVERAGES	569	675	2,256	675	675
42381	NSF CHECKS-RETURNED CHECK FEES	16,463	13,850	13,850	13,850	13,850
42384	OTHER REVENUE	100,290	120,000	120,360	120,000	120,000
42390	UNCLAIMED MONEY-ESCHEATED	7,214	40,000	10,000	40,000	20,000
	Total MISC. REVENUES	124,536	174,525	146,466	174,525	154,525
Character 25 -- OTHER FINANCING SOURCES						
42465	OP/TRF IN-FR PFACERTS CNST FDS	157,786	135,349	135,349	-	-
	Total OTHER FINANCING SOURCES	157,786	135,349	135,349	-	-
	Total Revenues	3,242,142	3,879,364	3,834,505	3,141,968	3,147,213
	Total AUDITOR-CONTROLLER	1,776,597	1,839,641	1,808,546	3,815,015	3,641,681
	Total AUDITOR-CONTROLLER-TTC	1,776,597	1,839,641	1,808,546	3,815,015	3,641,681
Budget Dept 13 -- CUSTODIAL FUNDS						
Budget Divn 1383 -- AMBAG						
Expenditures						
Character 70 -- OTHER CHARGES						
75231	CONTRIB TO OTHER AGENCIES-OTH	33,046	32,807	32,807	33,046	32,807
	Total OTHER CHARGES	33,046	32,807	32,807	33,046	32,807
	Total Expenditures	33,046	32,807	32,807	33,046	32,807
	Total AMBAG	33,046	32,807	32,807	33,046	32,807
	Total CUSTODIAL FUNDS	33,046	32,807	32,807	33,046	32,807
Budget Dept 15 -- BOARD OF SUPERVISORS						
Budget Divn 1500 -- BOARD OF SUPERVISORS						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	1,831,354	1,991,104	1,860,867	2,069,575	2,012,688
51010	REGULAR PAY-EXTRA HELP	62,940	-	63,297	-	-
51040	DIFFERENTIAL PAY	1,109	-	-	-	-
52010	OASDI-SOCIAL SECURITY	140,397	151,114	143,305	157,378	153,237
52015	PERS	354,562	455,521	423,186	511,393	497,710
53010	EMPLOYEE INSURANCE & BENEFITS	273,437	280,844	283,189	286,998	277,784
54010	WORKERS COMPENSATION INSURANCE	27,135	34,017	34,017	35,907	35,907
55021	OTHER BENEFITS MISC	963	963	-	963	-
Total SALARIES AND EMPLOYEE BENEF		2,691,897	2,913,563	2,807,861	3,062,214	2,977,326
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	32,815	34,000	28,650	34,000	29,000
61725	MAINT-OFFICE EQUIPMNT-SERVICES	1,943	2,000	1,516	2,000	2,500
62020	MEMBERSHIPS	36	-	-	-	-
62214	DUPLICATING SERVICES	1,158	1,200	287	1,200	1,200
62218	PAPER	931	1,200	1,519	1,200	1,200
62219	PC SOFTWARE PURCHASES	13,602	12,600	14,686	12,600	14,686
62221	POSTAGE	1,100	2,500	295	2,500	2,000
62222	SUBSCRIPTIONS/PERIODICALS	1,114	1,114	1,067	1,114	1,500
62223	SUPPLIES	7,527	14,131	7,812	12,995	11,000
62226	INVENTORABLE ITEMS <5000	6,752	7,482	2,325	5,500	2,325
62325	DATA PROCESSING SERVICES	66,424	75,575	75,575	72,136	72,136
62381	PROF & SPECIAL SERV-OTHER	1,070	2,000	2,000	2,000	2,000
62910	AIR FARE	1,551	-	-	-	-
62914	EDUCATION & TRAINING(REPT)	-	400	400	400	-
62922	LODGING	9,937	-	-	-	-
62924	MEALS	2,812	-	-	-	-
62926	MILEAGE	1,717	-	-	-	-
62928	TRAVEL-OTHER(NON-REPT)	5,069	21,000	21,000	21,000	23,000
62930	REGISTRATIONS (NON REPT)	3,489	-	-	-	-
62938	SERV CTR POOL VEH CHARGES	146	-	-	-	-
Total SERVICES AND SUPPLIES		159,193	175,202	157,132	168,645	162,547
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	2,725	3,030	3,030	-	-
74420	INTEREST ON LEASE PURCHASES	512	206	206	-	-
Total OTHER CHARGES		3,237	3,236	3,236	-	-
Character 95 -- INTRAFUND TRANSFERS						
95225	INTRA-FUND TRF-OTHER	-	(72,566)	-	(76,441)	-
Total INTRAFUND TRANSFERS		-	(72,566)	-	(76,441)	-
Total Expenditures		2,854,327	3,019,435	2,968,229	3,154,418	3,139,873
Total BOARD OF SUPERVISORS		2,854,327	3,019,435	2,968,229	3,154,418	3,139,873
Total BOARD OF SUPERVISORS		2,854,327	3,019,435	2,968,229	3,154,418	3,139,873
Budget Dept 17 -- CANNABIS LICENSING						
Budget Divn 1700 -- CANNABIS LICENSING						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	423,162	410,239	421,662	429,095	429,095
51005	OVERTIME PAY-PERMANENT	160	-	-	-	1,039
51040	DIFFERENTIAL PAY	756	-	2,830	-	2,752
52010	OASDI-SOCIAL SECURITY	29,321	31,372	30,678	32,458	32,748
52015	PERS	79,978	96,058	99,668	106,318	107,031
53010	EMPLOYEE INSURANCE & BENEFITS	92,675	95,221	104,465	96,554	96,554
Total SALARIES AND EMPLOYEE BENEF		626,052	632,890	659,303	664,425	669,219
Character 60 -- SERVICES AND SUPPLIES						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
61220	TELECOM SERVICES	7,480	16,000	7,675	16,000	7,675
62020	MEMBERSHIPS	190	250	150	250	200
62111	MISCELLANEOUS EXPENSE-SERVICES	-	-	6,500	-	7,000
62214	DUPLICATING SERVICES	1,522	2,000	200	2,000	1,500
62219	PC SOFTWARE PURCHASES	1,295	2,000	2,199	2,000	3,000
62221	POSTAGE	291	250	1,500	250	1,500
62223	SUPPLIES	2,280	3,527	1,500	3,000	2,000
62226	INVENTORIAL ITEMS <5000	2,482	5,000	500	3,000	1,500
62325	DATA PROCESSING SERVICES	23,308	29,564	29,564	24,528	24,528
62329	DISTRICT ATTORNEY SERVICES	149,735	190,540	190,540	205,231	205,231
62381	PROF & SPECIAL SERV-OTHER	21,300	56,238	76,368	40,000	55,000
62393	SHERIFF SERVICES	390,152	-	-	-	-
62801	ADVERTISING & PROMOTION SUPP	3,278	-	-	-	-
62914	EDUCATION & TRAINING(REPT)	594	5,000	1,000	5,000	3,000
62920	GAS, OIL, FUEL	-	-	-	-	-
62922	LODGING	999	2,000	1,500	2,000	2,000
62924	MEALS	541	1,000	1,500	1,000	1,000
62926	MILEAGE	257	1,000	2,000	1,000	1,000
62928	TRAVEL-OTHER(NON-REPT)	317	-	-	-	-
62930	REGISTRATIONS (NON REPT)	985	1,000	750	1,000	1,000
62935	SERVICE CENTER CHARGES	2,624	2,610	2,610	1,606	1,606
62936	SERVICE CENTER REPLCMT INCRMNT	2,352	2,352	2,352	2,352	2,352
62937	SERVICE CENTER DEPREC CHG	5,880	14,224	14,224	5,880	5,880
62938	SERV CTR POOL VEH CHARGES	-	1,000	1,000	1,000	1,000
Total SERVICES AND SUPPLIES		617,862	335,555	343,632	317,097	327,972
Character 80 -- FIXED ASSETS						
86204	EQUIPMENT	-	-	-	-	27,500
Total FIXED ASSETS		-	-	-	-	27,500
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	69,378	-	-	-	-
Total OTHER FINANCING USES		69,378	-	-	-	-
Total Expenditures		1,313,292	968,445	1,002,935	981,522	1,024,691
Revenues						
Character 05 -- LICENSES, PERMITS AND FRANCHIS						
40307	CANNABIS LICENSING	103,294	350,000	150,000	525,000	480,000
Total LICENSES, PERMITS AND FRANCHIS		103,294	350,000	150,000	525,000	480,000
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40426	CIVIL PENALTIES	777,773	125,000	400,000	75,000	280,000
Total FINES, FORFEITURES & ASSMNTS		777,773	125,000	400,000	75,000	280,000
Character 19 -- CHARGES FOR SERVICES						
41293	CODE ENFORCEMENT	-	45,000	-	45,000	25,000
Total CHARGES FOR SERVICES		-	45,000	-	45,000	25,000
Total Revenues		881,067	520,000	550,000	645,000	785,000
Total CANNABIS LICENSING		432,225	448,445	452,935	336,522	239,691
Total CANNABIS LICENSING		432,225	448,445	452,935	336,522	239,691
Budget Dept 18 -- COUNTY ADMINISTRATIVE OFFICE						
Budget Divn 1810 -- COUNTY ADMINISTRATION						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	1,985,920	2,161,486	2,189,436	2,309,581	2,298,999
51005	OVERTIME PAY-PERMANENT	27	4,323	4,323	2,309	3,687
51010	REGULAR PAY-EXTRA HELP	-	-	15,790	-	32,939
51040	DIFFERENTIAL PAY	8,143	10,160	9,552	10,160	14,250
52010	OASDI-SOCIAL SECURITY	119,629	133,908	134,546	142,335	141,549
52015	PERS	366,298	456,450	414,830	521,533	508,569

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
53010	EMPLOYEE INSURANCE & BENEFITS	283,315	281,621	295,093	346,436	302,960
54010	WORKERS COMPENSATION INSURANCE	28,575	21,241	42,482	21,241	21,241
55021	OTHER BENEFITS MISC	32,892	32,892	41,333	32,892	41,333
Total SALARIES AND EMPLOYEE BENEF		2,824,799	3,102,081	3,147,385	3,386,487	3,365,527
Character 60 -- SERVICES AND SUPPLIES						
61215	RADIO	521	-	-	-	-
61220	TELECOM SERVICES	40,953	42,878	39,073	42,878	42,878
61725	MAINT-OFFICE EQUIPMNT-SERVICES	4,576	4,500	5,902	4,500	4,500
62020	MEMBERSHIPS	49,387	47,995	66,441	47,995	86,415
62111	MISCELLANEOUS EXPENSE-SERVICES	-	5,000	5,000	5,000	8,800
62214	DUPLICATING SERVICES	4,967	12,000	9,000	12,000	12,000
62219	PC SOFTWARE PURCHASES	7,287	7,500	9,332	7,500	7,500
62221	POSTAGE	272	250	250	250	250
62222	SUBSCRIPTIONS/PERIODICALS	411	250	250	250	250
62223	SUPPLIES	8,572	9,000	9,000	9,000	10,700
62226	INVENTORABLE ITEMS <5000	6,248	8,235	8,235	8,235	8,235
62325	DATA PROCESSING SERVICES	115,643	108,191	108,191	74,969	74,969
62381	PROF & SPECIAL SERV-OTHER	404,753	1,123,618	1,071,419	808,608	746,102
62420	LEGAL NOTICES	-	500	500	500	500
62500	EQUIPMENT LEASE & RENT	-	-	28	-	-
62610	RENTS/LEASES-STRUC IMP & GRNDS	1,035	1,250	1,522	1,250	3,050
62801	ADVERTISING & PROMOTION SUPP	1,212	3,500	3,500	3,500	3,500
62890	SUBSCRIPTIONS BOOKS & ED MATER	847	1,250	1,250	1,250	2,250
62910	AIR FARE	110	1,000	250	1,000	1,000
62914	EDUCATION & TRAINING(REPT)	5,208	9,000	5,000	9,000	9,000
62922	LODGING	2,673	3,000	2,062	3,000	3,000
62924	MEALS	4,975	5,000	4,772	5,000	5,000
62926	MILEAGE	2,077	4,000	2,053	4,000	4,000
62928	TRAVEL-OTHER(NON-REPT)	892	960	500	960	960
62930	REGISTRATIONS (NON REPT)	7,200	7,355	5,355	7,355	7,355
62938	SERV CTR POOL VEH CHARGES	3,946	5,000	3,500	5,000	5,000
Total SERVICES AND SUPPLIES		673,765	1,411,232	1,362,385	1,063,000	1,047,214
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	4,130	3,966	4,404	3,966	4,404
74420	INTEREST ON LEASE PURCHASES	1,154	1,260	822	1,260	822
Total OTHER CHARGES		5,284	5,226	5,226	5,226	5,226
Character 95 -- INTRAFUND TRANSFERS						
95190	INTRA-FD TRF-CO OVERHEAD	(1,138,388)	(1,499,016)	(1,499,016)	(1,138,388)	(1,138,388)
95225	INTRA-FUND TRF-OTHER	307,407	578,638	578,638	425,138	38,838
Total INTRAFUND TRANSFERS		(830,981)	(920,378)	(920,378)	(713,250)	(1,099,550)
Total Expenditures		2,672,867	3,598,161	3,594,618	3,741,463	3,318,417
Revenues						
Character 15 -- INTERGOVERNMENTAL REVENUES						
40894	ST-OTHER	60,085	91,500	91,500	-	-
41156	AID FROM OTH GOV-CITIES	-	10,000	10,000	-	-
Total INTERGOVERNMENTAL REVENUES		60,085	101,500	101,500	-	-
Character 19 -- CHARGES FOR SERVICES						
41350	SCCRDA SERVICES	-	1,000	1,000	1,000	1,000
42042	MANAGEMENT SERVICES	5,368	3,500	3,500	3,500	3,500
42047	OTHER CHARGES CURRENT SERVICES	3,500	3,500	3,500	3,500	23,500
42105	COUNTY OVERHEAD CHARGES	492,056	479,282	479,282	492,056	492,056
Total CHARGES FOR SERVICES		500,924	487,282	487,282	500,056	520,056
Character 23 -- MISC. REVENUES						
42380	NSF CHECKS	(1,775)	-	-	-	-
42384	OTHER REVENUE	150	25,108	25,108	21,202	33,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total MISC. REVENUES	(1,625)	25,108	25,108	21,202	33,000
	Total Revenues	559,384	613,890	613,890	521,258	553,056
	Total COUNTY ADMINISTRATION	2,113,483	2,984,271	2,980,728	3,220,205	2,765,361
	Budget Divn 1820 -- CLERK OF THE BOARD					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	347,031	350,321	389,332	365,900	413,748
51005	OVERTIME PAY-PERMANENT	-	2,162	2,162	2,178	2,178
51010	REGULAR PAY-EXTRA HELP	26,132	-	370	-	-
51040	DIFFERENTIAL PAY	9,265	7,236	7,461	7,277	7,277
52010	OASDI-SOCIAL SECURITY	27,877	27,518	28,894	28,715	32,376
52015	PERS	69,841	83,613	92,843	94,504	106,892
53010	EMPLOYEE INSURANCE & BENEFITS	77,812	75,809	82,818	85,342	87,891
53015	UNEMPLOYMENT INSURANCE	6,105	7,694	7,694	6,840	6,840
	Total SALARIES AND EMPLOYEE BENEF	564,063	554,353	611,574	590,756	657,202
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	7,004	6,500	6,500	6,500	6,500
61725	MAINT-OFFICE EQUIPMNT-SERVICES	2,678	3,800	3,800	3,800	3,000
62020	MEMBERSHIPS	375	1,500	1,500	1,500	500
62214	DUPLICATING SERVICES	(7,568)	3,000	3,000	3,000	750
62219	PC SOFTWARE PURCHASES	60,846	49,733	49,733	52,500	52,500
62221	POSTAGE	1,064	2,500	2,500	2,500	1,000
62223	SUPPLIES	2,691	4,000	4,000	4,000	2,500
62226	INVENTORABLE ITEMS <5000	4,367	2,000	2,000	2,000	1,500
62325	DATA PROCESSING SERVICES	80,094	83,953	83,953	87,358	87,358
62327	DIRECTORS' FEES	1,875	2,000	2,000	2,000	2,000
62381	PROF & SPECIAL SERV-OTHER	16,186	40,000	40,000	45,000	35,000
62420	LEGAL NOTICES	16,075	7,500	7,500	7,500	7,500
62610	RENTS/LEASES-STRUC IMP & GRNDS	8,574	8,000	8,000	8,000	8,000
62801	ADVERTISING & PROMOTION SUPP	405	-	-	-	-
62826	EDUCATION AND/OR TRAINING	170	-	-	-	-
62910	AIR FARE	390	-	-	-	-
62914	EDUCATION & TRAINING(REPT)	1,300	2,500	2,500	2,500	2,000
62920	GAS, OIL, FUEL	72	-	-	-	-
62922	LODGING	1,621	2,500	2,500	2,500	2,000
62924	MEALS	477	800	800	800	600
62926	MILEAGE	217	300	300	300	300
62928	TRAVEL-OTHER(NON-REPT)	52	300	300	300	150
62930	REGISTRATIONS (NON REPT)	-	500	500	500	300
62938	SERV CTR POOL VEH CHARGES	-	300	300	300	300
	Total SERVICES AND SUPPLIES	198,965	221,686	221,686	232,858	213,758
	Character 70 -- OTHER CHARGES					
74230	PRINCIPAL ON LEASE PURCHASES	3,611	4,100	4,100	4,600	4,600
74420	INTEREST ON LEASE PURCHASES	1,361	950	950	460	460
	Total OTHER CHARGES	4,972	5,050	5,050	5,060	5,060
	Character 95 -- INTRAFUND TRANSFERS					
95225	INTRA-FUND TRF-OTHER	(200)	72,566	-	76,411	-
	Total INTRAFUND TRANSFERS	(200)	72,566	-	76,411	-
	Total Expenditures	767,800	853,655	838,310	905,085	876,020
	Revenues					
	Character 05 -- LICENSES, PERMITS AND FRANCHIS					
40312	ENVIRONMENTAL FILING LICENSE	20,200	18,000	18,000	18,000	18,000
	Total LICENSES, PERMITS AND FRANCHIS	20,200	18,000	18,000	18,000	18,000
	Character 19 -- CHARGES FOR SERVICES					
41206	PROPERTY TAX ADMIN FEE	10,585	10,585	10,585	8,706	8,706

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
41302	INITIAL STUDIES	-	-	-	-	-
41350	SCCRDA SERVICES	-	1,000	1,000	1,000	1,000
41576	PERMIT PROCESSING FEES	50	-	-	-	-
42020	COPY CHARGES	87	250	250	250	250
42027	EMIS - GEO FAX SERVICES	15	-	-	-	-
42047	OTHER CHARGES CURRENT SERVICES	9,296	6,000	6,000	6,000	6,000
	Total CHARGES FOR SERVICES	20,033	17,835	17,835	15,956	15,956
	Character 23 -- MISC. REVENUES					
42384	OTHER REVENUE	5,275	-	-	-	-
	Total MISC. REVENUES	5,275	-	-	-	-
	Character 29 -- OTHER GOVERNMENTAL UNIT REVENU					
42728	NEGATIVE DECLARATION	-	2,000	2,000	2,000	2,000
	Total OTHER GOVERNMENTAL UNIT REVENU	-	2,000	2,000	2,000	2,000
	Total Revenues	45,508	37,835	37,835	35,956	35,956
	Total CLERK OF THE BOARD	722,292	815,820	800,475	869,129	840,064
	Total COUNTY ADMINISTRATIVE OFFICE	2,835,775	3,800,091	3,781,203	4,089,334	3,605,425
	Budget Dept 21 -- COUNTY CLERK-ELECTIONS					
	Budget Divn 2100 -- COUNTY CLERK -ELECTIONS					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	1,052,143	1,112,231	1,080,061	1,150,286	1,165,595
51005	OVERTIME PAY-PERMANENT	65,992	63,700	62,521	68,600	67,228
51010	REGULAR PAY-EXTRA HELP	351,100	372,400	371,578	372,400	364,952
51040	DIFFERENTIAL PAY	54,223	65,887	65,109	65,887	64,570
52010	OASDI-SOCIAL SECURITY	112,003	120,914	115,827	124,187	86,582
52015	PERS	215,295	280,528	262,705	312,511	300,732
53010	EMPLOYEE INSURANCE & BENEFITS	241,164	250,128	224,214	254,830	226,934
53015	UNEMPLOYMENT INSURANCE	55,848	64,738	64,738	67,544	57,544
54010	WORKERS COMPENSATION INSURANCE	14,643	15,230	15,230	16,076	16,076
	Total SALARIES AND EMPLOYEE BENEF	2,162,411	2,345,756	2,261,983	2,432,321	2,350,213
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	60,515	61,200	61,200	61,200	60,660
61725	MAINT-OFFICE EQUIPMNT-SERVICES	2,607	4,150	4,150	4,150	5,450
62020	MEMBERSHIPS	1,450	1,250	1,250	1,250	1,250
62112	CASH SHORTAGES	121	-	-	-	-
62214	DUPLICATING SERVICES	(15,319)	15,960	15,460	21,000	15,460
62219	PC SOFTWARE PURCHASES	-	-	536	-	2,996
62221	POSTAGE	153,093	201,000	198,000	205,450	206,000
62223	SUPPLIES	415,677	469,665	469,665	481,600	471,800
62226	INVENTORABLE ITEMS <5000	15,211	16,585	53,379	11,500	11,500
62227	SOFTWARE LICENSE SERVICES	55,510	46,808	75,697	26,608	92,480
62325	DATA PROCESSING SERVICES	116,795	104,035	104,035	87,194	104,035
62381	PROF & SPECIAL SERV-OTHER	187,445	229,547	227,547	238,000	250,000
62420	LEGAL NOTICES	790	1,000	1,000	1,000	800
62500	EQUIPMENT LEASE & RENT	3,760	5,439	96,916	3,900	100,800
62610	RENTS/LEASES-STRUC IMP & GRNDS	152,581	159,250	159,250	164,000	166,000
62827	ELECTION EXPENSE-OTHER	2,760	2,000	2,000	-	-
62828	ELECTION OFFICERS	132,475	160,260	160,260	160,260	160,260
62910	AIR FARE	-	1,650	1,650	1,650	1,450
62914	EDUCATION & TRAINING(REPT)	3,390	3,700	3,700	3,700	3,700
62922	LODGING	5,031	7,655	7,655	7,850	7,800
62924	MEALS	260	1,800	1,800	1,800	1,300
62926	MILEAGE	5,176	5,750	5,750	5,950	5,750
62928	TRAVEL-OTHER(NON-REPT)	790	700	700	700	700
62938	SERV CTR POOL VEH CHARGES	11,279	10,000	10,000	10,000	10,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total SERVICES AND SUPPLIES	1,311,397	1,509,404	1,661,600	1,498,762	1,680,191
	Character 70 -- OTHER CHARGES					
74230	PRINCIPAL ON LEASE PURCHASES	692	414,613	-	414,613	-
74420	INTEREST ON LEASE PURCHASES	14	21,822	-	21,822	-
	Total OTHER CHARGES	706	436,435	-	436,435	-
	Total Expenditures	3,474,514	4,291,595	3,923,583	4,367,518	4,030,404
	Revenues					
	Character 05 -- LICENSES, PERMITS AND FRANCHIS					
40330	OTHER LICENSES & PERMITS	150	150	150	150	150
	Total LICENSES, PERMITS AND FRANCHIS	150	150	150	150	150
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40894	ST-OTHER	-	500,000	500,000	509,500	509,500
41096	FED-OTHER	-	150,585	150,585	-	125,000
	Total INTERGOVERNMENTAL REVENUES	-	650,585	650,585	509,500	634,500
	Character 19 -- CHARGES FOR SERVICES					
41240	CANDIDATE FILING FEE	69,095	50,000	96,385	60,000	105,000
41242	DISTRICT ELECTION CHARGES	821,815	10,000	20,000	500,000	500,000
41244	POSTAGE REIMBURSEMENT	9,037	19,000	17,000	20,000	17,000
41561	PASSPORT FEES	187,355	210,000	175,000	210,000	175,000
41562	FICTITIOUS BUS NAME STMTS	92,429	90,000	90,000	90,000	90,000
41563	FICTITIOUS B/N COPIES	490	500	500	500	500
41564	MARRIAGE LIC PUBLIC	80,913	95,000	95,000	95,000	95,000
41565	MARRIAGE LIC CONFIDENTIAL	8,322	9,000	10,500	9,000	10,500
41566	NOTARY BOND FEES	6,272	7,280	7,280	7,280	7,280
41567	OTHER CERTIFIED COPIES-CLERK	2,712	2,500	3,000	2,500	3,000
41568	MARRIAGE CEREMONY FEE	44,500	49,000	50,000	50,000	50,000
42019	CLERK FEES	17,891	20,000	21,000	20,000	21,000
42047	OTHER CHARGES CURRENT SERVICES	9,406	9,000	9,000	9,000	9,000
42071	DPTY MARRIAGE COMM DAY FC401AB	14,520	16,000	16,000	18,000	18,000
	Total CHARGES FOR SERVICES	1,364,757	587,280	610,665	1,091,280	1,101,280
	Character 23 -- MISC. REVENUES					
42362	CASH OVERAGES	63	-	6	-	-
42380	NSF CHECKS	5	-	-	-	-
42381	NSF CHECKS-RETURNED CHECK FEES	200	-	80	-	-
42384	OTHER REVENUE	117	-	35	-	-
	Total MISC. REVENUES	385	-	121	-	-
	Total Revenues	1,365,292	1,238,015	1,261,521	1,600,930	1,735,930
	Total COUNTY CLERK -ELECTIONS	2,109,222	3,053,580	2,662,062	2,766,588	2,294,474
	Total COUNTY CLERK-ELECTIONS	2,109,222	3,053,580	2,662,062	2,766,588	2,294,474
	Budget Dept 24 -- COUNTY COUNSEL					
	Budget Divn 2400 -- COUNTY COUNSEL					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	2,687,235	2,938,895	2,841,625	3,037,821	2,967,535
51010	REGULAR PAY-EXTRA HELP	24,984	-	9,526	-	9,526
51040	DIFFERENTIAL PAY	22,216	18,765	20,335	18,765	22,765
52010	OASDI-SOCIAL SECURITY	168,661	180,319	183,584	186,295	203,051
52015	PERS	506,788	602,418	566,021	663,723	612,685
53010	EMPLOYEE INSURANCE & BENEFITS	362,675	373,049	359,789	380,212	387,566
54010	WORKERS COMPENSATION INSURANCE	19,350	24,979	24,979	26,367	26,367
55021	OTHER BENEFITS MISC	21,851	22,944	29,058	23,861	23,861
	Total SALARIES AND EMPLOYEE BENEF	3,813,760	4,161,369	4,034,917	4,337,044	4,253,356
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	21,090	21,396	21,396	21,396	21,396
61725	MAINT-OFFICE EQUIPMNT-SERVICES	2,447	1,389	1,389	1,389	1,389

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62020	MEMBERSHIPS	12,915	12,903	12,903	12,903	12,903
62214	DUPLICATING SERVICES	(1,549)	900	900	900	900
62219	PC SOFTWARE PURCHASES	3,660	3,660	3,857	3,660	3,660
62221	POSTAGE	4,209	4,300	4,300	4,300	4,300
62223	SUPPLIES	11,920	13,862	13,862	13,862	13,862
62225	NON-PC SOFTWARE	-	-	41	-	-
62226	INVENTORIALBLE ITEMS <5000	1,455	8,912	8,904	2,357	2,357
62325	DATA PROCESSING SERVICES	51,006	56,771	56,771	56,060	56,060
62381	PROF & SPECIAL SERV-OTHER	9,903	46,185	29,538	46,185	46,185
62500	EQUIPMENT LEASE & RENT	2,220	1,402	1,402	1,402	1,402
62610	RENTS/LEASES-STRUC IMP & GRNDS	264	264	264	264	264
62857	SPECIAL MISC EXPENSE-SUPPLIES	-	261	261	261	261
62890	SUBSCRIPTIONS BOOKS & ED MATER	29,678	30,298	30,298	30,298	30,298
62910	AIR FARE	322	550	550	550	550
62914	EDUCATION & TRAINING(REPT)	7,513	13,000	13,000	13,000	13,000
62922	LODGING	-	500	500	500	500
62924	MEALS	-	250	250	250	250
62926	MILEAGE	47	250	250	250	250
62928	TRAVEL-OTHER(NON-REPT)	-	250	250	250	250
62930	REGISTRATIONS (NON REPT)	-	650	1,099	650	650
62938	SERV CTR POOL VEH CHARGES	-	-	499	-	-
Total SERVICES AND SUPPLIES		157,100	217,953	202,484	210,687	210,687
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	2,240	2,904	2,904	2,904	2,904
74420	INTEREST ON LEASE PURCHASES	402	620	620	620	620
Total OTHER CHARGES		2,642	3,524	3,524	3,524	3,524
Character 95 -- INTRAFUND TRANSFERS						
95190	INTRA-FD TRF-CO OVERHEAD	(243,672)	(1,070,491)	(1,070,491)	(243,672)	(243,672)
95225	INTRA-FUND TRF-OTHER	(735,813)	(825,095)	(825,095)	(825,095)	(825,095)
Total INTRAFUND TRANSFERS		(979,485)	(1,895,586)	(1,895,586)	(1,068,767)	(1,068,767)
Total Expenditures		2,994,017	2,487,260	2,345,339	3,482,488	3,398,800
Revenues						
Character 01 -- TAXES						
40142	PENALTIES FOR DEL TAXES-SEE441	-	-	-	1,485	-
40143	REDMPTN PNLT -DELTXS-SEE 44143	-	-	-	10,246	-
Total TAXES		-	-	-	11,731	-
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40426	CIVIL PENALTIES	-	20,000	-	20,000	10,000
44142	PENALTIES FOR DELINQUENT TAXES	-	1,485	1,485	-	1,485
44143	REDMPTN PNLTIES FOR DELINQ TXS	-	10,246	10,246	-	10,246
Total FINES, FORFEITURES & ASSMNTS		-	31,731	11,731	20,000	21,731
Character 19 -- CHARGES FOR SERVICES						
41206	PROPERTY TAX ADMIN FEE	13,207	13,207	13,207	23,538	13,207
41255	LEGAL FEES-AT COST PLANNING	125	5,000	125	5,000	5,000
41256	LEGAL FEES	207,075	234,854	204,338	234,854	237,484
41257	LEGAL FEES-PROBATE ESTATES	16,326	50,000	41,589	50,000	50,000
41259	LEGAL FEES-PUBLIC WORKS	135,000	135,000	135,000	135,000	135,000
41350	SCCRDA SERVICES	875	3,300	-	3,300	1,300
42046	MOBILE HOME OCCUPANCY FEE	29,350	35,000	29,350	35,000	35,000
42066	RISK MANAGEMENT SERVICES	765,788	714,115	765,788	714,115	765,788
42105	COUNTY OVERHEAD CHARGES	(67,679)	(284,321)	(284,321)	(67,679)	(67,679)
Total CHARGES FOR SERVICES		1,100,067	906,155	905,076	1,133,128	1,175,100
Character 23 -- MISC. REVENUES						
42384	OTHER REVENUE	708	7,248	9,578	7,248	7,248
Total MISC. REVENUES		708	7,248	9,578	7,248	7,248

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total Revenues	1,100,775	945,134	926,385	1,172,107	1,204,079
	Total COUNTY COUNSEL	1,893,242	1,542,126	1,418,954	2,310,381	2,194,721
	Total COUNTY COUNSEL	1,893,242	1,542,126	1,418,954	2,310,381	2,194,721
Budget Dept 26 -- ECONOMIC DEVELOPMENT						
Budget Divn 2600 -- ECONOMIC DEVELOPMENT						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	425,634	447,186	459,740	463,081	464,242
52010	OASDI-SOCIAL SECURITY	29,291	31,092	32,250	32,216	32,306
52015	PERS	78,358	94,185	97,150	105,347	105,524
53010	EMPLOYEE INSURANCE & BENEFITS	72,068	78,667	71,034	81,729	72,240
55021	OTHER BENEFITS MISC	7,889	7,889	-	7,889	7,694
	Total SALARIES AND EMPLOYEE BENEF	613,240	659,019	660,174	690,262	682,006
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	1,114	1,093	1,093	1,093	1,093
62020	MEMBERSHIPS	29,726	31,370	31,370	31,370	31,370
62111	MISCELLANEOUS EXPENSE-SERVICES	500	500	500	500	500
62214	DUPLICATING SERVICES	(209)	-	50	-	-
62221	POSTAGE	-	2,500	-	2,500	2,500
62223	SUPPLIES	930	2,000	1,000	2,000	2,000
62226	INVENTORABLE ITEMS <5000	2,694	-	-	-	-
62325	DATA PROCESSING SERVICES	31,703	46,488	46,488	13,440	13,440
62381	PROF & SPECIAL SERV-OTHER	166,228	330,449	250,000	153,002	153,002
62610	RENTS/LEASES-STRUC IMP & GRNDS	1,385	50	-	50	50
62801	ADVERTISING & PROMOTION SUPP	-	-	-	-	-
62890	SUBSCRIPTIONS BOOKS & ED MATER	-	2,000	-	2,000	2,000
62910	AIR FARE	-	1,200	-	1,200	1,200
62912	AUTO RENTALS	-	500	-	500	500
62914	EDUCATION & TRAINING(REPT)	225	1,800	-	1,800	1,800
62922	LODGING	-	1,300	-	1,300	1,300
62924	MEALS	218	1,000	250	1,000	1,000
62926	MILEAGE	-	3,750	-	3,750	3,750
62930	REGISTRATIONS (NON REPT)	999	4,100	500	4,100	4,100
62938	SERV CTR POOL VEH CHARGES	-	250	-	250	250
	Total SERVICES AND SUPPLIES	235,513	430,350	331,251	219,855	219,855
Character 95 -- INTRAFUND TRANSFERS						
95225	INTRA-FUND TRF-OTHER	-	-	(45,276)	-	(38,838)
	Total INTRAFUND TRANSFERS	-	-	(45,276)	-	(38,838)
	Total Expenditures	848,753	1,089,369	946,149	910,117	863,023
Revenues						
Character 19 -- CHARGES FOR SERVICES						
41350	SCCRDA SERVICES	32,041	377,171	245,000	215,773	217,960
	Total CHARGES FOR SERVICES	32,041	377,171	245,000	215,773	217,960
Character 23 -- MISC. REVENUES						
42367	CONTRIBUTIONS FROM OTHER FUNDS	94,363	16,049	-	-	-
42372	CONTRIBUTIONS AND DONATIONS	20,908	15,000	20,000	15,000	15,000
	Total MISC. REVENUES	115,271	31,049	20,000	15,000	15,000
	Total Revenues	147,312	408,220	265,000	230,773	232,960
	Total ECONOMIC DEVELOPMENT	701,441	681,149	681,149	679,344	630,063
	Total ECONOMIC DEVELOPMENT	701,441	681,149	681,149	679,344	630,063
Budget Dept 33 -- GENERAL SERVICES						
Budget Divn 3310 -- GENERAL SERVICES						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	3,203,100	3,832,035	3,485,129	3,742,387	3,885,889

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
51005	OVERTIME PAY-PERMANENT	30,231	11,873	16,315	11,873	12,100
51010	REGULAR PAY-EXTRA HELP	34,797	-	79,682	-	-
51040	DIFFERENTIAL PAY	123,338	101,951	115,976	104,125	100,533
52010	OASDI-SOCIAL SECURITY	248,296	296,013	268,288	288,864	296,020
52015	PERS	649,935	932,692	824,700	976,877	1,010,789
53010	EMPLOYEE INSURANCE & BENEFITS	927,369	992,878	960,435	990,099	953,249
53015	UNEMPLOYMENT INSURANCE	63	611	611	543	543
54010	WORKERS COMPENSATION INSURANCE	370,293	406,957	406,957	429,566	429,566
Total SALARIES AND EMPLOYEE BENEF		5,587,422	6,575,010	6,158,093	6,544,334	6,688,689
Character 60 -- SERVICES AND SUPPLIES						
61110	CLOTHING & PERSONAL SUPPLIES	12,512	10,440	13,699	10,440	15,020
61220	TELECOM SERVICES	52,930	50,150	62,207	50,150	61,266
61221	TELEPHONE-NON TELECOM 1099	1,355	1,380	1,380	1,440	1,380
61425	OTHER HOUSEHOLD EXP-SERVICES	113,619	96,800	96,800	105,000	95,000
61535	OTHER INSURANCE	11,462	11,462	11,462	11,462	11,462
61715	MAINT-BUILDING EQMT-SERVICES	194,959	160,000	180,000	160,000	135,000
61720	MAINT-MOBILE EQUIPMENT-SERV	1,481	1,000	1,000	1,000	1,000
61725	MAINT-OFFICE EQUIPMNT-SERVICES	1,705	2,710	2,710	2,710	1,050
61730	MAINT-OTH EQUIP-SERVICES	68,268	72,147	83,147	73,834	84,834
61830	FACILITIES MNT-ELECTRICAL-SERV	44,392	35,000	50,000	35,000	50,000
61835	FACILITIES MAINT-GENERAL-SERV	416,558	370,769	471,835	228,187	253,687
61840	FACILITIES MAINT-PLUMBING-SERV	100,385	73,053	73,053	72,500	59,500
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	4,800	-	-	-	-
62020	MEMBERSHIPS	8,318	7,975	9,220	7,975	9,245
62111	MISCELLANEOUS EXPENSE-SERVICES	3,281	3,000	4,040	3,000	3,000
62135	SERV & SUPP-OTHER SERVICES	6	-	-	-	-
62214	DUPLICATING SERVICES	33	450	2,345	400	275
62219	PC SOFTWARE PURCHASES	11,067	8,506	12,712	8,506	12,909
62221	POSTAGE	685	235	281	235	185
62223	SUPPLIES	8,568	6,500	7,443	6,500	6,500
62225	NON-PC SOFTWARE	-	-	549	-	-
62226	INVENTORIALBLE ITEMS <5000	9,487	-	7,192	-	1,005
62227	SOFTWARE LICENSE SERVICES	-	-	182	-	-
62310	BANKING SERVICES	105	-	234	-	-
62325	DATA PROCESSING SERVICES	96,673	78,331	78,331	62,152	62,152
62330	DPW SERVICES-GENERAL MONEY	7,583	750	5,895	750	4,145
62365	MANAGEMENT SERVICES	1,123,855	1,393,013	1,393,013	1,457,446	1,729,096
62381	PROF & SPECIAL SERV-OTHER	283,941	251,529	251,913	256,850	256,850
62420	LEGAL NOTICES	3,149	750	1,100	750	750
62500	EQUIPMENT LEASE & RENT	3,341	2,750	-	2,750	-
62610	RENTS/LEASES-STRUC IMP & GRNDS	6,628	7,014	7,014	7,014	7,577
62715	SMALL TOOLS & INSTRUMENTS	45	1,250	1,250	1,250	500
62801	ADVERTISING & PROMOTION SUPP	-	-	-	-	-
62809	BUS PASSES	27,648	31,250	31,250	31,250	31,250
62856	SPECIAL MISC EXPENSE-SERVICES	1,579	1,600	1,579	1,600	1,580
62890	SUBSCRIPTIONS BOOKS & ED MATER	1,445	500	1,760	500	500
62910	AIR FARE	298	-	-	-	-
62912	AUTO RENTALS	152	-	-	-	-
62914	EDUCATION & TRAINING(REPT)	645	4,759	4,759	4,759	4,759
62920	GAS, OIL, FUEL	20	-	-	-	-
62922	LODGING	2,534	-	-	-	-
62924	MEALS	785	-	32	-	-
62926	MILEAGE	678	1,000	2,011	1,000	3,189
62928	TRAVEL-OTHER(NON-REPT)	80	-	-	-	-
62930	REGISTRATIONS (NON REPT)	3,039	-	164	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62935	SERVICE CENTER CHARGES	82,017	80,326	80,326	65,819	80,326
62936	SERVICE CENTER REPLCMT INCRMNT	7,449	7,449	7,449	7,449	7,449
62937	SERVICE CENTER DEPREC CHG	10,039	10,039	10,039	10,039	10,039
62938	SERV CTR POOL VEH CHARGES	1,645	-	(75)	-	-
63015	640 CAPITOLA ROAD	5,929	5,800	14,150	5,800	15,800
63020	COMMUNICATIONS	9,463	10,500	10,500	10,500	7,200
63025	EMELINE ST COMPLEX	379,489	280,000	280,000	280,000	250,000
63030	FREEDOM ANNEX	146,484	140,000	140,000	140,000	180,000
63035	GOVERNMENT CENTER	633,628	673,471	673,471	626,679	675,000
63040	JAIL AND REHAB CTR	709,604	730,000	730,000	730,000	730,000
63050	PROBATION CENTER	143,579	135,000	135,000	135,000	150,000
63060	SERVICE CENTER	5,401	4,000	4,000	4,000	4,300
63066	2202/80 SOQUEL AVE UTILITIES	1,126	1,000	1,000	1,000	1,000
63075	UTILITIES-OTHER	1,964	2,000	2,000	2,000	2,000
Total SERVICES AND SUPPLIES		4,767,911	4,765,658	4,959,422	4,624,696	5,017,780
Character 70 -- OTHER CHARGES						
74220	PRINCIPAL ON 1985 CERTS OF PAR	-	-	-	-	-
74230	PRINCIPAL ON LEASE PURCHASES	329,257	343,715	344,015	356,521	356,521
74420	INTEREST ON LEASE PURCHASES	121,038	110,623	110,648	97,855	97,855
Total OTHER CHARGES		450,295	454,338	454,663	454,376	454,376
Character 80 -- FIXED ASSETS						
86204	EQUIPMENT	7,743	-	-	-	-
86207	HOUSEKEEPING EQUIPMENT	-	8,200	8,102	-	-
Total FIXED ASSETS		7,743	8,200	8,102	-	-
Character 95 -- INTRAFUND TRANSFERS						
95100	CUSTODIAL SERVICES	(1,169,384)	(1,249,600)	(1,249,600)	(1,287,352)	(1,350,874)
95190	INTRA-FD TRF-CO OVERHEAD	(944,617)	(1,630,177)	(1,630,177)	(944,617)	(944,617)
95220	INTRA-FUND TRF-MANAGEMNT SERV	(1,218,530)	(1,630,634)	(1,630,634)	(1,696,533)	(2,057,786)
95225	INTRA-FUND TRF-OTHER	(979,364)	(788,930)	(788,930)	(788,930)	(702,299)
95390	REPAIR & MAINTENANCE	(1,124,664)	(1,264,400)	(1,264,400)	(900,335)	(1,278,318)
95555	TRNSFRS OTH AGENCY DEPTS-LABOR	(120,560)	(113,000)	(113,000)	(113,000)	(130,000)
95575	UTILITIES	(1,647,178)	(1,661,296)	(1,661,296)	(1,661,296)	(1,710,239)
Total INTRAFUND TRANSFERS		(7,204,297)	(8,338,037)	(8,338,037)	(7,392,063)	(8,174,133)
Total Expenditures		3,609,074	3,465,169	3,242,243	4,231,343	3,986,712
Revenues						
Character 10 -- REV FROM USE OF MONEY & PROP						
40440	RENTS & CONCESSIONS	72,108	73,620	73,620	73,620	73,980
Total REV FROM USE OF MONEY & PROP		72,108	73,620	73,620	73,620	73,980
Character 15 -- INTERGOVERNMENTAL REVENUES						
41158	AID FRM OTH GV-DSTRCTS/JPA/PFA	427	-	-	-	-
Total INTERGOVERNMENTAL REVENUES		427	-	-	-	-
Character 19 -- CHARGES FOR SERVICES						
42031	FOOD SERVICE	11,316	18,550	85,000	18,550	4,500
42042	MANAGEMENT SERVICES	190,496	255,034	255,034	267,440	248,135
42047	OTHER CHARGES CURRENT SERVICES	363,009	273,931	273,931	273,931	507,319
42050	PARKING & BIKE LOCKER FEES	80,023	105,000	105,000	105,000	105,000
42102	CENTRAL SUPPLY SERVICES	29,829	30,000	30,000	30,000	20,000
42105	COUNTY OVERHEAD CHARGES	761,823	256,692	256,692	761,823	761,823
42106	CUSTODIAN SERVICES	261,677	262,500	262,500	262,500	32,500
42118	REPAIR & MAINTENANCE SERVICES	86,628	94,000	94,000	94,000	155,000
42126	UTILITIES	3,811	4,000	4,000	4,000	4,300
Total CHARGES FOR SERVICES		1,788,612	1,299,707	1,366,157	1,817,244	1,838,577
Character 23 -- MISC. REVENUES						
42334	SALES-OTHER-TAXABLE	-	1,000	1,000	1,000	13,000
42380	NSF CHECKS	(617)	-	-	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
42381	NSF CHECKS-RETURNED CHECK FEES	41	-	-	-	-
42384	OTHER REVENUE	103,029	132,623	138,739	139,010	122,163
	Total MISC. REVENUES	102,453	133,623	139,739	140,010	135,163
	Character 25 -- OTHER FINANCING SOURCES					
42473	INCPTN OF LSE PRCH AGRMT NCGA5	-	-	-	-	-
	Total OTHER FINANCING SOURCES	-	-	-	-	-
	Total Revenues	1,963,600	1,506,950	1,579,516	2,030,874	2,047,720
	Total GENERAL SERVICES	1,645,474	1,958,219	1,662,727	2,200,469	1,938,992
	Budget Divn 3350 -- SERVICE CENTER & FLEET					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	289,283	339,976	346,322	349,875	283,529
51005	OVERTIME PAY-PERMANENT	232	-	-	-	-
52010	OASDI-SOCIAL SECURITY	21,076	26,008	26,343	26,765	21,689
52015	PERS	56,843	81,255	82,086	89,177	73,434
53010	EMPLOYEE INSURANCE & BENEFITS	85,668	93,461	99,894	95,135	85,466
	Total SALARIES AND EMPLOYEE BENEF	453,102	540,700	554,645	560,952	464,118
	Character 60 -- SERVICES AND SUPPLIES					
61110	CLOTHING & PERSONAL SUPPLIES	4,329	4,700	4,500	4,700	4,500
61220	TELECOM SERVICES	3,961	4,200	4,620	4,200	2,700
61221	TELEPHONE-NON TELECOM 1099	132	200	100	200	-
61425	OTHER HOUSEHOLD EXP-SERVICES	949	1,500	1,000	1,500	1,000
61535	OTHER INSURANCE	25,616	25,616	27,144	25,616	27,144
61720	MAINT-MOBILE EQUIPMENT-SERV	183,071	160,000	160,000	160,000	160,000
61730	MAINT-OTH EQUIP-SERVICES	71,052	70,000	70,000	70,000	70,000
61835	FACILITIES MAINT-GENERAL-SERV	4	25,000	25,000	-	-
62020	MEMBERSHIPS	36	-	-	-	-
62214	DUPLICATING SERVICES	581	-	50	-	-
62219	PC SOFTWARE PURCHASES	915	1,090	954	1,090	954
62221	POSTAGE	157	25	70	25	25
62226	INVENTORIALBLE ITEMS <5000	4,018	-	-	-	-
62301	ACCOUNTING AND AUDITING FEES	-	11,000	11,000	11,000	11,000
62325	DATA PROCESSING SERVICES	7,056	7,344	7,344	7,560	7,560
62365	MANAGEMENT SERVICES	169,391	243,080	243,080	254,957	236,829
62367	MEDICAL SERVICES-OTHER	300	500	500	500	750
62381	PROF & SPECIAL SERV-OTHER	55,917	-	-	-	-
62500	EQUIPMENT LEASE & RENT	6,853	6,500	6,500	6,500	6,500
62610	RENTS/LEASES-STRUC IMP & GRNDS	3,000	2,000	2,000	2,000	1,000
62715	SMALL TOOLS & INSTRUMENTS	381	500	500	500	500
62856	SPECIAL MISC EXPENSE-SERVICES	7,123	6,600	11,000	6,600	5,000
62890	SUBSCRIPTIONS BOOKS & ED MATER	1,898	250	250	250	250
62893	TOWING	14,543	12,000	12,000	12,000	12,000
62920	GAS, OIL, FUEL	572,075	588,000	588,000	588,000	588,000
63070	UTILITIES	3,811	3,500	3,500	3,500	4,300
	Total SERVICES AND SUPPLIES	1,137,169	1,173,605	1,179,112	1,160,698	1,140,012
	Character 70 -- OTHER CHARGES					
74850	TAXES AND LICENSES	82	-	-	-	-
74910	DEPRECIATION AUTO	1,202,613	802,660	802,660	802,660	802,660
74920	DEPRECIATION EQUIPMENT	7,508	2,239	2,239	2,239	2,239
74940	DEPRECIATION STRUCT & IMP	8,239	-	-	-	-
75315	COUNTY OVERHEAD A87/CP	174,066	72,538	72,538	72,539	72,539
75400	LOSS ON DISP OF FIXED ASSETS	-	2,572	2,572	2,572	2,572
	Total OTHER CHARGES	1,392,508	880,009	880,009	880,010	880,010
	Character 80 -- FIXED ASSETS					
86204	EQUIPMENT	14,285	-	-	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
86206	FIELD EQUIPMENT	-	-	88,637	-	-
86209	MOBILE EQUIPMENT	1,089,119	1,634,487	1,749,496	1,042,995	1,217,600
86250	EQUIPMENT - ISF OFFSET	(1,103,404)	(1,634,487)	(1,749,496)	(1,042,995)	(1,217,600)
	Total FIXED ASSETS	-	-	88,637	-	-
	Total Expenditures	2,982,779	2,594,314	2,702,403	2,601,660	2,484,140
	Revenues					
	Character 19 -- CHARGES FOR SERVICES					
42123	SERVICE CENTER REPLCMT CHG	1,213,190	1,343,952	1,222,815	1,174,326	1,186,162
42140	SERV.CENTER-TIME AND MATERIALS	912,337	1,006,001	900,000	1,056,000	995,000
42141	SERV.CENTER-GSD FUEL	330,901	325,000	300,000	338,000	325,000
42142	SERV.CENTER-POOL VEHICLES	83,652	85,000	80,000	88,000	85,000
42143	SERV.CENTER-DPW FUEL	335,885	325,000	300,000	338,000	340,000
42144	SERV.CENTER-FUEL CREDIT CARDS	34,309	34,000	25,000	35,000	34,000
42145	SERV.CENTER-VAN POOL	2,270	3,000	1,800	3,000	2,000
	Total CHARGES FOR SERVICES	2,912,544	3,121,953	2,829,615	3,032,326	2,967,162
	Character 23 -- MISC. REVENUES					
42367	CONTRIBUTIONS FROM OTHER FUNDS	-	20,000	20,000	20,000	-
42375	INSURANCE PROCEEDS	38,325	25,000	30,205	25,000	25,000
42384	OTHER REVENUE	1,600	-	800	-	-
	Total MISC. REVENUES	39,925	45,000	51,005	45,000	25,000
	Character 25 -- OTHER FINANCING SOURCES					
42451	GAIN ON SALE OF FIXED ASSET	25,643	15,000	15,000	15,000	-
42462	OPERATING TRANSFER IN	193,104	371,011	573,657	-	56,200
	Total OTHER FINANCING SOURCES	218,747	386,011	588,657	15,000	56,200
	Total Revenues	3,171,216	3,552,964	3,469,277	3,092,326	3,048,362
	Total SERVICE CENTER & FLEET	(188,437)	(958,650)	(766,874)	(490,666)	(564,222)
	Total GENERAL SERVICES	1,457,037	999,569	895,853	1,709,803	1,374,770
	Budget Dept 42 -- INFORMATION SERVICES					
	Budget Divn 4210 -- INFORMATION SERVICES					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	5,312,707	6,053,106	5,942,051	6,211,851	6,489,838
51005	OVERTIME PAY-PERMANENT	40,325	43,205	41,086	43,213	47,043
51010	REGULAR PAY-EXTRA HELP	-	18,489	-	18,558	-
51040	DIFFERENTIAL PAY	80,462	86,390	91,366	86,390	94,331
52010	OASDI-SOCIAL SECURITY	395,807	445,141	433,676	457,565	482,424
52015	PERS	1,077,188	1,445,358	1,361,437	1,597,784	1,654,397
53010	EMPLOYEE INSURANCE & BENEFITS	968,605	1,044,124	1,019,740	1,061,022	1,099,859
53015	UNEMPLOYMENT INSURANCE	9,870	2,251	2,251	2,001	2,001
54010	WORKERS COMPENSATION INSURANCE	81,971	106,247	106,247	112,150	112,150
	Total SALARIES AND EMPLOYEE BENEF	7,966,935	9,244,311	8,997,854	9,590,534	9,982,043
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	550,512	660,456	502,549	686,675	672,265
61221	TELEPHONE-NON TELECOM 1099	1,541,377	2,050,545	1,742,759	2,219,670	2,050,545
61535	OTHER INSURANCE	70,748	75,947	75,019	75,947	75,947
61725	MAINT-OFFICE EQUIPMNT-SERVICES	1,358	2,000	2,036	2,000	2,000
61730	MAINT-OTH EQUIP-SERVICES	487,628	781,559	466,947	560,000	468,000
61731	MAINT-OTH EQUIP-SUPPLIES	347,717	635,888	401,311	611,059	646,749
62020	MEMBERSHIPS	73	80	280	80	280
62111	MISCELLANEOUS EXPENSE-SERVICES	-	450	96	450	450
62214	DUPLICATING SERVICES	(14,392)	-	-	-	-
62219	PC SOFTWARE PURCHASES	24,043	840,716	73,134	840,716	996,298
62223	SUPPLIES	36,321	99,290	47,437	84,700	86,140
62225	NON-PC SOFTWARE	572,735	871,128	838,164	754,000	755,722
62226	INVENTORIALABLE ITEMS <5000	256,343	516,250	101,186	516,500	519,400

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62227	SOFTWARE LICENSE SERVICES	23,224	42,302	865	42,302	-
62301	ACCOUNTING AND AUDITING FEES	-	5,500	-	5,500	-
62365	MANAGEMENT SERVICES	1,709,868	1,189,444	1,189,444	1,701,560	1,241,166
62381	PROF & SPECIAL SERV-OTHER	161,517	214,787	114,912	173,600	210,466
62500	EQUIPMENT LEASE & RENT	2,095	2,500	2,097	2,500	2,500
62610	RENTS/LEASES-STRUC IMP & GRNDS	900	2,400	1,485	2,400	900
62801	ADVERTISING & PROMOTION SUPP	777	-	2,851	-	-
62815	COST OF SUPPLIES REISSUED	140,706	165,000	150,000	165,000	165,000
62856	SPECIAL MISC EXPENSE-SERVICES	-	-	88	-	-
62867	PRINTING MATERIALS	54,674	61,575	51,967	61,575	61,575
62890	SUBSCRIPTIONS BOOKS & ED MATER	79	500	80	500	580
62910	AIR FARE	114	1,500	500	1,050	3,000
62914	EDUCATION & TRAINING(REPT)	35,159	31,710	35,723	31,710	53,510
62922	LODGING	6,213	12,000	7,201	12,000	12,100
62924	MEALS	1,336	2,250	1,312	2,250	2,200
62926	MILEAGE	1,859	1,650	75	1,650	1,650
62928	TRAVEL-OTHER(NON-REPT)	1,964	2,200	1,200	2,200	2,200
62935	SERVICE CENTER CHARGES	3,129	2,000	2,456	2,000	2,000
62938	SERV CTR POOL VEH CHARGES	861	2,575	1,563	2,575	2,725
Total SERVICES AND SUPPLIES		6,018,938	8,274,202	5,814,737	8,562,169	8,035,368
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	507,265	514,738	515,008	519,700	167,749
74240	PRINCIPAL-ISF/ENT OFFSET	(507,265)	(514,738)	(515,008)	(519,700)	(167,749)
74420	INTEREST ON LEASE PURCHASES	47,159	40,870	40,367	41,458	10,058
74915	DEPRECIATION DATA PROCESSING	811,290	943,883	944,871	1,102,883	982,577
74920	DEPRECIATION EQUIPMENT	143,949	371,636	371,628	391,706	469,714
74940	DEPRECIATION STRUCT & IMP	5,730	-	-	-	-
75315	COUNTY OVERHEAD A87/CP	643,936	187,904	187,908	718,009	236,120
75400	LOSS ON DISP OF FIXED ASSETS	20,846	-	-	-	-
Total OTHER CHARGES		1,672,910	1,544,293	1,544,774	2,254,056	1,698,469
Character 80 -- FIXED ASSETS						
86204	EQUIPMENT	838,712	1,120,075	1,744,190	820,482	962,841
86250	EQUIPMENT - ISF OFFSET	(838,712)	(1,120,075)	(1,744,190)	(820,482)	(962,841)
Total FIXED ASSETS		-	-	-	-	-
Character 95 -- INTRAFUND TRANSFERS						
95220	INTRA-FUND TRF-MANAGEMNT SERV	(1,630,523)	(1,159,444)	(1,158,191)	(1,671,560)	(1,241,166)
95254	INTRA-FD TRF-IT SUPP SERV PCR	-	(1,226,903)	-	(1,226,903)	(1,425,412)
95550	TELEPHONE SERVICES	(546,452)	(655,456)	(509,756)	(655,456)	(667,265)
Total INTRAFUND TRANSFERS		(2,176,975)	(3,041,803)	(1,667,947)	(3,553,919)	(3,333,843)
Total Expenditures		13,481,808	16,021,003	14,689,418	16,852,840	16,382,037
Revenues						
Character 19 -- CHARGES FOR SERVICES						
42042	MANAGEMENT SERVICES	398,458	448,654	478,654	467,590	242,138
42112	DUPLICATING SERVICES	78,887	64,000	59,036	64,000	70,529
42124	TELEPHONE SERVICES	4,033,162	3,710,755	3,853,659	4,110,791	3,674,577
42131	ISD-PROGRAMMING REVENUE	1,183,253	2,931,544	2,324,432	3,007,941	2,698,593
42132	ISD-NETWORK REVENUE	7,779,898	7,082,482	6,805,878	7,813,278	8,348,473
42133	ISD-IT REPLICATION REVENUE	(99,517)	314,141	291,865	340,051	345,784
42134	ISD-IT SUPPORT SERV (PCR) REV	110,895	147,911	119,189	147,911	115,000
42135	ISD-GIS SERV REVENUE	538,629	548,321	485,270	581,312	616,157
42137	ISD-MAIL PROCESSING SERV REV	198,215	210,000	189,543	210,000	192,545
Total CHARGES FOR SERVICES		14,221,880	15,457,808	14,607,526	16,742,874	16,303,796
Character 23 -- MISC. REVENUES						
42332	SALES-OTHER-NON TAXABLE	2,809	2,008	2,891	2,050	3,408
42384	OTHER REVENUE	49,043	107,840	79,001	107,916	74,833

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total MISC. REVENUES	51,852	109,848	81,892	109,966	78,241
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	252,242	-	-	-	-
	Total OTHER FINANCING SOURCES	252,242	-	-	-	-
	Total Revenues	14,525,974	15,567,656	14,689,418	16,852,840	16,382,037
	Total INFORMATION SERVICES	(1,044,166)	453,347	-	-	-
	Budget Divn 4250 -- RADIO SHOP					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	381,003	561,232	444,126	579,170	578,718
51005	OVERTIME PAY-PERMANENT	2,899	9,800	1,677	10,113	9,800
51040	DIFFERENTIAL PAY	19,280	20,316	19,794	20,965	20,316
52010	OASDI-SOCIAL SECURITY	29,736	42,935	34,750	44,306	46,575
52015	PERS	76,652	133,121	103,508	148,820	148,705
53010	EMPLOYEE INSURANCE & BENEFITS	147,181	154,254	143,753	156,673	166,987
53015	UNEMPLOYMENT INSURANCE	6,564	2,505	2,505	2,227	2,227
54010	WORKERS COMPENSATION INSURANCE	11,330	30,887	30,887	32,603	32,603
	Total SALARIES AND EMPLOYEE BENEF	674,645	955,050	781,000	994,877	1,005,931
	Character 60 -- SERVICES AND SUPPLIES					
61110	CLOTHING & PERSONAL SUPPLIES	374	3,100	1,650	3,100	900
61220	TELECOM SERVICES	130,457	124,800	63,012	129,792	144,000
61730	MAINT-OTH EQUIP-SERVICES	980	-	-	-	-
61731	MAINT-OTH EQUIP-SUPPLIES	135,950	153,600	123,002	155,000	176,200
62219	PC SOFTWARE PURCHASES	1,470	2,526	3,943	2,526	2,526
62223	SUPPLIES	8,719	8,500	8,891	8,709	9,500
62226	INVENTORABLE ITEMS <5000	9,540	4,451	381,813	-	4,000
62301	ACCOUNTING AND AUDITING FEES	27	-	-	-	-
62325	DATA PROCESSING SERVICES	8,232	17,136	4,704	17,136	16,464
62330	DPW SERVICES-GENERAL MONEY	-	3,000	-	3,000	3,000
62365	MANAGEMENT SERVICES	-	30,000	30,000	30,000	30,000
62381	PROF & SPECIAL SERV-OTHER	10,442	20,200	-	20,200	10,200
62610	RENTS/LEASES-STRUC IMP & GRNDS	60,707	86,301	89,697	86,301	87,647
62801	ADVERTISING & PROMOTION SUPP	2,597	2,000	1,219	2,000	2,000
62856	SPECIAL MISC EXPENSE-SERVICES	5,163	850	2,742	850	4,110
62910	AIR FARE	-	500	-	500	-
62914	EDUCATION & TRAINING(REPT)	75	2,750	1,395	2,750	2,790
62922	LODGING	-	1,000	634	1,000	1,000
62924	MEALS	-	300	285	300	300
62926	MILEAGE	-	200	-	200	200
62928	TRAVEL-OTHER(NON-REPT)	-	600	-	600	600
62935	SERVICE CENTER CHARGES	5,325	5,800	1,371	7,500	2,750
62936	SERVICE CENTER REPLCMT INCRMNT	15	15	-	176	-
62937	SERVICE CENTER DEPREC CHG	-	-	-	1,884	-
62938	SERV CTR POOL VEH CHARGES	-	3,000	1,225	3,000	1,225
63070	UTILITIES	12,837	14,000	14,000	14,000	14,000
	Total SERVICES AND SUPPLIES	392,910	484,629	729,583	490,524	513,412
	Character 70 -- OTHER CHARGES					
74230	PRINCIPAL ON LEASE PURCHASES	152,682	156,248	49,736	167,918	53,504
74420	INTEREST ON LEASE PURCHASES	55,742	52,177	16,871	40,507	13,104
	Total OTHER CHARGES	208,424	208,425	66,607	208,425	66,608
	Character 80 -- FIXED ASSETS					
86204	EQUIPMENT	574,358	20,000	272,000	-	7,500
	Total FIXED ASSETS	574,358	20,000	272,000	-	7,500
	Character 95 -- INTRAFUND TRANSFERS					
95190	INTRA-FD TRF-CO OVERHEAD	338	7,627	7,627	338	7,627

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
95225	INTRA-FUND TRF-OTHER	-	-	(376,579)	-	-
95387	INTRA-FD TRF-RADIO SERV	(768,477)	(1,112,654)	(1,060,486)	(1,013,115)	(1,030,353)
	Total INTRAFUND TRANSFERS	(768,139)	(1,105,027)	(1,429,438)	(1,012,777)	(1,022,726)
	Total Expenditures	1,082,198	563,077	419,752	681,049	570,725
	Revenues					
	Character 10 -- REV FROM USE OF MONEY & PROP					
40440	RENTS & CONCESSIONS	34,398	38,311	38,311	38,311	41,311
	Total REV FROM USE OF MONEY & PROP	34,398	38,311	38,311	38,311	41,311
	Character 19 -- CHARGES FOR SERVICES					
41232	RADIO SERVICES	427,396	554,052	410,727	562,932	643,757
42042	MANAGEMENT SERVICES	79,345	85,057	85,057	92,680	-
42105	COUNTY OVERHEAD CHARGES	(12,874)	(114,343)	(114,343)	(12,874)	(114,343)
	Total CHARGES FOR SERVICES	493,867	524,766	381,441	642,738	529,414
	Character 25 -- OTHER FINANCING SOURCES					
42473	INCPTN OF LSE PRCH AGRMT NCGA5	556,932	-	-	-	-
	Total OTHER FINANCING SOURCES	556,932	-	-	-	-
	Total Revenues	1,085,197	563,077	419,752	681,049	570,725
	Total RADIO SHOP	(2,999)	-	-	-	-
	Total INFORMATION SERVICES	(1,047,165)	453,347	-	-	-
	Budget Dept 51 -- PERSONNEL & RISK MANAGEMENT					
	Budget Divn 5101 -- PERSONNEL					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	2,355,169	2,597,962	2,374,178	2,700,136	2,611,840
51005	OVERTIME PAY-PERMANENT	549	-	1,403	-	-
51010	REGULAR PAY-EXTRA HELP	22,217	-	45,000	-	-
51040	DIFFERENTIAL PAY	38,595	25,040	42,000	26,240	48,000
52010	OASDI-SOCIAL SECURITY	172,105	191,971	178,115	199,228	191,540
52015	PERS	466,129	602,764	560,367	674,790	656,340
53010	EMPLOYEE INSURANCE & BENEFITS	428,551	444,381	440,000	453,057	443,243
53015	UNEMPLOYMENT INSURANCE	-	8,488	8,488	7,545	7,545
54010	WORKERS COMPENSATION INSURANCE	30,559	35,566	35,566	37,541	37,541
55015	TUITION REIMBURSEMENT	655	3,000	3,000	3,000	3,000
	Total SALARIES AND EMPLOYEE BENEF	3,514,529	3,909,172	3,688,117	4,101,537	3,999,049
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	42,352	42,000	42,000	42,000	42,000
61725	MAINT-OFFICE EQUIPMNT-SERVICES	6,479	4,500	4,500	4,500	4,500
62020	MEMBERSHIPS	3,725	3,000	4,000	3,000	3,000
62214	DUPLICATING SERVICES	(6,726)	29,000	10,000	29,000	10,000
62219	PC SOFTWARE PURCHASES	6,250	2,000	4,582	2,000	2,000
62221	POSTAGE	8,850	15,000	6,000	15,000	8,700
62223	SUPPLIES	19,514	20,000	20,000	20,000	20,000
62226	INVENTORABLE ITEMS <5000	-	3,000	13,000	3,000	3,000
62316	COMPUTER PROF SVCS	41,328	41,328	41,328	41,328	41,328
62325	DATA PROCESSING SERVICES	214,601	351,948	351,948	319,388	319,388
62326	DATA PROCESSING PRINTING	-	3,000	3,000	3,000	3,000
62327	DIRECTORS' FEES	525	1,500	1,500	1,500	1,500
62381	PROF & SPECIAL SERV-OTHER	90,591	123,508	123,508	132,000	120,000
62420	LEGAL NOTICES	2,343	30,000	10,000	30,000	5,000
62500	EQUIPMENT LEASE & RENT	-	1,500	1,500	1,500	1,500
62610	RENTS/LEASES-STRUC IMP & GRNDS	4,872	4,000	4,000	4,000	4,000
62801	ADVERTISING & PROMOTION SUPP	100	-	-	-	-
62833	FINGERPRINT PROCESSING	23,959	14,000	19,500	14,000	14,000
62856	SPECIAL MISC EXPENSE-SERVICES	14,829	15,000	15,000	15,000	15,000
62886	EMPLOYEE SVCS AWARDS	828	4,250	4,250	4,250	4,250

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62890	SUBSCRIPTIONS BOOKS & ED MATER	109	1,500	1,500	1,500	1,500
62910	AIR FARE	399	3,000	3,000	3,000	3,000
62912	AUTO RENTALS	103	-	-	-	-
62914	EDUCATION & TRAINING(REPT)	10,508	5,000	5,000	5,000	5,000
62920	GAS, OIL, FUEL	17	500	500	500	500
62922	LODGING	1,268	3,500	3,500	3,500	3,500
62924	MEALS	233	1,000	1,000	1,000	1,000
62926	MILEAGE	497	2,500	2,500	2,500	2,000
62928	TRAVEL-OTHER(NON-REPT)	107	1,000	1,000	1,000	1,000
62935	SERVICE CENTER CHARGES	-	-	-	-	-
62938	SERV CTR POOL VEH CHARGES	2,657	2,500	4,000	2,500	2,500
Total SERVICES AND SUPPLIES		490,318	729,034	701,616	704,966	642,166
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	4,008	4,008	2,176	4,008	4,008
74420	INTEREST ON LEASE PURCHASES	1,198	1,200	1,200	1,200	1,200
Total OTHER CHARGES		5,206	5,208	3,376	5,208	5,208
Character 95 -- INTRAFUND TRANSFERS						
95190	INTRA-FD TRF-CO OVERHEAD	(245,505)	(434,394)	(434,394)	(245,505)	(245,505)
95225	INTRA-FUND TRF-OTHER	(854,240)	(886,487)	(886,487)	(886,487)	(886,487)
Total INTRAFUND TRANSFERS		(1,099,745)	(1,320,881)	(1,320,881)	(1,131,992)	(1,131,992)
Total Expenditures		2,910,308	3,322,533	3,072,228	3,679,719	3,514,431
Revenues						
Character 19 -- CHARGES FOR SERVICES						
42047	OTHER CHARGES CURRENT SERVICES	2,249,152	2,296,984	2,305,520	2,402,632	2,339,192
42105	COUNTY OVERHEAD CHARGES	397,565	457,488	457,488	397,565	397,565
Total CHARGES FOR SERVICES		2,646,717	2,754,472	2,763,008	2,800,197	2,736,757
Character 23 -- MISC. REVENUES						
42380	NSF CHECKS	(99)	-	-	-	-
42381	NSF CHECKS-RETURNED CHECK FEES	-	-	-	-	-
42384	OTHER REVENUE	6,610	1,780	4,670	1,780	4,000
Total MISC. REVENUES		6,511	1,780	4,670	1,780	4,000
Total Revenues		2,653,228	2,756,252	2,767,678	2,801,977	2,740,757
Total PERSONNEL		257,080	566,281	304,550	877,742	773,674
Total PERSONNEL & RISK MANAGEMENT		257,080	566,281	304,550	877,742	773,674
Budget Dept 52 -- RISK MANAGEMENT						
Budget Divn 5120 -- RISK MANAGEMENT						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
61535	OTHER INSURANCE	1,742,629	1,928,743	1,928,743	2,108,263	1,916,900
Total SERVICES AND SUPPLIES		1,742,629	1,928,743	1,928,743	2,108,263	1,916,900
Character 95 -- INTRAFUND TRANSFERS						
95190	INTRA-FD TRF-CO OVERHEAD	(33,480)	(35,197)	(35,197)	(33,480)	(33,480)
Total INTRAFUND TRANSFERS		(33,480)	(35,197)	(35,197)	(33,480)	(33,480)
Total Expenditures		1,709,149	1,893,546	1,893,546	2,074,783	1,883,420
Total RISK MANAGEMENT		1,709,149	1,893,546	1,893,546	2,074,783	1,883,420
Budget Divn 5210 -- RISK MANAGEMENT						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	759,049	1,056,739	930,742	1,088,012	1,089,282
51010	REGULAR PAY-EXTRA HELP	31,712	-	8,891	-	-
51040	DIFFERENTIAL PAY	6,132	3,096	3,834	3,181	7,929
52010	OASDI-SOCIAL SECURITY	72,330	79,604	68,061	82,019	81,873
52015	PERS	192,765	248,889	214,089	277,657	276,283
53010	EMPLOYEE INSURANCE & BENEFITS	166,185	170,497	171,333	174,515	169,088
54010	WORKERS COMPENSATION INSURANCE	12,551	21,207	21,207	22,385	22,385

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total SALARIES AND EMPLOYEE BENEF	1,240,724	1,580,032	1,418,157	1,647,769	1,646,840
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	16,983	15,260	15,260	15,986	15,986
61525	LIABILITY INSURANCE	1,061,428	1,450,000	1,400,088	1,500,000	1,600,000
61535	OTHER INSURANCE	18,647	20,610	18,773	20,610	20,610
61545	PROPERTY INSURANCE	932,532	1,165,000	1,102,985	1,400,000	1,600,000
61550	SELF-INSURANCE SERVICES-OTHER	1,500,000	1,944,500	2,000,000	2,000,000	2,000,000
61725	MAINT-OFFICE EQUIPMNT-SERVICES	3,266	5,000	2,000	5,000	5,000
61847	SPEC EMERGENCY REPAIRS-STRUCT	149,683	-	41,345	-	-
62020	MEMBERSHIPS	150	1,550	550	1,550	1,550
62111	MISCELLANEOUS EXPENSE-SERVICES	1,497	1,000	1,000	1,000	1,000
62214	DUPLICATING SERVICES	74	11,000	8,000	11,000	11,000
62219	PC SOFTWARE PURCHASES	2,817	7,000	5,000	7,000	7,000
62221	POSTAGE	3,363	8,500	8,500	8,500	8,500
62223	SUPPLIES	24,047	23,691	6,500	21,000	21,000
62226	INVENTORIALBLE ITEMS <5000	6,277	12,500	11,037	12,500	12,500
62301	ACCOUNTING AND AUDITING FEES	-	5,000	-	5,000	5,000
62302	ADJUSTING SERVICES	593,152	200,000	260,960	200,000	200,000
62315	CLAIMS ADMINISTRATION	1,107,965	1,487,024	1,427,150	1,324,000	1,324,000
62325	DATA PROCESSING SERVICES	73,753	105,000	105,000	105,000	105,000
62326	DATA PROCESSING PRINTING	-	1,000	1,000	1,000	1,000
62341	EXCESS INSURANCE	705,582	860,000	739,519	1,040,000	1,040,000
62360	LEGAL SERVICES	2,220,497	1,360,890	1,360,890	1,350,000	1,350,000
62368	MEDICAL CLAIMS	1,906,419	2,201,000	2,201,000	2,201,000	2,201,000
62369	MEDICAL AND DENTAL CLAIMS	2,132,297	2,400,000	1,950,138	2,400,000	2,400,000
62378	PERSONNEL SERVICES	19,678	30,000	30,000	30,000	30,000
62381	PROF & SPECIAL SERV-OTHER	2,666,552	3,113,250	2,979,310	3,122,000	3,162,000
62390	REHABILITATION EXPENSE	-	200,000	200,000	200,000	200,000
62392	SELF INSURED PROPERTY LOSS	-	20,000	-	20,000	20,000
62397	UNEMPLOYMENT INSURANCE CLAIMS	266,553	290,000	235,000	290,000	290,000
62500	EQUIPMENT LEASE & RENT	-	5,000	-	5,000	5,000
62610	RENTS/LEASES-STRUC IMP & GRNDS	1,332	1,000	1,000	1,000	1,000
62890	SUBSCRIPTIONS BOOKS & ED MATER	23	1,500	500	1,500	1,500
62910	AIR FARE	1,287	2,000	1,000	2,000	2,000
62912	AUTO RENTALS	57	500	500	500	500
62914	EDUCATION & TRAINING(REPT)	3,270	6,500	3,500	6,500	6,500
62922	LODGING	3,971	6,250	6,000	6,250	6,250
62924	MEALS	214	2,550	1,800	2,550	2,550
62926	MILEAGE	759	2,900	2,300	2,900	2,900
62928	TRAVEL-OTHER(NON-REPT)	331	1,500	1,250	1,500	1,500
62935	SERVICE CENTER CHARGES	37	200	200	200	200
62938	SERV CTR POOL VEH CHARGES	2,680	1,500	1,000	1,500	1,500
	Total SERVICES AND SUPPLIES	15,427,173	16,970,175	16,130,055	17,323,546	17,663,546
	Character 70 -- OTHER CHARGES					
74230	PRINCIPAL ON LEASE PURCHASES	3,793	3,800	2,059	3,800	3,800
74240	PRINCIPAL-ISF/ENT OFFSET	(3,793)	(3,800)	(3,793)	-	-
74420	INTEREST ON LEASE PURCHASES	1,413	1,415	1,000	1,415	1,415
74610	CLAIMS RESERVE	-	15,873,156	-	-	19,131,138
74615	COMPENSATION CLAIMS	2,446,576	3,500,000	3,500,000	3,500,000	3,500,000
74620	GENERAL LIABILITY CLAIMS	3,000,000	2,000,000	2,000,000	1,500,000	1,500,000
74621	LEGAL SERV-GROSS PROCEEDS RISK	380,000	380,000	380,000	380,000	350,000
74626	JUDGMENTS/DAMGS-RPRTBLE TYPE3	10,000	10,000	10,000	10,000	10,000
74915	DEPRECIATION DATA PROCESSING	7,265	-	-	-	-
74920	DEPRECIATION EQUIPMENT	(3,113)	3,443	-	3,443	3,443
75315	COUNTY OVERHEAD A87/CP	37,653	2,092	1,296	2,093	672,418

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total OTHER CHARGES	5,879,794	21,770,106	5,890,562	5,400,751	25,172,214
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	42,624	4,718,730	4,718,730	-	-
	Total OTHER FINANCING USES	42,624	4,718,730	4,718,730	-	-
	Total Expenditures	22,590,315	45,039,043	28,157,504	24,372,066	44,482,600
	Revenues					
	Character 10 -- REV FROM USE OF MONEY & PROP					
40430	INTEREST	636,900	301,500	376,277	301,500	301,500
	Total REV FROM USE OF MONEY & PROP	636,900	301,500	376,277	301,500	301,500
	Character 19 -- CHARGES FOR SERVICES					
41604	COBRA HEALTH PLAN	34,379	23,000	28,119	23,000	23,000
41638	HEALTH CHRGS-SPECIAL DISTRICTS	53,200	48,000	48,000	48,000	48,000
41652	MEDICAL CHARGES-COUNTY	1,698,000	1,500,000	1,500,000	1,500,000	1,500,000
41653	MEDICAL CHGS-COUNTY FHA 2009	518,920	490,000	490,000	490,000	490,000
41654	MEDICAL CHARGES-EMPLOYEE	100,895	90,000	90,000	90,000	90,000
42036	INSURANCE-WORKERS' COMP	8,500,000	9,000,000	9,000,000	9,500,000	9,500,000
42044	MEMBER CONTRIBUTIONS	5,420,820	5,470,000	5,470,000	5,920,000	5,195,000
42047	OTHER CHARGES CURRENT SERVICES	1,050,565	1,362,996	1,362,996	1,362,996	1,362,996
	Total CHARGES FOR SERVICES	17,376,779	17,983,996	17,989,115	18,933,996	18,208,996
	Character 23 -- MISC. REVENUES					
42367	CONTRIBUTIONS FROM OTHER FUNDS	2,150,000	2,000,000	2,000,000	2,000,000	2,000,000
42375	INSURANCE PROCEEDS	797,245	-	1,600,932	-	-
42384	OTHER REVENUE	444	1,000	220	1,000	1,000
	Total MISC. REVENUES	2,947,689	2,001,000	3,601,152	2,001,000	2,001,000
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	-	195,000	195,000	-	-
	Total OTHER FINANCING SOURCES	-	195,000	195,000	-	-
	Total Revenues	20,961,368	20,481,496	22,161,544	21,236,496	20,511,496
	Total RISK MANAGEMENT	1,628,947	24,557,547	5,995,960	3,135,570	23,971,104
	Total RISK MANAGEMENT	3,338,096	26,451,093	7,889,506	5,210,353	25,854,524
	Total GENERAL GOVERNMENT	18,385,728	45,633,721	25,368,952	28,089,178	46,640,888
	Budget Category 92 -- HEALTH AND HUMAN SERVICES					
	Budget Dept 25 -- CHILD SUPPORT SERVICES DEPT					
	Budget Divn 2500 -- CHILD SUPPORT SERVICES					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	3,246,454	3,619,457	3,644,751	3,562,503	3,602,541
51040	DIFFERENTIAL PAY	65,999	75,705	75,705	78,008	70,019
52010	OASDI-SOCIAL SECURITY	236,975	271,123	266,176	267,368	263,962
52015	PERS	672,961	874,403	863,509	933,504	925,341
53010	EMPLOYEE INSURANCE & BENEFITS	888,481	878,782	869,329	862,479	896,412
53015	UNEMPLOYMENT INSURANCE	3,695	3,966	3,966	3,525	3,966
54010	WORKERS COMPENSATION INSURANCE	223,052	216,439	216,439	228,463	228,463
	Total SALARIES AND EMPLOYEE BENEF	5,337,617	5,939,875	5,939,875	5,935,850	5,990,704
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	44,510	43,000	45,000	43,000	45,000
61221	TELEPHONE-NON TELECOM 1099	-	300	300	300	300
61412	JANITORIAL SERVICES	40,500	40,500	40,500	40,500	40,500
61725	MAINT-OFFICE EQUIPMNT-SERVICES	-	400	1,000	400	1,000
61815	MAINT-BLDNG MODIFICATION-SERV	-	1,000	1,000	1,000	1,000
61835	FACILITIES MAINT-GENERAL-SERV	17,571	14,000	14,000	14,000	14,000
62010	EMPL CERTIFICATES & LICENSES	1,538	2,000	2,000	2,000	2,000
62020	MEMBERSHIPS	36	11,500	12,000	11,500	11,839
62214	DUPLICATING SERVICES	189	2,000	2,000	2,000	2,000
62217	MISC NONINVENTORIALABLE ITEMS	62	1,590	1,616	1,590	1,590

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62218	PAPER	2,791	3,000	3,000	3,000	3,000
62219	PC SOFTWARE PURCHASES	-	-	150	-	150
62220	PHOTO COPY/PRINTER SUPPLIES	1,669	3,000	3,000	3,000	3,000
62221	POSTAGE	1,260	13,260	13,260	13,260	18,210
62223	SUPPLIES	13,587	25,000	10,000	25,000	10,000
62226	INVENTORIALBLE ITEMS <5000	4,080	14,026	10,000	9,339	10,000
62227	SOFTWARE LICENSE SERVICES	-	2,000	2,000	2,000	2,000
62301	ACCOUNTING AND AUDITING FEES	1,224	2,500	2,500	2,500	2,500
62310	BANKING SERVICES	24	300	300	300	300
62320	COURT REPORTER	669	2,500	2,500	2,500	2,500
62325	DATA PROCESSING SERVICES	144,111	150,000	150,000	150,000	150,528
62357	LAB & DIAGNOSTIC SVCS-OUTSIDE	1,900	500	2,000	500	2,000
62360	LEGAL SERVICES	3,276	7,000	7,000	7,000	4,000
62381	PROF & SPECIAL SERV-OTHER	7,150	2,911	2,911	6,936	2,000
62393	SHERIFF SERVICES	10,715	15,000	15,000	15,000	13,000
62420	LEGAL NOTICES	39	200	200	200	200
62500	EQUIPMENT LEASE & RENT	3,659	2,700	4,000	2,700	4,000
62610	RENTS/LEASES-STRUC IMP & GRNDS	236,460	236,400	236,400	236,400	249,252
62826	EDUCATION AND/OR TRAINING	134	16,000	1,000	16,000	1,000
62856	SPECIAL MISC EXPENSE-SERVICES	2,096	500	2,000	500	2,000
62857	SPECIAL MISC EXPENSE-SUPPLIES	1,562	750	1,600	750	1,600
62880	SECURITY SERVICES	10,065	5,400	11,000	5,400	10,955
62890	SUBSCRIPTIONS BOOKS & ED MATER	13,161	13,000	13,000	13,000	13,000
62910	AIR FARE	1,086	6,200	6,200	6,200	6,200
62914	EDUCATION & TRAINING(REPT)	645	-	-	-	-
62920	GAS, OIL, FUEL	69	100	100	100	100
62922	LODGING	6,681	5,000	11,000	5,000	11,176
62924	MEALS	2,961	1,400	5,000	1,400	5,080
62926	MILEAGE	3,635	2,000	6,000	2,000	6,000
62928	TRAVEL-OTHER(NON-REPT)	1,840	1,000	2,000	1,000	2,000
62930	REGISTRATIONS (NON REPT)	5,047	2,500	5,000	2,500	5,000
62935	SERVICE CENTER CHARGES	4,920	2,800	3,000	2,800	3,000
62938	SERV CTR POOL VEH CHARGES	-	-	300	-	300
63070	UTILITIES	15,058	34,000	34,000	34,000	35,986
63080	WATER	9,132	7,600	10,000	7,600	10,000
64027	OUTSIDE HOSPITAL EXPENSE	9,510	10,700	10,700	10,700	11,000
Total SERVICES AND SUPPLIES		624,622	705,537	705,537	704,875	720,266
Character 70 -- OTHER CHARGES						
75315	COUNTY OVERHEAD A87/CP	160,384	203,885	203,885	203,887	133,642
Total OTHER CHARGES		160,384	203,885	203,885	203,887	133,642
Total Expenditures		6,122,623	6,849,297	6,849,297	6,844,612	6,844,612
Revenues						
Character 15 -- INTERGOVERNMENTAL REVENUES						
40548	ST-SUPP ENF INCENTIVE	2,081,692	2,283,099	2,283,099	2,281,537	2,327,168
40941	FED-SUPP ENF ADMIN REIMB	4,040,932	4,566,198	4,566,198	4,563,075	4,517,444
Total INTERGOVERNMENTAL REVENUES		6,122,624	6,849,297	6,849,297	6,844,612	6,844,612
Total Revenues		6,122,624	6,849,297	6,849,297	6,844,612	6,844,612
Total CHILD SUPPORT SERVICES		(1)	-	-	-	-
Total CHILD SUPPORT SERVICES DEPT		(1)	-	-	-	-
Budget Dept 28 -- CORE INVESTMENTS						
Budget Divn 2800 -- CORE INVESTMENTS						
Expenditures						
Character 70 -- OTHER CHARGES						
74010	BARRIOS UNIDOS	35,000	35,000	35,000	25,000	25,000
74015	CENTRAL COAST YMCA	17,000	17,000	17,000	17,000	17,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
74016	COMMUNITY BRIDGES	1,127,000	1,127,000	1,127,000	1,127,000	1,127,000
74017	COURT APPOINTED SPECIAL ADV	85,000	85,000	85,000	85,000	85,000
74020	DIENTES COMMNTY DENTAL CLINIC	144,000	144,000	144,000	144,000	144,000
74031	SECOND HARVEST FOOD BANK	88,000	88,000	88,000	88,000	88,000
74047	HOMELESS SERVICES CENTER	125,306	164,694	164,694	145,000	145,000
74070	PAJARO VALLEY USD	43,000	43,000	43,000	43,000	43,000
74072	PLANNED PARENTHOOD MAR MONTE	67,000	67,000	67,000	67,000	67,000
74082	ENCOMPASS COMMUNITY SERVICES	142,475	301,525	301,525	387,000	247,000
74085	SALUD PARA LA GENTE	200,000	200,000	200,000	200,000	200,000
74087	SENIORS COUNCIL	146,000	146,000	146,000	146,000	146,000
74092	VOLUNTEER CENTER	99,000	99,000	99,000	99,000	99,000
74093	MONARCH SERVICES	130,000	130,000	130,000	130,000	130,000
74094	SC COMMUNITY HEALTH CENTERS	136,000	136,000	136,000	136,000	136,000
74095	BIG BROTHERS/BIG SISTERS	55,000	55,000	55,000	55,000	55,000
75215	GREY BEARS	95,000	95,000	95,000	95,000	95,000
75224	COMMUNITY ACTION BOARD	422,000	422,000	437,000	412,000	427,000
75230	CONTRIB TO OTHER AGENCIES-OTH	587,000	145,000	148,000	587,000	148,000
75255	CA RURAL LEGAL ASSISTANCE	20,000	20,000	20,000	20,000	20,000
75267	ADVOCACY, INC	44,000	44,000	44,000	44,000	44,000
75270	PACIFIC PRESCHOOL	19,000	19,000	19,000	19,000	19,000
75271	PAJARO VALLEY CHILDREN'S CENTR	25,000	25,000	25,000	25,000	25,000
75272	PARENTS CENTER	20,000	20,000	17,000	20,000	17,000
75285	FAMILY SERVICE AGENCY	121,000	121,000	121,000	121,000	121,000
75287	SENIOR NETWORK SERVICES	20,000	20,000	20,000	20,000	20,000
75289	SENIOR CITIZENS ORG SLV	15,000	15,000	15,000	15,000	15,000
75290	CABRILLO STROKE CENTER	29,000	29,000	29,000	29,000	29,000
75292	SENIOR CITIZENS LEGAL SERVICE	47,000	47,000	47,000	47,000	47,000
75293	SC TODDLER CARE CENTER	37,000	37,000	37,000	37,000	37,000
75395	YWCA WATSONVILLE	20,000	20,000	20,000	20,000	20,000
75601	ARTS COUNCIL SC	-	26,000	26,000	-	26,000
75602	BOYS & GIRLS CLUB SC	-	25,000	25,000	-	25,000
75603	CABRILLO COMMUNITY COLLEGE	-	41,000	41,000	-	41,000
75604	DIVERSITY CENTER	-	15,000	15,000	-	15,000
75605	FAMILIES IN TRANSITION	-	55,000	55,000	-	55,000
75606	JANUS OF SC	-	20,000	20,000	-	20,000
75607	MENTAL HEALTH CLIENT ACTION NE	-	45,000	45,000	-	45,000
75608	NATIONAL ALLIANCE FOR MENTAL I	-	24,000	24,000	-	24,000
75609	NEW LIFE COMMUNITY SERVICES	-	60,000	60,000	-	60,000
75610	PAJARO VALLEY PREVENTION	-	213,000	213,000	-	213,000
75611	VISTA CENTER FOR THE BLIND	-	15,000	15,000	-	15,000
75612	WALNUT AVE WOMENS CENTER	-	28,000	28,000	-	28,000
75613	WARMING CENTER PROGRAM	-	15,000	-	-	-
Total OTHER CHARGES		4,160,781	4,499,219	4,499,219	4,405,000	4,405,000
Total Expenditures		4,160,781	4,499,219	4,499,219	4,405,000	4,405,000
Revenues						
Character 23 -- MISC. REVENUES						
42384	OTHER REVENUE	30,000	30,000	30,000	-	-
Total MISC. REVENUES		30,000	30,000	30,000	-	-
Total Revenues		30,000	30,000	30,000	-	-
Total CORE INVESTMENTS		4,130,781	4,469,219	4,469,219	4,405,000	4,405,000
Total CORE INVESTMENTS		4,130,781	4,469,219	4,469,219	4,405,000	4,405,000
Budget Dept 36 -- HEALTH SERVICES AGENCY						
Budget Divn 3600 -- ADMINISTRATION						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
51000	REGULAR PAY-PERMANENT	2,985,457	3,897,057	3,897,058	4,046,077	4,172,336
51005	OVERTIME PAY-PERMANENT	245	-	-	-	-
51010	REGULAR PAY-EXTRA HELP	27,218	-	-	-	54,968
51040	DIFFERENTIAL PAY	18,401	4,512	4,512	4,524	3,611
52010	OASDI-SOCIAL SECURITY	223,307	292,741	292,741	302,287	309,394
52015	PERS	606,952	905,115	905,115	1,010,054	1,055,142
53010	EMPLOYEE INSURANCE & BENEFITS	622,408	728,076	728,076	741,017	732,502
53015	UNEMPLOYMENT INSURANCE	7,667	6,640	6,640	5,902	5,805
54010	WORKERS COMPENSATION INSURANCE	95,192	92,421	92,421	97,556	95,934
Total SALARIES AND EMPLOYEE BENEF		4,586,847	5,926,562	5,926,563	6,207,417	6,429,692
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	86,517	65,790	65,790	65,790	67,098
61530	MALPRACTICE INSURANCE	466,519	380,000	380,000	380,000	556,000
61535	OTHER INSURANCE	166,636	215,629	215,629	215,629	215,629
61715	MAINT-BUILDING EQMT-SERVICES	427,841	476,676	476,676	476,676	476,676
61725	MAINT-OFFICE EQUIPMNT-SERVICES	2,850	2,500	2,500	2,500	2,500
61730	MAINT-OTH EQUIP-SERVICES	167,983	184,755	184,755	184,755	184,755
61731	MAINT-OTH EQUIP-SUPPLIES	-	-	-	-	-
61820	FACILITIES IMPROVEMENT-SERV	-	-	-	-	-
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	194,355	400,000	400,000	400,000	400,000
61916	LAB/DIAGNOSTC SVCS INTRA-AGENCY	174	-	-	-	-
62020	MEMBERSHIPS	9,045	165	165	165	9,165
62111	MISCELLANEOUS EXPENSE-SERVICES	1,935	-	-	-	800
62214	DUPLICATING SERVICES	(14,700)	2,500	2,500	2,500	2,600
62215	BOOKS	232	750	750	750	750
62219	PC SOFTWARE PURCHASES	7,961	3,500	3,500	3,500	4,000
62220	PHOTO COPY/PRINTER SUPPLIES	-	100	100	100	100
62221	POSTAGE	25,608	40,000	40,000	40,000	26,550
62222	SUBSCRIPTIONS/PERIODICALS	360	100	100	100	360
62223	SUPPLIES	263,954	205,930	205,930	205,930	223,930
62225	NON-PC SOFTWARE	4,202	-	-	-	-
62226	INVENTORIALBLE ITEMS <5000	14,838	-	-	-	300,000
62227	SOFTWARE LICENSE SERVICES	3,347	300	300	300	300
62301	ACCOUNTING AND AUDITING FEES	125,554	119,542	119,542	119,542	125,554
62321	CUSTODIAL SERVICES	780,394	725,000	725,000	725,000	780,394
62325	DATA PROCESSING SERVICES	381,422	170,330	170,330	170,330	176,192
62326	DATA PROCESSING PRINTING	-	500	500	500	500
62346	HEALTH CARE SVCS-INTRA-AGENCY	-	1,500	1,500	1,500	1,500
62378	PERSONNEL SERVICES	577,342	575,000	575,000	575,000	607,027
62381	PROF & SPECIAL SERV-OTHER	258,884	3,101,700	3,101,700	536,700	2,791,659
62610	RENTS/LEASES-STRUC IMP & GRNDS	67,780	-	-	-	166,255
62801	ADVERTISING & PROMOTION SUPP	8,559	-	-	-	100
62826	EDUCATION AND/OR TRAINING	146	-	-	-	-
62856	SPECIAL MISC EXPENSE-SERVICES	427	5,200	5,200	5,200	5,200
62880	SECURITY SERVICES	73,234	85,000	85,000	85,000	85,000
62890	SUBSCRIPTIONS BOOKS & ED MATER	-	2,120	2,120	2,120	2,120
62910	AIR FARE	1,074	2,000	2,000	2,000	2,000
62914	EDUCATION & TRAINING(REPT)	1,935	76,100	76,100	76,100	76,100
62920	GAS, OIL, FUEL	-	-	-	-	-
62922	LODGING	4,681	9,000	9,000	9,000	10,000
62924	MEALS	1,371	3,250	3,250	3,250	4,250
62926	MILEAGE	2,832	5,250	5,250	5,250	6,550
62928	TRAVEL-OTHER(NON-REPT)	1,212	2,350	2,350	2,350	2,750
62930	REGISTRATIONS (NON REPT)	3,254	8,050	8,050	8,050	10,000
62935	SERVICE CENTER CHARGES	2,935	7,400	7,400	7,400	7,400

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62936	SERVICE CENTER REPLCMT INCRMNT	-	274	274	274	274
62937	SERVICE CENTER DEPREC CHG	-	3,927	3,927	3,927	1,992
62938	SERV CTR POOL VEH CHARGES	(290)	200	200	200	200
63075	UTILITIES-OTHER	392,794	525,000	525,000	525,000	400,000
	Total SERVICES AND SUPPLIES	4,515,197	7,407,388	7,407,388	4,842,388	7,734,230
	Character 70 -- OTHER CHARGES					
74230	PRINCIPAL ON LEASE PURCHASES	707	-	-	-	1,000
74420	INTEREST ON LEASE PURCHASES	307	-	-	-	400
74912	ALLOW FOR SPCE COST CNTY BLDGS	700,532	400,000	400,000	400,000	525,400
75230	CONTRIB TO OTHER AGENCIES-OTH	2,047,770	1,417,827	1,417,827	1,417,827	1,900,000
75315	COUNTY OVERHEAD A87/CP	2,592,710	3,902,726	3,902,728	3,902,728	4,166,441
	Total OTHER CHARGES	5,342,026	5,720,553	5,720,555	5,720,555	6,593,241
	Character 80 -- FIXED ASSETS					
86204	EQUIPMENT	9,891	-	-	-	-
	Total FIXED ASSETS	9,891	-	-	-	-
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	-	150,000	150,000	150,000	-
90001	OPER TRF OUT-REALIGNMENT	8,272,694	8,301,857	8,301,857	8,301,857	8,257,175
90040	OPER TRF OUT-TO PLANT FUND	7,057,770	7,498,239	7,498,239	2,500,000	2,500,000
	Total OTHER FINANCING USES	15,330,464	15,950,096	15,950,096	10,951,857	10,757,175
	Character 95 -- INTRAFUND TRANSFERS					
95225	INTRA-FUND TRF-OTHER	-	700,000	1,000,000	700,000	-
95560	TRNSFRS OTH AGENCY DEPTS-SVCS	(11,475,472)	(12,157,727)	(12,157,727)	(12,438,583)	(12,933,918)
	Total INTRAFUND TRANSFERS	(11,475,472)	(11,457,727)	(11,157,727)	(11,738,583)	(12,933,918)
	Total Expenditures	18,308,953	23,546,872	23,846,875	15,983,634	18,580,420
	Revenues					
	Character 10 -- REV FROM USE OF MONEY & PROP					
40440	RENTS & CONCESSIONS	180,546	179,887	179,887	179,887	179,887
	Total REV FROM USE OF MONEY & PROP	180,546	179,887	179,887	179,887	179,887
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40471	ST-MOTOR VEHIC HSA REALIGNMENT	5,890,276	5,919,439	5,919,439	6,008,231	5,874,757
40695	ST-TOBACCO INDUSTRY SETTLEMT	-	-	-	1,080,975	-
40895	ST-SB163 WRAPAROUND PROGRAM	52,852	-	-	-	-
40935	FED-MAA/TCM MEDI-CAL ADMIN ACT	850,855	1,695,931	1,695,931	1,695,931	2,178,104
	Total INTERGOVERNMENTAL REVENUES	6,793,983	7,615,370	7,615,370	8,785,137	8,052,861
	Character 19 -- CHARGES FOR SERVICES					
42010	ADMINISTRATIVE SERVICES	323,029	2,698,901	2,698,901	198,901	2,968,559
42047	OTHER CHARGES CURRENT SERVICES	11,303	10,200	10,200	10,200	11,310
	Total CHARGES FOR SERVICES	334,332	2,709,101	2,709,101	209,101	2,979,869
	Character 23 -- MISC. REVENUES					
42310	TOBACCO INDUSTRY SETTLEMT	1,065,000	1,065,000	1,065,000	-	1,065,000
42367	CONTRIBUTIONS FROM OTHER FUNDS	125,554	119,542	119,542	119,542	125,554
42384	OTHER REVENUE	10,479,585	10,540,557	10,840,557	5,477,318	4,876,031
	Total MISC. REVENUES	11,670,139	11,725,099	12,025,099	5,596,860	6,066,585
	Character 25 -- OTHER FINANCING SOURCES					
42473	INCPTN OF LSE PRCH AGRMT NCGA5	9,891	-	-	-	-
	Total OTHER FINANCING SOURCES	9,891	-	-	-	-
	Total Revenues	18,988,891	22,229,457	22,529,457	14,770,985	17,279,202
	Total ADMINISTRATION	(679,938)	1,317,415	1,317,418	1,212,649	1,301,218
	Budget Divn 3610 -- CLINICS SERVICES					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	10,351,783	16,269,681	14,279,293	16,898,929	15,910,574
51005	OVERTIME PAY-PERMANENT	166,693	274,500	107,161	274,500	274,500
51010	REGULAR PAY-EXTRA HELP	593,691	661,000	782,367	661,000	661,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
51040	DIFFERENTIAL PAY	326,148	297,538	409,502	300,012	272,827
52010	OASDI-SOCIAL SECURITY	811,177	1,224,380	1,029,057	1,267,131	1,207,934
52015	PERS	2,103,849	3,700,842	3,094,101	4,080,313	3,855,862
53010	EMPLOYEE INSURANCE & BENEFITS	2,576,628	3,147,840	3,204,306	3,198,678	3,304,627
53015	UNEMPLOYMENT INSURANCE	21,998	27,443	27,003	24,393	24,080
54010	WORKERS COMPENSATION INSURANCE	305,492	381,950	376,289	403,171	397,995
55021	OTHER BENEFITS MISC	43,170	-	109,581	-	-
Total SALARIES AND EMPLOYEE BENEF		17,300,629	25,985,174	23,418,660	27,108,127	25,909,399
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	226,770	266,146	178,790	266,146	278,363
61221	TELEPHONE-NON TELECOM 1099	-	100	100	100	100
61310	FOOD	1,135	2,520	1,070	2,520	2,520
61425	OTHER HOUSEHOLD EXP-SERVICES	11,032	20,375	22,964	20,375	20,475
61725	MAINT-OFFICE EQUIPMNT-SERVICES	8,452	5,550	9,869	5,550	5,650
61730	MAINT-OTH EQUIP-SERVICES	40,847	85,575	77,365	83,585	84,485
61835	FACILITIES MAINT-GENERAL-SERV	-	-	70	-	30
61836	FACILITIES MAINT-GEN-SUPPLIES	24	-	-	-	-
61913	INSTRUMENTS & MINOR MED EQUIP	868	-	-	-	-
61915	LABORATORY FEES	2,008	4,300	3,288	4,300	4,300
61920	MEDICAL, DENTAL & LAB SUPPLIES	39,129	8,500	158,495	8,500	12,500
61922	OTHER MEDICAL MATERIALS & SUPP	359,522	470,300	403,242	470,300	483,420
61924	OXYGEN & OTHER MEDICAL GASES	1,936	4,000	2,240	2,500	3,050
61926	PHARMACY SUPPLIES	480,666	552,500	517,377	530,100	536,600
61927	PHARMACY SUPPLIES-INTRA-AGENCY	-	75,000	-	75,000	-
62010	EMPL CERTIFICATES & LICENSES	8,250	8,950	13,901	8,950	12,800
62020	MEMBERSHIPS	(1,807)	12,350	9,756	12,350	18,000
62111	MISCELLANEOUS EXPENSE-SERVICES	22,031	15,850	10,715	650	5,850
62135	SERV & SUPP-OTHER SERVICES	-	1,300	580	1,300	1,300
62136	SERV & SUPP-OTHER SUPPLIES	15,338	-	5,458	-	-
62214	DUPLICATING SERVICES	5,555	5,000	4,047	5,000	5,000
62215	BOOKS	1,688	2,000	1,234	2,000	2,000
62217	MISC NONINVENTORIALABLE ITEMS	8	-	-	-	-
62219	PC SOFTWARE PURCHASES	10,422	10,000	5,826	10,000	10,500
62220	PHOTO COPY/PRINTER SUPPLIES	342	-	-	-	-
62221	POSTAGE	543	150	409	150	150
62222	SUBSCRIPTIONS/PERIODICALS	182	-	-	-	-
62223	SUPPLIES	164,131	182,818	116,081	167,900	156,500
62226	INVENTORIALABLE ITEMS <5000	32,060	-	-	-	8,000
62227	SOFTWARE LICENSE SERVICES	5,574	-	2,778	-	2,000
62310	BANKING SERVICES	6,403	7,500	1,844	7,500	7,500
62325	DATA PROCESSING SERVICES	626,726	718,465	689,806	718,465	701,429
62330	DPW SERVICES-GENERAL MONEY	-	1,000	-	1,000	1,000
62346	HEALTH CARE SVCS-INTRA-AGENCY	64,147	60,000	23,721	60,000	60,000
62357	LAB & DIAGNOSTIC SVCS-OUTSIDE	85,330	107,000	105,870	107,000	107,000
62367	MEDICAL SERVICES-OTHER	104,474	211,900	121,732	211,900	233,900
62374	PHYSICIAN SERVICES	333,704	540,000	665,826	540,000	540,000
62377	PATIENT TRANSPORTATION	12,404	13,000	16,770	13,000	13,000
62381	PROF & SPECIAL SERV-OTHER	2,399,101	2,874,665	2,382,087	2,848,027	2,893,426
62382	PROFICIENCY TESTING	7,066	8,000	8,680	8,000	8,000
62500	EQUIPMENT LEASE & RENT	9,392	12,050	11,848	12,050	12,050
62610	RENTS/LEASES-STRUC IMP & GRNDS	56,552	138,946	68,829	138,946	88,946
62801	ADVERTISING & PROMOTION SUPP	19,336	22,100	17,146	22,100	22,100
62809	BUS PASSES	19,360	15,500	15,206	15,500	15,500
62826	EDUCATION AND/OR TRAINING	2,953	46,000	43,560	46,000	31,000
62856	SPECIAL MISC EXPENSE-SERVICES	2,494	5,500	4,901	5,500	6,200

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62865	PHOTO SUPPLIES	-	-	16,218	-	-
62867	PRINTING MATERIALS	-	-	104	-	200
62880	SECURITY SERVICES	19,217	-	22,781	-	-
62890	SUBSCRIPTIONS BOOKS & ED MATER	-	1,000	400	1,000	1,000
62910	AIR FARE	(227)	4,600	6,574	4,600	5,120
62912	AUTO RENTALS	69	-	-	-	-
62914	EDUCATION & TRAINING(REPT)	65	5,700	5,444	5,700	5,700
62920	GAS, OIL, FUEL	38	-	-	-	-
62922	LODGING	9,155	5,200	24,107	5,200	10,000
62924	MEALS	2,862	1,200	6,099	1,200	3,500
62926	MILEAGE	15,423	18,000	14,496	18,000	19,811
62928	TRAVEL-OTHER(NON-REPT)	4,730	600	5,983	600	3,050
62930	REGISTRATIONS (NON REPT)	18,722	8,850	16,190	8,850	12,250
62938	SERV CTR POOL VEH CHARGES	256	5,200	853	5,200	5,200
63010	WASTE DISPOSAL	-	500	-	500	500
64026	OUTSIDE EXPENSE MEDICAL CARE	-	250	-	250	250
Total SERVICES AND SUPPLIES		5,256,458	6,566,010	5,842,730	6,483,364	6,461,225
Character 70 -- OTHER CHARGES						
75000	UNCOLLECTIBLE ACCOUNTS-EXPENSE	(47,154)	-	-	-	-
75330	HSA COST ALLOCATION-ADMIN	1,581,799	1,627,851	1,627,851	1,677,828	1,752,369
75331	HSA COST ALLOCATION-COMBINED	787,815	794,463	794,463	794,964	812,501
75334	HSA COST ALLOC-PUBLIC HEALTH	140,000	319,107	319,107	-	-
Total OTHER CHARGES		2,462,460	2,741,421	2,741,421	2,472,792	2,564,870
Character 80 -- FIXED ASSETS						
86203	COMPUTER EQUIPMENT	-	-	3,200	-	-
86204	EQUIPMENT	-	-	9,760	-	-
86221	MEDICAL EQUIPMENT	13,790	323,334	325,628	10,468	196,135
Total FIXED ASSETS		13,790	323,334	338,588	10,468	196,135
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	-	100,000	200,000	100,000	200,000
Total OTHER FINANCING USES		-	100,000	200,000	100,000	200,000
Character 95 -- INTRAFUND TRANSFERS						
95211	INTRA-FUND TRF-JV HLL MED CARE	(292,585)	(294,968)	(294,968)	(294,968)	(294,968)
95225	INTRA-FUND TRF-OTHER	8,228,200	9,530,841	6,469,559	9,530,841	9,681,148
Total INTRAFUND TRANSFERS		7,935,615	9,235,873	6,174,591	9,235,873	9,386,180
Total Expenditures		32,968,952	44,951,812	38,715,990	45,410,624	44,717,809
Revenues						
Character 05 -- LICENSES, PERMITS AND FRANCHIS						
40330	OTHER LICENSES & PERMITS	(113)	-	-	-	-
Total LICENSES, PERMITS AND FRANCHIS		(113)	-	-	-	-
Character 15 -- INTERGOVERNMENTAL REVENUES						
40935	FED-MAA/TCM MEDI-CAL ADMIN ACT	295,281	250,000	250,000	253,750	253,750
40954	FED-EMERGENCY SHELTER GRANT	723,025	719,368	719,368	730,159	946,236
40996	FED-HEALTH PROGRAMS	3,236,317	3,016,152	3,398,454	3,055,306	3,868,689
41095	FED-MISC GRANTS	-	45,000	71,118	45,000	71,118
41106	FED-HUD	105,236	-	-	-	-
Total INTERGOVERNMENTAL REVENUES		4,359,859	4,030,520	4,438,940	4,084,215	5,139,793
Character 19 -- CHARGES FOR SERVICES						
41675	OUTPATIENT CLINIC FEES-EPIC	25,898,147	39,163,722	31,992,288	39,522,285	39,176,165
42022	COST RECOVERY-OTHER	144,000	144,000	144,000	146,160	146,160
42047	OTHER CHARGES CURRENT SERVICES	1,720	-	-	-	-
Total CHARGES FOR SERVICES		26,043,867	39,307,722	32,136,288	39,668,445	39,322,325
Character 23 -- MISC. REVENUES						
42362	CASH OVERAGES	-	-	-	-	-
42380	NSF CHECKS	(16,433)	-	(715)	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
42384	OTHER REVENUE	1,467,836	1,489,158	2,057,119	1,293,110	1,644,610
	Total MISC. REVENUES	1,451,403	1,489,158	2,056,404	1,293,110	1,644,610
	Total Revenues	31,855,016	44,827,400	38,631,632	45,045,770	46,106,728
	Total CLINICS SERVICES	1,113,936	124,412	84,358	364,854	(1,388,919)
	Budget Divn 3620 -- PUBLIC HEALTH					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	6,952,026	8,164,552	7,339,419	8,135,019	7,533,721
51005	OVERTIME PAY-PERMANENT	26,296	2,000	43,591	2,000	2,000
51010	REGULAR PAY-EXTRA HELP	227,637	454,672	234,147	454,672	344,438
51040	DIFFERENTIAL PAY	112,312	97,347	125,546	101,352	85,134
52010	OASDI-SOCIAL SECURITY	540,999	627,257	569,423	623,398	579,527
52015	PERS	1,411,729	1,947,277	1,729,606	2,094,269	1,992,404
53010	EMPLOYEE INSURANCE & BENEFITS	1,396,373	1,382,765	1,508,542	1,385,004	1,351,371
53015	UNEMPLOYMENT INSURANCE	10,135	13,493	13,276	11,994	11,251
54010	WORKERS COMPENSATION INSURANCE	212,222	187,797	185,013	198,234	185,914
	Total SALARIES AND EMPLOYEE BENEF	10,889,729	12,877,160	11,748,563	13,005,942	12,085,760
	Character 60 -- SERVICES AND SUPPLIES					
61110	CLOTHING & PERSONAL SUPPLIES	218	-	-	-	-
61215	RADIO	7,410	41,093	39,968	41,093	41,093
61220	TELECOM SERVICES	135,321	127,685	116,701	127,685	130,032
61221	TELEPHONE-NON TELECOM 1099	1,191	775	932	775	775
61310	FOOD	3,427	3,740	1,802	3,740	4,300
61425	OTHER HOUSEHOLD EXP-SERVICES	12,633	13,000	13,624	13,000	13,000
61710	MAINT-AUDIO VISUAL EQMT-SERV	-	40	-	40	40
61725	MAINT-OFFICE EQUIPMNT-SERVICES	8,035	6,703	6,698	6,703	16,053
61730	MAINT-OTH EQUIP-SERVICES	353	645	2,830	645	2,930
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	154	-	-	-	-
61916	LAB/DIAGNOSTC SVCS INTRA-AGENCY	30,816	27,700	27,700	27,700	17,700
61920	MEDICAL, DENTAL & LAB SUPPLIES	52,783	51,000	21,140	15,000	22,000
61922	OTHER MEDICAL MATERIALS & SUPP	61,364	77,575	86,371	77,575	72,575
61926	PHARMACY SUPPLIES	3,375	6,150	6,000	6,150	3,150
61927	PHARMACY SUPPLIES-INTRA-AGENCY	-	200	-	200	-
62010	EMPL CERTIFICATES & LICENSES	4,448	5,810	8,685	5,810	8,170
62020	MEMBERSHIPS	21,947	16,380	15,295	16,380	16,430
62111	MISCELLANEOUS EXPENSE-SERVICES	487	225	21,411	225	225
62135	SERV & SUPP-OTHER SERVICES	16,000	-	-	-	-
62214	DUPLICATING SERVICES	3,435	12,415	6,719	12,415	15,641
62215	BOOKS	742	1,250	1,100	1,250	1,250
62217	MISC NONINVENTORABLE ITEMS	149	-	-	-	-
62219	PC SOFTWARE PURCHASES	460	2,950	1,058	2,950	2,950
62221	POSTAGE	6	198	198	198	198
62222	SUBSCRIPTIONS/PERIODICALS	447	-	24	-	-
62223	SUPPLIES	87,635	71,565	62,038	71,565	71,665
62225	NON-PC SOFTWARE	-	-	1,500	-	-
62226	INVENTORABLE ITEMS <5000	3,788	-	-	-	-
62227	SOFTWARE LICENSE SERVICES	30	-	-	-	-
62228	SAFETY SUPPLIES	-	2,290	2,290	2,290	4,075
62301	ACCOUNTING AND AUDITING FEES	-	4,500	5,017	4,500	5,000
62325	DATA PROCESSING SERVICES	302,494	329,408	329,408	329,408	325,939
62346	HEALTH CARE SVCS-INTRA-AGENCY	34,602	22,777	22,777	22,777	13,049
62352	HOSPITAL SVCS-INTERDEPARTMENT	7,963	9,500	105,317	9,500	4,750
62357	LAB & DIAGNOSTIC SVCS-OUTSIDE	8,736	7,650	9,726	7,650	4,150
62367	MEDICAL SERVICES-OTHER	71,889	29,500	36,500	29,500	24,500
62374	PHYSICIAN SERVICES	108,795	165,200	160,000	165,200	188,200

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62377	PATIENT TRANSPORTATION	828	1,600	2,807	1,600	862
62381	PROF & SPECIAL SERV-OTHER	1,039,424	1,186,102	1,285,255	1,090,602	984,450
62415	PUBLICATION PRINTING COSTS	3,961	-	-	-	-
62610	RENTS/LEASES-STRUC IMP & GRNDS	48,298	12,645	10,885	12,645	12,645
62801	ADVERTISING & PROMOTION SUPP	9,633	13,500	17,081	13,500	3,500
62809	BUS PASSES	944	830	680	830	830
62826	EDUCATION AND/OR TRAINING	3,862	85,700	104,913	85,700	33,500
62828	ELECTION OFFICERS	18	-	-	-	-
62856	SPECIAL MISC EXPENSE-SERVICES	11,898	8,200	13,200	8,200	4,200
62857	SPECIAL MISC EXPENSE-SUPPLIES	5,540	2,500	2,652	2,500	2,500
62866	PREVENTION PROGRAM	-	67,850	144,661	67,850	-
62873	RECREATION & THERAPY SUPPLIES	-	800	-	800	800
62880	SECURITY SERVICES	5,115	-	-	-	-
62890	SUBSCRIPTIONS BOOKS & ED MATER	-	697	500	697	697
62910	AIR FARE	4,287	8,721	8,934	8,721	12,120
62912	AUTO RENTALS	53	60	-	60	60
62914	EDUCATION & TRAINING(REPT)	-	2,500	4,560	2,500	7,000
62920	GAS, OIL, FUEL	-	20	-	20	20
62922	LODGING	22,524	18,750	28,365	18,750	25,965
62924	MEALS	10,836	10,532	12,328	10,532	10,955
62926	MILEAGE	49,269	47,953	61,422	47,953	54,240
62928	TRAVEL-OTHER(NON-REPT)	19,022	6,996	12,448	6,996	8,830
62930	REGISTRATIONS (NON REPT)	5,365	17,540	17,879	17,540	17,415
62935	SERVICE CENTER CHARGES	-	-	382	-	-
62938	SERV CTR POOL VEH CHARGES	2,072	6,700	5,326	6,700	1,850
64026	OUTSIDE EXPENSE MEDICAL CARE	7,019	19,100	31,600	19,100	14,100
Total SERVICES AND SUPPLIES		2,241,101	2,557,220	2,878,707	2,425,720	2,206,379
Character 70 -- OTHER CHARGES						
75228	CONTRIB TO OTH AGENCS-CCS REF	185,235	1,506,000	1,506,000	1,506,000	1,506,000
75330	HSA COST ALLOCATION-ADMIN	1,003,394	1,052,561	1,052,561	1,084,861	1,132,932
75331	HSA COST ALLOCATION-COMBINED	547,275	526,491	526,491	526,822	538,444
Total OTHER CHARGES		1,735,904	3,085,052	3,085,052	3,117,683	3,177,376
Character 95 -- INTRAFUND TRANSFERS						
95205	INTRA-FUND TRF-HSD OVERHEAD	(136,048)	(222,096)	(348,096)	(222,096)	(172,096)
95225	INTRA-FUND TRF-OTHER	-	(881,512)	(626,746)	(899,317)	-
95555	TRNSFRS OTH AGENCY DEPTS-LABOR	(199,375)	(378,482)	(378,482)	(59,375)	(59,375)
Total INTRAFUND TRANSFERS		(335,423)	(1,482,090)	(1,353,324)	(1,180,788)	(231,471)
Total Expenditures		14,531,311	17,037,342	16,358,998	17,368,557	17,238,044
Revenues						
Character 05 -- LICENSES, PERMITS AND FRANCHIS						
40302	AMBULANCE OPERATORS LICENSE	75,000	78,000	80,000	79,170	82,000
Total LICENSES, PERMITS AND FRANCHIS		75,000	78,000	80,000	79,170	82,000
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40365	HELMET FINES-VC 21212	105	100	109	102	100
40370	VEHICLE CODE FINES	1,663	2,000	1,246	2,030	2,000
40392	MISCELLANEOUS FEES & FINES	18,778	48,750	60,000	49,481	80,000
Total FINES, FORFEITURES & ASSMNTS		20,546	50,850	61,355	51,613	82,100
Character 15 -- INTERGOVERNMENTAL REVENUES						
40570	ST-CCS ADMIN ALLOWANCE	340,581	-	-	-	74,345
40572	ST-CCS MEDI-CAL ADMIN ALLOWNCE	1,114,219	1,275,442	1,275,442	1,294,574	1,294,574
40582	ST-CALIFORNIA CHILDREN SERVICE	630,061	1,983,000	1,983,000	2,012,745	2,012,745
40660	ST-AB75 HEALTH EDUCATION	479,018	541,764	541,764	452,958	452,958
40662	ST-ADMIN & SERVICES	97,319	186,000	120,000	188,790	60,000
40664	ST-AIDS EPIDEMIOLOGY	36,281	-	-	-	33,314
40666	ST-AIDS HEALTH EDUCATION	98,137	67,469	92,469	68,481	68,481

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
40679	ST-EMSA REVENUE	-	42,000	42,000	42,630	294,239
40684	ST-IMMUNIZATION ASSISTANCE	180,854	112,386	112,386	114,072	114,072
40690	ST-OTHER HEALTH AID	598,331	347,808	391,983	353,025	611,358
40693	ST-RISK REDUCTION	21,775	12,560	192,869	12,748	20,539
40873	ST-OFFC OF TRAFFIC SAFETY GRNT	190,362	215,000	228,000	218,225	295,000
40894	ST-OTHER	1,047,928	1,219,134	1,212,482	1,200,881	930,105
40935	FED-MAA/TCM MEDI-CAL ADMIN ACT	731,551	1,035,421	1,035,421	1,050,952	1,041,402
40936	FED-NON ASSTNC FOOD STMPs ADMN	338,189	309,321	309,321	313,961	305,640
40980	FED-AIDS C.A.R.E. ACT	487,514	449,706	449,706	456,452	224,853
40996	FED-HEALTH PROGRAMS	33,272	30,000	30,000	30,450	30,450
41006	FED-MCH BASIC GRANT	276,612	268,536	268,536	272,564	272,564
41095	FED-MISC GRANTS	(281)	7,500	43,840	7,613	7,500
41158	AID FRM OTH GV-DSTRCTS/JPA/PFA	66,228	7,615	7,615	7,729	-
41163	AID OTH GV-ANTI TERR APPR AUTH	56,788	69,309	96,934	70,349	116,095
Total INTERGOVERNMENTAL REVENUES		6,824,739	8,179,971	8,433,768	8,169,199	8,260,234
Character 19 -- CHARGES FOR SERVICES						
41406	REGISTRATION FEES	-	-	-	-	-
41542	TRAFFIC SCHOOL FEES	415	1,000	504	1,015	1,015
41702	SB-1535 VITAL STATISTICS	4,694	15,000	15,000	15,225	15,225
41704	SB 612-EMS REVENUE	-	130,440	130,440	132,397	134,440
41716	VITAL STATISTICS	133,476	165,000	165,000	167,475	167,475
41830	CALIFORNIA CHILDREN SERVICES	-	300	300	305	305
41832	CCS-INSURANCE & SETTLEMENTS	440	-	-	-	-
42022	COST RECOVERY-OTHER	6,000	10,000	10,000	10,150	10,150
42047	OTHER CHARGES CURRENT SERVICES	160,634	171,612	171,611	174,186	174,186
42065	TOBACCO RETAIL LICENSE FEES	15,500	15,500	15,500	15,733	15,733
Total CHARGES FOR SERVICES		321,159	508,852	508,355	516,486	518,529
Character 23 -- MISC. REVENUES						
42381	NSF CHECKS-RETURNED CHECK FEES	40	-	-	-	-
42384	OTHER REVENUE	285,310	195,100	196,400	198,027	207,802
Total MISC. REVENUES		285,350	195,100	196,400	198,027	207,802
Character 25 -- OTHER FINANCING SOURCES						
42462	OPERATING TRANSFER IN	5,996,139	6,585,606	6,585,606	6,684,390	6,917,506
Total OTHER FINANCING SOURCES		5,996,139	6,585,606	6,585,606	6,684,390	6,917,506
Total Revenues		13,522,933	15,598,379	15,865,484	15,698,885	16,068,171
Total PUBLIC HEALTH		1,008,378	1,438,963	493,514	1,669,672	1,169,873
Budget Divn 3630 -- BEHAVIORAL HEALTH						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	22,315,931	23,971,744	21,658,194	24,074,316	24,330,410
51005	OVERTIME PAY-PERMANENT	82,223	106,123	73,729	106,123	106,123
51010	REGULAR PAY-EXTRA HELP	186,483	298,151	281,723	298,151	408,385
51040	DIFFERENTIAL PAY	624,367	459,660	607,129	467,022	446,675
52010	OASDI-SOCIAL SECURITY	1,585,067	1,814,600	1,566,659	1,824,648	1,846,008
52015	PERS	4,392,863	5,466,812	4,620,100	5,904,109	5,938,635
53010	EMPLOYEE INSURANCE & BENEFITS	4,506,341	4,356,759	4,599,284	4,399,317	4,644,790
53015	UNEMPLOYMENT INSURANCE	13,712	40,491	40,609	35,319	36,869
54010	WORKERS COMPENSATION INSURANCE	608,935	561,934	564,305	583,718	609,374
55021	OTHER BENEFITS MISC	153,908	-	267,755	-	-
Total SALARIES AND EMPLOYEE BENEF		34,469,830	37,076,274	34,279,487	37,692,723	38,367,269
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	396,302	387,017	279,767	385,181	426,203
61310	FOOD	3,942	4,300	6,487	4,300	4,300
61312	INVENTORABLE ITEMS	-	-	1,966	-	-
61717	MAINT-DATA PROCESS EQMT-SERV	-	1,200	-	1,200	1,200

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
61725	MAINT-OFFICE EQUIPMNT-SERVICES	34,865	39,956	40,291	39,956	44,756
61730	MAINT-OTH EQUIP-SERVICES	3,170	23,800	5,766	23,800	23,800
61731	MAINT-OTH EQUIP-SUPPLIES	-	-	268	-	-
61815	MAINT-BLDNG MODIFICATION-SERV	782	85,000	85,000	85,000	85,000
61835	FACILITIES MAINT-GENERAL-SERV	-	5,000	-	5,000	5,000
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	(3,011)	130,000	88,000	130,000	130,000
61922	OTHER MEDICAL MATERIALS & SUPP	1,948	4,125	4,125	4,125	4,125
61926	PHARMACY SUPPLIES	74,954	60,000	50,000	60,000	60,000
62010	EMPL CERTIFICATES & LICENSES	17,971	34,700	12,775	34,700	34,700
62020	MEMBERSHIPS	38,726	50,555	104,998	50,555	52,795
62111	MISCELLANEOUS EXPENSE-SERVICES	7,350	22,682	9,200	22,682	22,682
62135	SERV & SUPP-OTHER SERVICES	-	500	-	500	500
62214	DUPLICATING SERVICES	6,796	17,805	10,230	17,805	17,805
62215	BOOKS	789	900	-	900	900
62216	FORMS-FROM OUTSIDE VENDOR	-	3,000	-	3,000	3,000
62219	PC SOFTWARE PURCHASES	1,277	2,000	4,182	2,000	7,000
62221	POSTAGE	1,260	4,825	3,144	4,825	4,825
62222	SUBSCRIPTIONS/PERIODICALS	7	-	-	-	-
62223	SUPPLIES	224,371	468,193	266,430	459,235	495,172
62226	INVENTORIALBLE ITEMS <5000	3,818	-	2,094	-	-
62227	SOFTWARE LICENSE SERVICES	3,304	-	3,744	-	-
62310	BANKING SERVICES	3,429	5,250	2,029	5,250	5,250
62325	DATA PROCESSING SERVICES	752,577	782,594	795,924	774,596	804,016
62330	DPW SERVICES-GENERAL MONEY	125,358	-	76,546	-	-
62346	HEALTH CARE SVCS-INTRA-AGENCY	50	-	9,611	-	-
62350	HSA-INTERDEPARTMENT	-	502,539	460,063	502,539	502,539
62357	LAB & DIAGNOSTIC SVCS-OUTSIDE	2,851	1,500	2,800	1,500	3,000
62367	MEDICAL SERVICES-OTHER	21,342,069	27,378,907	26,258,255	27,319,907	33,287,240
62374	PHYSICIAN SERVICES	310,251	227,000	889,450	227,000	402,000
62377	PATIENT TRANSPORTATION	310,624	235,000	352,377	235,000	367,000
62381	PROF & SPECIAL SERV-OTHER	6,126,520	7,689,719	7,224,278	7,689,719	8,056,814
62383	PROBATION SERVICES	140,852	153,711	153,711	153,711	137,345
62393	SHERIFF SERVICES	1,000	1,680	1,680	1,680	1,680
62395	TEMPORARY CONTRACT SERVICES	-	4,000	-	4,000	4,000
62500	EQUIPMENT LEASE & RENT	-	7,775	700	7,775	7,775
62610	RENTS/LEASES-STRUC IMP & GRNDS	14,702	8,906	1,759	8,906	9,506
62801	ADVERTISING & PROMOTION SUPP	21,029	21,500	8,736	21,500	28,500
62826	EDUCATION AND/OR TRAINING	19,884	59,500	25,987	54,500	61,000
62856	SPECIAL MISC EXPENSE-SERVICES	18,624	22,100	24,415	22,100	24,100
62857	SPECIAL MISC EXPENSE-SUPPLIES	410	-	1,651	-	-
62866	PREVENTION PROGRAM	79,656	-	-	-	115,000
62873	RECREATION & THERAPY SUPPLIES	7,441	13,300	23,612	13,300	13,300
62880	SECURITY SERVICES	75,305	-	84,179	-	-
62890	SUBSCRIPTIONS BOOKS & ED MATER	2,008	8,405	3,129	8,405	10,605
62910	AIR FARE	837	7,200	3,119	7,200	7,650
62912	AUTO RENTALS	-	1,000	-	1,000	1,000
62914	EDUCATION & TRAINING(REPT)	800	31,000	31,000	31,000	31,000
62920	GAS, OIL, FUEL	-	200	-	200	200
62922	LODGING	9,224	12,775	15,433	12,775	13,925
62924	MEALS	4,540	6,825	8,753	6,825	7,746
62926	MILEAGE	108,342	184,648	166,727	184,648	183,438
62928	TRAVEL-OTHER(NON-REPT)	5,521	3,010	4,569	3,010	3,860
62930	REGISTRATIONS (NON REPT)	11,622	33,425	16,934	33,425	34,905
62935	SERVICE CENTER CHARGES	96,899	108,120	54,371	108,120	108,120
62936	SERVICE CENTER REPLCMT INCRMNT	589	-	-	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62937	SERVICE CENTER DEPREC CHG	8,418	-	-	-	-
62938	SERV CTR POOL VEH CHARGES	8,411	14,500	4,025	14,500	16,500
64027	OUTSIDE HOSPITAL EXPENSE	11,413,363	12,999,734	14,462,304	12,999,734	15,005,253
	Total SERVICES AND SUPPLIES	41,841,827	51,871,381	52,146,594	51,788,589	60,678,030
	Character 70 -- OTHER CHARGES					
74004	AID TO MENTALLY ILL 1099	-	70,000	-	70,000	70,000
74065	OTHER CHARGES-MISC	6,957,803	6,845,826	8,171,103	6,845,826	8,397,073
74230	PRINCIPAL ON LEASE PURCHASES	707	-	1,100	-	3,000
74420	INTEREST ON LEASE PURCHASES	307	-	300	-	800
75321	DIV OVERHEAD COSTS-1099	125,000	-	62,500	-	-
75330	HSA COST ALLOCATION-ADMIN	4,958,600	5,604,044	5,604,044	5,777,520	6,045,870
75331	HSA COST ALLOCATION-COMBINED	1,570,346	1,549,041	1,549,041	1,550,017	1,584,211
	Total OTHER CHARGES	13,612,763	14,068,911	15,388,088	14,243,363	16,100,954
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	-	235,668	335,668	130,332	130,332
90002	OPER TRF OUT-ST HOSP OFFSET	1,483,960	297,019	297,019	297,019	297,019
	Total OTHER FINANCING USES	1,483,960	532,687	632,687	427,351	427,351
	Character 95 -- INTRAFUND TRANSFERS					
95200	INTRA-FUND TRF-CORRECTIONS	(415,643)	(387,393)	(387,393)	(387,393)	(202,445)
95205	INTRA-FUND TRF-HSD OVERHEAD	(1,724,540)	(2,075,159)	(1,985,195)	(1,625,159)	(1,918,563)
95220	INTRA-FUND TRF-MANAGEMNT SERV	(125,838)	-	-	-	-
95225	INTRA-FUND TRF-OTHER	(10,998,589)	(11,352,590)	(9,761,746)	(11,434,785)	(11,358,314)
95228	INTRA-FUND TRF-PROBATION	(830,993)	(1,543,737)	(1,267,315)	(1,395,091)	(1,113,523)
95555	TRNSFRS OTH AGENCY DEPTS-LABOR	-	(40,000)	(40,000)	(40,000)	(40,000)
95560	TRNSFRS OTH AGENCY DEPTS-SVCS	-	(149,195)	(149,195)	(149,195)	-
	Total INTRAFUND TRANSFERS	(14,095,603)	(15,548,074)	(13,590,844)	(15,031,623)	(14,632,845)
	Total Expenditures	77,312,777	88,001,179	88,856,012	89,120,403	100,940,759
	Revenues					
	Character 05 -- LICENSES, PERMITS AND FRANCHIS					
40330	OTHER LICENSES & PERMITS	-	-	(230)	-	-
	Total LICENSES, PERMITS AND FRANCHIS	-	-	(230)	-	-
	Character 07 -- FINES, FORFEITURES & ASSMNTS					
40362	DRINKING DRIVER FINES-AB2086	230,679	49,000	49,000	49,735	49,735
40392	MISCELLANEOUS FEES & FINES	264,918	58,000	58,000	58,870	58,870
	Total FINES, FORFEITURES & ASSMNTS	495,597	107,000	107,000	108,605	108,605
	Character 10 -- REV FROM USE OF MONEY & PROP					
40435	INTEREST-NON COUNTY TREASURER	2,991	1,575	1,575	1,599	1,599
40440	RENTS & CONCESSIONS	206,900	240,000	240,000	243,600	240,000
40444	STORAGE USE	76	100	100	102	101
	Total REV FROM USE OF MONEY & PROP	209,967	241,675	241,675	245,301	241,700
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40620	ST-SHORT/DOYLE FED BLOCK GRANT	282,254	399,885	399,885	405,883	389,718
40622	ST-SHORT/DOYLE FED M/CAL	6,488,030	7,001,123	8,026,008	7,106,140	10,695,948
40624	ST-SHORT/DOYLE MEDICAL FED	20,667,179	21,959,047	20,668,265	22,288,433	22,507,645
40626	ST-SHORT/DOYLE MENTAL HEALTH	15,381,608	15,876,840	15,821,274	16,108,402	17,301,797
40690	ST-OTHER HEALTH AID	(343,871)	3,487,128	753,778	3,539,435	1,849,296
40873	ST-OFFC OF TRAFFIC SAFETY GRNT	94,359	109,320	163,634	110,960	160,192
40894	ST-OTHER	695,446	1,283,072	1,429,794	879,714	970,917
40895	ST-SB163 WRAPAROUND PROGRAM	222,783	236,563	236,563	240,111	240,111
40902	ST-AB118 LOCAL REV FD PROG	17,813,151	18,559,963	19,319,707	18,838,363	19,047,417
40935	FED-MAA/TCM MEDI-CAL ADMIN ACT	722,533	926,330	926,330	940,224	924,108
40988	FED-DRUG BLOCK GRANT	1,995,006	1,890,825	1,936,307	1,919,187	1,731,411
40997	FED-SAMHSA DRG FR CMM SPP(DFC)	102,712	184,342	128,764	187,107	83,550
41150	CONTR FR OTHER GOVT AGENCIES	255,190	498,050	498,050	505,521	443,000
41161	AID FROM OTH GV-PRP 10 SC COMM	33,977	-	-	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total INTERGOVERNMENTAL REVENUES	64,410,357	72,412,488	70,308,359	73,069,480	76,345,110
	Character 19 -- CHARGES FOR SERVICES					
41428	FISCAL SERVICE CHARGE	84,582	52,500	284,195	53,288	53,287
41500	ESTATE FEES	15,767	100,275	45,143	101,779	101,779
41619	DRNKNG DRVR 1ST OFFN-ADMN/MON	27,285	30,000	6,492	30,450	28,000
41675	OUTPATIENT CLINIC FEES-EPIC	-	-	-	-	-
41678	PATIENT REVENUE	4,140,170	5,471,840	5,471,840	5,553,918	5,985,416
41698	REVENUE FROM HOMELESS	41,076	41,076	41,076	41,692	41,080
41805	DRNKNG DRVR MULT OFFN-ADMIN/MN	22,882	23,000	4,081	23,345	24,000
41817	MENTAL HEALTH IEP SERVICES-COE	586,887	762,559	762,559	773,997	781,623
42010	ADMINISTRATIVE SERVICES	1,891	15,000	15,000	15,225	15,225
42022	COST RECOVERY-OTHER	1,455	2,500	2,500	2,538	2,500
42028	EXTRAORDINARY FEES	3,814	3,150	3,150	3,197	3,197
42030	FIRE PROTECTION SERVICES	(154)	-	-	-	-
42047	OTHER CHARGES CURRENT SERVICES	39,960	55,000	55,000	55,825	55,825
42048	OTHER NON-PROFIT FEES	182,937	254,914	254,914	258,738	258,737
	Total CHARGES FOR SERVICES	5,148,552	6,811,814	6,945,950	6,913,992	7,350,669
	Character 23 -- MISC. REVENUES					
42372	CONTRIBUTIONS AND DONATIONS	416,650	-	-	-	-
42380	NSF CHECKS	16,250	-	(39,000)	-	-
42384	OTHER REVENUE	310,054	874,875	1,511,671	887,999	3,847,749
	Total MISC. REVENUES	742,954	874,875	1,472,671	887,999	3,847,749
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	892,583	892,583	892,583	905,972	892,583
	Total OTHER FINANCING SOURCES	892,583	892,583	892,583	905,972	892,583
	Total Revenues	71,900,010	81,340,435	79,968,008	82,131,349	88,786,416
	Total BEHAVIORIAL HEALTH	5,412,767	6,660,744	8,888,004	6,989,054	12,154,343
	Budget Divn 3650 -- H.S.A. - HEALTH BENEFITS DIVIS					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	487,419	458,865	474,356	473,909	258,322
51010	REGULAR PAY-EXTRA HELP	3,795	12,000	10,395	12,000	12,000
51040	DIFFERENTIAL PAY	3,599	5,009	2,642	5,026	-
52010	OASDI-SOCIAL SECURITY	30,937	35,465	32,718	36,390	19,761
52015	PERS	119,776	109,677	131,015	122,719	66,905
53010	EMPLOYEE INSURANCE & BENEFITS	80,359	78,571	83,720	80,159	55,086
53015	UNEMPLOYMENT INSURANCE	3,523	787	774	699	413
54010	WORKERS COMPENSATION INSURANCE	12,051	10,950	10,788	11,559	6,820
	Total SALARIES AND EMPLOYEE BENEF	741,459	711,324	746,408	742,461	419,307
	Character 60 -- SERVICES AND SUPPLIES					
61110	CLOTHING & PERSONAL SUPPLIES	201	-	-	-	-
61220	TELECOM SERVICES	33,794	7,650	12,333	7,650	4,770
61310	FOOD	1,156	-	138	-	-
61725	MAINT-OFFICE EQUIPMNT-SERVICES	813	250	1,184	250	250
61815	MAINT-BLDNG MODIFICATION-SERV	-	12,000	12,000	12,000	12,000
62020	MEMBERSHIPS	-	-	-	-	-
62135	SERV & SUPP-OTHER SERVICES	-	200	-	200	200
62214	DUPLICATING SERVICES	1,639	200	-	200	200
62215	BOOKS	-	-	852	-	-
62217	MISC NONINVENTORIAL ITEMS	20	-	-	-	-
62219	PC SOFTWARE PURCHASES	304	-	584	-	-
62220	PHOTO COPY/PRINTER SUPPLIES	1,042	-	-	-	-
62222	SUBSCRIPTIONS/PERIODICALS	-	-	70	-	-
62223	SUPPLIES	19,548	138,015	70,515	138,015	138,015
62226	INVENTORIAL ITEMS <5000	3,687	-	-	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62325	DATA PROCESSING SERVICES	5,034	15,778	15,778	15,778	5,358
62381	PROF & SPECIAL SERV-OTHER	615,147	1,073,527	1,084,244	1,073,527	527,950
62801	ADVERTISING & PROMOTION SUPP	245	-	155	-	-
62828	ELECTION OFFICERS	360	-	-	-	-
62856	SPECIAL MISC EXPENSE-SERVICES	-	1,269,273	-	1,269,273	1,269,273
62857	SPECIAL MISC EXPENSE-SUPPLIES	4,246	-	180	-	-
62867	PRINTING MATERIALS	48	-	-	-	-
62910	AIR FARE	-	1,500	1,704	1,500	1,500
62914	EDUCATION & TRAINING(REPT)	-	4,600	-	4,600	4,600
62920	GAS, OIL, FUEL	-	-	-	-	-
62922	LODGING	180	1,500	1,250	1,500	1,500
62924	MEALS	327	1,000	766	1,000	1,000
62926	MILEAGE	838	1,300	80	1,300	1,300
62928	TRAVEL-OTHER(NON-REPT)	1,476	-	1,300	-	-
62930	REGISTRATIONS (NON REPT)	-	-	3,859	-	-
64026	OUTSIDE EXPENSE MEDICAL CARE	3,503,486	2,743,534	2,743,534	2,743,534	2,743,534
64027	OUTSIDE HOSPITAL EXPENSE	160,000	160,000	160,000	160,000	160,000
64028	OUTSIDE PHYSICIANS	280,262	400,000	400,000	400,000	400,000
Total SERVICES AND SUPPLIES		4,633,853	5,830,327	4,510,526	5,830,327	5,271,450
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	707	-	1,603	-	-
74420	INTEREST ON LEASE PURCHASES	307	-	473	-	-
75330	HSA COST ALLOCATION-ADMIN	353,235	360,136	360,136	371,376	389,371
75331	HSA COST ALLOCATION-COMBINED	31,078	23,636	23,636	23,651	24,173
Total OTHER CHARGES		385,327	383,772	385,848	395,027	413,544
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	-	30,000	30,000	30,000	30,000
Total OTHER FINANCING USES		-	30,000	30,000	30,000	30,000
Character 95 -- INTRAFUND TRANSFERS						
95200	INTRA-FUND TRF-CORRECTIONS	(678,477)	(150,000)	(150,000)	(150,000)	(150,000)
95220	INTRA-FUND TRF-MANAGEMNT SERV	(1,417,871)	(828,462)	(828,462)	(828,462)	(828,462)
95225	INTRA-FUND TRF-OTHER	3,100,438	2,436,249	2,436,249	2,436,249	1,177,166
95228	INTRA-FUND TRF-PROBATION	145,207	(5,000)	(5,000)	(5,000)	(5,000)
95229	INTRA-FUND TRF-PUBLIC HEALTH	(8,774)	(20,000)	(20,000)	(20,000)	(20,000)
Total INTRAFUND TRANSFERS		1,140,523	1,432,787	1,432,787	1,432,787	173,704
Total Expenditures		6,901,162	8,388,210	7,105,569	8,430,602	6,308,005
Revenues						
Character 15 -- INTERGOVERNMENTAL REVENUES						
40668	ST-AZT	22,890	-	-	-	-
41096	FED-OTHER	4,519,363	5,235,084	5,235,084	5,313,610	5,313,610
Total INTERGOVERNMENTAL REVENUES		4,542,253	5,235,084	5,235,084	5,313,610	5,313,610
Character 19 -- CHARGES FOR SERVICES						
41704	SB 612-EMS REVENUE	440,262	560,000	560,000	568,400	568,400
42047	OTHER CHARGES CURRENT SERVICES	78,381	297,129	297,129	301,586	301,586
Total CHARGES FOR SERVICES		518,643	857,129	857,129	869,986	869,986
Character 25 -- OTHER FINANCING SOURCES						
42462	OPERATING TRANSFER IN	1,800,000	1,800,000	1,800,000	1,827,000	1,800,000
Total OTHER FINANCING SOURCES		1,800,000	1,800,000	1,800,000	1,827,000	1,800,000
Total Revenues		6,860,896	7,892,213	7,892,213	8,010,596	7,983,596
Total H.S.A. - HEALTH BENEFITS DIVIS		40,266	495,997	(786,644)	420,006	(1,675,591)
Budget Divn 3670 -- ENVIRONMENTAL HEALTH						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	3,170,422	3,732,391	3,392,550	3,813,272	3,771,169
51005	OVERTIME PAY-PERMANENT	677	-	1,405	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
51010	REGULAR PAY-EXTRA HELP	5,211	13,000	9,086	13,000	13,000
51040	DIFFERENTIAL PAY	86,216	86,322	82,964	87,661	82,729
52010	OASDI-SOCIAL SECURITY	239,016	290,563	258,044	297,207	292,437
52015	PERS	656,020	905,631	792,682	996,513	989,606
53010	EMPLOYEE INSURANCE & BENEFITS	643,648	655,330	729,023	667,562	729,865
53015	UNEMPLOYMENT INSURANCE	-	6,452	6,348	5,735	5,625
54010	WORKERS COMPENSATION INSURANCE	93,906	89,794	88,464	94,783	92,980
Total SALARIES AND EMPLOYEE BENEF		4,895,116	5,779,483	5,360,566	5,975,733	5,977,411
Character 60 -- SERVICES AND SUPPLIES						
61110	CLOTHING & PERSONAL SUPPLIES	205	2,600	-	2,600	2,600
61215	RADIO	1,964	-	9,636	-	-
61220	TELECOM SERVICES	55,454	64,260	57,918	64,260	65,031
61310	FOOD	-	-	-	-	-
61715	MAINT-BUILDING EQMT-SERVICES	-	-	999	-	-
61720	MAINT-MOBILE EQUIPMENT-SERV	-	896	-	896	896
61725	MAINT-OFFICE EQUIPMNT-SERVICES	700	986	454	986	986
61730	MAINT-OTH EQUIP-SERVICES	48	8,832	1,271	8,832	8,832
61922	OTHER MEDICAL MATERIALS & SUPP	92,663	212,000	200,369	212,000	212,000
61924	OXYGEN & OTHER MEDICAL GASES	-	50	-	50	50
62010	EMPL CERTIFICATES & LICENSES	1,305	1,999	930	1,999	1,999
62020	MEMBERSHIPS	2,517	2,150	792	2,150	2,150
62111	MISCELLANEOUS EXPENSE-SERVICES	3,908	12,000	3,000	3,000	3,000
62112	CASH SHORTAGES	99	-	-	-	-
62214	DUPLICATING SERVICES	(3,621)	13,476	8,974	13,476	13,476
62215	BOOKS	195	191	-	191	191
62219	PC SOFTWARE PURCHASES	675	5,500	1,999	5,500	5,500
62221	POSTAGE	10,747	8,179	6,511	8,179	8,179
62222	SUBSCRIPTIONS/PERIODICALS	-	-	560	-	-
62223	SUPPLIES	27,831	15,130	16,478	15,130	15,130
62227	SOFTWARE LICENSE SERVICES	1,193	1,500	799	1,500	1,500
62228	SAFETY SUPPLIES	-	-	-	-	-
62301	ACCOUNTING AND AUDITING FEES	1,125	1,125	1,125	1,125	1,125
62310	BANKING SERVICES	215	250	-	250	250
62325	DATA PROCESSING SERVICES	150,463	132,056	174,674	132,056	124,164
62330	DPW SERVICES-GENERAL MONEY	16,739	30,000	30,000	30,000	40,000
62345	FISCAL AGENTS FEES	574	612	612	612	612
62350	HSA-INTERDEPARTMENT	1,075,897	1,581,708	1,324,253	1,581,708	1,700,165
62376	PLANNING SERVICES	68,819	150,000	150,000	150,000	150,000
62381	PROF & SPECIAL SERV-OTHER	530,753	762,734	423,265	436,019	721,019
62397	UNEMPLOYMENT INSURANCE CLAIMS	-	4,406	-	4,406	4,406
62420	LEGAL NOTICES	-	500	-	500	500
62610	RENTS/LEASES-STRUC IMP & GRNDS	17,166	300	150	300	300
62715	SMALL TOOLS & INSTRUMENTS	2,000	6,500	9,717	6,500	6,500
62801	ADVERTISING & PROMOTION SUPP	1,674	2,919	4,700	2,919	2,919
62826	EDUCATION AND/OR TRAINING	-	-	(1,174)	-	-
62856	SPECIAL MISC EXPENSE-SERVICES	28,761	109,000	24,250	109,000	109,000
62880	SECURITY SERVICES	(415)	-	-	-	-
62910	AIR FARE	260	-	-	-	-
62914	EDUCATION & TRAINING(REPT)	2,779	8,667	3,814	8,667	8,667
62922	LODGING	6,640	4,718	6,925	4,718	4,718
62924	MEALS	2,299	2,155	1,800	2,155	2,155
62926	MILEAGE	1,014	3,338	170	3,338	3,338
62928	TRAVEL-OTHER(NON-REPT)	4,139	1,450	10,256	1,450	1,450
62930	REGISTRATIONS (NON REPT)	2,011	7,578	-	7,578	7,578
62935	SERVICE CENTER CHARGES	41,148	54,664	52,800	54,664	54,664

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62936	SERVICE CENTER REPLCMT INCRMNT	30	1,355	-	1,355	1,355
62937	SERVICE CENTER DEPREC CHG	607	12,414	-	12,414	12,414
62938	SERV CTR POOL VEH CHARGES	186	444	41	444	444
63010	WASTE DISPOSAL	684,667	815,000	850,000	875,000	880,000
Total SERVICES AND SUPPLIES		2,835,434	4,043,642	3,378,068	3,767,927	4,179,263
Character 70 -- OTHER CHARGES						
74110	PRINCIPAL ON LONG-TERM DEBT	16,826	17,264	17,264	9,801	9,801
74240	PRINCIPAL-ISF/ENT OFFSET	(16,826)	(17,264)	(17,264)	(9,801)	(9,801)
74425	INTEREST ON LONG-TERM DEBT	1,141	704	704	255	255
74920	DEPRECIATION EQUIPMENT	1,635	-	-	-	-
75230	CONTRIB TO OTHER AGENCIES-OTH	24,033	22,703	29,305	22,703	22,703
75231	CONTRIB TO OTHER AGENCIES-OTH	130	15,000	15,000	14,000	18,000
75315	COUNTY OVERHEAD A87/CP	7,778	3,227	3,227	1,832	3,227
75330	HSA COST ALLOCATION-ADMIN	399,528	389,054	389,054	400,950	418,364
75331	HSA COST ALLOCATION-COMBINED	242,406	230,450	230,450	230,596	235,683
Total OTHER CHARGES		676,651	661,138	667,740	670,336	698,232
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	37,923	40,000	-	40,000	-
Total OTHER FINANCING USES		37,923	40,000	-	40,000	-
Total Expenditures		8,445,124	10,524,263	9,406,374	10,453,996	10,854,906
Revenues						
Character 01 -- TAXES						
40100	PROPERTY TAX-CURRENT SEC-GEN	886,949	889,000	890,000	889,000	900,000
40106	RESIDUAL DISTRIBUTION	21,516	15,000	21,000	15,000	21,000
40110	PROPERTY TAX-CURRENT UNSEC-GEN	18,013	16,500	19,000	16,500	19,000
40130	PROPERTY TAX-PRIOR UNSEC-GEN	1,553	900	1,500	900	1,500
40142	PENALTIES FOR DEL TAXES-SEE441	-	-	-	60	-
40143	REDMPTN PNLT -DELTXS-SEE 44143	-	-	-	160	-
40150	SUPP PROP TAX-CURRENT SEC	21,454	12,000	16,000	12,000	16,000
40151	SUPP PROP TAX-CURRENT UNSEC	950	600	600	600	600
40160	SUPP PROP TAX-PRIOR SEC	381	250	900	250	900
40161	SUPP PROP TAX-PRIOR UNSEC	236	170	400	170	400
40197	IN-LIEU TAXES OTHER	312	-	-	-	-
Total TAXES		951,364	934,420	949,400	934,640	959,400
Character 05 -- LICENSES, PERMITS AND FRANCHIS						
40252	WATER WELL PERMIT-CONSTRUCTION	101,269	122,265	130,000	124,099	124,099
40254	WATER WELL PERMIT-DESTRUCTION	3,468	14,496	5,000	14,713	5,000
40300	ALTERNATIVE SEWAGE DISPOSAL	51,090	178,855	36,000	181,538	81,538
40310	EMPLOYEE HOUSING PERMIT	10,127	16,679	10,000	16,929	16,929
40314	FOOD PERMITS	1,286,033	1,303,132	1,500,000	1,322,679	1,322,679
40316	INDIV SEWAGE DISPOSAL PERMIT	51,864	68,713	41,000	69,744	69,744
40318	INDIVIDUAL WATER SYSTEM PERMIT	11,196	9,100	17,093	9,237	16,000
40320	KENNEL/PET SHOP PERMIT	1,378	1,552	1,300	1,575	1,575
40324	MONITORING WELL PERMIT	3,725	907	1,090	921	921
40326	OPERATING PERMITS-SEWAGE	64,365	60,326	32,000	61,231	61,231
40328	ORGANIZED CAMP PERMIT	34,265	35,131	34,000	35,658	35,658
40330	OTHER LICENSES & PERMITS	58,599	63,208	64,273	64,156	64,156
40334	PUBLIC SWIMMING POOL/SPA PERMT	248,876	249,562	250,000	253,305	253,305
40338	SEPTIC REPAIR PERMIT	21,350	13,386	26,000	13,587	25,000
40340	SEPTIC TANK REPAIRS PERMIT	107,871	207,197	109,325	210,305	150,000
40341	SEPTIC TANK UPGRADE PERMIT	79,388	76,360	115,000	77,505	110,000
40342	SMALL PUBLIC WATER SYSTEM	121,934	146,063	122,000	148,254	148,254
40344	STATE SMALL WATER SYSTEM	14,182	22,641	14,000	22,981	22,981
Total LICENSES, PERMITS AND FRANCHIS		2,270,980	2,589,573	2,508,081	2,628,417	2,509,070
Character 07 -- FINES, FORFEITURES & ASSMNTS						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
40384	FISH & GAME FINES - F&G 13003	3,932	3,000	4,000	3,000	4,000
40392	MISCELLANEOUS FEES & FINES	42,150	40,147	40,148	40,749	40,749
40418	JUDGMENTS & DAMAGES	5,250	4,000	4,000	4,000	4,000
44142	PENALTIES FOR DELINQUENT TAXES	56	60	115	-	115
44143	REDMPTN PNLTIES FOR DELINQ TXS	86	80	100	-	100
Total FINES, FORFEITURES & ASSMNTS		51,474	47,287	48,363	47,749	48,964
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	50,618	28,250	48,520	30,240	48,340
40436	INTEREST LOAN PAYMENTS	1,067	900	800	500	500
40440	RENTS & CONCESSIONS	6	-	12	-	-
Total REV FROM USE OF MONEY & PROP		51,691	29,150	49,332	30,740	48,840
Character 15 -- INTERGOVERNMENTAL REVENUES						
40696	ST-WATER QUALITY ENFORCE GRANT	64,000	83,000	103,500	84,245	84,245
40830	ST-HOMEOWNERS' PROP TAX RELIEF	5,278	5,200	5,200	5,200	5,200
40852	ST-OTHR TAX RELIEF SUBVENTIONS	615	520	200	520	200
40872	ST-MANDATED COST REIMBURSEMENT	123,357	105,000	105,000	106,575	106,575
40904	ST-PROP 1 -2014 ACT/WC 79700	143,962	197,000	70,000	-	182,000
41150	CONTR FR OTHER GOVT AGENCIES	90,347	35,000	10,000	35,000	25,000
41162	RDA PASS-THROUGHS	7,806	5,202	7,000	5,202	7,000
Total INTERGOVERNMENTAL REVENUES		435,365	430,922	300,900	236,742	410,220
Character 19 -- CHARGES FOR SERVICES						
41292	CLEARANCE REVIEW FEES	99,983	66,007	90,000	66,997	100,000
41330	PRELIM LOT INSPECTION FEES	71,331	27,975	80,000	28,395	80,000
41338	VA FHA LOAN INSPECTION	3,120	7,894	4,915	8,012	4,000
41340	PRIVATE SCHOOL/DAYCARE FEES	-	-	2,935	-	-
41606	CONDITION USE PERMIT	52,355	48,937	60,000	49,671	55,000
41614	DEVELOPMENT REVIEW GROUP	-	-	1,315	-	-
41615	SITE MITIGATION FEES	340,436	516,987	355,093	524,742	524,742
41617	EMERGENCY RESPONSE RECOVERY	9,854	6,404	12,870	6,500	6,500
41618	OTHER ENVIRONMENTAL SERVICES	370,501	772,708	503,000	784,299	869,299
41628	HAZARDOUS MATL MGMT PLAN	851,448	839,436	841,251	852,028	852,028
41630	HAZARDOUS MAT-FAC PLAN REVIEW	-	7,194	-	7,302	7,302
41632	HAZ MAT-UNDERGROUND STOR FEE	238,403	241,012	251,319	244,627	244,627
41634	HAZARDOUS WASTE GENERATOR	84,359	98,961	87,833	100,445	100,445
41636	HAZARDOUS MATL FILE REVIEW	28,036	-	17,032	-	-
41640	HEALTH FEES-OTHER	21,133	22,476	22,476	22,813	22,813
41658	MEDICAL WASTE	115,090	114,955	114,956	116,679	116,679
41671	NON STANDARD SEPTIC INSPECTNS	141,960	130,000	140,000	130,000	140,000
41856	SANITARY SERVICES	644,451	815,000	720,000	875,000	880,000
41860	SEPT PMP-CHEM TOILT CLEAN SRVC	42,571	35,226	45,000	35,754	35,754
41862	SEPTIC PUMP INSPECTION FEES	404,880	400,000	385,000	400,000	400,000
42020	COPY CHARGES	1,518	1,300	1,300	1,320	1,320
42047	OTHER CHARGES CURRENT SERVICES	10,008	30,000	30,000	30,450	30,450
42049	P G & E REBATES	-	-	-	-	-
42065	TOBACCO RETAIL LICENSE FEES	7,497	7,835	7,835	7,953	7,953
42120	RISK MGMT PREV PLAN	14,907	17,429	17,429	17,690	17,690
Total CHARGES FOR SERVICES		3,553,841	4,207,736	3,791,559	4,310,677	4,496,602
Character 23 -- MISC. REVENUES						
42332	SALES-OTHER-NON TAXABLE	288	-	-	-	-
42367	CONTRIBUTIONS FROM OTHER FUNDS	643,010	890,413	681,413	903,769	953,769
42376	PRIN/OTHER LOAN REPAYMENTS	12,549	4,800	4,000	3,400	3,400
42377	OFFSET-LOAN PRIN REPAYMTS	(11,502)	(4,400)	(3,600)	(3,000)	(3,000)
42380	NSF CHECKS	(344)	(280)	(838)	(284)	(284)
42381	NSF CHECKS-RETURNED CHECK FEES	720	2,000	480	2,030	2,030
Total MISC. REVENUES		644,721	892,533	681,455	905,915	955,915

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Character 25 -- OTHER FINANCING SOURCES						
42462	OPERATING TRANSFER IN	4,222	-	849	(299)	-
	Total OTHER FINANCING SOURCES	4,222	-	849	(299)	-
	Total Revenues	7,963,658	9,131,621	8,329,939	9,094,581	9,429,011
	Total ENVIRONMENTAL HEALTH	481,466	1,392,642	1,076,435	1,359,415	1,425,895
	Total HEALTH SERVICES AGENCY	7,376,875	11,430,173	11,073,085	12,015,650	12,986,819
Budget Dept 37 -- CAO HOMELESS SERV 2018						
Budget Divn 3710 -- CAO HOMELESS SERV 2018						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	139,159	285,988	285,988	285,988	259,244
51010	REGULAR PAY-EXTRA HELP	20,928	76,682	76,682	37,911	88,921
51040	DIFFERENTIAL PAY	1,088	-	-	-	3,700
52010	OASDI-SOCIAL SECURITY	11,652	20,626	20,626	20,626	26,049
52015	PERS	28,315	81,089	81,089	91,579	64,622
53010	EMPLOYEE INSURANCE & BENEFITS	27,455	38,610	38,610	39,299	32,867
	Total SALARIES AND EMPLOYEE BENEF	228,597	502,995	502,995	475,403	475,403
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	224	1,800	1,800	1,800	1,800
62214	DUPLICATING SERVICES	-	-	-	-	-
62219	PC SOFTWARE PURCHASES	-	-	-	-	-
62222	SUBSCRIPTIONS/PERIODICALS	-	-	-	-	-
62223	SUPPLIES	1,220	1,200	1,200	1,200	1,200
62226	INVENTORABLE ITEMS <5000	3,580	-	-	-	-
62325	DATA PROCESSING SERVICES	5,880	4,704	4,704	5,040	5,040
62381	PROF & SPECIAL SERV-OTHER	1,205,108	6,096,070	8,180,882	1,283,000	1,323,000
62801	ADVERTISING & PROMOTION SUPP	545	-	-	-	-
62924	MEALS	376	-	-	-	-
62928	TRAVEL-OTHER(NON-REPT)	-	3,240	3,240	3,240	3,240
62930	REGISTRATIONS (NON REPT)	-	-	-	-	-
	Total SERVICES AND SUPPLIES	1,216,933	6,107,014	8,191,826	1,294,280	1,334,280
Character 70 -- OTHER CHARGES						
75230	CONTRIB TO OTHER AGENCIES-OTH	167,779	57,779	57,779	57,779	57,779
75231	CONTRIB TO OTHER AGENCIES-OTH	235,603	-	-	-	-
	Total OTHER CHARGES	403,382	57,779	57,779	57,779	57,779
Character 95 -- INTRAFUND TRANSFERS						
95225	INTRA-FUND TRF-OTHER	(475,049)	(133,620)	(133,620)	-	-
	Total INTRAFUND TRANSFERS	(475,049)	(133,620)	(133,620)	-	-
	Total Expenditures	1,373,863	6,534,168	8,618,980	1,827,462	1,867,462
Revenues						
Character 19 -- CHARGES FOR SERVICES						
42022	COST RECOVERY-OTHER	93,209	278,717	278,717	238,717	278,717
	Total CHARGES FOR SERVICES	93,209	278,717	278,717	238,717	278,717
Character 23 -- MISC. REVENUES						
42367	CONTRIBUTIONS FROM OTHER FUNDS	831,936	4,888,888	6,838,496	289,438	289,438
42372	CONTRIBUTIONS AND DONATIONS	-	-	135,204	-	-
	Total MISC. REVENUES	831,936	4,888,888	6,973,700	289,438	289,438
	Total Revenues	925,145	5,167,605	7,252,417	528,155	568,155
	Total CAO HOMELESS SERV 2018	448,718	1,366,563	1,366,563	1,299,307	1,299,307
	Total CAO HOMELESS SERV 2018	448,718	1,366,563	1,366,563	1,299,307	1,299,307
Budget Dept 39 -- HUMAN SERVICES DEPT						
Budget Divn 3910 -- WORKFORCE INNOVATION OPPORTUNI						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	599,281	552,275	611,960	566,883	691,824

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
51010	REGULAR PAY-EXTRA HELP	-	-	-	-	51,638
51040	DIFFERENTIAL PAY	111	-	-	-	-
52010	OASDI-SOCIAL SECURITY	43,814	40,121	44,897	41,298	54,985
52015	PERS	107,055	118,777	103,956	128,958	162,227
53010	EMPLOYEE INSURANCE & BENEFITS	61,165	70,332	64,214	71,691	85,089
55021	OTHER BENEFITS MISC	5,493	-	5,996	-	-
Total SALARIES AND EMPLOYEE BENEF		816,919	781,505	831,023	808,830	1,045,763
Character 60 -- SERVICES AND SUPPLIES						
62020	MEMBERSHIPS	9,875	7,695	6,695	7,695	6,695
62111	MISCELLANEOUS EXPENSE-SERVICES	-	1,000	500	1,000	500
62214	DUPLICATING SERVICES	305	1,200	2,500	1,200	2,500
62219	PC SOFTWARE PURCHASES	3,863	-	500	-	1,500
62223	SUPPLIES	-	1,500	-	1,500	-
62226	INVENTORABLE ITEMS <5000	5,928	3,200	-	3,200	-
62353	HSD OVERHEAD	156,810	225,840	173,687	235,763	230,068
62381	PROF & SPECIAL SERV-OTHER	396,099	357,982	300,580	358,682	388,003
62420	LEGAL NOTICES	-	1,000	-	1,000	1,000
62610	RENTS/LEASES-STRUC IMP & GRNDS	3,811	4,500	4,500	4,500	4,500
62801	ADVERTISING & PROMOTION SUPP	3,000	4,000	1,000	4,000	1,000
62890	SUBSCRIPTIONS BOOKS & ED MATER	-	-	-	-	-
62910	AIR FARE	3,078	4,500	4,500	4,500	4,500
62914	EDUCATION & TRAINING(REPT)	109	50,000	10,000	50,000	10,000
62922	LODGING	7,367	10,287	10,287	10,287	10,287
62924	MEALS	1,712	1,787	1,787	1,787	1,787
62926	MILEAGE	2,321	6,109	6,109	6,109	6,109
62928	TRAVEL-OTHER(NON-REPT)	1,273	1,717	6,917	1,717	1,717
62930	REGISTRATIONS (NON REPT)	7,660	10,300	8,500	10,300	10,300
Total SERVICES AND SUPPLIES		603,211	692,617	538,062	703,240	680,466
Character 70 -- OTHER CHARGES						
75247	HRS-TRAINING & PLACEMENT	1,565,882	1,754,522	1,542,000	1,749,000	1,699,000
75248	HSD INDIVIDUAL REFERRAL	591,340	650,948	650,948	618,633	650,948
75288	SERVICES FOR CLIENTS	34,342	28,546	36,298	28,546	36,298
Total OTHER CHARGES		2,191,564	2,434,016	2,229,246	2,396,179	2,386,246
Total Expenditures		3,611,694	3,908,138	3,598,331	3,908,249	4,112,475
Revenues						
Character 15 -- INTERGOVERNMENTAL REVENUES						
40943	FED-WIB WORK INVEST ADMIN	3,416,260	3,908,138	3,548,131	3,908,249	4,092,475
41155	AID FROM OTHER GOV AGENCIES	-	-	5,000	-	20,000
41157	AID FROM OTH GOV-COUNTIES	165,995	-	5,200	-	-
41159	AID FROM OTH GOV-RDA	29,437	-	40,000	-	-
Total INTERGOVERNMENTAL REVENUES		3,611,692	3,908,138	3,598,331	3,908,249	4,112,475
Total Revenues		3,611,692	3,908,138	3,598,331	3,908,249	4,112,475
Total WORKFORCE INNOVATION OPPORTUN		2	-	-	-	-
Budget Divn 3912 -- HOMELESS ASSISTANCE						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
62219	PC SOFTWARE PURCHASES	-	-	-	-	1,000
62378	PERSONNEL SERVICES	-	145,543	168,818	158,858	168,818
62381	PROF & SPECIAL SERV-OTHER	-	396,376	319,720	223,061	211,456
62910	AIR FARE	-	-	-	-	-
62922	LODGING	-	-	5,500	-	6,000
62924	MEALS	-	-	2,000	-	2,500
62926	MILEAGE	-	5,000	600	5,000	600
62928	TRAVEL-OTHER(NON-REPT)	-	-	2,800	-	3,000
62930	REGISTRATIONS (NON REPT)	-	-	3,000	-	3,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total SERVICES AND SUPPLIES	-	546,919	502,438	386,919	396,374
	Total Expenditures	-	546,919	502,438	386,919	396,374
	Revenues					
	Character 15 -- INTERGOVERNMENTAL REVENUES					
41106	FED-HUD	-	308,362	315,330	308,362	288,362
41156	AID FROM OTH GOV-CITIES	-	78,557	78,557	78,557	108,012
	Total INTERGOVERNMENTAL REVENUES	-	386,919	393,887	386,919	396,374
	Total Revenues	-	386,919	393,887	386,919	396,374
	Total HOMELESS ASSISTANCE	-	160,000	108,551	-	-
	Budget Divn 3921 -- SOCIAL SERVICES					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	34,969,619	39,230,775	37,495,474	40,217,984	39,648,211
51005	OVERTIME PAY-PERMANENT	1,054,321	-	1,098,513	-	-
51010	REGULAR PAY-EXTRA HELP	205,535	-	247,215	-	-
51040	DIFFERENTIAL PAY	938,380	1,061,663	1,034,258	1,059,583	1,153,041
52010	OASDI-SOCIAL SECURITY	2,758,244	3,046,083	3,037,933	3,119,885	3,084,536
52015	PERS	7,208,631	9,502,920	8,907,930	10,547,448	10,408,861
53010	EMPLOYEE INSURANCE & BENEFITS	8,792,551	8,771,992	9,197,825	8,939,388	9,366,281
53015	UNEMPLOYMENT INSURANCE	95,939	87,912	87,912	78,144	78,144
54010	WORKERS COMPENSATION INSURANCE	1,287,184	1,463,803	1,474,980	1,545,125	1,545,125
55021	OTHER BENEFITS MISC	-	-	-	-	-
	Total SALARIES AND EMPLOYEE BENEF	57,310,404	63,165,148	62,582,040	65,507,557	65,284,199
	Character 60 -- SERVICES AND SUPPLIES					
61215	RADIO	4,437	6,052	6,052	6,052	6,052
61220	TELECOM SERVICES	1,044,280	1,044,387	998,150	1,044,387	998,150
61535	OTHER INSURANCE	85,191	96,502	96,502	96,502	96,502
61616	JURY AND WITNESS EXPENSE-OTHER	2,635	200	200	200	200
61725	MAINT-OFFICE EQUIPMNT-SERVICES	211,391	206,443	210,019	208,443	206,493
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	57,362	41,050	60,186	21,050	20,050
62020	MEMBERSHIPS	81,914	80,636	85,755	82,636	87,150
62111	MISCELLANEOUS EXPENSE-SERVICES	1,948	4,900	2,500	4,900	2,500
62214	DUPLICATING SERVICES	42,285	206,000	206,000	206,000	206,000
62219	PC SOFTWARE PURCHASES	792,259	938,961	965,366	962,134	951,103
62221	POSTAGE	305,788	325,316	325,316	314,950	314,950
62223	SUPPLIES	200,987	215,497	260,989	215,997	238,697
62226	INVENTORABLE ITEMS <5000	339,931	192,775	248,553	192,775	223,353
62301	ACCOUNTING AND AUDITING FEES	23,565	24,200	24,610	24,200	24,610
62318	COUNTY COUNSEL	620,000	620,000	620,000	620,000	620,000
62321	CUSTODIAL SERVICES	24,193	26,563	26,563	26,448	26,448
62325	DATA PROCESSING SERVICES	2,086,464	2,090,800	2,262,837	2,152,000	2,434,240
62330	DPW SERVICES-GENERAL MONEY	6,499	2,000	2,000	2,000	2,000
62350	HSA-INTERDEPARTMENT	1,759,670	2,269,115	1,997,477	1,819,115	2,484,740
62366	MEDICAL SERVICES	435,626	482,300	444,300	482,300	482,300
62378	PERSONNEL SERVICES	464,645	483,825	483,825	489,249	499,896
62381	PROF & SPECIAL SERV-OTHER	3,498,880	4,074,602	3,403,337	3,598,969	3,077,939
62420	LEGAL NOTICES	5,194	7,000	7,000	7,000	7,000
62500	EQUIPMENT LEASE & RENT	(1,500)	-	-	-	-
62610	RENTS/LEASES-STRUC IMP & GRNDS	2,112,596	2,156,665	2,211,608	2,186,692	2,239,160
62801	ADVERTISING & PROMOTION SUPP	26,903	19,629	33,629	19,629	19,629
62856	SPECIAL MISC EXPENSE-SERVICES	48,336	431,410	443,220	334,566	494,443
62865	PHOTO SUPPLIES	-	200	200	200	200
62880	SECURITY SERVICES	201,677	221,200	221,200	221,200	221,500
62882	CHILD PROTECTION-NON REPT	84,000	202,627	202,627	53,270	53,270
62885	CHILD PROTECTION-ORIGINAL	3,838,392	3,846,498	4,478,218	4,349,398	4,658,814

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62890	SUBSCRIPTIONS BOOKS & ED MATER	4,010	6,300	8,328	6,300	8,328
62910	AIR FARE	20,222	18,150	18,010	18,150	17,634
62912	AUTO RENTALS	2,216	2,000	1,353	2,000	1,353
62914	EDUCATION & TRAINING(REPT)	43,241	53,265	39,265	53,265	37,265
62920	GAS, OIL, FUEL	8	250	337	250	337
62922	LODGING	58,552	47,200	44,433	47,200	49,543
62924	MEALS	27,284	24,700	32,113	24,700	31,451
62926	MILEAGE	114,536	90,400	122,269	90,400	123,269
62928	TRAVEL-OTHER(NON-REPT)	7,937	7,600	8,751	7,600	6,751
62930	REGISTRATIONS (NON REPT)	38,069	39,025	44,414	39,025	43,694
62935	SERVICE CENTER CHARGES	70,939	83,127	66,194	83,127	66,194
62938	SERV CTR POOL VEH CHARGES	32,865	29,622	31,628	29,622	31,628
63070	UTILITIES	213,354	213,428	213,428	218,330	218,330
Total SERVICES AND SUPPLIES		19,038,781	20,932,420	20,958,762	20,362,231	21,333,166
Character 70 -- OTHER CHARGES						
74021	DOMES VIOLNCE MARRIAGE LIC FEE	47,000	47,000	57,000	47,000	57,000
74045	IHSS PROGRAM	24,201	83,890	39,290	43,890	39,290
74046	IHSS-ADMIN - MOE	33,483	-	-	-	-
74074	PUBLIC AUTHORITY	2,573,516	2,741,651	2,737,051	2,741,651	2,737,071
74230	PRINCIPAL ON LEASE PURCHASES	17,210	20,016	20,016	10,122	13,199
74420	INTEREST ON LEASE PURCHASES	3,269	4,408	4,408	3,451	4,490
75217	CHILD ABUSE PREVENTION COUNCIL	36,545	32,810	32,810	32,810	32,810
75218	CHILD CARE	1,897,165	2,096,911	1,822,729	2,096,911	2,096,911
75229	CONTRIB TO OTH AGENCIES-GRANTS	-	100,000	100,000	-	-
75291	SUPPORTIVE SERVICES 1099	5,738,033	6,358,400	7,042,790	5,920,758	6,558,386
75315	COUNTY OVERHEAD A87/CP	1,931,543	2,875,171	2,875,171	2,872,225	2,667,466
Total OTHER CHARGES		12,301,965	14,360,257	14,731,265	13,768,818	14,206,623
Character 80 -- FIXED ASSETS						
86204	EQUIPMENT	69,363	72,000	72,000	50,000	68,000
Total FIXED ASSETS		69,363	72,000	72,000	50,000	68,000
Character 90 -- OTHER FINANCING USES						
90040	OPER TRF OUT-TO PLANT FUND	140,000	-	-	-	-
Total OTHER FINANCING USES		140,000	-	-	-	-
Character 95 -- INTRAFUND TRANSFERS						
95205	INTRA-FUND TRF-HSD OVERHEAD	(156,810)	(225,840)	(173,687)	(235,763)	(230,068)
95225	INTRA-FUND TRF-OTHER	(37,667)	-	-	-	-
95227	INTRA-FUND TRF-PERSONNEL	-	(145,543)	(145,543)	(158,858)	(158,858)
Total INTRAFUND TRANSFERS		(194,477)	(371,383)	(319,230)	(394,621)	(388,926)
Total Expenditures		88,666,036	98,158,442	98,024,837	99,293,985	100,503,062
Revenues						
Character 05 -- LICENSES, PERMITS AND FRANCHIS						
40308	DOMESTIC VIOLENCE MARRIAGE LIC	47,000	47,000	57,000	47,000	57,000
40330	OTHER LICENSES & PERMITS	17,377	15,000	15,000	15,000	15,000
Total LICENSES, PERMITS AND FRANCHIS		64,377	62,000	72,000	62,000	72,000
Character 15 -- INTERGOVERNMENTAL REVENUES						
40501	ST-CALWIN ADMIN	1,652,882	1,677,056	1,038,181	1,668,945	920,720
40505	ST-PUBLIC AUTHORITY ADMIN	1,535,742	1,607,552	1,598,724	1,607,552	1,670,391
40510	ST-ADOPTION	180,378	-	5,550	-	3,289
40516	ST-AFDC	(180,378)	-	109	-	-
40520	ST-CHILD WELFARE SERVICES	2,077,764	1,072,794	1,288,863	1,087,896	1,635,036
40528	ST-FOSTER FAMILY HOME LICENSNG	46,922	46,535	46,315	47,190	37,270
40530	ST-GAIN	4,226,585	4,687,526	3,708,326	4,674,105	4,035,838
40532	ST-IN HOME SUPPORTIVE SERVICES	1,827,209	2,083,533	2,792,111	2,112,863	2,770,116
40534	ST-MEDI-CAL	19,006,382	19,622,672	19,377,292	19,890,209	19,628,062
40536	ST-NON ASSISTANCE FOOD STAMPS	6,313,474	4,473,479	4,452,893	4,529,841	4,563,863

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Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
40550	ST-REVENUE OFFSET FOR UNCOLL	(90,367)	-	-	-	-
40654	ST-COMMUNITY SVCS BLOCK GRANT	16,553	371,720	356,570	302,609	441,693
40884	ST-TO LOCAL AGENCIES	19,168	17,810	17,810	17,810	17,810
40902	ST-AB118 LOCAL REV FD PROG	6,886,500	7,620,598	7,335,517	7,726,110	7,782,551
40920	FED-ADOPTIONS ADMIN	558,600	569,253	587,858	577,266	383,332
40922	FED-AFDC ADMIN	867	6,354	2,377	6,443	5,294
40923	FED-CALWIN ADMIN	326,950	302,251	268,797	302,251	265,940
40924	FED-CHILD WELFARE SRVCS ADMIN	7,343,785	9,464,085	8,588,359	9,593,675	9,281,736
40927	FED-FAMILY PRESERVATIONS-ADMN	209,169	229,951	272,585	233,188	267,559
40928	FED-FOOD STMP EMPL & TRNG ADMN	286,359	539,611	580,446	389,322	413,306
40929	FD-TTL XX FOR CWS & FC AST ADM	232,992	298,140	257,296	302,337	273,742
40930	FED-FOSTER FAMILY LICNSNG ADMN	29,890	24,520	21,648	24,865	13,825
40932	FED-GAIN ADMIN	14,432,905	14,492,873	16,764,864	14,299,344	16,484,659
40935	FED-MAA/TCM MEDI-CAL ADMIN ACT	20,003	36,000	36,000	36,000	36,000
40936	FED-NON ASSTNC FOOD STMPs ADMN	6,763,124	9,240,580	8,358,804	9,359,403	9,313,005
40939	FED-PUBLIC AUTHORITY ADMIN	1,971,119	2,057,127	1,998,394	2,057,126	2,133,281
40942	FED-CSBG CM SRV BLCK GRNT-ADMN	1,089,153	821,454	1,377,069	833,018	1,408,041
40945	FED-REV OFFSET FOR UNCOLLECTBLE	(28,112)	-	-	-	-
40955	FED-IHSS IN HOME SUPP SERV	3,168,413	3,380,483	3,382,615	3,428,070	3,267,955
41105	FED-HUD HOMELESS GRANT	-	-	-	-	-
41156	AID FROM OTH GOV-CITIES	-	-	-	-	-
41160	AID FROM OTH GOV-LCL HSNG AUTH	23,334	23,334	23,334	23,334	23,334
41161	AID FROM OTH GV-PRP 10 SC COMM	374,542	558,123	451,655	452,190	451,655
Total INTERGOVERNMENTAL REVENUES		80,321,907	85,325,414	84,990,362	85,582,962	87,529,303
Character 19 -- CHARGES FOR SERVICES						
42047	OTHER CHARGES CURRENT SERVICES	68,954	88,330	73,261	88,330	73,261
42117	PERSONNEL SERVICES	-	-	-	-	-
Total CHARGES FOR SERVICES		68,954	88,330	73,261	88,330	73,261
Character 23 -- MISC. REVENUES						
42367	CONTRIBUTIONS FROM OTHER FUNDS	-	-	49,000	-	-
42371	CONTRIBUTIONS-OTHER	36,325	100,000	100,000	-	-
42380	NSF CHECKS	-	-	-	-	-
42384	OTHER REVENUE	11,145	17,025	118,310	17,025	45,591
Total MISC. REVENUES		47,470	117,025	267,310	17,025	45,591
Character 25 -- OTHER FINANCING SOURCES						
42462	OPERATING TRANSFER IN	9,812,764	9,780,625	9,903,955	9,773,641	9,695,428
42473	INCPTN OF LSE PRCH AGRMT NCGA5	4,323	-	-	-	-
Total OTHER FINANCING SOURCES		9,817,087	9,780,625	9,903,955	9,773,641	9,695,428
Total Revenues		90,319,795	95,373,394	95,306,888	95,523,958	97,415,583
Total SOCIAL SERVICES		(1,653,759)	2,785,048	2,717,949	3,770,027	3,087,479
Budget Divn 3922 -- ENTITLEMENTS						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
62359	LEGAL FEES	-	1,000	1,000	1,000	1,000
Total SERVICES AND SUPPLIES		-	1,000	1,000	1,000	1,000
Character 70 -- OTHER CHARGES						
74000	ADOPTIONS	9,582,704	10,051,810	10,176,446	10,453,882	10,616,213
74003	AID TO FAMILIES W/ DEPEND CHILD	8,674,337	10,395,864	9,873,819	10,655,616	11,031,568
74008	APPROVED RELATIVE CAREGVR-ARC	244,044	328,434	201,524	341,094	225,981
74032	FOSTER CARE & JUVENILE INSTITUT	5,587,025	6,822,655	6,560,541	6,980,186	7,850,073
74035	GENERAL ASSISTANCE	576,417	749,154	748,497	768,182	787,518
74046	IHSS-ADMIN - MOE	8,120,032	8,138,794	8,515,807	8,464,346	8,856,439
74049	KINGAP PROGRAM	639,758	796,450	735,945	828,308	762,239
74080	REFUGEE CASH ASSISTANCE	4,892	10,344	2,696	10,344	4,139
74081	REPAYMENTS TO GENERAL ASSISTNC	(138,248)	(137,683)	(106,653)	(137,683)	(106,653)

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
74084	STATE UTILITY ASSIST SUBSIDY	65,801	116,565	130,618	116,565	151,296
74096	WORK INCENT NUTRIT SUP WOMENS	94,661	111,650	96,683	111,650	98,550
	Total OTHER CHARGES	33,451,423	37,384,037	36,935,923	38,592,490	40,277,363
	Total Expenditures	33,451,423	37,385,037	36,936,923	38,593,490	40,278,363
Revenues						
Character 15 -- INTERGOVERNMENTAL REVENUES						
40511	ST-CCR Recon Adjustments	(303,669)	128,719	(52,334)	125,061	481,283
40518	ST-AFDC - FG&U	4,064,897	4,821,682	3,506,546	4,944,808	3,580,578
40902	ST-AB118 LOCAL REV FD PROG	6,136,462	6,529,786	6,428,941	6,763,110	6,721,579
40950	FED-ADOPTIONS ASSISTANCE PROGR	4,184,519	4,278,755	4,400,576	4,449,905	4,582,775
40952	FED-AFDC	1,324,506	2,371,653	3,191,702	2,538,790	4,333,870
40964	FED-FOSTER CARE	1,511,870	1,813,123	1,815,700	1,877,732	2,277,241
40968	FED-REFUGEE CASH	4,892	10,344	2,696	10,344	4,139
	Total INTERGOVERNMENTAL REVENUES	16,923,477	19,954,062	19,293,827	20,709,750	21,981,465
Character 19 -- CHARGES FOR SERVICES						
42022	COST RECOVERY-OTHER	104,440	126,564	94,132	126,564	94,700
	Total CHARGES FOR SERVICES	104,440	126,564	94,132	126,564	94,700
Character 25 -- OTHER FINANCING SOURCES						
42461	OPER TRNSFR IN-CWKS ST MOE REV	4,014,824	4,038,866	4,014,824	4,038,866	4,014,824
42462	OPERATING TRANSFER IN	2,276,484	1,625,732	2,423,923	1,486,041	2,423,923
	Total OTHER FINANCING SOURCES	6,291,308	5,664,598	6,438,747	5,524,907	6,438,747
	Total Revenues	23,319,225	25,745,224	25,826,706	26,361,221	28,514,912
	Total ENTITLEMENTS	10,132,198	11,639,813	11,110,217	12,232,269	11,763,451
Budget Divn 3930 -- VETERANS SERVICES						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	299,590	315,906	319,804	328,671	328,188
51040	DIFFERENTIAL PAY	3,419	2,808	5,166	2,808	5,141
52010	OASDI-SOCIAL SECURITY	22,871	24,381	24,600	25,359	25,500
52015	PERS	60,385	75,299	75,859	84,830	85,310
53010	EMPLOYEE INSURANCE & BENEFITS	66,908	64,267	63,782	65,627	65,845
	Total SALARIES AND EMPLOYEE BENEF	453,173	482,661	489,211	507,295	509,984
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	8,023	8,100	8,100	8,100	8,100
61725	MAINT-OFFICE EQUIPMNT-SERVICES	86	300	300	300	300
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	500	500	500	500	500
62020	MEMBERSHIPS	2,047	2,000	2,000	2,000	2,000
62214	DUPLICATING SERVICES	600	600	600	600	600
62221	POSTAGE	1,500	1,500	1,500	1,500	1,500
62223	SUPPLIES	2,499	5,000	8,500	5,000	4,500
62226	INVENTORIALBLE ITEMS <5000	-	-	8,500	-	-
62321	CUSTODIAL SERVICES	4,107	4,620	4,620	4,620	4,620
62381	PROF & SPECIAL SERV-OTHER	34,150	80,275	68,275	31,275	46,275
62610	RENTS/LEASES-STRUC IMP & GRNDS	1,000	100	100	100	100
62856	SPECIAL MISC EXPENSE-SERVICES	3,528	3,156	3,540	3,300	4,260
62880	SECURITY SERVICES	4	500	500	500	500
62890	SUBSCRIPTIONS BOOKS & ED MATER	200	200	200	200	200
62910	AIR FARE	-	800	800	800	800
62922	LODGING	2,432	4,400	4,400	4,400	4,400
62924	MEALS	865	1,900	1,900	1,900	1,900
62926	MILEAGE	1,199	1,900	1,900	1,900	1,900
62928	TRAVEL-OTHER(NON-REPT)	219	10	10	10	10
62930	REGISTRATIONS (NON REPT)	450	1,800	1,800	1,800	1,800
63070	UTILITIES	2,923	3,000	3,000	3,000	3,000
	Total SERVICES AND SUPPLIES	66,332	120,661	121,045	71,805	87,265

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	346	850	850	950	950
74420	INTEREST ON LEASE PURCHASES	9	450	450	350	350
Total OTHER CHARGES		355	1,300	1,300	1,300	1,300
Total Expenditures		519,860	604,622	611,556	580,400	598,549
Revenues						
Character 15 -- INTERGOVERNMENTAL REVENUES						
40534	ST-MEDI-CAL	6,613	11,149	7,601	11,431	11,431
40820	ST-VETERAN'S AFFAIRS	81,063	122,618	124,543	76,440	91,283
Total INTERGOVERNMENTAL REVENUES		87,676	133,767	132,144	87,871	102,714
Total Revenues		87,676	133,767	132,144	87,871	102,714
Total VETERANS SERVICES		432,184	470,855	479,412	492,529	495,835
Total HUMAN SERVICES DEPT		8,910,625	15,055,716	14,416,129	16,494,825	15,346,765
Total HEALTH AND HUMAN SERVICES		20,866,998	32,321,671	31,324,996	34,214,782	34,037,891
Budget Category 93 -- LAND USE AND COMMUNITY SERVICE						
Budget Dept 03 -- AGRICULTURAL COMMISSIONER & WT						
Budget Divn 0310 -- AG COMMISSIONER						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	1,290,771	1,350,618	1,403,364	1,402,192	1,389,419
51005	OVERTIME PAY-PERMANENT	2,648	6,024	6,198	6,024	6,190
51010	REGULAR PAY-EXTRA HELP	5,236	-	-	-	-
51040	DIFFERENTIAL PAY	6,364	11,173	11,495	11,543	11,417
52010	OASDI-SOCIAL SECURITY	97,906	102,262	105,209	105,698	104,760
52015	PERS	253,534	322,945	332,250	362,834	358,418
53010	EMPLOYEE INSURANCE & BENEFITS	271,459	256,124	263,504	262,070	270,614
53015	UNEMPLOYMENT INSURANCE	13,821	10,199	10,493	9,065	9,065
54010	WORKERS COMPENSATION INSURANCE	16,735	30,896	31,776	32,612	21,672
Total SALARIES AND EMPLOYEE BENEF		1,958,474	2,090,241	2,164,289	2,192,038	2,171,555
Character 60 -- SERVICES AND SUPPLIES						
61110	CLOTHING & PERSONAL SUPPLIES	491	-	-	-	-
61220	TELECOM SERVICES	19,050	25,188	25,104	25,776	25,104
61310	FOOD	-	200	200	200	200
61725	MAINT-OFFICE EQUIPMNT-SERVICES	483	-	200	-	500
61730	MAINT-OTH EQUIP-SERVICES	-	500	500	500	-
62020	MEMBERSHIPS	3,745	5,506	5,506	5,506	5,806
62111	MISCELLANEOUS EXPENSE-SERVICES	29	-	-	-	-
62214	DUPLICATING SERVICES	634	1,200	3,500	1,200	1,968
62219	PC SOFTWARE PURCHASES	3,751	5,886	5,886	5,886	5,014
62221	POSTAGE	2,641	2,700	2,700	2,700	3,000
62223	SUPPLIES	12,037	9,118	9,118	10,228	12,000
62226	INVENTORIAL ITEMS <5000	5,565	3,592	3,592	3,952	4,152
62301	ACCOUNTING AND AUDITING FEES	52	-	57	-	-
62305	ADMINISTRATIVE COSTS	-	-	-	-	500
62310	BANKING SERVICES	4	-	-	-	-
62316	COMPUTER PROF SVCS	4,800	7,500	7,500	7,500	7,500
62321	CUSTODIAL SERVICES	25,104	9,496	19,000	10,048	9,594
62325	DATA PROCESSING SERVICES	45,114	47,542	47,542	40,622	40,622
62366	MEDICAL SERVICES	-	100	100	100	100
62381	PROF & SPECIAL SERV-OTHER	1,260	3,361	21,361	3,000	3,000
62420	LEGAL NOTICES	-	200	200	200	200
62500	EQUIPMENT LEASE & RENT	31,407	29,739	29,739	29,739	25,306
62610	RENTS/LEASES-STRUC IMP & GRNDS	84,197	88,923	88,923	90,725	90,038
62715	SMALL TOOLS & INSTRUMENTS	130	500	500	500	500
62865	PHOTO SUPPLIES	-	100	-	100	100

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62890	SUBSCRIPTIONS BOOKS & ED MATER	260	600	600	600	600
62914	EDUCATION & TRAINING(REPT)	2,853	1,000	3,000	1,000	3,000
62922	LODGING	2,195	2,160	2,160	2,160	2,160
62924	MEALS	717	1,256	1,256	1,256	1,256
62926	MILEAGE	474	1,204	1,204	1,204	1,204
62928	TRAVEL-OTHER(NON-REPT)	33	200	250	200	200
62935	SERVICE CENTER CHARGES	53,153	54,738	55,935	36,788	36,788
62936	SERVICE CENTER REPLCMT INCRMNT	4,905	4,721	4,721	4,905	4,905
62937	SERVICE CENTER DEPREC CHG	8,957	8,957	8,957	8,957	8,957
62938	SERV CTR POOL VEH CHARGES	-	-	87	-	-
63011	SANITATION SERVICES	1,096	1,345	1,345	2,031	125
63070	UTILITIES	6,641	9,909	20,000	943	18,843
Total SERVICES AND SUPPLIES		321,778	327,441	370,743	298,526	313,242
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	2,386	1,282	1,282	-	-
74420	INTEREST ON LEASE PURCHASES	270	47	47	-	-
75230	CONTRIB TO OTHER AGENCIES-OTH	34,000	-	-	-	-
75233	CONTRIB TO TRUST/AGENCY FUND	243,336	-	83,616	-	-
Total OTHER CHARGES		279,992	1,329	84,945	-	-
Character 95 -- INTRAFUND TRANSFERS						
95225	INTRA-FUND TRF-OTHER	(209,942)	(190,629)	(190,629)	(190,629)	(205,136)
Total INTRAFUND TRANSFERS		(209,942)	(190,629)	(190,629)	(190,629)	(205,136)
Total Expenditures		2,350,302	2,228,382	2,429,348	2,299,935	2,279,661
Revenues						
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40410	AGR COMM PENALTY	40,310	5,000	25,000	5,000	5,000
40418	JUDGMENTS & DAMAGES	-	-	-	-	-
Total FINES, FORFEITURES & ASSMNTS		40,310	5,000	25,000	5,000	5,000
Character 15 -- INTERGOVERNMENTAL REVENUES						
40721	ST-CDFA INDUSTRIAL HEMP AGMT	-	-	2,000	-	2,000
40722	ST-AGRI GAS TAX UNCLAIMED	662,821	610,000	637,000	610,000	639,183
40724	ST-EGG QLITY CONTROL WHOLESALE	4,602	7,161	4,582	7,161	4,582
40725	ST-CDFA BEE SAFE	3,322	3,717	3,717	3,717	3,717
40726	ST-MISC AGRIC AID	4,310	6,920	4,300	6,920	6,920
40727	ST-CDFA SUDDEN OAK DEATH (SOD)	-	43,883	55,250	43,883	55,251
40728	ST-NURSERY INSPECTION PROGRAM	8,174	10,500	9,500	10,500	10,500
40729	ST-EGG QLITY CONTROL RETAIL	-	-	8,580	-	10,000
40730	ST-PEST CONTROL HIGH RISK	112,850	8,825	91,279	8,825	91,000
40731	ST-PEST DETECTION	311,700	338,956	379,446	338,956	338,956
40732	ST-PESTICIDE ENFORCEMENT PROG	384,267	310,000	337,518	310,000	300,000
40733	ST-GLASSY WING SHARP SHOOTER	-	62,640	62,640	62,640	62,640
40736	ST-SEED SERVICE	100	100	100	100	100
41046	FED-FAS/FAU PROJECTS	-	-	-	-	-
Total INTERGOVERNMENTAL REVENUES		1,492,146	1,402,702	1,595,912	1,402,702	1,524,849
Character 19 -- CHARGES FOR SERVICES						
41304	INSPECTION CHARGES	18,825	18,550	18,550	18,550	18,550
41306	INSPECTION FEES	127,991	134,000	128,000	134,000	128,000
41404	LETTUCE INSPECTION	46,572	30,000	25,000	30,000	30,000
41406	REGISTRATION FEES	9,165	8,000	8,000	8,000	9,000
Total CHARGES FOR SERVICES		202,553	190,550	179,550	190,550	185,550
Character 23 -- MISC. REVENUES						
42380	NSF CHECKS	(143)	-	-	-	-
42384	OTHER REVENUE	46,687	-	-	-	-
Total MISC. REVENUES		46,544	-	-	-	-
Total Revenues		1,781,553	1,598,252	1,800,462	1,598,252	1,715,399

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total AG COMMISSIONER	568,749	630,130	628,886	701,683	564,262
	Budget Divn 0330 -- WEIGHTS AND MEASURES					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	163,561	208,213	194,956	214,276	208,356
51005	OVERTIME PAY-PERMANENT	581	-	-	-	-
51040	DIFFERENTIAL PAY	1	-	13	-	-
52010	OASDI-SOCIAL SECURITY	12,540	15,928	14,914	16,393	15,940
52015	PERS	33,141	49,763	46,595	55,498	53,965
53010	EMPLOYEE INSURANCE & BENEFITS	35,522	42,744	40,022	43,576	51,132
	Total SALARIES AND EMPLOYEE BENEF	245,346	316,648	296,500	329,743	329,393
	Character 60 -- SERVICES AND SUPPLIES					
61110	CLOTHING & PERSONAL SUPPLIES	105	150	-	150	150
61220	TELECOM SERVICES	6,190	6,705	2,470	6,705	2,470
61310	FOOD	-	200	150	200	200
61725	MAINT-OFFICE EQUIPMNT-SERVICES	27	250	100	250	250
61730	MAINT-OTH EQUIP-SERVICES	6,451	500	500	500	500
62020	MEMBERSHIPS	75	150	150	150	200
62214	DUPLICATING SERVICES	30	30	-	30	30
62219	PC SOFTWARE PURCHASES	-	-	-	-	-
62221	POSTAGE	629	867	867	867	867
62223	SUPPLIES	2,549	1,340	2,500	1,484	4,000
62226	INVENTORIALBLE ITEMS <5000	-	500	500	500	2,076
62321	CUSTODIAL SERVICES	-	2,971	2,971	2,971	2,878
62325	DATA PROCESSING SERVICES	4,704	4,704	4,704	7,056	7,056
62330	DPW SERVICES-GENERAL MONEY	-	1,500	1,500	1,500	1,500
62350	HSA-INTERDEPARTMENT	-	130	-	130	-
62365	MANAGEMENT SERVICES	49,345	30,032	30,032	30,032	31,665
62381	PROF & SPECIAL SERV-OTHER	5,070	9,580	9,580	9,000	9,000
62420	LEGAL NOTICES	-	100	-	100	100
62500	EQUIPMENT LEASE & RENT	-	1,022	-	1,022	170
62610	RENTS/LEASES-STRUC IMP & GRNDS	-	-	130	-	-
62715	SMALL TOOLS & INSTRUMENTS	1,716	2,000	1,000	2,000	2,000
62856	SPECIAL MISC EXPENSE-SERVICES	739	1,000	1,357	1,000	1,000
62914	EDUCATION & TRAINING(REPT)	345	200	200	200	200
62922	LODGING	201	300	687	300	1,080
62924	MEALS	276	50	418	50	500
62926	MILEAGE	-	-	-	-	400
62928	TRAVEL-OTHER(NON-REPT)	6	-	4	-	200
62935	SERVICE CENTER CHARGES	2,749	4,188	5,934	2,700	2,700
63011	SANITATION SERVICES	-	-	-	-	200
63070	UTILITIES	-	-	-	-	1,516
	Total SERVICES AND SUPPLIES	81,207	68,469	65,754	68,897	72,908
	Total Expenditures	326,553	385,117	362,254	398,640	402,301
	Revenues					
	Character 05 -- LICENSES, PERMITS AND FRANCHIS					
40330	OTHER LICENSES & PERMITS	3,666	3,000	3,000	3,000	3,500
	Total LICENSES, PERMITS AND FRANCHIS	3,666	3,000	3,000	3,000	3,500
	Character 07 -- FINES, FORFEITURES & ASSMNTS					
40418	JUDGMENTS & DAMAGES	8,561	5,500	5,500	5,500	6,000
	Total FINES, FORFEITURES & ASSMNTS	8,561	5,500	5,500	5,500	6,000
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40723	ST-CDFA CALCANNABIS	2,000	5,000	5,000	7,000	7,000
40726	ST-MISC AGRIC AID	5,467	5,000	5,000	5,000	5,660
41046	FED-FAS/FAU PROJECTS	3,250	-	2,039	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total INTERGOVERNMENTAL REVENUES	10,717	10,000	12,039	12,000	12,660
	Character 19 -- CHARGES FOR SERVICES					
41306	INSPECTION FEES	1,407	300	563	300	1,000
41406	REGISTRATION FEES	205,942	210,489	210,489	210,489	216,989
	Total CHARGES FOR SERVICES	207,349	210,789	211,052	210,789	217,989
	Character 23 -- MISC. REVENUES					
42384	OTHER REVENUE	168	600	1,487	600	600
	Total MISC. REVENUES	168	600	1,487	600	600
	Total Revenues	230,461	229,889	233,078	231,889	240,749
	Total WEIGHTS AND MEASURES	96,092	155,228	129,176	166,751	161,552
	Budget Divn 0340 -- MOSQUITO AND VECTOR CONTROL					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	748,330	787,077	656,174	805,411	845,017
51005	OVERTIME PAY-PERMANENT	1,162	1,960	1,634	1,960	1,960
51010	REGULAR PAY-EXTRA HELP	4,039	4,128	3,441	4,128	4,287
51040	DIFFERENTIAL PAY	5,427	6,968	5,809	6,968	7,152
52010	OASDI-SOCIAL SECURITY	55,862	60,785	50,676	62,235	65,290
52015	PERS	151,977	188,411	157,075	208,766	219,067
53010	EMPLOYEE INSURANCE & BENEFITS	188,975	194,009	161,743	197,417	160,648
53015	UNEMPLOYMENT INSURANCE	4,489	565	565	502	502
54010	WORKERS COMPENSATION INSURANCE	10,459	-	-	-	10,940
	Total SALARIES AND EMPLOYEE BENEF	1,170,720	1,243,903	1,037,117	1,287,387	1,314,863
	Character 60 -- SERVICES AND SUPPLIES					
61000	AGRICULTURAL EXPENSE	29,827	55,000	55,000	55,000	55,000
61110	CLOTHING & PERSONAL SUPPLIES	7,065	6,000	6,000	6,000	6,000
61220	TELECOM SERVICES	32,633	12,000	14,064	12,000	14,064
61725	MAINT-OFFICE EQUIPMNT-SERVICES	1,131	1,000	1,300	1,000	868
61730	MAINT-OTH EQUIP-SERVICES	73	400	300	400	300
62020	MEMBERSHIPS	9,715	9,500	9,500	9,500	9,500
62111	MISCELLANEOUS EXPENSE-SERVICES	49	300	200	300	200
62214	DUPLICATING SERVICES	(155)	1,000	1,000	1,200	1,000
62219	PC SOFTWARE PURCHASES	314	2,180	2,000	2,180	2,000
62221	POSTAGE	484	800	500	800	550
62223	SUPPLIES	6,132	7,000	5,000	8,000	6,000
62226	INVENTORABLE ITEMS <5000	14,500	10,000	8,000	10,000	6,000
62301	ACCOUNTING AND AUDITING FEES	500	550	550	550	561
62321	CUSTODIAL SERVICES	-	15,194	14,000	15,194	14,710
62325	DATA PROCESSING SERVICES	25,106	24,000	24,000	24,000	24,000
62365	MANAGEMENT SERVICES	160,597	160,597	160,597	160,597	173,481
62366	MEDICAL SERVICES	-	200	200	200	200
62381	PROF & SPECIAL SERV-OTHER	25,134	37,961	32,000	35,000	35,000
62420	LEGAL NOTICES	5,238	4,000	4,000	4,000	4,000
62610	RENTS/LEASES-STRUC IMP & GRNDS	-	700	1,000	700	700
62715	SMALL TOOLS & INSTRUMENTS	16,380	13,000	12,000	13,000	12,000
62801	ADVERTISING & PROMOTION SUPP	3,500	4,000	4,000	4,000	4,000
62856	SPECIAL MISC EXPENSE-SERVICES	-	40,000	35,991	40,000	40,000
62890	SUBSCRIPTIONS BOOKS & ED MATER	-	150	150	150	150
62910	AIR FARE	390	1,355	600	770	570
62914	EDUCATION & TRAINING(REPT)	2,479	2,360	1,500	2,360	2,360
62922	LODGING	4,441	2,920	1,700	1,120	1,120
62924	MEALS	1,125	1,091	900	1,202	1,268
62926	MILEAGE	186	300	300	300	300
62928	TRAVEL-OTHER(NON-REPT)	369	200	350	200	100
62930	REGISTRATIONS (NON REPT)	1,555	1,490	1,400	1,490	1,680

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62935	SERVICE CENTER CHARGES	19,870	18,974	18,974	33,535	18,974
62936	SERVICE CENTER REPLCMT INCRMNT	5,029	6,899	6,899	5,636	6,899
62937	SERVICE CENTER DEPREC CHG	11,308	14,708	14,708	12,412	14,708
62938	SERV CTR POOL VEH CHARGES	402	-	-	-	-
63011	SANITATION SERVICES	-	-	-	-	1,020
63070	UTILITIES	-	-	-	7,748	7,748
	Total SERVICES AND SUPPLIES	385,377	455,829	438,683	470,544	467,031
	Character 70 -- OTHER CHARGES					
75315	COUNTY OVERHEAD A87/CP	31,656	40,153	35,055	40,154	27,474
	Total OTHER CHARGES	31,656	40,153	35,055	40,154	27,474
	Character 80 -- FIXED ASSETS					
86204	EQUIPMENT	35,269	-	-	-	-
	Total FIXED ASSETS	35,269	-	-	-	-
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	1,666,217	1,739,182	1,760,524	1,757,381	1,781,333
90040	OPER TRF OUT-TO PLANT FUND	-	40,000	84,000	-	-
	Total OTHER FINANCING USES	1,666,217	1,779,182	1,844,524	1,757,381	1,781,333
	Total Expenditures	3,289,239	3,519,067	3,355,379	3,555,466	3,590,701
	Revenues					
	Character 10 -- REV FROM USE OF MONEY & PROP					
40430	INTEREST	22,800	22,000	20,470	22,000	22,660
	Total REV FROM USE OF MONEY & PROP	22,800	22,000	20,470	22,000	22,660
	Character 19 -- CHARGES FOR SERVICES					
42024	DISTRICT SERVICE CHARGES	284,829	284,404	284,404	284,404	284,404
42029	DISTRICT SERVICE CHGS-OTHER	257,207	265,238	265,238	273,195	271,869
42047	OTHER CHARGES CURRENT SERVICES	919,250	921,169	931,070	939,316	934,756
	Total CHARGES FOR SERVICES	1,461,286	1,470,811	1,480,712	1,496,915	1,491,029
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	1,588,928	1,739,182	1,557,751	1,757,381	1,781,333
	Total OTHER FINANCING SOURCES	1,588,928	1,739,182	1,557,751	1,757,381	1,781,333
	Total Revenues	3,073,014	3,231,993	3,058,933	3,276,296	3,295,022
	Total MOSQUITO AND VECTOR CONTROL	216,225	287,074	296,446	279,170	295,679
	Total AGRICULTURAL COMMISSIONER & WT	881,066	1,072,432	1,054,508	1,147,604	1,021,493
	Budget Dept 06 -- AGRICULTURAL EXTENSION SERVICE					
	Budget Divn 0600 -- AGRICULTURAL EXTENSION					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	66,222	67,050	76,399	67,538	73,570
52010	OASDI-SOCIAL SECURITY	5,024	5,129	5,129	5,167	5,628
52015	PERS	13,760	16,025	16,025	17,492	19,055
53010	EMPLOYEE INSURANCE & BENEFITS	13,961	14,158	14,158	14,498	14,626
54010	WORKERS COMPENSATION INSURANCE	1,046	1,088	1,088	1,148	1,148
	Total SALARIES AND EMPLOYEE BENEF	100,013	103,450	112,799	105,843	114,027
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	8,101	8,800	7,100	9,000	7,200
61725	MAINT-OFFICE EQUIPMNT-SERVICES	25	500	40	500	250
62223	SUPPLIES	2,887	3,754	3,154	3,750	3,500
62325	DATA PROCESSING SERVICES	4,704	4,704	4,704	5,040	5,040
62500	EQUIPMENT LEASE & RENT	1,243	1,600	1,300	1,600	1,600
62856	SPECIAL MISC EXPENSE-SERVICES	803	1,025	1,025	1,025	1,025
62926	MILEAGE	184	400	100	400	400
62935	SERVICE CENTER CHARGES	13,630	13,301	13,301	11,000	11,000
62936	SERVICE CENTER REPLCMT INCRMNT	1,329	1,329	1,329	1,329	1,329
62937	SERVICE CENTER DEPREC CHG	2,415	2,436	2,436	2,415	2,415
	Total SERVICES AND SUPPLIES	35,321	37,849	34,489	36,059	33,759

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total Expenditures	135,334	141,299	147,288	141,902	147,786
	Total AGRICULTURAL EXTENSION	135,334	141,299	147,288	141,902	147,786
	Total AGRICULTURAL EXTENSION SERVICE	135,334	141,299	147,288	141,902	147,786
Budget Dept 13 -- CUSTODIAL FUNDS						
Budget Divn 1381 -- MONTBAY APCD						
Expenditures						
Character 70 -- OTHER CHARGES						
75231	CONTRIB TO OTHER AGENCIES-OTH	57,714	62,849	62,849	57,714	62,849
	Total OTHER CHARGES	57,714	62,849	62,849	57,714	62,849
	Total Expenditures	57,714	62,849	62,849	57,714	62,849
	Total MONTBAY APCD	57,714	62,849	62,849	57,714	62,849
Budget Divn 1384 -- LAFCO						
Expenditures						
Character 70 -- OTHER CHARGES						
75231	CONTRIB TO OTHER AGENCIES-OTH	128,800	133,933	133,933	128,800	133,933
	Total OTHER CHARGES	128,800	133,933	133,933	128,800	133,933
	Total Expenditures	128,800	133,933	133,933	128,800	133,933
	Total LAFCO	128,800	133,933	133,933	128,800	133,933
Budget Divn 1385 -- LIBRARY FUND						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
61535	OTHER INSURANCE	5,991	7,460	7,160	7,460	9,138
62381	PROF & SPECIAL SERV-OTHER	5,120,923	5,115,541	5,112,957	5,115,541	5,145,050
	Total SERVICES AND SUPPLIES	5,126,914	5,123,001	5,120,117	5,123,001	5,154,188
Character 70 -- OTHER CHARGES						
75236	CONTRIB TO CITY OF CAPITOLA	-	-	212,377	-	-
75238	CONTRIB TO CITY OF SCOTTS VALL	339,321	-	-	-	242,770
75315	COUNTY OVERHEAD A87/CP	151,567	46,014	46,014	46,015	(37,035)
	Total OTHER CHARGES	490,888	46,014	258,391	46,015	205,735
Character 90 -- OTHER FINANCING USES						
90003	OP/TR OUT-TO 131215 CERTS	5,681	5,759	5,763	5,786	5,786
90040	OPER TRF OUT-TO PLANT FUND	957,194	1,300,000	1,588,116	288,116	2,623,566
	Total OTHER FINANCING USES	962,875	1,305,759	1,593,879	293,902	2,629,352
	Total Expenditures	6,580,677	6,474,774	6,972,387	5,462,918	7,989,275
Revenues						
Character 01 -- TAXES						
40100	PROPERTY TAX-CURRENT SEC-GEN	6,413,496	6,611,143	6,684,993	6,842,533	6,918,968
40106	RESIDUAL DISTRIBUTION	1,211	-	277	-	-
40110	PROPERTY TAX-CURRENT UNSEC-GEN	129,542	132,133	132,252	134,776	125,639
40130	PROPERTY TAX-PRIOR UNSEC-GEN	11,168	10,000	12,898	10,000	12,898
40142	PENALTIES FOR DEL TAXES-SEE441	-	-	-	500	-
40143	REDMPTN PNLT -DELTXS-SEE 44143	-	-	-	1,000	-
40150	SUPP PROP TAX-CURRENT SEC	149,490	90,000	67,445	90,000	80,000
40151	SUPP PROP TAX-CURRENT UNSEC	6,621	2,500	1,162	2,500	1,000
40160	SUPP PROP TAX-PRIOR SEC	2,642	3,000	6,200	3,000	3,000
40161	SUPP PROP TAX-PRIOR UNSEC	1,645	1,500	2,547	1,500	1,500
40197	IN-LIEU TAXES OTHER	2,026	1,000	1,000	1,000	1,000
	Total TAXES	6,717,841	6,851,276	6,908,774	7,086,809	7,144,005
Character 07 -- FINES, FORFEITURES & ASSMNTS						
44142	PENALTIES FOR DELINQUENT TAXES	387	500	835	-	500
44143	REDMPTN PNLTIES FOR DELINQ TXS	603	1,000	696	-	500
	Total FINES, FORFEITURES & ASSMNTS	990	1,500	1,531	-	1,000
Character 15 -- INTERGOVERNMENTAL REVENUES						
40830	ST-HOMEOWNERS' PROP TAX RELIEF	37,935	38,000	37,912	38,000	38,000
40852	ST-OTHR TAX RELIEF SUBVENTIONS	4,972	2,000	1,742	2,000	2,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
41162	RDA PASS-THROUGHS	77,137	50,000	75,076	50,000	50,000
	Total INTERGOVERNMENTAL REVENUES	120,044	90,000	114,730	90,000	90,000
	Total Revenues	6,838,875	6,942,776	7,025,035	7,176,809	7,235,005
	Total LIBRARY FUND	(258,198)	(468,002)	(52,648)	(1,713,891)	754,270
	Total CUSTODIAL FUNDS	(71,684)	(271,220)	144,134	(1,527,377)	951,052
Budget Dept 49 -- PARKS, OPEN SPACE & CULTURAL S						
Budget Divn 4910 -- PARKS, OPEN SPACE & CULTURAL S						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	3,074,970	3,475,319	3,370,241	3,583,585	3,380,095
51005	OVERTIME PAY-PERMANENT	37,158	34,884	42,486	35,780	35,085
51010	REGULAR PAY-EXTRA HELP	826,895	860,383	961,182	872,406	951,121
51040	DIFFERENTIAL PAY	160,632	149,408	176,862	146,736	150,309
52010	OASDI-SOCIAL SECURITY	305,976	340,632	339,771	349,677	339,959
52015	PERS	626,518	832,969	775,606	931,066	877,876
53010	EMPLOYEE INSURANCE & BENEFITS	753,394	996,213	974,737	994,393	962,997
53015	UNEMPLOYMENT INSURANCE	32,654	52,847	52,847	46,975	46,975
54010	WORKERS COMPENSATION INSURANCE	208,553	174,739	174,739	184,447	184,447
55012	LICENSE REIMBURSEMENTS	-	120	120	120	120
	Total SALARIES AND EMPLOYEE BENEF	6,026,750	6,917,514	6,868,591	7,145,185	6,928,984
Character 60 -- SERVICES AND SUPPLIES						
61110	CLOTHING & PERSONAL SUPPLIES	36,586	38,950	39,853	44,150	38,553
61215	RADIO	1,109	1,513	1,513	1,513	1,513
61220	TELECOM SERVICES	86,476	100,420	88,220	104,503	104,503
61412	JANITORIAL SERVICES	13,130	13,000	16,191	13,000	13,000
61425	OTHER HOUSEHOLD EXP-SERVICES	53,787	67,500	67,500	67,500	65,500
61535	OTHER INSURANCE	134,230	197,234	197,234	197,234	197,234
61718	MAINT-TELEPHONE EQMT-SERVICES	-	200	1,200	200	200
61725	MAINT-OFFICE EQUIPMNT-SERVICES	1,715	2,000	2,732	2,000	2,000
61730	MAINT-OTH EQUIP-SERVICES	36,916	38,000	41,000	38,000	38,000
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	247,467	314,500	312,113	321,500	318,500
61846	MAINT-STRCT/IMPS/GRDS-OTH-SUPP	8,479	13,000	27,452	13,500	13,500
62010	EMPL CERTIFICATES & LICENSES	223	220	501	220	220
62020	MEMBERSHIPS	3,173	5,560	5,060	5,560	5,560
62112	CASH SHORTAGES	199	150	150	150	150
62135	SERV & SUPP-OTHER SERVICES	8,412	20,000	20,000	20,000	15,000
62214	DUPLICATING SERVICES	1,193	7,100	6,585	7,100	5,100
62215	BOOKS	-	300	300	300	-
62219	PC SOFTWARE PURCHASES	13,601	19,166	19,431	19,166	19,166
62221	POSTAGE	8,386	22,525	22,350	22,775	5,665
62222	SUBSCRIPTIONS/PERIODICALS	195	-	-	-	-
62223	SUPPLIES	21,970	17,712	18,112	19,212	19,212
62226	INVENTORABLE ITEMS <5000	14,278	22,824	22,824	23,948	23,948
62228	SAFETY SUPPLIES	320	2,000	2,460	2,000	1,500
62301	ACCOUNTING AND AUDITING FEES	9	-	7	-	-
62310	BANKING SERVICES	69,282	70,000	78,000	70,000	80,000
62325	DATA PROCESSING SERVICES	124,964	122,164	122,164	96,516	96,516
62330	DPW SERVICES-GENERAL MONEY	28,314	26,000	25,000	26,000	25,000
62381	PROF & SPECIAL SERV-OTHER	513,151	1,167,817	1,159,937	721,079	665,470
62420	LEGAL NOTICES	18,723	15,500	16,420	15,500	15,500
62500	EQUIPMENT LEASE & RENT	19,993	25,500	25,495	27,500	27,500
62610	RENTS/LEASES-STRUC IMP & GRNDS	10,809	6,150	12,366	6,150	12,366
62715	SMALL TOOLS & INSTRUMENTS	425	8,200	7,200	8,200	6,000
62801	ADVERTISING & PROMOTION SUPP	10	400	400	800	800
62856	SPECIAL MISC EXPENSE-SERVICES	67,704	145,986	135,706	112,050	114,735

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62857	SPECIAL MISC EXPENSE-SUPPLIES	5,448	-	-	-	-
62880	SECURITY SERVICES	40,945	33,800	39,000	33,800	33,800
62890	SUBSCRIPTIONS BOOKS & ED MATER	17,265	3,149	3,149	500	500
62910	AIR FARE	614	200	2,123	-	-
62914	EDUCATION & TRAINING(REPT)	7,211	14,200	14,977	15,700	13,700
62920	GAS, OIL, FUEL	2,945	5,050	4,570	5,050	5,050
62922	LODGING	3,712	1,700	4,700	2,250	2,250
62924	MEALS	1,278	950	3,150	950	950
62926	MILEAGE	4,984	7,350	8,228	7,850	7,850
62928	TRAVEL-OTHER(NON-REPT)	407	300	352	350	350
62930	REGISTRATIONS (NON REPT)	-	-	3,693	-	-
62935	SERVICE CENTER CHARGES	134,011	141,528	141,528	135,777	135,777
62936	SERVICE CENTER REPLCMT INCRMNT	18,096	20,570	20,570	18,096	18,096
62937	SERVICE CENTER DEPREC CHG	35,584	35,121	35,121	35,584	35,584
62938	SERV CTR POOL VEH CHARGES	1,143	-	1,387	-	-
63045	PARK, OPEN SPACES	828,544	872,000	918,000	965,000	965,000
Total SERVICES AND SUPPLIES		2,647,416	3,627,509	3,696,024	3,228,233	3,150,818
Character 95 -- INTRAFUND TRANSFERS						
95190	INTRA-FD TRF-CO OVERHEAD	(365,088)	(548,786)	(548,786)	(365,088)	(365,088)
95225	INTRA-FUND TRF-OTHER	(2,700)	(2,700)	(786)	(2,700)	-
Total INTRAFUND TRANSFERS		(367,788)	(551,486)	(549,572)	(367,788)	(365,088)
Total Expenditures		8,306,378	9,993,537	10,015,043	10,005,630	9,714,714
Revenues						
Character 10 -- REV FROM USE OF MONEY & PROP						
40440	RENTS & CONCESSIONS	659,585	881,103	809,950	906,421	906,421
Total REV FROM USE OF MONEY & PROP		659,585	881,103	809,950	906,421	906,421
Character 15 -- INTERGOVERNMENTAL REVENUES						
40810	ST-NATURAL DISASTER ASSISTANCE	(4,732)	66,033	94,263	-	-
40860	ST-COASTAL CONSERVANCY	-	50,000	50,000	-	-
41093	FED-FEMA	(3,162)	264,129	264,129	-	-
41150	CONTR FR OTHER GOVT AGENCIES	12,000	17,000	10,500	-	-
Total INTERGOVERNMENTAL REVENUES		4,106	397,162	418,892	-	-
Character 19 -- CHARGES FOR SERVICES						
42000	MAINTENANCE CHARGES	1,618,476	1,843,852	1,843,852	1,930,684	1,992,190
42002	PARK & REC FEES	1,342,250	1,580,150	1,689,968	1,608,500	1,741,150
42010	ADMINISTRATIVE SERVICES	36,218	36,000	36,000	36,000	36,000
42047	OTHER CHARGES CURRENT SERVICES	32,905	130,255	109,761	157,967	170,467
42075	CHARGES FOR SERV-MEMO	275,789	226,000	207,000	226,000	206,322
42105	COUNTY OVERHEAD CHARGES	33,460	18,242	18,242	33,460	33,460
Total CHARGES FOR SERVICES		3,339,098	3,834,499	3,904,823	3,992,611	4,179,589
Character 23 -- MISC. REVENUES						
42362	CASH OVERAGES	14	50	50	50	50
42372	CONTRIBUTIONS AND DONATIONS	8,153	10,000	9,500	10,000	9,500
42380	NSF CHECKS	(20)	(1,000)	(1,000)	(1,000)	(1,000)
42381	NSF CHECKS-RETURNED CHECK FEES	40	40	240	40	40
42384	OTHER REVENUE	35,744	33,100	34,005	32,100	32,600
Total MISC. REVENUES		43,931	42,190	42,795	41,190	41,190
Total Revenues		4,046,720	5,154,954	5,176,460	4,940,222	5,127,200
Total PARKS, OPEN SPACE & CULTURAL S		4,259,658	4,838,583	4,838,583	5,065,408	4,587,514
Budget Divn 4930 -- ART IN PUBLIC PLACES						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
62381	PROF & SPECIAL SERV-OTHER	-	20,000	20,000	20,000	20,000
Total SERVICES AND SUPPLIES		-	20,000	20,000	20,000	20,000
Character 70 -- OTHER CHARGES						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
75360	SPECIAL PROJ COSTS (NON F/A)	3,150	-	-	-	-
	Total OTHER CHARGES	3,150	-	-	-	-
	Character 80 -- FIXED ASSETS					
86110	BUILDINGS AND IMPROVEMENTS	23,811	181,700	187,150	13,500	13,500
	Total FIXED ASSETS	23,811	181,700	187,150	13,500	13,500
	Total Expenditures	26,961	201,700	207,150	33,500	33,500
	Revenues					
	Character 10 -- REV FROM USE OF MONEY & PROP					
40430	INTEREST	4,969	5,050	5,050	5,200	5,200
	Total REV FROM USE OF MONEY & PROP	4,969	5,050	5,050	5,200	5,200
	Character 19 -- CHARGES FOR SERVICES					
42075	CHARGES FOR SERV-MEMO	5,000	-	500	-	-
	Total CHARGES FOR SERVICES	5,000	-	500	-	-
	Character 23 -- MISC. REVENUES					
42367	CONTRIBUTIONS FROM OTHER FUNDS	10,000	47,000	52,450	13,500	13,500
	Total MISC. REVENUES	10,000	47,000	52,450	13,500	13,500
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	18,000	-	-	-	-
	Total OTHER FINANCING SOURCES	18,000	-	-	-	-
	Total Revenues	37,969	52,050	58,000	18,700	18,700
	Total ART IN PUBLIC PLACES	(11,008)	149,650	149,150	14,800	14,800
	Budget Divn 4940 -- COUNTY SERVICE AREA #11					
	Expenditures					
	Character 60 -- SERVICES AND SUPPLIES					
62301	ACCOUNTING AND AUDITING FEES	500	550	550	575	575
62380	POSCS SERVICES	1,618,476	1,843,852	1,843,852	1,930,684	1,992,190
	Total SERVICES AND SUPPLIES	1,618,976	1,844,402	1,844,402	1,931,259	1,992,765
	Character 70 -- OTHER CHARGES					
75315	COUNTY OVERHEAD A87/CP	4,332	4,985	4,985	4,987	5,176
	Total OTHER CHARGES	4,332	4,985	4,985	4,987	5,176
	Character 80 -- FIXED ASSETS					
86206	FIELD EQUIPMENT	7,700	111,734	44,313	-	74,000
86209	MOBILE EQUIPMENT	47,647	327,588	75,581	209,000	408,000
	Total FIXED ASSETS	55,347	439,322	119,894	209,000	482,000
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	-	65,767	350,344	65,966	65,966
90003	OP/TR OUT-TO 131215 CERTS	64,850	65,767	65,767	65,966	65,966
	Total OTHER FINANCING USES	64,850	131,534	416,111	131,932	131,932
	Total Expenditures	1,743,505	2,420,243	2,385,392	2,277,178	2,611,873
	Revenues					
	Character 01 -- TAXES					
40100	PROPERTY TAX-CURRENT SEC-GEN	423,272	453,299	454,196	471,431	472,364
40106	RESIDUAL DISTRIBUTION	63	-	12	-	-
40110	PROPERTY TAX-CURRENT UNSEC-GEN	8,736	8,700	8,882	8,700	9,237
40130	PROPERTY TAX-PRIOR UNSEC-GEN	754	-	760	-	-
40150	SUPP PROP TAX-CURRENT SEC	10,088	7,000	7,600	7,000	7,500
40151	SUPP PROP TAX-CURRENT UNSEC	447	-	56	-	-
40160	SUPP PROP TAX-PRIOR SEC	179	-	405	-	-
40161	SUPP PROP TAX-PRIOR UNSEC	111	-	161	-	-
40192	ASSESSMENTS	343,833	343,500	346,048	343,500	343,500
40197	IN-LIEU TAXES OTHER	123	-	-	-	-
40205	SUPPLEMENTAL ALLOCATION PLAN	1,033,746	1,068,947	1,070,588	1,111,705	1,113,411
	Total TAXES	1,821,352	1,881,446	1,888,708	1,942,336	1,946,012
	Character 07 -- FINES, FORFEITURES & ASSMNTS					
44142	PENALTIES FOR DELINQUENT TAXES	26	-	54	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
44143	REDMPTN PNLTIES FOR DELINQ TXS	41	-	45	-	-
	Total FINES, FORFEITURES & ASSMNTS	67	-	99	-	-
	Character 10 -- REV FROM USE OF MONEY & PROP					
40430	INTEREST	34,297	26,800	35,800	26,700	25,260
	Total REV FROM USE OF MONEY & PROP	34,297	26,800	35,800	26,700	25,260
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40830	ST-HOMEOWNERS' PROP TAX RELIEF	2,559	2,610	2,610	2,610	2,714
40852	ST-OTHR TAX RELIEF SUBVENTIONS	535	300	300	300	312
41162	RDA PASS-THROUGHS	5,679	4,000	4,334	4,000	4,507
	Total INTERGOVERNMENTAL REVENUES	8,773	6,910	7,244	6,910	7,533
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	-	65,767	130,617	65,966	65,966
	Total OTHER FINANCING SOURCES	-	65,767	130,617	65,966	65,966
	Total Revenues	1,864,489	1,980,923	2,062,468	2,041,912	2,044,771
	Total COUNTY SERVICE AREA #11	(120,984)	439,320	322,924	235,266	567,102
	Total PARKS, OPEN SPACE & CULTURAL S	4,127,666	5,427,553	5,310,657	5,315,474	5,169,416
	Budget Dept 50 -- CULTURAL SERVICES					
	Budget Divn 5010 -- CULTURAL SERVICES					
	Expenditures					
	Character 60 -- SERVICES AND SUPPLIES					
62381	PROF & SPECIAL SERV-OTHER	35,050	37,109	37,109	37,109	37,109
	Total SERVICES AND SUPPLIES	35,050	37,109	37,109	37,109	37,109
	Character 70 -- OTHER CHARGES					
75207	ARTS COUNCIL/CULTURAL COUNCIL	170,046	170,046	170,046	170,046	170,046
75245	HISTORIC PRESERVATION	154,594	154,594	154,594	154,594	154,594
75286	SC VETS MEM BLDG	76,650	76,650	76,650	76,650	70,901
	Total OTHER CHARGES	401,290	401,290	401,290	401,290	395,541
	Total Expenditures	436,340	438,399	438,399	438,399	432,650
	Total CULTURAL SERVICES	436,340	438,399	438,399	438,399	432,650
	Total CULTURAL SERVICES	436,340	438,399	438,399	438,399	432,650
	Budget Dept 54 -- PLANNING					
	Budget Divn 5410 -- PLANNING					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	6,369,727	6,722,143	6,512,602	6,833,755	6,964,911
51005	OVERTIME PAY-PERMANENT	14,958	-	1,002	-	-
51010	REGULAR PAY-EXTRA HELP	44,671	6,094	845	-	-
51040	DIFFERENTIAL PAY	35,632	29,345	31,607	29,568	32,769
52010	OASDI-SOCIAL SECURITY	469,723	501,979	502,162	509,719	520,550
52015	PERS	1,279,040	1,588,330	1,607,245	1,748,079	1,783,431
53010	EMPLOYEE INSURANCE & BENEFITS	1,222,304	1,239,758	1,340,554	1,252,200	1,300,760
53015	UNEMPLOYMENT INSURANCE	12,078	4,299	4,299	3,822	3,822
54010	WORKERS COMPENSATION INSURANCE	81,322	90,222	90,222	95,235	95,235
	Total SALARIES AND EMPLOYEE BENEF	9,529,455	10,182,170	10,090,538	10,472,378	10,701,478
	Character 60 -- SERVICES AND SUPPLIES					
61220	TELECOM SERVICES	85,645	83,216	83,216	83,216	83,216
61310	FOOD	-	-	20	-	-
61525	LIABILITY INSURANCE	636,806	576,096	576,096	636,806	530,339
61725	MAINT-OFFICE EQUIPMNT-SERVICES	14,273	12,350	12,350	15,850	15,230
62010	EMPL CERTIFICATES & LICENSES	1,057	9,993	4,969	9,993	3,145
62020	MEMBERSHIPS	4,259	6,967	7,182	6,967	6,154
62111	MISCELLANEOUS EXPENSE-SERVICES	200	500	4,394	500	1,789
62214	DUPLICATING SERVICES	(9,153)	5,900	4,319	5,900	6,500
62215	BOOKS	23	-	-	-	-
62219	PC SOFTWARE PURCHASES	14,399	18,807	24,095	17,983	19,371

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62221	POSTAGE	32,864	33,832	33,456	32,832	33,332
62222	SUBSCRIPTIONS/PERIODICALS	400	400	-	-	-
62223	SUPPLIES	32,194	22,000	22,878	23,000	23,000
62226	INVENTORABLE ITEMS <5000	2,658	13,750	13,750	3,000	3,500
62301	ACCOUNTING AND AUDITING FEES	153	700	700	700	700
62310	BANKING SERVICES	212	180	-	180	-
62316	COMPUTER PROF SVCS	73,819	73,934	78,005	74,800	81,420
62325	DATA PROCESSING SERVICES	510,316	547,856	547,856	604,098	604,098
62326	DATA PROCESSING PRINTING	-	1,400	1,400	1,400	1,400
62327	DIRECTORS' FEES	4,575	7,275	7,275	7,275	7,275
62360	LEGAL SERVICES	11,313	30,000	30,000	30,000	30,000
62365	MANAGEMENT SERVICES	183,782	270,730	218,258	270,730	286,438
62376	PLANNING SERVICES	-	184,052	95,401	125,000	300,000
62381	PROF & SPECIAL SERV-OTHER	158,909	610,469	1,012,559	81,700	383,200
62415	PUBLICATION PRINTING COSTS	-	500	500	500	500
62420	LEGAL NOTICES	30,829	30,600	30,600	30,600	31,000
62610	RENTS/LEASES-STRUC IMP & GRNDS	430	400	544	400	1,000
62710	FIELD EQUIPMENT	136	2,745	2,549	2,745	1,200
62801	ADVERTISING & PROMOTION SUPP	373	-	-	-	-
62826	EDUCATION AND/OR TRAINING	17,928	23,100	21,650	23,550	21,257
62856	SPECIAL MISC EXPENSE-SERVICES	1,654	-	1,579	-	-
62857	SPECIAL MISC EXPENSE-SUPPLIES	-	3,000	3,000	3,000	3,000
62890	SUBSCRIPTIONS BOOKS & ED MATER	1,440	21,401	17,616	7,401	3,918
62910	AIR FARE	133	1,417	1,305	1,417	337
62912	AUTO RENTALS	-	-	276	-	-
62914	EDUCATION & TRAINING(REPT)	1,290	-	-	-	-
62920	GAS, OIL, FUEL	307	-	-	-	-
62922	LODGING	2,938	5,914	6,012	5,914	6,572
62924	MEALS	611	2,422	2,223	2,422	2,309
62926	MILEAGE	2,579	1,860	2,746	2,060	2,760
62928	TRAVEL-OTHER(NON-REPT)	89	580	571	580	500
62930	REGISTRATIONS (NON REPT)	4,581	6,670	6,250	6,670	6,760
62935	SERVICE CENTER CHARGES	32,062	32,461	30,826	32,538	32,538
62936	SERVICE CENTER REPLCMT INCRMNT	7,442	8,056	8,056	7,442	7,442
62937	SERVICE CENTER DEPREC CHG	29,326	35,245	35,245	29,326	29,326
62938	SERV CTR POOL VEH CHARGES	739	850	850	850	850
Total SERVICES AND SUPPLIES		1,893,591	2,687,628	2,950,577	2,189,345	2,571,376
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	9,609	14,625	14,625	5,400	6,900
74420	INTEREST ON LEASE PURCHASES	2,000	2,825	2,825	350	1,808
75229	CONTRIB TO OTH AGENCIES-GRANTS	1,592,004	6,928	6,927	-	-
75315	COUNTY OVERHEAD A87/CP	436,545	569,491	569,491	568,873	746,634
Total OTHER CHARGES		2,040,158	593,869	593,868	574,623	755,342
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	31,373	-	-	-	-
Total OTHER FINANCING USES		31,373	-	-	-	-
Character 95 -- INTRAFUND TRANSFERS						
95225	INTRA-FUND TRF-OTHER	(188,003)	(768,832)	(368,381)	(397,980)	(748,688)
Total INTRAFUND TRANSFERS		(188,003)	(768,832)	(368,381)	(397,980)	(748,688)
Total Expenditures		13,306,574	12,694,835	13,266,602	12,838,366	13,279,508
Revenues						
Character 05 -- LICENSES, PERMITS AND FRANCHIS						
40250	CONSTRUCTION PERMITS	1,738,790	2,002,577	1,801,799	2,223,908	2,406,208
40251	CONSTRUCTION PERMITS PROCESS	2,057,721	2,483,242	2,303,706	2,847,080	2,780,294
40260	GRADING PERMITS	611,704	678,860	643,222	643,860	645,722

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
40272	ZONING PERMITS	387,357	493,854	469,002	483,854	479,002
	Total LICENSES, PERMITS AND FRANCHIS	4,795,572	5,658,533	5,217,729	6,198,702	6,311,226
	Character 07 -- FINES, FORFEITURES & ASSMNTS					
40426	CIVIL PENALTIES	23,662	-	11,875	-	12,500
40427	ADMIN CITATION FEE COCD 1.13	10,287	18,000	15,500	18,000	18,000
44142	PENALTIES FOR DELINQUENT TAXES	1,443	-	-	-	-
44143	REDMPTN PNLTIES FOR DELINQ TXS	7,902	-	-	-	-
	Total FINES, FORFEITURES & ASSMNTS	43,294	18,000	27,375	18,000	30,500
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40894	ST-OTHER	-	125,000	310,000	125,000	500,000
41106	FED-HUD	1,860,244	85,357	25,511	-	-
	Total INTERGOVERNMENTAL REVENUES	1,860,244	210,357	335,511	125,000	500,000
	Character 19 -- CHARGES FOR SERVICES					
41291	CODE ENFORC-UNPERMITTD CNSTRCT	30,488	28,827	10,395	28,827	10,395
41293	CODE ENFORCEMENT	53,854	44,905	44,905	44,905	44,905
41299	ENVIRONMENTAL TECHNICAL REVIEW	63,164	99,400	60,594	74,400	67,798
41301	GEOLOGICAL TECHNICAL REVIEW	125,752	150,000	95,504	175,000	113,324
41310	MAJOR PROJECTS AT COST SERVICE	891,849	1,082,434	1,133,956	1,114,654	1,324,189
41324	ENVIRONMENTAL IMPACT SERVICES	-	60,000	60,000	-	50,000
41331	PLANNING SERV-GP UPDATE	37,684	463,997	125,000	100,000	185,000
41332	PLANNING SERVICES OTHER	777,467	905,169	899,669	785,000	879,500
41334	HOUSING FEES	11,139	175,216	115,023	208,301	70,940
41335	HOUSING IMPLEMENTATION	150,000	150,000	150,000	150,000	150,000
41342	QUARRY PRMT INSPCTN SVCS ZNE 4	2,672	36,338	36,338	6,338	46,338
41353	STREET ADDRESSING FEES	9,818	9,042	9,042	9,042	9,042
41560	RECORDING FEES	27	-	-	-	-
42010	ADMINISTRATIVE SERVICES	5,000	5,000	5,000	5,000	5,000
42020	COPY CHARGES	4,528	4,000	4,500	4,000	4,500
42022	COST RECOVERY-OTHER	59,895	-	-	-	-
42043	GENERAL PLAN MAINTENANCE FEE	221,145	280,742	280,742	300,038	297,894
42047	OTHER CHARGES CURRENT SERVICES	24,189	25,000	25,000	25,000	25,000
	Total CHARGES FOR SERVICES	2,468,671	3,520,070	3,055,668	3,030,505	3,283,825
	Character 23 -- MISC. REVENUES					
42328	SALE OF BOARD AGENDA COPIES	920	500	500	500	500
42334	SALES-OTHER-TAXABLE	-	100	100	50	100
42362	CASH OVERAGES	(85)	-	44	-	-
42367	CONTRIBUTIONS FROM OTHER FUNDS	202,725	265,828	648,516	266,694	328,212
42381	NSF CHECKS-RETURNED CHECK FEES	880	800	800	800	800
42384	OTHER REVENUE	-	-	181,656	-	-
	Total MISC. REVENUES	204,440	267,228	831,616	268,044	329,612
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	-	113,799	56,900	-	-
	Total OTHER FINANCING SOURCES	-	113,799	56,900	-	-
	Total Revenues	9,372,221	9,787,987	9,524,799	9,640,251	10,455,163
	Total PLANNING	3,934,353	2,906,848	3,741,803	3,198,115	2,824,345
	Budget Divn 5420 -- HOUSING FUNDS					
	Revenues					
	Character 23 -- MISC. REVENUES					
42377	OFFSET-LOAN PRIN REPAYMTS	(7,476)	-	-	-	-
	Total MISC. REVENUES	(7,476)	-	-	-	-
	Total Revenues	(7,476)	-	-	-	-
	Total HOUSING FUNDS	7,476	-	-	-	-
	Total PLANNING	3,941,829	2,906,848	3,741,803	3,198,115	2,824,345
	Budget Dept 55 -- HOUSING					
	Budget Divn 5510 -- HOUSING FUNDS					

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	88	2,000	65,569	2,000	15,000
62330	DPW SERVICES-GENERAL MONEY	37,755	3,000	15,700	-	-
62360	LEGAL SERVICES	15,121	59,989	90,000	30,000	90,000
62376	PLANNING SERVICES	593,319	554,450	30,178	470,000	531,220
62381	PROF & SPECIAL SERV-OTHER	219,250	507,018	486,150	253,500	288,135
62856	SPECIAL MISC EXPENSE-SERVICES	6,245	12,250	-	8,750	63,004
62869	OPERATION OF ACQUIRED PROPERTY	24,361	32,000	14,388	32,000	40,000
63070	UTILITIES	-	500	-	500	-
Total SERVICES AND SUPPLIES		896,139	1,171,207	701,985	796,750	1,027,359
Character 70 -- OTHER CHARGES						
74001	AFFORDABLE HOUSING PROGRAM	11,600	13,900	8,800	11,400	8,400
74002	AFFORD.HOUSING/ADMIN COST	5,000	5,000	5,000	5,000	5,000
75201	AFFORDABLE HSNG PROGRAMS/PROJ	2,533,804	11,705,565	3,268,657	1,562,701	11,721,616
75229	CONTRIB TO OTH AGENCIES-GRANTS	215,504	236,451	-	-	30,042
Total OTHER CHARGES		2,765,908	11,960,916	3,282,457	1,579,101	11,765,058
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	-	113,799	-	-	-
91000	CHAR 90 HOMEOWNER LOANS-PRINC	430,210	978,517	240,000	455,300	1,057,596
91010	CHAR 90 OFFST-HMWNR LOANS PRNC	(430,210)	-	-	-	-
92000	LOSS ON SALE OF LAND 4 RESALE	-	-	20,829	-	-
Total OTHER FINANCING USES		-	1,092,316	260,829	455,300	1,057,596
Total Expenditures		3,662,047	14,224,439	4,245,271	2,831,151	13,850,013
Revenues						
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	310,692	130,500	289,184	87,500	140,000
40436	INTEREST LOAN PAYMENTS	111,219	67,915	316,724	67,915	67,915
40440	RENTS & CONCESSIONS	36,167	70,000	38,418	70,000	35,000
Total REV FROM USE OF MONEY & PROP		458,078	268,415	644,326	225,415	242,915
Character 15 -- INTERGOVERNMENTAL REVENUES						
41044	FED-FAS/FAU EMERGENCY RELIEF	1,200	-	-	-	-
41106	FED-HUD	557,471	620,952	-	-	-
Total INTERGOVERNMENTAL REVENUES		558,671	620,952	-	-	-
Character 19 -- CHARGES FOR SERVICES						
41280	AFFORDABLE HSNG/DEVELOPER FEES	547,858	500,000	338,464	500,000	500,000
41308	IN-LIEU DEVELOPMENT FEES	283,760	-	142,080	-	-
Total CHARGES FOR SERVICES		831,618	500,000	480,544	500,000	500,000
Character 23 -- MISC. REVENUES						
42376	PRIN/OTHER LOAN REPAYMENTS	523,386	1,766,599	100,126	670,900	782,800
42377	OFFSET-LOAN PRIN REPAYMTS	(340,467)	-	(56,400)	-	-
42384	OTHER REVENUE	380,126	-	30,644	-	-
Total MISC. REVENUES		563,045	1,766,599	74,370	670,900	782,800
Character 25 -- OTHER FINANCING SOURCES						
42550	SALES OF LAND HELD FOR RESALE	-	400,000	729,171	-	375,000
42551	SALE LND HELD FOR RSLE-OFFST	-	-	(429,171)	-	-
Total OTHER FINANCING SOURCES		-	400,000	300,000	-	375,000
Total Revenues		2,411,412	3,555,966	1,499,240	1,396,315	1,900,715
Total HOUSING FUNDS		1,250,635	10,668,473	2,746,031	1,434,836	11,949,298
Total HOUSING		1,250,635	10,668,473	2,746,031	1,434,836	11,949,298
Budget Dept 60 -- PUBLIC WORKS						
Budget Divn 6010 -- ADMINSTRATIVE SERVICES						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	19,960,100	23,180,648	20,683,693	23,672,928	23,910,166

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
51005	OVERTIME PAY-PERMANENT	375,194	375,000	375,000	385,000	385,000
51010	REGULAR PAY-EXTRA HELP	243,832	275,000	150,000	275,000	250,000
51040	DIFFERENTIAL PAY	324,011	345,000	300,000	350,000	350,000
52010	OASDI-SOCIAL SECURITY	1,554,483	1,742,938	1,589,403	1,777,284	1,797,440
52015	PERS	4,051,599	5,496,830	4,747,535	6,064,198	6,119,667
53010	EMPLOYEE INSURANCE & BENEFITS	3,851,126	4,971,024	3,686,622	5,078,375	5,014,034
53015	UNEMPLOYMENT INSURANCE	25,043	37,230	37,230	33,094	33,094
54010	WORKERS COMPENSATION INSURANCE	1,421,756	1,368,962	1,368,962	1,445,015	1,445,015
55021	OTHER BENEFITS MISC	-	-	-	-	-
Total SALARIES AND EMPLOYEE BENEF		31,807,144	37,792,632	32,938,445	39,080,894	39,304,416
Character 60 -- SERVICES AND SUPPLIES						
61725	MAINT-OFFICE EQUIPMNT-SERVICES	7,139	5,000	5,000	5,000	5,000
62214	DUPLICATING SERVICES	436	-	-	-	-
62330	DPW SERVICES-GENERAL MONEY	2,024,847	8,878,222	5,896,145	2,079,419	4,764,495
62381	PROF & SPECIAL SERV-OTHER	500	-	-	-	-
62842	INVENTORY MATERIALS PURCHASED	56,379	100,000	100,000	100,000	250,000
62914	EDUCATION & TRAINING(REPT)	1,935	-	-	-	-
Total SERVICES AND SUPPLIES		2,091,236	8,983,222	6,001,145	2,184,419	5,019,495
Character 70 -- OTHER CHARGES						
74110	PRINCIPAL ON LONG-TERM DEBT	5,958	20,223	67,163	24,119	15,723
74230	PRINCIPAL ON LEASE PURCHASES	6,392	7,000	5,000	6,500	4,000
74240	PRINCIPAL-ISF/ENT OFFSET	(5,666)	(7,000)	(5,000)	(6,500)	(4,000)
74420	INTEREST ON LEASE PURCHASES	1,670	3,000	2,000	2,500	1,000
74425	INTEREST ON LONG-TERM DEBT	5,861	8,649	5,899	7,853	4,749
74910	DEPRECIATION AUTO	139,489	288,317	278,644	296,667	400,114
74920	DEPRECIATION EQUIPMENT	41,753	78,734	57,827	84,878	110,191
74940	DEPRECIATION STRUCT & IMP	(10,005)	120,349	100,334	127,981	101,466
75231	CONTRIB TO OTHER AGENCIES-OTH	15,000	16,500	15,000	10,543	17,500
75315	COUNTY OVERHEAD A87/CP	-	4,231	-	-	-
75320	DEPT OVERHEAD COSTS-1099	1,586,643	3,543,591	3,815,434	3,909,973	4,048,292
75321	DIV OVERHEAD COSTS-1099	6,158,131	4,174,726	5,453,674	4,346,324	5,882,599
Total OTHER CHARGES		7,945,226	8,258,320	9,795,975	8,810,838	10,581,634
Character 80 -- FIXED ASSETS						
86110	BUILDINGS AND IMPROVEMENTS	51,754	299,798	299,799	125,000	350,000
86111	STRUCT AND IMPRVMENTS-ISF OFFST	(81,510)	(150,000)	(150,000)	(125,000)	(350,000)
86204	EQUIPMENT	6,585	297,000	544,000	150,000	200,000
86209	MOBILE EQUIPMENT	1,064,582	972,319	1,675,064	315,000	850,000
86250	EQUIPMENT - ISF OFFSET	(1,071,166)	(1,269,319)	(2,219,064)	(465,000)	(1,050,000)
Total FIXED ASSETS		(29,755)	149,798	149,799	-	-
Character 98 -- APPROP FOR CONTINGENCIES						
98700	APPROP FOR CONTINGENCIES	-	865,513	-	-	928,692
Total APPROP FOR CONTINGENCIES		-	865,513	-	-	928,692
Total Expenditures		41,813,851	56,049,485	48,885,364	50,076,151	55,834,237
Revenues						
Character 01 -- TAXES						
40100	PROPERTY TAX-CURRENT SEC-GEN	526,830	517,466	315,345	527,466	527,466
40106	RESIDUAL DISTRIBUTION	98,314	1,200	12,876	1,200	1,200
40110	PROPERTY TAX-CURRENT UNSEC-GEN	10,688	9,735	10,975	9,735	8,900
40130	PROPERTY TAX-PRIOR UNSEC-GEN	926	15	924	15	26
40142	PENALTIES FOR DEL TAXES-SEE441	-	-	-	6	5
40143	REDMPTN PNLT -DELTXS-SEE 44143	-	-	-	7	6
40150	SUPP PROP TAX-CURRENT SEC	19,271	1,042	6,134	1,042	1,042
40151	SUPP PROP TAX-CURRENT UNSEC	858	16	89	16	16
40160	SUPP PROP TAX-PRIOR SEC	345	9	757	9	14
40161	SUPP PROP TAX-PRIOR UNSEC	214	5	299	5	7

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
40197	IN-LIEU TAXES OTHER	59	-	-	-	-
	Total TAXES	657,505	529,488	347,399	539,501	538,682
	Character 05 -- LICENSES, PERMITS AND FRANCHIS					
40262	ROAD PRIVILEGES & PERMITS	162,867	180,000	171,195	180,000	185,652
	Total LICENSES, PERMITS AND FRANCHIS	162,867	180,000	171,195	180,000	185,652
	Character 07 -- FINES, FORFEITURES & ASSMNTS					
40400	PARKING METER FINES	29,253	30,000	33,082	30,000	70,900
44142	PENALTIES FOR DELINQUENT TAXES	49	6	10	-	-
44143	REDMPTN PNLTIES FOR DELINQ TXS	78	7	76	-	-
	Total FINES, FORFEITURES & ASSMNTS	29,380	30,013	33,168	30,000	70,900
	Character 10 -- REV FROM USE OF MONEY & PROP					
40430	INTEREST	78,381	51,586	74,434	48,810	62,157
40440	RENTS & CONCESSIONS	57,334	58,487	58,487	58,827	59,167
	Total REV FROM USE OF MONEY & PROP	135,715	110,073	132,921	107,637	121,324
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40810	ST-NATURAL DISASTER ASSISTANCE	144,424	-	211,402	-	41,836
40830	ST-HOMEOWNERS' PROP TAX RELIEF	3,159	3,125	1,798	3,130	2,845
41093	FED-FEMA	181,405	-	880,892	-	152,130
41162	RDA PASS-THROUGHS	2,806	1,300	768	1,300	1,300
	Total INTERGOVERNMENTAL REVENUES	331,794	4,425	1,094,860	4,430	198,111
	Character 19 -- CHARGES FOR SERVICES					
41208	SUPP ROLL ASSESSMENT FEE	(70,826)	-	-	-	-
41350	SCCRDA SERVICES	5,000	1,000	-	1,000	-
41582	OTHER ROAD & STREET SERVICES	731,602	757,974	905,929	751,663	758,275
42024	DISTRICT SERVICE CHARGES	118,280	118,342	118,342	118,342	118,342
42047	OTHER CHARGES CURRENT SERVICES	144,352	150,000	150,000	150,000	1,500,000
42104	COUNTY GARAGE SERVICES	844,258	821,466	3,522,749	955,649	3,728,174
42108	JOB COST BILLINGS ONLY	42,327,979	48,619,884	39,103,333	46,986,459	46,122,551
	Total CHARGES FOR SERVICES	44,100,645	50,468,666	43,800,353	48,963,113	52,227,342
	Character 23 -- MISC. REVENUES					
42380	NSF CHECKS	(50)	(5,000)	(1,000)	(5,000)	(5,000)
42381	NSF CHECKS-RETURNED CHECK FEES	890	1,500	1,000	1,500	1,500
42384	OTHER REVENUE	422,412	6,000	142,656	6,000	6,000
	Total MISC. REVENUES	423,252	2,500	142,656	2,500	2,500
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	265,000	-	-	-	205,853
	Total OTHER FINANCING SOURCES	265,000	-	-	-	205,853
	Total Revenues	46,106,158	51,325,165	45,722,552	49,827,181	53,550,364
	Total ADMINSTRATIVE SERVICES	(4,292,307)	4,724,320	3,162,812	248,970	2,283,873
	Budget Divn 6020 -- TRANSPORTATION					
	Expenditures					
	Character 60 -- SERVICES AND SUPPLIES					
62330	DPW SERVICES-GENERAL MONEY	36,780,153	65,842,747	35,482,251	36,466,537	55,781,553
	Total SERVICES AND SUPPLIES	36,780,153	65,842,747	35,482,251	36,466,537	55,781,553
	Character 80 -- FIXED ASSETS					
86110	BUILDINGS AND IMPROVEMENTS	139,554	316,635	229,852	25,000	50,000
	Total FIXED ASSETS	139,554	316,635	229,852	25,000	50,000
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	-	-	-	-	225,000
	Total OTHER FINANCING USES	-	-	-	-	225,000
	Character 95 -- INTRAFUND TRANSFERS					
95225	INTRA-FUND TRF-OTHER	(308)	-	-	-	-
	Total INTRAFUND TRANSFERS	(308)	-	-	-	-
	Total Expenditures	36,919,399	66,159,382	35,712,103	36,491,537	56,056,553
	Revenues					

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Character 01 -- TAXES						
40100	PROPERTY TAX-CURRENT SEC-GEN	296,525	286,184	287,274	293,339	293,339
40106	RESIDUAL DISTRIBUTION	31,478	3,075	7,138	3,152	3,152
40110	PROPERTY TAX-CURRENT UNSEC-GEN	6,034	5,125	6,161	5,253	5,253
40130	PROPERTY TAX-PRIOR UNSEC-GEN	520	-	510	-	-
40150	SUPP PROP TAX-CURRENT SEC	9,535	3,517	2,723	3,605	3,605
40151	SUPP PROP TAX-CURRENT UNSEC	423	-	37	-	-
40160	SUPP PROP TAX-PRIOR SEC	170	-	374	-	-
40161	SUPP PROP TAX-PRIOR UNSEC	105	-	146	-	-
40186	MEAS D 1/2 CENT-SALES TAX	3,243,303	2,648,392	2,951,709	2,714,602	2,714,602
40197	IN-LIEU TAXES OTHER	113	-	-	-	-
Total TAXES		3,588,206	2,946,293	3,256,072	3,019,951	3,019,951
Character 07 -- FINES, FORFEITURES & ASSMNTS						
44142	PENALTIES FOR DELINQUENT TAXES	25	-	50	-	-
44143	REDMPTN PNLTIES FOR DELINQ TXS	38	-	38	-	-
Total FINES, FORFEITURES & ASSMNTS		63	-	88	-	-
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	(285,717)	(178,300)	(208,164)	(138,500)	(128,500)
40440	RENTS & CONCESSIONS	5,844	44,000	48,044	44,000	44,000
Total REV FROM USE OF MONEY & PROP		(279,873)	(134,300)	(160,120)	(94,500)	(84,500)
Character 15 -- INTERGOVERNMENTAL REVENUES						
40458	ST-HIGHWAY USER TAX-SEC 2103	884,749	2,259,354	2,197,210	2,260,000	2,346,107
40460	ST-HIGHWAY USER TAX-SEC 2104	2,642,639	2,684,020	2,636,641	2,680,000	2,768,167
40462	ST-HIGHWAY USER TAX-SEC 2106	624,480	640,526	626,494	640,000	657,269
40464	ST HWY TX-SEC 2105(A)/PROP 111	1,453,506	1,461,713	1,437,533	1,460,000	1,507,066
40465	ST HWY TX- SB1 2017	4,590,496	5,204,294	3,353,119	4,880,000	6,810,539
40761	ST-RSTPX RG SRF TRNSP PRG EXCH	2,110,983	1,263,809	295,080	-	4,343,548
40810	ST-NATURAL DISASTER ASSISTANCE	2,159,010	1,104,604	1,114,497	880,004	1,819,687
40830	ST-HOMEOWNERS' PROP TAX RELIEF	1,777	1,863	2,440	1,910	1,910
40852	ST-OTHR TAX RELIEF SUBVENTIONS	347	-	61	-	-
40866	ST-EXCHANGE FUNDS FAS/FAU	324,813	324,813	324,813	324,813	324,813
40873	ST-OFFC OF TRAFFIC SAFETY GRNT	-	-	-	-	-
40887	ST-TRAN CNGSTN IMPRVMT-PROP 42	298,735	-	-	-	-
40894	ST-OTHER	551,111	2,620,284	37,169	-	2,582,000
41044	FED-FAS/FAU EMERGENCY RELIEF	8,601,581	12,171,008	4,099,738	8,931,615	13,181,054
41050	FED-HAZARD ELIMINATION SAFETY	1,955,110	1,058,168	500,216	1,106,625	1,525,750
41093	FED-FEMA	3,770,642	5,450,498	2,546,761	2,392,200	3,964,800
41094	FED-HBRR	2,566,756	8,477,169	1,690,838	2,265,000	2,343,000
41096	FED-OTHER	39,995	-	-	-	-
41162	RDA PASS-THROUGHS	1,095	-	317	-	-
Total INTERGOVERNMENTAL REVENUES		32,577,825	44,722,123	20,862,927	27,822,167	44,175,710
Character 19 -- CHARGES FOR SERVICES						
41294	CORNER RECORD	290	560	560	560	560
41296	DEVELOPMENT REVIEW GROUP	-	3,000	3,000	3,000	3,000
41316	MONUMENTATION FEES	27,710	30,000	30,000	60,000	30,000
41320	PARCEL MAP CHECKING FEES	-	50,000	60,000	50,000	50,000
41322	PLAN CHECKING FEES	-	100,000	100,000	100,000	-
41346	RECORD OF SURVEY CHECKING	27,535	30,500	30,500	30,500	30,500
41349	ROAD PLANNING-RESIDENTIAL	61,500	80,000	90,000	80,000	80,000
41351	ROAD PLANNING - COMMERCIAL	14,529	30,000	43,000	30,000	30,000
41570	ENCROACHMENT FEES	395,558	315,000	315,000	315,000	315,000
41582	OTHER ROAD & STREET SERVICES	4,732,351	4,673,372	3,772,850	4,097,663	4,262,576
41584	STREET SIGN CONSTRUCTION	1,877	2,500	-	2,500	2,500
41614	DEVELOPMENT REVIEW GROUP	2,379	4,000	4,000	4,000	4,000
41847	OTHER WASTE HAULER PAYMENTS	913,326	1,650,000	1,453,725	1,400,000	1,400,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total CHARGES FOR SERVICES	6,177,055	6,968,932	5,902,635	6,173,223	6,208,136
	Character 23 -- MISC. REVENUES					
42332	SALES-OTHER-NON TAXABLE	2,396	10,000	10,000	10,000	10,000
42334	SALES-OTHER-TAXABLE	596	5,000	5,000	5,000	5,000
42375	INSURANCE PROCEEDS	1,146,382	1,396,251	883,630	120,000	120,000
42384	OTHER REVENUE	547,416	502,808	180,477	10,000	214,750
	Total MISC. REVENUES	1,696,790	1,914,059	1,079,107	145,000	349,750
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	660,160	6,718,730	7,116,072	-	-
	Total OTHER FINANCING SOURCES	660,160	6,718,730	7,116,072	-	-
	Total Revenues	44,420,226	63,135,837	38,056,781	37,065,841	53,669,047
	Total TRANSPORTATION	(7,500,827)	3,023,545	(2,344,678)	(574,304)	2,387,506
	Budget Divn 6030 -- SPECIAL SERVICES					
	Expenditures					
	Character 60 -- SERVICES AND SUPPLIES					
61725	MAINT-OFFICE EQUIPMNT-SERVICES	21	100	30	100	100
62330	DPW SERVICES-GENERAL MONEY	19,905,788	22,901,515	21,090,116	21,386,567	25,432,622
	Total SERVICES AND SUPPLIES	19,905,809	22,901,615	21,090,146	21,386,667	25,432,722
	Character 70 -- OTHER CHARGES					
74110	PRINCIPAL ON LONG-TERM DEBT	32,350	33,197	23,164	24,408	77,810
74225	PRINCIPAL ON COPS/NOTES	250,000	250,000	260,000	270,000	270,000
74230	PRINCIPAL ON LEASE PURCHASES	1,794	156,342	158,137	156,744	156,744
74240	PRINCIPAL-ISF/ENT OFFSET	(284,847)	(439,539)	(441,301)	(451,152)	(504,554)
74415	INTEREST ON COPS	233,425	234,600	234,178	224,000	224,000
74420	INTEREST ON LEASE PURCHASES	22,137	44,917	89,917	44,495	44,495
74425	INTEREST ON LONG-TERM DEBT	4,501	3,002	2,230	2,129	2,507
74910	DEPRECIATION AUTO	195,327	82,729	195,327	82,729	82,729
74920	DEPRECIATION EQUIPMENT	81,352	267,201	76,121	263,925	263,925
74930	DEPRECIATION PUMPS	310,471	-	-	-	-
74935	DEPRECIATION STORAGE TANKS	335,362	-	-	-	-
74940	DEPRECIATION STRUCT & IMP	1,148,159	1,904,524	1,867,010	2,052,271	1,870,674
75231	CONTRIB TO OTHER AGENCIES-OTH	-	-	-	89,000	-
75400	LOSS ON DISP OF FIXED ASSETS	238,301	-	-	-	-
	Total OTHER CHARGES	2,568,332	2,536,973	2,464,783	2,758,549	2,488,330
	Character 80 -- FIXED ASSETS					
86110	BUILDINGS AND IMPROVEMENTS	5,124,935	19,272,088	6,661,127	3,183,334	17,665,155
86111	STRUCT AND IMPRVMNTS-ISF OFFST	(3,759,512)	(13,386,480)	(2,703,809)	(754,096)	(12,582,271)
86204	EQUIPMENT	2,369,656	2,316,771	231,080	150,000	961,325
86209	MOBILE EQUIPMENT	171,998	283,964	549,303	125,000	175,000
86250	EQUIPMENT - ISF OFFSET	(2,546,031)	(1,733,181)	(549,303)	(275,000)	(852,872)
	Total FIXED ASSETS	1,361,046	6,753,162	4,188,398	2,429,238	5,366,337
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	638,808	9,950,032	140,807	263,526	9,504,594
90003	OP/TR OUT-TO 131215 CERTS	800,000	800,000	800,000	800,000	800,000
	Total OTHER FINANCING USES	1,438,808	10,750,032	940,807	1,063,526	10,304,594
	Character 98 -- APPROP FOR CONTINGENCIES					
98700	APPROP FOR CONTINGENCIES	-	773,470	-	647,603	250,551
	Total APPROP FOR CONTINGENCIES	-	773,470	-	647,603	250,551
	Total Expenditures	25,273,995	43,715,252	28,684,134	28,285,583	43,842,534
	Revenues					
	Character 01 -- TAXES					
40100	PROPERTY TAX-CURRENT SEC-GEN	2,593,252	2,652,736	2,734,723	2,710,408	2,762,736
40106	RESIDUAL DISTRIBUTION	90,685	-	60,090	-	-
40110	PROPERTY TAX-CURRENT UNSEC-GEN	52,594	47,769	53,791	47,769	52,149
40130	PROPERTY TAX-PRIOR UNSEC-GEN	4,536	42	4,876	42	64

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
40142	PENALTIES FOR DEL TAXES-SEE441	-	-	-	4	-
40143	REDMPTN PNLT -DELTXS-SEE 44143	-	-	-	6	-
40150	SUPP PROP TAX-CURRENT SEC	63,204	13,643	25,189	13,643	9,750
40151	SUPP PROP TAX-CURRENT UNSEC	2,799	908	364	908	150
40160	SUPP PROP TAX-PRIOR SEC	1,123	25	2,524	25	15
40161	SUPP PROP TAX-PRIOR UNSEC	695	14	1,001	14	10
40197	IN-LIEU TAXES OTHER	1,888	-	-	-	-
Total TAXES		2,810,776	2,715,137	2,882,558	2,772,819	2,824,874
Character 05 -- LICENSES, PERMITS AND FRANCHIS						
40330	OTHER LICENSES & PERMITS	9,360	14,030	15,225	16,740	17,014
Total LICENSES, PERMITS AND FRANCHIS		9,360	14,030	15,225	16,740	17,014
Character 07 -- FINES, FORFEITURES & ASSMNTS						
44142	PENALTIES FOR DELINQUENT TAXES	163	4	330	-	-
44143	REDMPTN PNLTIES FOR DELINQ TXS	254	6	256	-	-
Total FINES, FORFEITURES & ASSMNTS		417	10	586	-	-
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	406,687	223,239	380,319	230,537	360,325
40440	RENTS & CONCESSIONS	5	-	10	-	-
Total REV FROM USE OF MONEY & PROP		406,692	223,239	380,329	230,537	360,325
Character 15 -- INTERGOVERNMENTAL REVENUES						
40810	ST-NATURAL DISASTER ASSISTANCE	62,181	82,940	5,183	49,935	123,822
40830	ST-HOMEOWNERS' PROP TAX RELIEF	15,410	16,051	16,038	16,051	15,991
40852	ST-OTHR TAX RELIEF SUBVENTIONS	428	-	75	-	-
40893	ST-WATER RESOURCES CNTL BD	655,099	-	1,561,220	-	-
40894	ST-OTHER	320,719	839,267	96,000	1,115,000	1,275,774
40898	ST-PROP 1E DISSTR PREP/FLD PRT	5,000	501,369	82,456	501,369	792,260
40900	ST-PROP 84 -2006 ACT/PRC 75000	(6,210)	-	304,248	-	-
41093	FED-FEMA	261,939	331,760	336,096	199,737	122,632
41095	FED-MISC GRANTS	-	4,492,628	-	-	4,492,628
41150	CONTR FR OTHER GOVT AGENCIES	303,987	262,500	650,400	200,000	240,000
41162	RDA PASS-THROUGHS	30,653	-	11,015	-	-
Total INTERGOVERNMENTAL REVENUES		1,649,206	6,526,515	3,062,731	2,082,092	7,063,107
Character 19 -- CHARGES FOR SERVICES						
41304	INSPECTION CHARGES	-	100,000	260,500	100,000	200,000
41567	OTHER CERTIFIED COPIES-CLERK	-	-	1,640	-	-
41576	PERMIT PROCESSING FEES	288,255	340,000	373,000	351,000	387,000
41841	ASSMNT DST BUY-IN CNNCT FEES	2,947	-	-	-	-
41842	CONNECTION FEES	64,779	5,000	1,400	5,000	5,000
41846	REFUSE DISPOSAL FEES	9,073,675	8,250,000	10,000,000	8,275,000	10,250,000
41847	OTHER WASTE HAULER PAYMENTS	2,399,276	3,255,000	3,000,000	3,300,000	3,345,000
41866	SEWER SERVICE CHARGE	2,153,174	2,267,693	2,267,693	2,386,796	2,410,730
42024	DISTRICT SERVICE CHARGES	3,292,306	3,293,585	3,293,585	3,298,022	3,296,050
42026	DRAINAGE CHARGES	2,427,698	2,444,508	2,473,788	2,468,226	2,478,071
42047	OTHER CHARGES CURRENT SERVICES	86,655	80,000	77,000	80,000	80,000
42068	WATER SERVICES	241,610	235,142	235,142	242,196	246,271
42108	JOB COST BILLINGS ONLY	137	-	-	-	-
Total CHARGES FOR SERVICES		20,030,512	20,270,928	21,983,748	20,506,240	22,698,122
Character 23 -- MISC. REVENUES						
42376	PRIN/OTHER LOAN REPAYMENTS	4,992	-	-	-	-
42380	NSF CHECKS	22	-	-	-	-
42384	OTHER REVENUE	1,607,384	351,230	450,092	200,000	217,450
Total MISC. REVENUES		1,612,398	351,230	450,092	200,000	217,450
Character 25 -- OTHER FINANCING SOURCES						
42451	GAIN ON SALE OF FIXED ASSET	47,000	-	-	-	-
42462	OPERATING TRANSFER IN	272,755	9,813,877	130,000	184,014	9,541,328

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
42506	LOAN PROCEEDS	-	4,497,000	125,000	-	4,372,000
42507	LOAN PROCEEDS OFFSET-ISF/ENT F	-	(4,497,000)	(125,000)	-	(4,372,000)
	Total OTHER FINANCING SOURCES	319,755	9,813,877	130,000	184,014	9,541,328
	Total Revenues	26,839,116	39,914,966	28,905,269	25,992,442	42,722,220
	Total SPECIAL SERVICES	(1,565,121)	3,800,286	(221,135)	2,293,141	1,120,314
Budget Divn 6050 -- FORMER RDA						
Revenues						
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	223	-	-	-	-
	Total REV FROM USE OF MONEY & PROP	223	-	-	-	-
	Total Revenues	223	-	-	-	-
	Total FORMER RDA	(223)	-	-	-	-
	Total PUBLIC WORKS	(13,358,478)	11,548,151	596,999	1,967,807	5,791,693
Budget Dept 61 -- REDEVELOPMENT SUCCESSOR AGENC						
Budget Divn 6110 -- REDEVELOPMENT SUCCESSOR AGENCY						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
62325	DATA PROCESSING SERVICES	2,975	-	-	-	-
62330	DPW SERVICES-GENERAL MONEY	15,349	60,000	60,000	40,000	45,000
62345	FISCAL AGENTS FEES	16,132	34,950	34,950	32,450	32,450
62360	LEGAL SERVICES	875	1,500	1,500	1,500	1,500
62381	PROF & SPECIAL SERV-OTHER	347,768	628,820	628,820	606,897	591,302
62610	RENTS/LEASES-STRUC IMP & GRNDS	1,278	1,500	1,500	1,500	1,500
62870	PROJECT IMPROVEMENT COSTS	-	491	491	-	9,750
	Total SERVICES AND SUPPLIES	384,377	727,261	727,261	682,347	681,502
Character 70 -- OTHER CHARGES						
74226	PRINCIPAL ON BONDS	7,255,000	7,600,000	7,600,000	7,890,000	7,890,000
74310	INTEREST ON BONDS	8,710,951	8,439,364	8,437,367	8,138,672	8,138,672
75315	COUNTY OVERHEAD A87/CP	(8,316)	10,600	10,600	10,000	6,658
	Total OTHER CHARGES	15,957,635	16,049,964	16,047,967	16,038,672	16,035,330
	Total Expenditures	16,342,012	16,777,225	16,775,228	16,721,019	16,716,832
Revenues						
Character 01 -- TAXES						
40100	PROPERTY TAX-CURRENT SEC-GEN	17,287,620	16,897,389	16,331,241	17,044,924	16,734,218
	Total TAXES	17,287,620	16,897,389	16,331,241	17,044,924	16,734,218
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	234,913	117,868	230,911	117,156	114,750
40440	RENTS & CONCESSIONS	57,889	68,000	47,220	31,020	20,610
	Total REV FROM USE OF MONEY & PROP	292,802	185,868	278,131	148,176	135,360
Character 23 -- MISC. REVENUES						
42384	OTHER REVENUE	1,726	-	72	-	-
	Total MISC. REVENUES	1,726	-	72	-	-
	Total Revenues	17,582,148	17,083,257	16,609,444	17,193,100	16,869,578
	Total REDEVELOPMENT SUCCESSOR AGENC	(1,240,136)	(306,032)	165,784	(472,081)	(152,746)
	Total REDEVELOPMENT SUCCESSOR AGENC	(1,240,136)	(306,032)	165,784	(472,081)	(152,746)
	Total LAND USE AND COMMUNITY SERVICE	(3,897,428)	31,625,903	14,345,603	11,644,679	28,134,987
	Total OTHER FINANCING SOURCES	-	-	-	-	-
	Total Revenues	294,528	185,868	278,203	148,176	135,360
	Total REDEVELOPMENT SUCCESSOR AGENC	16,047,484	16,591,357	16,497,025	16,572,843	16,581,472
	Total REDEVELOPMENT SUCCESSOR AGENC	16,047,484	16,591,357	16,497,025	16,572,843	16,581,472
	Total LAND USE AND COMMUNITY SERVICE	15,390,053	7,169,456	38,227,133	37,577,214	3,518,719
Budget Category 94 -- PUBLIC SAFETY AND JUSTICE						
Budget Dept 13 -- CUSTODIAL FUNDS						
Budget Divn 1382 -- ANIMAL CONTROL SERVICES						
Expenditures						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Character 70 -- OTHER CHARGES						
75231	CONTRIB TO OTHER AGENCIES-OTH	1,568,125	1,684,432	1,684,432	1,568,125	1,684,432
	Total OTHER CHARGES	1,568,125	1,684,432	1,684,432	1,568,125	1,684,432
	Total Expenditures	1,568,125	1,684,432	1,684,432	1,568,125	1,684,432
	Total ANIMAL CONTROL SERVICES	1,568,125	1,684,432	1,684,432	1,568,125	1,684,432
	Total CUSTODIAL FUNDS	1,568,125	1,684,432	1,684,432	1,568,125	1,684,432
Budget Dept 27 -- DISTRICT ATTORNEY/PUBLIC ADMIN						
Budget Divn 2712 -- CONSUMER PROTECTION						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	933,972	1,047,337	961,072	1,096,700	1,084,453
51005	OVERTIME PAY-PERMANENT	3,349	-	19	-	-
51010	REGULAR PAY-EXTRA HELP	27,866	84,010	32,453	84,010	55,436
51040	DIFFERENTIAL PAY	4,623	10,331	2,253	10,871	10,357
52010	OASDI-SOCIAL SECURITY	54,328	67,623	59,380	70,067	67,598
52015	PERS	191,558	242,119	215,611	276,187	275,811
53010	EMPLOYEE INSURANCE & BENEFITS	190,314	201,213	193,100	204,312	206,384
	Total SALARIES AND EMPLOYEE BENEF	1,406,010	1,652,633	1,463,888	1,742,147	1,700,039
Character 60 -- SERVICES AND SUPPLIES						
61115	POLICE SAFETY EQUIP-REPLACE	446	1,000	1,000	1,000	1,500
61215	RADIO	-	3,127	3,127	3,127	3,127
61220	TELECOM SERVICES	7,803	9,600	11,327	9,600	11,327
61610	JURY AND WITNESS EXP-TYPE 3	138	1,000	1,000	1,000	1,000
62020	MEMBERSHIPS	2,542	3,000	3,000	3,000	3,000
62214	DUPLICATING SERVICES	1,161	1,000	1,000	1,000	1,000
62219	PC SOFTWARE PURCHASES	2,122	2,016	2,016	2,016	6,512
62221	POSTAGE	20	150	150	150	150
62223	SUPPLIES	24,683	5,400	15,000	5,400	5,400
62226	INVENTORABLE ITEMS <5000	436	-	5,000	-	-
62325	DATA PROCESSING SERVICES	1,145	-	10,000	-	-
62381	PROF & SPECIAL SERV-OTHER	9,386	5,000	40,000	5,000	40,623
62610	RENTS/LEASES-STRUC IMP & GRNDS	1,812	43,921	43,921	45,019	45,019
62890	SUBSCRIPTIONS BOOKS & ED MATER	1,988	400	400	400	400
62892	TRAINING AMMUNITION	-	667	972	667	406
62910	AIR FARE	4,382	5,000	3,000	5,000	3,000
62912	AUTO RENTALS	-	300	500	300	300
62922	LODGING	1,798	5,000	4,000	5,000	4,000
62924	MEALS	2,128	4,000	2,000	4,000	2,000
62926	MILEAGE	2,324	4,000	2,000	4,000	2,000
62928	TRAVEL-OTHER(NON-REPT)	1,273	1,000	1,000	1,000	1,000
62930	REGISTRATIONS (NON REPT)	2,054	3,000	3,000	3,000	3,000
62935	SERVICE CENTER CHARGES	1,572	1,382	1,382	9,000	9,000
62936	SERVICE CENTER REPLCMT INCRMNT	9,883	-	-	9,883	9,883
62937	SERVICE CENTER DEPREC CHG	20,589	20,589	20,589	20,589	20,589
62938	SERV CTR POOL VEH CHARGES	1,161	-	-	-	-
	Total SERVICES AND SUPPLIES	100,846	120,552	175,384	139,151	174,236
	Total Expenditures	1,506,856	1,773,185	1,639,272	1,881,298	1,874,275
Revenues						
Character 19 -- CHARGES FOR SERVICES						
41524	CONSUMER FRAUD PENALTY	1,443,791	1,698,185	1,556,602	1,806,298	1,790,683
42054	REAL ESTATE FRAUD FEE	65,402	75,000	83,592	75,000	83,592
	Total CHARGES FOR SERVICES	1,509,193	1,773,185	1,640,194	1,881,298	1,874,275
	Total Revenues	1,509,193	1,773,185	1,640,194	1,881,298	1,874,275
	Total CONSUMER PROTECTION	(2,337)	-	(922)	-	-
Budget Divn 2714 -- VICTIM-WITNESS ASSISTANCE						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	553,393	723,893	655,913	752,684	745,538
51005	OVERTIME PAY-PERMANENT	-	-	17	-	-
51010	REGULAR PAY-EXTRA HELP	21,030	-	7,035	-	-
51040	DIFFERENTIAL PAY	13,033	14,040	17,755	14,040	19,013
52010	OASDI-SOCIAL SECURITY	44,319	56,452	51,161	58,654	58,489
52015	PERS	112,070	175,547	157,017	197,671	197,105
53010	EMPLOYEE INSURANCE & BENEFITS	121,779	156,243	168,593	160,400	201,906
53015	UNEMPLOYMENT INSURANCE	90	113	113	101	101
Total SALARIES AND EMPLOYEE BENEF		865,714	1,126,288	1,057,604	1,183,550	1,222,152
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	16,533	17,000	17,000	17,000	17,000
61725	MAINT-OFFICE EQUIPMNT-SERVICES	180	200	200	200	200
62020	MEMBERSHIPS	100	200	200	200	200
62214	DUPLICATING SERVICES	(183)	800	4,000	800	1,000
62219	PC SOFTWARE PURCHASES	2,122	2,464	2,464	2,464	4,683
62221	POSTAGE	1,783	1,700	1,700	1,700	1,700
62223	SUPPLIES	6,449	65,000	65,000	65,000	6,000
62226	INVENTORIALBLE ITEMS <5000	3,974	-	-	-	-
62381	PROF & SPECIAL SERV-OTHER	10,496	-	2,000	-	-
62610	RENTS/LEASES-STRUC IMP & GRNDS	6,000	6,000	6,000	4,500	4,500
62865	PHOTO SUPPLIES	135	-	-	-	-
62910	AIR FARE	361	1,000	1,000	1,000	1,000
62922	LODGING	9,842	2,000	10,000	2,000	3,000
62924	MEALS	3,822	500	4,000	500	2,000
62926	MILEAGE	735	1,500	342	1,500	500
62928	TRAVEL-OTHER(NON-REPT)	695	500	800	500	800
62930	REGISTRATIONS (NON REPT)	5,304	1,000	4,000	1,000	2,000
62935	SERVICE CENTER CHARGES	1,337	1,177	1,177	1,000	1,000
Total SERVICES AND SUPPLIES		69,685	101,041	119,883	99,364	45,583
Character 70 -- OTHER CHARGES						
74090	VICTIM COMPENSATION EXPENSE	76,328	80,000	80,000	80,000	80,000
75316	COUNTY OVERHEAD GRANTS	10,608	2,000	40,000	2,000	5,000
Total OTHER CHARGES		86,936	82,000	120,000	82,000	85,000
Total Expenditures		1,022,335	1,309,329	1,297,487	1,364,914	1,352,735
Revenues						
Character 15 -- INTERGOVERNMENTAL REVENUES						
40889	ST-VICTIM COMPENSATION PROG	76,328	80,000	80,000	80,000	80,000
41136	FED-DA VICTIMS SERVICES	956,129	1,204,036	1,184,382	1,204,036	1,142,961
Total INTERGOVERNMENTAL REVENUES		1,032,457	1,284,036	1,264,382	1,284,036	1,222,961
Character 23 -- MISC. REVENUES						
42384	OTHER REVENUE	12	-	-	-	-
Total MISC. REVENUES		12	-	-	-	-
Total Revenues		1,032,469	1,284,036	1,264,382	1,284,036	1,222,961
Total VICTIM-WITNESS ASSISTANCE		(10,134)	25,293	33,105	80,878	129,774
Budget Divn 2720 -- CRIMINAL PROSECUTIONS						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	9,316,930	10,317,951	10,225,381	10,745,449	10,591,571
51005	OVERTIME PAY-PERMANENT	144,452	120,647	120,647	123,964	123,964
51010	REGULAR PAY-EXTRA HELP	328,114	151,305	275,867	155,493	328,233
51040	DIFFERENTIAL PAY	261,627	328,586	296,575	334,243	357,964
52010	OASDI-SOCIAL SECURITY	534,212	600,025	575,210	624,174	621,092
52015	PERS	1,964,219	2,574,849	2,591,334	2,910,808	2,938,325

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
53010	EMPLOYEE INSURANCE & BENEFITS	1,317,167	1,372,427	1,430,413	1,400,359	1,452,520
53015	UNEMPLOYMENT INSURANCE	4,428	6,400	6,400	5,689	5,689
54010	WORKERS COMPENSATION INSURANCE	156,509	185,584	185,584	195,895	195,895
55021	OTHER BENEFITS MISC	16,102	42,470	24,000	43,638	30,000
Total SALARIES AND EMPLOYEE BENEF		14,043,760	15,700,244	15,731,411	16,539,712	16,645,253
Character 60 -- SERVICES AND SUPPLIES						
61115	POLICE SAFETY EQUIP-REPLACE	24,052	14,000	13,067	14,000	3,000
61215	RADIO	36,152	43,776	43,776	43,776	43,776
61220	TELECOM SERVICES	123,968	130,508	120,861	130,508	130,508
61610	JURY AND WITNESS EXP-TYPE 3	35,171	30,000	20,000	30,000	25,000
61717	MAINT-DATA PROCESS EQMT-SERV	96,993	102,813	99,322	108,982	109,254
61725	MAINT-OFFICE EQUIPMNT-SERVICES	24,076	26,800	26,800	26,800	26,800
62020	MEMBERSHIPS	28,769	30,000	30,000	30,000	30,000
62214	DUPLICATING SERVICES	(2,538)	7,000	5,820	7,000	6,000
62219	PC SOFTWARE PURCHASES	85,217	39,419	47,000	32,574	36,169
62221	POSTAGE	13,800	11,000	11,000	11,000	11,000
62223	SUPPLIES	61,628	152,968	187,200	97,000	82,860
62226	INVENTORIALBLE ITEMS <5000	154,066	10,000	10,000	-	14,500
62301	ACCOUNTING AND AUDITING FEES	5,235	5,140	10,000	5,140	5,140
62325	DATA PROCESSING SERVICES	352,818	371,498	371,498	317,320	317,320
62326	DATA PROCESSING PRINTING	-	2,100	2,100	2,100	2,100
62330	DPW SERVICES-GENERAL MONEY	807	-	-	-	-
62381	PROF & SPECIAL SERV-OTHER	457,954	405,964	450,000	402,866	464,556
62420	LEGAL NOTICES	227	700	700	700	700
62500	EQUIPMENT LEASE & RENT	19,617	20,000	20,622	20,000	21,000
62610	RENTS/LEASES-STRUC IMP & GRNDS	147,266	148,228	198,228	151,948	151,948
62821	DISTRICT ATTORNEY SPECIAL	13,442	15,000	15,000	15,000	15,000
62865	PHOTO SUPPLIES	447	500	-	500	-
62890	SUBSCRIPTIONS BOOKS & ED MATER	19,449	13,000	8,480	13,000	15,000
62892	TRAINING AMMUNITION	9,398	9,333	13,612	9,333	11,294
62910	AIR FARE	11,778	8,000	9,000	8,000	9,000
62912	AUTO RENTALS	551	1,000	158	1,000	500
62922	LODGING	27,732	25,000	21,464	25,000	25,000
62924	MEALS	12,755	12,000	12,000	12,000	12,000
62926	MILEAGE	3,346	3,000	3,766	3,000	3,000
62928	TRAVEL-OTHER(NON-REPT)	3,238	2,500	1,684	2,500	2,500
62930	REGISTRATIONS (NON REPT)	16,937	23,000	23,000	23,000	23,000
62935	SERVICE CENTER CHARGES	82,041	91,993	101,114	82,000	82,000
62936	SERVICE CENTER REPLCMT INCRMNT	31,276	51,275	51,275	31,276	31,276
62937	SERVICE CENTER DEPREC CHG	65,159	92,784	92,784	65,159	65,159
62938	SERV CTR POOL VEH CHARGES	1,026	1,000	1,382	1,000	1,200
63070	UTILITIES	6,043	6,150	6,588	6,150	7,000
Total SERVICES AND SUPPLIES		1,969,896	1,907,449	2,029,301	1,729,632	1,784,560
Character 70 -- OTHER CHARGES						
74091	SPECIAL WITNESS EXPENSE	98,755	210,000	210,000	210,000	210,000
75233	CONTRIB TO TRUST/AGENCY FUND	78,897	122,185	78,897	128,567	78,897
75316	COUNTY OVERHEAD GRANTS	8,482	5,000	5,000	5,000	5,000
Total OTHER CHARGES		186,134	337,185	293,897	343,567	293,897
Character 95 -- INTRAFUND TRANSFERS						
95220	INTRA-FUND TRF-MANAGEMNT SERVS	(198,666)	(293,807)	(293,807)	(305,898)	(378,926)
95225	INTRA-FUND TRF-OTHER	(213,983)	(255,372)	(254,508)	(270,603)	(269,199)
95235	INTRA-FUND TRF-WLF FRAUD REIMB	(13,850)	(13,000)	(9,670)	(13,000)	(10,000)
Total INTRAFUND TRANSFERS		(426,499)	(562,179)	(557,985)	(589,501)	(658,125)
Total Expenditures		15,773,291	17,382,699	17,496,624	18,023,410	18,065,585
Revenues						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40414	DRUG FORFEITURE PROCEEDS	38,078	36,411	43,761	30,000	30,000
	Total FINES, FORFEITURES & ASSMNTS	38,078	36,411	43,761	30,000	30,000
Character 15 -- INTERGOVERNMENTAL REVENUES						
40495	ST AID-PROP 172 FR FD72406	2,744,570	2,753,702	2,753,702	2,696,067	2,753,702
40786	ST-STATE SUBVENTION GRANT	209,247	200,000	200,000	200,000	200,000
40845	ST-AUTO INSURANCE FRAUD	39,662	50,000	27,448	50,000	50,000
40872	ST-MANDATED COST REIMBURSEMENT	125,737	50,000	39,594	50,000	89,015
40883	ST-SPP LW ENFRC SV SLESA/SLESF	117,410	163,379	157,856	116,379	119,156
40891	ST-WORKERS COMP INSUR FRAUD	157,042	50,000	171,790	50,000	160,000
40894	ST-OTHER	92,216	210,000	210,000	210,000	210,000
40901	ST-AB109 PROGRAM	101,032	111,000	113,190	111,000	111,000
41150	CONTR FR OTHER GOVT AGENCIES	159,970	252,032	213,191	265,195	159,970
	Total INTERGOVERNMENTAL REVENUES	3,746,886	3,840,113	3,886,771	3,748,641	3,852,843
Character 19 -- CHARGES FOR SERVICES						
41500	ESTATE FEES	22,030	35,000	35,000	35,000	35,000
42020	COPY CHARGES	8,120	5,000	8,554	5,000	8,000
42067	VEHICLE REG FEES - VC9250-14	182,975	180,487	209,506	180,487	214,356
	Total CHARGES FOR SERVICES	213,125	220,487	253,060	220,487	257,356
Character 23 -- MISC. REVENUES						
42372	CONTRIBUTIONS AND DONATIONS	(407)	-	-	-	-
42384	OTHER REVENUE	1,635	-	2,398	-	-
	Total MISC. REVENUES	1,228	-	2,398	-	-
	Total Revenues	3,999,317	4,097,011	4,185,990	3,999,128	4,140,199
	Total CRIMINAL PROSECUTIONS	11,773,974	13,285,688	13,310,634	14,024,282	13,925,386
	Total DISTRICT ATTORNEY/PUBLIC ADMIN	11,761,503	13,310,981	13,342,817	14,105,160	14,055,160
Budget Dept 30 -- EMERGENCY SERVICES						
Budget Divn 3020 -- EMERGENCY SERVICES						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	185,873	197,708	196,360	204,497	204,392
52010	OASDI-SOCIAL SECURITY	13,960	15,124	14,819	15,644	15,636
52015	PERS	38,103	46,092	46,057	51,672	51,645
53010	EMPLOYEE INSURANCE & BENEFITS	17,975	19,123	21,049	19,802	19,168
54010	WORKERS COMPENSATION INSURANCE	1,569	2,176	3,113	2,297	2,297
	Total SALARIES AND EMPLOYEE BENEF	257,480	280,223	281,398	293,912	293,138
Character 60 -- SERVICES AND SUPPLIES						
61215	RADIO	12,202	16,643	16,643	16,643	16,643
61220	TELECOM SERVICES	25,636	26,000	23,200	26,000	24,000
61221	TELEPHONE-NON TELECOM 1099	5,209	5,292	5,292	5,292	4,752
61725	MAINT-OFFICE EQUIPMNT-SERVICES	291	400	400	400	300
62020	MEMBERSHIPS	130	350	350	350	150
62214	DUPLICATING SERVICES	(46)	-	-	-	-
62219	PC SOFTWARE PURCHASES	6,222	9,374	9,374	9,374	6,487
62221	POSTAGE	176	150	150	150	150
62223	SUPPLIES	1,501	1,000	3,000	1,000	1,500
62226	INVENTORIALBLE ITEMS <5000	56,253	9,270	13,923	9,270	9,270
62227	SOFTWARE LICENSE SERVICES	-	-	82	-	410
62301	ACCOUNTING AND AUDITING FEES	40	-	-	-	-
62321	CUSTODIAL SERVICES	-	11,352	11,352	11,352	5,000
62325	DATA PROCESSING SERVICES	91,500	91,728	91,728	65,856	65,856
62365	MANAGEMENT SERVICES	84,814	102,396	102,396	102,396	109,925
62381	PROF & SPECIAL SERV-OTHER	28,000	48,000	48,000	8,000	8,000
62610	RENTS/LEASES-STRUC IMP & GRNDS	180	-	120	-	240
62856	SPECIAL MISC EXPENSE-SERVICES	31,345	23,000	29,365	23,000	29,305

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62857	SPECIAL MISC EXPENSE-SUPPLIES	3,630	-	537	-	-
62910	AIR FARE	122	-	-	-	-
62914	EDUCATION & TRAINING(REPT)	-	-	724	-	-
62920	GAS, OIL, FUEL	15	-	-	-	-
62922	LODGING	1,260	600	800	600	600
62924	MEALS	303	250	612	250	250
62926	MILEAGE	61	75	75	75	75
62928	TRAVEL-OTHER(NON-REPT)	254	250	250	250	250
62930	REGISTRATIONS (NON REPT)	649	700	700	700	700
62935	SERVICE CENTER CHARGES	(220)	660	660	350	660
62938	SERV CTR POOL VEH CHARGES	959	500	1,000	500	500
	Total SERVICES AND SUPPLIES	350,486	347,990	360,733	281,808	285,023
	Total Expenditures	607,966	628,213	642,131	575,720	578,161
	Revenues					
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40752	ST-CIVIL DEFENSE ADMIN	180,870	180,870	180,870	180,870	180,870
41150	CONTR FR OTHER GOVT AGENCIES	-	-	-	-	-
	Total INTERGOVERNMENTAL REVENUES	180,870	180,870	180,870	180,870	180,870
	Character 19 -- CHARGES FOR SERVICES					
42042	MANAGEMENT SERVICES	22,770	22,770	22,770	22,770	22,770
42047	OTHER CHARGES CURRENT SERVICES	17,406	23,569	23,569	23,569	41,475
	Total CHARGES FOR SERVICES	40,176	46,339	46,339	46,339	64,245
	Total Revenues	221,046	227,209	227,209	227,209	245,115
	Total EMERGENCY SERVICES	386,920	401,004	414,922	348,511	333,046
	Total EMERGENCY SERVICES	386,920	401,004	414,922	348,511	333,046
	Budget Dept 31 -- EMERG SERV-911 2018					
	Budget Divn 3110 -- 911 CENTER 2018					
	Expenditures					
	Character 60 -- SERVICES AND SUPPLIES					
62328	911 DISPATCH SERVICES	1,379,330	1,774,662	1,641,461	1,306,859	1,760,850
62856	SPECIAL MISC EXPENSE-SERVICES	-	100,760	-	100,760	-
	Total SERVICES AND SUPPLIES	1,379,330	1,875,422	1,641,461	1,407,619	1,760,850
	Character 70 -- OTHER CHARGES					
75226	CONTRB TO OTHERS DEBT SERVICE	258,800	287,600	490,579	258,824	420,374
	Total OTHER CHARGES	258,800	287,600	490,579	258,824	420,374
	Total Expenditures	1,638,130	2,163,022	2,132,040	1,666,443	2,181,224
	Revenues					
	Character 19 -- CHARGES FOR SERVICES					
42047	OTHER CHARGES CURRENT SERVICES	800,000	685,000	685,000	685,000	800,000
	Total CHARGES FOR SERVICES	800,000	685,000	685,000	685,000	800,000
	Total Revenues	800,000	685,000	685,000	685,000	800,000
	Total 911 CENTER 2018	838,130	1,478,022	1,447,040	981,443	1,381,224
	Total EMERG SERV-911 2018	838,130	1,478,022	1,447,040	981,443	1,381,224
	Budget Dept 34 -- COUNTY FIRE PROTECTION					
	Budget Divn 3410 -- COUNTY FIRE DEPARTMENT					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	-	-	-	-	-
51010	REGULAR PAY-EXTRA HELP	73,834	102,500	73,099	102,500	102,500
52010	OASDI-SOCIAL SECURITY	-	-	-	-	-
52015	PERS	-	-	-	-	-
53010	EMPLOYEE INSURANCE & BENEFITS	-	-	-	-	-
54010	WORKERS COMPENSATION INSURANCE	25,282	27,970	25,125	29,046	70,306
	Total SALARIES AND EMPLOYEE BENEF	99,116	130,470	98,224	131,546	172,806
	Character 60 -- SERVICES AND SUPPLIES					

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
61110	CLOTHING & PERSONAL SUPPLIES	101,660	92,200	97,200	92,200	101,750
61215	RADIO	28,920	9,733	9,500	9,500	9,500
61220	TELECOM SERVICES	17	20	-	20	-
61221	TELEPHONE-NON TELECOM 1099	7,645	11,895	9,042	11,895	46,000
61425	OTHER HOUSEHOLD EXP-SERVICES	300	-	1,151	-	5,000
61535	OTHER INSURANCE	54,682	55,123	49,142	55,123	55,123
61720	MAINT-MOBILE EQUIPMENT-SERV	158,109	294,484	112,500	110,000	175,000
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	81,856	70,600	69,500	69,800	97,410
61920	MEDICAL, DENTAL & LAB SUPPLIES	35,221	76,000	71,881	56,000	64,000
62020	MEMBERSHIPS	286	2,825	2,635	2,825	2,825
62214	DUPLICATING SERVICES	71	200	200	200	200
62219	PC SOFTWARE PURCHASES	1,021	8,700	3,228	8,700	28,228
62221	POSTAGE	-	50	430	50	50
62222	SUBSCRIPTIONS/PERIODICALS	-	-	24	-	50
62223	SUPPLIES	11,759	6,000	6,000	6,000	8,000
62226	INVENTORABLE ITEMS <5000	25,222	659,485	658,111	58,000	215,826
62301	ACCOUNTING AND AUDITING FEES	21,594	26,000	26,000	26,000	18,870
62325	DATA PROCESSING SERVICES	6,093	11,835	12,810	11,835	14,089
62366	MEDICAL SERVICES	17,133	45,375	45,275	45,375	45,375
62376	PLANNING SERVICES	295	-	-	-	-
62381	PROF & SPECIAL SERV-OTHER	1,900,089	3,430,915	1,541,299	3,422,097	4,478,841
62420	LEGAL NOTICES	944	600	1,411	600	1,200
62715	SMALL TOOLS & INSTRUMENTS	67,153	87,000	81,876	87,000	207,800
62855	MANAGEMENT CHARGES	43,875	25,000	85,949	25,000	40,000
62856	SPECIAL MISC EXPENSE-SERVICES	12,835	28,000	28,487	25,000	46,250
62874	REFUND OF PRIOR YEAR REVENUE	(229)	-	-	-	-
62888	SPEC DIST EXP-SERVICES	52,659	68,099	68,099	68,303	92,922
62890	SUBSCRIPTIONS BOOKS & ED MATER	1,402	3,930	3,390	3,930	3,930
62914	EDUCATION & TRAINING(REPT)	14,499	38,795	38,795	38,795	53,410
62920	GAS, OIL, FUEL	4,548	2,500	2,570	2,500	4,500
62935	SERVICE CENTER CHARGES	6,029	7,500	7,500	7,500	7,500
62936	SERVICE CENTER REPLCMT INCRMNT	387	600	600	600	600
62937	SERVICE CENTER DEPREC CHG	5,172	5,172	5,172	5,172	5,172
63070	UTILITIES	23,974	23,300	22,583	23,300	24,300
Total SERVICES AND SUPPLIES		2,685,221	5,091,936	3,062,360	4,273,320	5,853,721
Character 70 -- OTHER CHARGES						
74850	TAXES AND LICENSES	9	10	9	10	10
75230	CONTRIB TO OTHER AGENCIES-OTH	112,147	118,388	122,693	118,388	127,388
75231	CONTRIB TO OTHER AGENCIES-OTH	1,195,678	1,242,957	1,233,814	1,273,942	2,814,035
75268	OTHER CHARGES-OTHER	72,000	159,000	87,916	102,000	102,000
75315	COUNTY OVERHEAD A87/CP	46,097	18,469	18,469	18,469	53,731
Total OTHER CHARGES		1,425,931	1,538,824	1,462,901	1,512,809	3,097,164
Character 80 -- FIXED ASSETS						
86110	BUILDINGS AND IMPROVEMENTS	-	100,000	80,000	-	85,000
86204	EQUIPMENT	-	129,000	74,187	-	296,500
86209	MOBILE EQUIPMENT	412,835	1,100,000	1,037,646	725,000	900,000
Total FIXED ASSETS		412,835	1,329,000	1,191,833	725,000	1,281,500
Character 95 -- INTRAFUND TRANSFERS						
95225	INTRA-FUND TRF-OTHER	-	-	-	-	(1,196,578)
Total INTRAFUND TRANSFERS		-	-	-	-	(1,196,578)
Character 98 -- APPROP FOR CONTINGENCIES						
98700	APPROP FOR CONTINGENCIES	-	200,000	-	200,000	200,000
Total APPROP FOR CONTINGENCIES		-	200,000	-	200,000	200,000
Total Expenditures		4,623,103	8,290,230	5,815,318	6,842,675	9,408,613
Revenues						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Character 01 -- TAXES						
40100	PROPERTY TAX-CURRENT SEC-GEN	2,286,483	2,316,811	2,384,864	2,409,484	2,432,561
40110	PROPERTY TAX-CURRENT UNSEC-GEN	46,225	43,488	46,887	45,227	47,825
40130	PROPERTY TAX-PRIOR UNSEC-GEN	3,969	-	4,006	-	4,100
40150	SUPP PROP TAX-CURRENT SEC	53,047	22,429	20,207	23,326	34,028
40151	SUPP PROP TAX-CURRENT UNSEC	2,345	-	300	-	-
40160	SUPP PROP TAX-PRIOR SEC	935	-	2,139	-	1,587
40161	SUPP PROP TAX-PRIOR UNSEC	582	-	848	-	747
40192	ASSESSMENTS	1,183,267	1,229,595	1,229,034	1,268,942	2,809,285
40197	IN-LIEU TAXES OTHER	699	-	-	-	-
Total TAXES		3,577,552	3,612,323	3,688,285	3,746,979	5,330,133
Character 07 -- FINES, FORFEITURES & ASSMNTS						
44142	PENALTIES FOR DELINQUENT TAXES	137	-	287	-	-
44143	REDMPTN PNLTIES FOR DELINQ TXS	213	-	240	-	-
Total FINES, FORFEITURES & ASSMNTS		350	-	527	-	-
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	126,843	92,501	144,788	95,957	136,169
Total REV FROM USE OF MONEY & PROP		126,843	92,501	144,788	95,957	136,169
Character 15 -- INTERGOVERNMENTAL REVENUES						
40495	ST AID-PROP 172 FR FD72406	87,814	92,788	92,788	92,788	92,788
40830	ST-HOMEOWNERS' PROP TAX RELIEF	13,532	8,525	13,472	8,866	13,741
40852	ST-OTHR TAX RELIEF SUBVENTIONS	2,005	1,756	351	1,826	702
41095	FED-MISC GRANTS	19,491	600,000	600,000	-	20,000
Total INTERGOVERNMENTAL REVENUES		122,842	703,069	706,611	103,480	127,231
Character 19 -- CHARGES FOR SERVICES						
41304	INSPECTION CHARGES	36,811	34,099	50,150	35,463	50,150
41576	PERMIT PROCESSING FEES	34,193	29,180	77,562	30,347	77,562
41618	OTHER ENVIRONMENTAL SERVICES	72,000	87,000	87,916	102,000	102,000
42000	MAINTENANCE CHARGES	-	-	-	-	-
42022	COST RECOVERY-OTHER	174,942	60,000	45,273	60,000	60,000
42030	FIRE PROTECTION SERVICES	1,195,678	1,242,957	1,242,957	1,273,942	2,814,035
42042	MANAGEMENT SERVICES	-	10,000	10,000	10,000	-
42047	OTHER CHARGES CURRENT SERVICES	467	-	-	-	-
Total CHARGES FOR SERVICES		1,514,091	1,463,236	1,513,858	1,511,752	3,103,747
Character 23 -- MISC. REVENUES						
42375	INSURANCE PROCEEDS	11,034	-	2,223	-	-
42380	NSF CHECKS	(330)	-	(390)	-	-
Total MISC. REVENUES		10,704	-	1,833	-	-
Character 25 -- OTHER FINANCING SOURCES						
42462	OPERATING TRANSFER IN	3,776	-	-	-	-
Total OTHER FINANCING SOURCES		3,776	-	-	-	-
Total Revenues		5,356,158	5,871,129	6,055,902	5,458,168	8,697,280
Total COUNTY FIRE DEPARTMENT		(733,055)	2,419,101	(240,584)	1,384,507	711,333
Budget Divn 3430 -- CSA 4 - PAJARO DUNES						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51010	REGULAR PAY-EXTRA HELP	49,571	68,640	35,225	74,880	40,000
54010	WORKERS COMPENSATION INSURANCE	-	2,759	5,307	2,897	3,185
Total SALARIES AND EMPLOYEE BENEF		49,571	71,399	40,532	77,777	43,185
Character 60 -- SERVICES AND SUPPLIES						
61110	CLOTHING & PERSONAL SUPPLIES	3,119	12,500	23,580	12,500	12,500
61215	RADIO	-	500	-	500	500
61221	TELEPHONE-NON TELECOM 1099	424	600	397	600	600
61425	OTHER HOUSEHOLD EXP-SERVICES	479	5,300	6,929	1,000	1,500
61535	OTHER INSURANCE	-	9,000	16,784	9,200	9,200

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
61720	MAINT-MOBILE EQUIPMENT-SERV	15,298	20,800	43,272	20,800	31,000
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	5,323	31,000	38,207	10,000	70,000
61920	MEDICAL, DENTAL & LAB SUPPLIES	223	4,000	4,000	4,000	4,000
62111	MISCELLANEOUS EXPENSE-SERVICES	-	1,000	1,000	1,000	1,000
62223	SUPPLIES	623	500	500	500	500
62226	INVENTORABLE ITEMS <5000	7,231	2,000	2,000	2,000	2,000
62301	ACCOUNTING AND AUDITING FEES	7,085	8,700	8,700	9,048	6,026
62366	MEDICAL SERVICES	1,209	6,540	6,540	6,540	6,540
62381	PROF & SPECIAL SERV-OTHER	1,090,681	1,302,174	1,302,174	1,312,175	1,438,177
62715	SMALL TOOLS & INSTRUMENTS	1,176	4,000	4,000	4,000	4,000
62855	MANAGEMENT CHARGES	-	10,000	20,000	10,000	-
62856	SPECIAL MISC EXPENSE-SERVICES	7,442	10,000	4,836	10,000	1,000
62888	SPEC DIST EXP-SERVICES	9,204	12,000	11,067	12,000	12,000
62890	SUBSCRIPTIONS BOOKS & ED MATER	24	250	210	250	250
62914	EDUCATION & TRAINING(REPT)	411	1,572	1,572	1,572	1,572
62920	GAS, OIL, FUEL	1,325	4,000	3,273	4,000	4,000
63070	UTILITIES	15,689	16,200	15,710	17,010	16,200
Total SERVICES AND SUPPLIES		1,166,966	1,462,636	1,514,751	1,448,695	1,622,565
Character 70 -- OTHER CHARGES						
75315	COUNTY OVERHEAD A87/CP	3,294	4,104	4,107	4,312	6,446
Total OTHER CHARGES		3,294	4,104	4,107	4,312	6,446
Character 80 -- FIXED ASSETS						
86204	EQUIPMENT	-	8,500	8,497	-	5,100
86209	MOBILE EQUIPMENT	-	-	-	-	575,000
Total FIXED ASSETS		-	8,500	8,497	-	580,100
Character 95 -- INTRAFUND TRANSFERS						
95225	INTRA-FUND TRF-OTHER	-	-	-	-	(220,420)
Total INTRAFUND TRANSFERS		-	-	-	-	(220,420)
Character 98 -- APPROP FOR CONTINGENCIES						
98700	APPROP FOR CONTINGENCIES	-	100,000	-	-	100,000
Total APPROP FOR CONTINGENCIES		-	100,000	-	-	100,000
Total Expenditures		1,219,831	1,646,639	1,567,887	1,530,784	2,131,876
Revenues						
Character 01 -- TAXES						
40100	PROPERTY TAX-CURRENT SEC-GEN	712,163	744,476	737,359	774,255	752,106
40110	PROPERTY TAX-CURRENT UNSEC-GEN	14,444	13,595	14,547	14,139	14,837
40130	PROPERTY TAX-PRIOR UNSEC-GEN	1,258	-	1,227	-	-
40150	SUPP PROP TAX-CURRENT SEC	16,888	8,208	10,377	8,536	10,584
40151	SUPP PROP TAX-CURRENT UNSEC	754	-	92	-	-
40160	SUPP PROP TAX-PRIOR SEC	302	-	670	-	-
40161	SUPP PROP TAX-PRIOR UNSEC	187	-	269	-	-
Total TAXES		745,996	766,279	764,541	796,930	777,527
Character 07 -- FINES, FORFEITURES & ASSMNTS						
44142	PENALTIES FOR DELINQUENT TAXES	44	-	93	-	-
44143	REDMPTN PNLTIES FOR DELINQ TXS	68	-	78	-	-
Total FINES, FORFEITURES & ASSMNTS		112	-	171	-	-
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	27,844	20,409	25,065	21,225	25,000
Total REV FROM USE OF MONEY & PROP		27,844	20,409	25,065	21,225	25,000
Character 15 -- INTERGOVERNMENTAL REVENUES						
40830	ST-HOMEOWNERS' PROP TAX RELIEF	4,233	4,445	4,180	4,623	4,445
41095	FED-MISC GRANTS	175	-	11,790	-	-
Total INTERGOVERNMENTAL REVENUES		4,408	4,445	15,970	4,623	4,445
Character 19 -- CHARGES FOR SERVICES						
41304	INSPECTION CHARGES	430	-	-	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
42022	COST RECOVERY-OTHER	5,315	-	-	-	-
42030	FIRE PROTECTION SERVICES	-	513,191	508,056	529,613	530,123
42047	OTHER CHARGES CURRENT SERVICES	488,988	-	-	-	-
	Total CHARGES FOR SERVICES	494,733	513,191	508,056	529,613	530,123
	Total Revenues	1,273,093	1,304,324	1,313,803	1,352,391	1,337,095
	Total CSA 4 - PAJARO DUNES	(53,262)	342,315	254,084	178,393	794,781
	Total COUNTY FIRE PROTECTION	(786,317)	2,761,416	13,500	1,562,900	1,506,114
Budget Dept 35 -- GRAND JURY						
Budget Divn 3500 -- GRAND JURY						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	613	333	333	333	613
61610	JURY AND WITNESS EXP-TYPE 3	25,093	25,241	25,241	25,241	25,241
62111	MISCELLANEOUS EXPENSE-SERVICES	195	362	362	362	325
62214	DUPLICATING SERVICES	678	791	791	791	1,100
62219	PC SOFTWARE PURCHASES	137	3,637	3,637	3,637	3,782
62221	POSTAGE	4,228	4,521	4,521	4,521	4,500
62223	SUPPLIES	1,543	1,000	1,000	1,000	1,200
62226	INVENTORABLE ITEMS <5000	787	-	-	-	777
62325	DATA PROCESSING SERVICES	3,842	3,067	3,067	2,520	2,325
62381	PROF & SPECIAL SERV-OTHER	1,691	2,800	2,800	2,800	2,000
62928	TRAVEL-OTHER(NON-REPT)	8,374	14,161	14,161	14,089	9,238
	Total SERVICES AND SUPPLIES	47,181	55,913	55,913	55,294	51,101
	Total Expenditures	47,181	55,913	55,913	55,294	51,101
Revenues						
Character 19 -- CHARGES FOR SERVICES						
42020	COPY CHARGES	(52)	-	-	-	-
	Total CHARGES FOR SERVICES	(52)	-	-	-	-
	Total Revenues	(52)	-	-	-	-
	Total GRAND JURY	47,233	55,913	55,913	55,294	51,101
	Total GRAND JURY	47,233	55,913	55,913	55,294	51,101
Budget Dept 45 -- CONTRIBUTION TO SUPERIOR COURT						
Budget Divn 4500 -- CONTRIBUTION TO SUPERIOR COURT						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
61550	SELF-INSURANCE SERVICES-OTHER	-	2,100	2,100	2,100	2,100
61616	JURY AND WITNESS EXPENSE-OTHER	5,284	10,000	10,000	10,000	10,000
62111	MISCELLANEOUS EXPENSE-SERVICES	152,226	250,000	250,000	250,000	250,000
62320	COURT REPORTER	-	500	500	500	500
62367	MEDICAL SERVICES-OTHER	-	7,500	7,500	7,500	7,500
62856	SPECIAL MISC EXPENSE-SERVICES	-	200	200	200	200
	Total SERVICES AND SUPPLIES	157,510	270,300	270,300	270,300	270,300
Character 70 -- OTHER CHARGES						
75221	CO CRT FAC PMT TO STATE	242,171	242,171	242,171	242,171	242,171
75230	CONTRIB TO OTHER AGENCIES-OTH	1,495,691	1,495,692	1,495,692	1,495,692	1,495,692
	Total OTHER CHARGES	1,737,862	1,737,863	1,737,863	1,737,863	1,737,863
	Total Expenditures	1,895,372	2,008,163	2,008,163	2,008,163	2,008,163
Revenues						
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40365	HELMET FINES-VC 21212	10	-	-	-	-
40366	FL TO SHW PRF OF INS-VC 16028	-	1,500	1,500	1,500	-
40368	UNINSRD MTRST \$3-PC 1463.22(B)	25,646	30,000	30,000	30,000	30,000
40379	COURT-HEALTH ADMIN	381	1,000	1,000	1,000	1,000
40386	GENERAL FINES	300,375	300,000	300,000	300,000	300,000
40388	LITTER FINES	234	1,000	1,000	1,000	1,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
40389	SUMMARY JUDGMENTS>\$5K	11,563	5,000	5,000	5,000	10,500
40390	LOCAL CRIME PREVNTION PC1202.5	112	1,000	1,000	1,000	1,000
40396	NIGHT COURT ASSESSMENTS	1	-	-	-	-
40398	OFF HIGHWAY FINES	69	-	-	-	-
40401	PARKING PENALTY-CO GF	143,822	172,239	172,239	172,239	172,239
40402	TRF VIOL SCH BL OF FEE VC42007	469,740	447,329	447,329	447,329	447,329
40403	\$24 ADDL TRAF SCH VC 42007.1	110,067	96,500	96,500	96,500	96,500
40405	CITY ARRS-OF CO SHRE-CO75%MOE	3,938	85,000	85,000	85,000	85,000
40406	COARRST75% TO CO MOEPC1463.001	517,749	455,900	455,900	455,900	455,900
40407	ASSMT FNS 30% CO MOEPC1464(A)	331,888	350,484	350,484	350,484	350,484
Total FINES, FORFEITURES & ASSMNTS		1,915,595	1,946,952	1,946,952	1,946,952	1,950,952
Character 15 -- INTERGOVERNMENTAL REVENUES						
40840	ST-TRIAL COURT	147,924	200,000	200,000	200,000	200,000
Total INTERGOVERNMENTAL REVENUES		147,924	200,000	200,000	200,000	200,000
Character 19 -- CHARGES FOR SERVICES						
41457	RECORDING FEES-CO GF	36,650	46,385	46,385	46,385	46,385
41458	COGF\$25 ADM SCRNG PC1463.07MOE	12,934	13,002	13,002	13,002	13,002
41459	COGF\$10 CIT PRCS PC1463.07MOE	772	1,000	1,000	1,000	1,000
42047	OTHER CHARGES CURRENT SERVICES	1	500	500	500	500
Total CHARGES FOR SERVICES		50,357	60,887	60,887	60,887	60,887
Character 23 -- MISC. REVENUES						
42380	NSF CHECKS	(2,916)	-	-	-	-
42384	OTHER REVENUE	75,000	75,000	75,000	150,000	150,000
Total MISC. REVENUES		72,084	75,000	75,000	150,000	150,000
Total Revenues		2,185,960	2,282,839	2,282,839	2,357,839	2,361,839
Total CONTRIBUTION TO SUPERIOR COURT		(290,588)	(274,676)	(274,676)	(349,676)	(353,676)
Total CONTRIBUTION TO SUPERIOR COURT		(290,588)	(274,676)	(274,676)	(349,676)	(353,676)
Budget Dept 57 -- PROBATION						
Budget Divn 5720 -- JUVENILE HALL						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	2,323,044	2,377,950	2,326,905	2,440,879	2,383,493
51005	OVERTIME PAY-PERMANENT	110,545	72,362	65,404	74,351	76,397
51010	REGULAR PAY-EXTRA HELP	280,859	249,867	316,296	256,737	263,332
51040	DIFFERENTIAL PAY	94,124	96,994	91,657	100,806	102,792
52010	OASDI-SOCIAL SECURITY	73,118	60,128	61,735	62,151	61,417
52015	PERS	646,508	789,038	855,657	894,584	867,052
53010	EMPLOYEE INSURANCE & BENEFITS	525,585	511,340	464,230	535,590	532,414
53015	UNEMPLOYMENT INSURANCE	22,279	19,075	19,075	16,955	16,955
54010	WORKERS COMPENSATION INSURANCE	41,007	27,706	27,706	29,245	29,245
Total SALARIES AND EMPLOYEE BENEF		4,117,069	4,204,460	4,228,665	4,411,298	4,333,097
Character 60 -- SERVICES AND SUPPLIES						
61110	CLOTHING & PERSONAL SUPPLIES	9,113	14,100	12,548	14,100	14,100
61115	POLICE SAFETY EQUIP-REPLACE	243	500	2,442	500	500
61125	UNIFORM REPLACEMENT	8,762	3,870	(81)	3,870	3,870
61215	RADIO	18,229	37,721	37,721	37,721	37,721
61220	TELECOM SERVICES	3,463	3,500	3,058	3,500	3,058
61310	FOOD	75,917	79,825	78,116	79,825	84,700
61410	DRY GOODS	-	2,000	2,000	2,000	2,000
61415	KITCHEN EXPENSE-SERVICES	5,151	8,900	14,743	8,900	14,000
61420	LAUNDRY EXPENSE-SERVICES	14,536	20,050	18,657	20,050	20,050
61425	OTHER HOUSEHOLD EXP-SERVICES	5,569	5,200	6,756	5,200	5,200
61426	OTHER HOUSEHOLD EXPENSE-SUPPLI	-	-	727	-	-
61725	MAINT-OFFICE EQUIPMNT-SERVICES	10,663	8,686	667	8,686	2,657
61730	MAINT-OTH EQUIP-SERVICES	4,679	10,072	6,066	10,072	6,850

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
61835	FACILITIES MAINT-GENERAL-SERV	-	-	(1,868)	-	-
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	206	200	16	200	55,871
61846	MAINT-STRCT/IMPS/GRDS-OTH-SUPP	250	750	-	750	750
61922	OTHER MEDICAL MATERIALS & SUPP	1,004	750	912	750	750
61926	PHARMACY SUPPLIES	-	325	325	325	325
62111	MISCELLANEOUS EXPENSE-SERVICES	-	500	-	500	500
62214	DUPLICATING SERVICES	(373)	250	250	250	250
62215	BOOKS	46	-	-	-	-
62219	PC SOFTWARE PURCHASES	960	1,920	960	1,920	960
62221	POSTAGE	984	1,120	941	1,120	1,120
62223	SUPPLIES	5,500	5,500	5,153	5,500	5,500
62226	INVENTORIALBLE ITEMS <5000	77,901	1,485	2,177	5,650	25,650
62301	ACCOUNTING AND AUDITING FEES	75	-	54	-	-
62330	DPW SERVICES-GENERAL MONEY	5,310	-	-	-	-
62350	HSA-INTERDEPARTMENT	341,085	334,512	334,512	334,512	334,512
62352	HOSPITAL SVCS-INTERDEPARTMENT	2,873	29,000	29,000	29,000	29,000
62366	MEDICAL SERVICES	265	500	500	500	500
62369	MEDICAL AND DENTAL CLAIMS	4,450	5,000	5,000	5,000	5,000
62378	PERSONNEL SERVICES	31	-	39	-	-
62381	PROF & SPECIAL SERV-OTHER	45,276	36,411	20,788	36,411	34,120
62500	EQUIPMENT LEASE & RENT	4,808	5,395	5,394	5,395	5,394
62715	SMALL TOOLS & INSTRUMENTS	118	100	-	100	100
62801	ADVERTISING & PROMOTION SUPP	342	-	155	-	-
62833	FINGERPRINT PROCESSING	32	-	-	-	-
62855	MANAGEMENT CHARGES	42	-	-	-	-
62856	SPECIAL MISC EXPENSE-SERVICES	180	3,109	5,137	3,109	6,109
62857	SPECIAL MISC EXPENSE-SUPPLIES	2,509	-	4,761	-	-
62890	SUBSCRIPTIONS BOOKS & ED MATER	1,974	-	3,211	-	2,500
62914	EDUCATION & TRAINING(REPT)	425	500	-	500	500
62920	GAS, OIL, FUEL	-	-	64	-	-
62922	LODGING	-	500	-	500	500
62924	MEALS	-	480	304	480	480
62926	MILEAGE	418	640	345	640	640
62928	TRAVEL-OTHER(NON-REPT)	157	50	32	50	50
63050	PROBATION CENTER	609	-	-	-	-
63070	UTILITIES	128,647	116,794	116,794	116,794	116,794
Total SERVICES AND SUPPLIES		782,429	740,215	718,376	744,380	822,581
Total Expenditures		4,899,498	4,944,675	4,947,041	5,155,678	5,155,678
Revenues						
Character 15 -- INTERGOVERNMENTAL REVENUES						
40495	ST AID-PROP 172 FR FD72406	951,657	954,824	954,824	934,839	934,839
40960	FED-SURPLUS FOOD PROGRAM	28,330	39,000	39,000	39,000	39,000
Total INTERGOVERNMENTAL REVENUES		979,987	993,824	993,824	973,839	973,839
Character 19 -- CHARGES FOR SERVICES						
41244	POSTAGE REIMBURSEMENT	-	-	(8)	-	-
41800	CARE IN COUNTY INSTITUTIONS	5,819	-	-	-	-
Total CHARGES FOR SERVICES		5,819	-	(8)	-	-
Character 23 -- MISC. REVENUES						
42320	CAFETERIA SALES	420	600	789	600	600
42384	OTHER REVENUE	21,656	4,191	4,191	4,191	4,191
Total MISC. REVENUES		22,076	4,791	4,980	4,791	4,791
Total Revenues		1,007,882	998,615	998,796	978,630	978,630
Total JUVENILE HALL		3,891,616	3,946,060	3,948,245	4,177,048	4,177,048
Budget Divn 5740 -- PROBATION						
Expenditures						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	7,985,253	8,406,192	8,049,299	8,527,136	8,562,931
51005	OVERTIME PAY-PERMANENT	103,515	-	88,915	-	-
51010	REGULAR PAY-EXTRA HELP	64,747	22,226	37,335	22,227	81,422
51040	DIFFERENTIAL PAY	114,366	104,241	134,991	117,477	142,785
52010	OASDI-SOCIAL SECURITY	224,436	230,147	213,371	235,789	244,030
52015	PERS	2,032,230	2,617,678	2,830,739	2,964,847	2,932,817
53010	EMPLOYEE INSURANCE & BENEFITS	1,677,773	1,712,429	1,517,084	1,710,609	1,846,860
53015	UNEMPLOYMENT INSURANCE	15,570	11,526	11,526	10,245	10,245
54010	WORKERS COMPENSATION INSURANCE	387,686	312,726	312,726	330,099	330,099
Total SALARIES AND EMPLOYEE BENEF		12,605,576	13,417,165	13,195,986	13,918,429	14,151,189
Character 60 -- SERVICES AND SUPPLIES						
61110	CLOTHING & PERSONAL SUPPLIES	804	1,000	1,000	1,000	1,000
61115	POLICE SAFETY EQUIP-REPLACE	9,931	20,000	41,000	20,000	51,500
61125	UNIFORM REPLACEMENT	15	-	(9)	-	-
61215	RADIO	11,510	23,739	23,739	23,739	23,739
61220	TELECOM SERVICES	180,430	208,966	168,227	208,780	167,546
61310	FOOD	19,214	17,025	17,799	17,025	21,000
61415	KITCHEN EXPENSE-SERVICES	24	-	-	-	-
61725	MAINT-OFFICE EQUIPMNT-SERVICES	6,289	12,791	19,265	12,791	20,233
61835	FACILITIES MAINT-GENERAL-SERV	-	-	4,700	-	-
61845	MAINT-STRUCT/IMPS/GRDS-OTH-SRV	109	15,654	43,747	-	-
61922	OTHER MEDICAL MATERIALS & SUPP	30	-	-	-	-
62020	MEMBERSHIPS	9,599	7,815	7,467	7,915	7,715
62111	MISCELLANEOUS EXPENSE-SERVICES	1,300	500	900	500	500
62112	CASH SHORTAGES	10	-	-	-	-
62214	DUPLICATING SERVICES	(5,432)	2,500	3,602	2,500	2,500
62215	BOOKS	3,311	-	9,365	-	6,372
62216	FORMS-FROM OUTSIDE VENDOR	-	-	-	-	829
62219	PC SOFTWARE PURCHASES	36,014	41,864	37,265	41,864	61,865
62221	POSTAGE	16,938	21,200	22,349	21,200	21,200
62222	SUBSCRIPTIONS/PERIODICALS	-	150	180	150	150
62223	SUPPLIES	37,430	52,463	58,380	38,575	52,978
62226	INVENTORIALBLE ITEMS <5000	57,156	17,820	-	47,248	89,923
62227	SOFTWARE LICENSE SERVICES	595	-	1,381	-	-
62228	SAFETY SUPPLIES	-	-	-	-	11,656
62301	ACCOUNTING AND AUDITING FEES	75	-	54	-	-
62325	DATA PROCESSING SERVICES	404,147	667,455	667,455	396,979	396,979
62330	DPW SERVICES-GENERAL MONEY	15,545	150,000	150,000	150,000	75,000
62350	HSA-INTERDEPARTMENT	730,070	1,424,522	1,424,522	1,238,264	1,109,782
62352	HOSPITAL SVCS-INTERDEPARTMENT	130,000	130,000	130,000	130,000	130,000
62366	MEDICAL SERVICES	23,039	91,600	41,105	91,600	88,090
62367	MEDICAL SERVICES-OTHER	306,642	490,541	412,539	518,541	164,140
62378	PERSONNEL SERVICES	-	-	849	-	-
62381	PROF & SPECIAL SERV-OTHER	2,792,371	4,741,077	4,523,695	2,928,479	5,915,460
62386	PUBLIC DEFENDER/SPECIAL	1,789	-	-	-	-
62500	EQUIPMENT LEASE & RENT	29,698	33,200	39,605	33,200	38,753
62610	RENTS/LEASES-STRUC IMP & GRNDS	265,426	292,376	340,642	292,376	340,869
62826	EDUCATION AND/OR TRAINING	-	-	12,100	-	7,100
62833	FINGERPRINT PROCESSING	608	-	1,984	-	-
62856	SPECIAL MISC EXPENSE-SERVICES	6,115	13,025	13,095	13,025	20,025
62857	SPECIAL MISC EXPENSE-SUPPLIES	107,075	26,424	28,192	26,424	26,424
62866	PREVENTION PROGRAM	540	-	480	-	-
62890	SUBSCRIPTIONS BOOKS & ED MATER	2,069	-	-	-	-
62891	TEMP ASST NEEDY FAM (TANF)	943	1,000	981	1,000	1,000

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62910	AIR FARE	12,678	24,000	24,189	24,000	24,000
62912	AUTO RENTALS	737	5,500	5,500	5,500	5,500
62914	EDUCATION & TRAINING(REPT)	63,948	50,000	67,089	50,000	76,620
62920	GAS, OIL, FUEL	1,088	-	426	-	-
62922	LODGING	53,307	54,000	54,000	54,000	54,000
62924	MEALS	25,888	26,600	26,600	26,600	26,600
62926	MILEAGE	23,546	41,250	41,250	41,250	45,394
62928	TRAVEL-OTHER(NON-REPT)	2,973	2,500	2,569	2,500	2,500
62935	SERVICE CENTER CHARGES	41,037	49,927	54,076	58,509	58,509
62936	SERVICE CENTER REPLCMT INCRMNT	12,913	16,458	16,458	12,913	12,913
62937	SERVICE CENTER DEPREC CHG	35,873	38,501	38,501	35,873	35,873
62938	SERV CTR POOL VEH CHARGES	1,792	-	825	-	-
63070	UTILITIES	42,207	41,000	41,000	41,000	41,000
Total SERVICES AND SUPPLIES		5,519,416	8,854,443	8,620,138	6,615,320	9,237,237
Character 70 -- OTHER CHARGES						
74032	FOSTER CARE & JUVENILE INSTITUT	150,110	239,375	239,375	239,375	239,375
74088	SUPPORT AND CARE OF PERSNS-OTH	36,427	24,000	24,000	24,000	24,000
74230	PRINCIPAL ON LEASE PURCHASES	230	-	731	-	961
74420	INTEREST ON LEASE PURCHASES	132	-	355	-	487
75216	CERT OF PARTIC CONTRIB	26,355	26,759	26,759	26,759	26,759
75316	COUNTY OVERHEAD GRANTS	7,208	6,395	6,395	5,399	-
Total OTHER CHARGES		220,462	296,529	297,615	295,533	291,582
Character 80 -- FIXED ASSETS						
86204	EQUIPMENT	2,225	-	-	-	-
Total FIXED ASSETS		2,225	-	-	-	-
Character 95 -- INTRAFUND TRANSFERS						
95228	INTRA-FUND TRF-PROBATION	(145,392)	(157,155)	(126,880)	(157,155)	(109,513)
Total INTRAFUND TRANSFERS		(145,392)	(157,155)	(126,880)	(157,155)	(109,513)
Total Expenditures		18,202,287	22,410,982	21,986,859	20,672,127	23,570,495
Revenues						
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40364	DUI FINES	19,413	15,500	15,500	15,500	15,500
40422	PROBATION IMPOSED PENALTIES	7,454	7,000	7,000	7,000	7,000
Total FINES, FORFEITURES & ASSMNTS		26,867	22,500	22,500	22,500	22,500
Character 15 -- INTERGOVERNMENTAL REVENUES						
40495	ST AID-PROP 172 FR FD72406	2,393,378	2,401,342	2,401,342	2,351,082	2,351,082
40784	ST-CORRECTIONS	1,193,165	3,032,692	3,032,692	1,191,347	3,351,533
40796	ST-SB 924 CDC TRAINING	40,510	40,510	59,100	40,510	59,100
40855	ST-STATE-JUVENILE PROB TN FNDNG	1,436,961	1,737,876	1,737,876	1,880,880	1,853,159
40872	ST-MANDATED COST REIMBURSEMENT	156,752	139,347	138,626	139,347	166,320
40883	ST-SPP LW ENFRC SV SLESA/SLESF	1,097,926	1,216,839	1,216,839	1,033,313	1,243,058
40889	ST-VICTIM COMPENSATION PROG	33,784	40,000	30,941	40,000	40,000
40894	ST-OTHER	381,984	183,734	128,734	183,734	204,321
40895	ST-SB163 WRAPAROUND PROGRAM	127,123	416,768	416,768	417,094	427,562
40899	ST-PRIOR YEAR ADJUSTMENTS	-	-	9,059	-	-
40901	ST-AB109 PROGRAM	5,773,997	6,452,586	6,452,586	6,475,124	6,399,523
40903	ST-CCPIF SB678 PC1230(A)	1,605,323	1,190,249	1,190,249	1,186,073	1,686,073
40935	FED-MAA/TCM MEDI-CAL ADMIN ACT	102,256	540,128	521,304	240,128	257,981
41096	FED-OTHER	530,165	408,158	408,158	82,098	559,429
41097	FED-PROBATION TITLE IVE	545,837	474,670	224,670	474,670	447,940
41155	AID FROM OTHER GOV AGENCIES	-	39,000	39,000	39,000	39,000
Total INTERGOVERNMENTAL REVENUES		15,419,161	18,313,899	18,007,944	15,774,400	19,086,081
Character 19 -- CHARGES FOR SERVICES						
41474	PROBATION SERVICES FEE	61,448	30,000	30,000	30,000	30,000
41526	DOMESTIC VIOLENCE DIVERSN FEES	124	-	-	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
41532	ELECTRONIC SUPERVISION PROGRAM	-	-	-	-	-
41548	OTHER LAW ENFORCEMENT SERVICES	543	4,750	4,750	4,750	4,750
41802	CARE IN PRVTE INST-BRDNG HME	306	-	-	-	-
42047	OTHER CHARGES CURRENT SERVICES	78,361	81,803	81,803	81,803	76,482
	Total CHARGES FOR SERVICES	140,782	116,553	116,553	116,553	111,232
	Character 23 -- MISC. REVENUES					
42367	CONTRIBUTIONS FROM OTHER FUNDS	140,852	153,021	153,021	161,568	137,345
42372	CONTRIBUTIONS AND DONATIONS	-	-	-	-	-
42380	NSF CHECKS	-	-	(25)	-	-
42384	OTHER REVENUE	33,820	30,000	30,000	-	30,000
	Total MISC. REVENUES	174,672	183,021	182,996	161,568	167,345
	Character 25 -- OTHER FINANCING SOURCES					
42473	INCPTN OF LSE PRCH AGRMT NCGA5	2,225	-	-	-	-
	Total OTHER FINANCING SOURCES	2,225	-	-	-	-
	Total Revenues	15,763,707	18,635,973	18,329,993	16,075,021	19,387,158
	Total PROBATION	2,438,580	3,775,009	3,656,866	4,597,106	4,183,337
	Total PROBATION	6,330,196	7,721,069	7,605,111	8,774,154	8,360,385
	Budget Dept 59 -- PUBLIC DEFENDER					
	Budget Divn 5900 -- PUBLIC DEFENDER					
	Expenditures					
	Character 60 -- SERVICES AND SUPPLIES					
62111	MISCELLANEOUS EXPENSE-SERVICES	2,100	3,800	3,800	3,800	3,800
62214	DUPLICATING SERVICES	(7)	1,100	1,100	1,100	1,100
62223	SUPPLIES	64,248	75,000	75,000	75,000	75,000
62381	PROF & SPECIAL SERV-OTHER	1,462,346	1,850,000	1,650,000	1,450,000	1,450,000
62384	PUB DEF CONFLICTS CONTRACT	2,333,080	2,414,738	2,414,738	2,511,328	2,511,328
62385	PUBLIC DEFENDER CONTRACT	7,249,938	7,503,638	7,503,638	7,803,838	7,803,838
62386	PUBLIC DEFENDER/SPECIAL	327,015	865,960	865,960	750,000	750,000
62610	RENTS/LEASES-STRUC IMP & GRNDS	74,009	82,924	82,924	80,066	82,130
63070	UTILITIES	6,067	5,000	5,000	5,000	2,936
	Total SERVICES AND SUPPLIES	11,518,796	12,802,160	12,602,160	12,680,132	12,680,132
	Total Expenditures	11,518,796	12,802,160	12,602,160	12,680,132	12,680,132
	Revenues					
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40872	ST-MANDATED COST REIMBURSEMENT	1,520	-	-	-	-
40901	ST-AB109 PROGRAM	-	111,000	111,000	111,000	111,000
	Total INTERGOVERNMENTAL REVENUES	1,520	111,000	111,000	111,000	111,000
	Character 19 -- CHARGES FOR SERVICES					
41260	PUBLIC DEFENDER FEES	11,296	8,000	8,000	8,000	8,000
41262	PUBLIC DEFENDER REGISTR FEES	34,668	45,000	45,000	45,000	45,000
	Total CHARGES FOR SERVICES	45,964	53,000	53,000	53,000	53,000
	Total Revenues	47,484	164,000	164,000	164,000	164,000
	Total PUBLIC DEFENDER	11,471,312	12,638,160	12,438,160	12,516,132	12,516,132
	Total PUBLIC DEFENDER	11,471,312	12,638,160	12,438,160	12,516,132	12,516,132
	Budget Dept 66 -- SHERIFF-CORONER					
	Budget Divn 6610 -- OPERATIONS BUREAU					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	17,166,512	18,173,802	18,310,649	18,922,840	19,235,708
51005	OVERTIME PAY-PERMANENT	1,710,429	1,195,202	1,716,464	1,230,799	1,233,302
51010	REGULAR PAY-EXTRA HELP	131,387	98,748	176,033	101,541	99,763
51040	DIFFERENTIAL PAY	1,433,730	1,639,680	1,411,337	1,686,080	1,686,080
52010	OASDI-SOCIAL SECURITY	549,462	640,701	574,412	674,456	633,284
52015	PERS	6,383,654	8,124,467	7,624,277	9,219,118	9,143,200
53010	EMPLOYEE INSURANCE & BENEFITS	3,031,891	3,264,183	3,110,177	3,331,867	3,457,787

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
53015	UNEMPLOYMENT INSURANCE	269	11,976	11,976	10,645	10,645
54010	WORKERS COMPENSATION INSURANCE	1,942,238	2,261,258	2,261,258	2,386,883	2,386,883
	Total SALARIES AND EMPLOYEE BENEF	32,349,572	35,410,017	35,196,583	37,564,229	37,886,652
	Character 60 -- SERVICES AND SUPPLIES					
61110	CLOTHING & PERSONAL SUPPLIES	191,039	213,475	215,475	200,550	200,550
61115	POLICE SAFETY EQUIP-REPLACE	185,314	196,598	216,598	155,500	155,500
61215	RADIO	683,211	922,930	922,930	922,930	922,930
61220	TELECOM SERVICES	352,819	430,408	387,028	430,408	430,408
61221	TELEPHONE-NON TELECOM 1099	3,178	2,050	2,050	3,300	3,300
61412	JANITORIAL SERVICES	98,536	173,372	153,060	150,344	150,344
61420	LAUNDRY EXPENSE-SERVICES	4,545	5,200	5,000	5,700	5,700
61717	MAINT-DATA PROCESS EQMT-SERV	137,858	281,508	281,508	287,798	287,798
61720	MAINT-MOBILE EQUIPMENT-SERV	35,426	26,290	26,290	31,540	31,540
61725	MAINT-OFFICE EQUIPMNT-SERVICES	35,544	48,611	43,611	46,905	46,905
61730	MAINT-OTH EQUIP-SERVICES	28,972	37,505	37,505	39,605	39,605
61830	FACILITIES MNT-ELECTRICAL-SERV	293,437	169,813	303,562	181,000	181,000
61840	FACILITIES MAINT-PLUMBING-SERV	5,222	10,000	10,000	11,400	11,400
62020	MEMBERSHIPS	20,054	15,094	20,054	20,789	20,789
62111	MISCELLANEOUS EXPENSE-SERVICES	63,838	37,407	78,711	36,875	36,875
62112	CASH SHORTAGES	-	50	50	50	50
62214	DUPLICATING SERVICES	5,709	20,900	19,900	23,500	23,500
62217	MISC NONINVENTORIALABLE ITEMS	102,389	121,700	103,956	105,640	105,640
62219	PC SOFTWARE PURCHASES	317,017	592,382	479,352	255,178	255,178
62221	POSTAGE	16,401	20,200	21,800	17,650	17,650
62223	SUPPLIES	67,127	68,969	70,970	79,071	79,071
62226	INVENTORIALABLE ITEMS <5000	470,782	186,750	298,684	92,500	92,500
62227	SOFTWARE LICENSE SERVICES	71,093	137,430	134,580	142,707	142,707
62301	ACCOUNTING AND AUDITING FEES	4,574	7,500	7,500	8,000	8,000
62310	BANKING SERVICES	-	250	250	250	250
62325	DATA PROCESSING SERVICES	1,384,699	1,633,121	1,633,121	1,188,601	1,188,601
62326	DATA PROCESSING PRINTING	-	300	-	300	300
62330	DPW SERVICES-GENERAL MONEY	41,861	9,500	3,000	8,000	8,000
62352	HOSPITAL SVCS-INTERDEPARTMENT	-	500	500	500	500
62366	MEDICAL SERVICES	71,344	244,738	199,738	226,386	319,768
62375	PSYCHOANALYSIS-EE RECRUITMENT	25,800	20,000	22,000	21,000	21,000
62381	PROF & SPECIAL SERV-OTHER	392,257	646,390	836,924	624,236	902,663
62393	SHERIFF SERVICES	2,501,371	2,605,412	2,615,498	2,706,321	2,706,321
62500	EQUIPMENT LEASE & RENT	111,218	141,736	141,486	102,810	102,810
62610	RENTS/LEASES-STRUC IMP & GRNDS	67,451	120,332	120,332	125,327	125,327
62715	SMALL TOOLS & INSTRUMENTS	28,305	25,000	25,000	28,000	28,000
62801	ADVERTISING & PROMOTION SUPP	8,632	1,000	4,000	1,000	1,000
62802	AIR PATROL	17,728	36,946	36,000	38,733	38,733
62826	EDUCATION AND/OR TRAINING	-	-	5,000	-	14,000
62856	SPECIAL MISC EXPENSE-SERVICES	61,003	71,550	66,550	77,100	77,100
62857	SPECIAL MISC EXPENSE-SUPPLIES	1,174	1,500	1,500	1,500	1,500
62865	PHOTO SUPPLIES	4,507	4,000	7,000	2,000	2,000
62880	SECURITY SERVICES	6,436	8,250	8,250	13,000	13,000
62884	SHERIFFS SPECIAL	51,500	51,500	51,500	51,500	51,500
62890	SUBSCRIPTIONS BOOKS & ED MATER	5,513	12,865	7,880	11,400	11,400
62892	TRAINING AMMUNITION	111,454	160,784	135,000	160,000	120,000
62893	TOWING	7,847	13,000	13,000	17,500	17,500
62914	EDUCATION & TRAINING(REPT)	22,686	43,300	43,550	42,000	42,000
62922	LODGING	84,917	53,750	58,000	63,000	63,000
62924	MEALS	39,175	32,750	34,500	35,750	35,750
62926	MILEAGE	13,408	15,750	16,000	16,500	16,500

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Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62928	TRAVEL-OTHER(NON-REPT)	7,183	4,450	4,700	8,500	8,500
62930	REGISTRATIONS (NON REPT)	69,213	43,900	69,300	37,080	37,080
62931	P.O.S.T. REGISTRATIONS	133,432	120,000	120,000	125,600	125,600
62935	SERVICE CENTER CHARGES	827,972	795,767	801,767	676,447	676,447
62936	SERVICE CENTER REPLCMT INCRMNT	243,172	243,419	243,419	230,560	230,560
62937	SERVICE CENTER DEPREC CHG	549,336	487,516	487,516	523,060	523,060
62938	SERV CTR POOL VEH CHARGES	626	250	640	1,250	1,250
63010	WASTE DISPOSAL	4,720	20,465	10,465	20,465	20,465
63011	SANITATION SERVICES	3,776	8,978	8,978	4,794	4,794
63070	UTILITIES	309,574	334,687	334,687	349,616	349,616
63075	UTILITIES-OTHER	11,067	13,210	13,210	14,075	14,075
Total SERVICES AND SUPPLIES		10,414,442	11,753,008	12,020,435	10,803,101	11,148,910
Character 70 -- OTHER CHARGES						
74230	PRINCIPAL ON LEASE PURCHASES	18,941	18,705	18,705	16,385	16,385
74420	INTEREST ON LEASE PURCHASES	4,661	4,526	4,526	4,858	4,858
74850	TAXES AND LICENSES	26	-	-	26	26
75283	SANE PROGRAM CONTRIBUTION	89,562	89,675	89,675	88,180	168,961
75316	COUNTY OVERHEAD GRANTS	33,490	33,763	33,763	33,763	33,763
75330	HSA COST ALLOCATION-ADMIN	116,736	126,742	126,742	126,742	126,742
Total OTHER CHARGES		263,416	273,411	273,411	269,954	350,735
Character 80 -- FIXED ASSETS						
86204	EQUIPMENT	69,761	80,302	108,823	135,374	135,374
86209	MOBILE EQUIPMENT	-	4,500	4,500	-	-
Total FIXED ASSETS		69,761	84,802	113,323	135,374	135,374
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	51,836	165,675	364,312	-	-
Total OTHER FINANCING USES		51,836	165,675	364,312	-	-
Character 95 -- INTRAFUND TRANSFERS						
95225	INTRA-FUND TRF-OTHER	(390,152)	-	30,275	-	50,598
Total INTRAFUND TRANSFERS		(390,152)	-	30,275	-	50,598
Character 98 -- APPROP FOR CONTINGENCIES						
98705	LIQD PR YR ENCUMB APPROPS	-	-	77,200	-	-
Total APPROP FOR CONTINGENCIES		-	-	77,200	-	-
Total Expenditures		42,758,875	47,686,913	48,075,539	48,772,658	49,572,269
Revenues						
Character 01 -- TAXES						
40100	PROPERTY TAX-CURRENT SEC-GEN	2,355,764	2,485,703	2,480,384	2,585,131	2,585,131
40110	PROPERTY TAX-CURRENT UNSEC-GEN	48,267	43,255	48,852	43,255	43,255
40130	PROPERTY TAX-PRIOR UNSEC-GEN	4,170	1,221	4,199	1,221	1,221
40142	PENALTIES FOR DEL TAXES-SEE441	-	-	-	86	86
40143	REDMPTN PNLT -DELTXS-SEE 44143	-	-	-	106	106
40150	SUPP PROP TAX-CURRENT SEC	55,831	45,082	42,242	45,082	45,082
40151	SUPP PROP TAX-CURRENT UNSEC	2,481	1,528	1,528	1,528	1,528
40160	SUPP PROP TAX-PRIOR SEC	993	594	4,472	594	594
40161	SUPP PROP TAX-PRIOR UNSEC	616	393	891	393	393
Total TAXES		2,468,122	2,577,776	2,582,568	2,677,396	2,677,396
Character 05 -- LICENSES, PERMITS AND FRANCHIS						
40306	BURGLAR ALARM LICENSE PERMIT	103,286	90,000	105,598	98,000	98,000
40330	OTHER LICENSES & PERMITS	348	1,000	350	1,000	1,000
40332	PRIVATE PATROL SYSTEMS PERMIT	-	20	-	-	-
40336	SECOND HAND DEALERS LICENSE	100	500	100	-	-
Total LICENSES, PERMITS AND FRANCHIS		103,734	91,520	106,048	99,000	99,000
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40390	LOCAL CRIME PREVNTION PC1202.5	38	100	50	25	25
40418	JUDGMENTS & DAMAGES	251	25	150	25	25

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Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
44142	PENALTIES FOR DELINQUENT TAXES	145	86	301	-	-
44143	REDMPTN PNLTIES FOR DELINQ TXS	225	106	251	-	-
	Total FINES, FORFEITURES & ASSMNTS	659	317	752	50	50
	Character 10 -- REV FROM USE OF MONEY & PROP					
40430	INTEREST	14,236	8,808	8,808	9,689	9,689
40440	RENTS & CONCESSIONS	4,072	3,000	3,000	3,000	3,000
	Total REV FROM USE OF MONEY & PROP	18,308	11,808	11,808	12,689	12,689
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40495	ST AID-PROP 172 FR FD72406	2,915,693	2,925,394	2,925,394	2,864,166	2,864,166
40830	ST-HOMEOWNERS' PROP TAX RELIEF	14,135	14,136	14,070	14,136	14,136
40851	ST-AVA FUNDS	1,818	1,500	1,500	1,500	1,500
40872	ST-MANDATED COST REIMBURSEMENT	30,388	20,000	76,236	25,000	25,000
40881	ST-RURAL CRIME	570,155	536,362	536,362	528,015	528,015
40883	ST-SPP LW ENFRC SV SLESA/SLESF	238,493	298,493	298,493	238,493	547,765
40894	ST-OTHER	369,314	500,432	633,953	500,432	676,160
41095	FED-MISC GRANTS	7,778	97,722	97,722	-	-
41102	FED-BJA GRANT	-	-	436,811	-	668,367
41144	FED-OCJP LEAA GRANT	5,750	-	-	-	-
41150	CONTR FR OTHER GOVT AGENCIES	399,717	362,917	362,917	403,009	568,009
41163	AID OTH GV-ANTI TERR APPR AUTH	5,188	115,675	199,312	5,000	5,000
	Total INTERGOVERNMENTAL REVENUES	4,558,429	4,872,631	5,582,770	4,579,751	5,898,118
	Character 19 -- CHARGES FOR SERVICES					
41422	CIVIL PROCESS FEES	54,567	65,000	55,000	65,000	65,000
41520	ALARM RESPONSE SERVICE FEE	16,002	15,000	25,000	16,000	16,000
41527	DNA IDENTIFICATN FD GC76104.6	-	55,000	55,000	37,000	37,000
41530	EDUCATION SVCS-POST REIMBRSMNT	24,940	20,000	82,000	20,000	20,000
41536	IDENTIFICATION FEES	2,440	5,500	8,000	3,000	3,000
41538	LAW ENFORCEMENT SERVICES	2,496,362	2,600,912	2,600,912	2,701,221	2,701,221
41548	OTHER LAW ENFORCEMENT SERVICES	1,008,303	1,087,315	1,194,661	1,105,627	1,212,673
41580	REMOVAL OF ABANDONED VEHICLES	6,535	15,000	15,000	15,000	15,000
42012	AUTOMATION FEES	907	4,000	4,000	2,500	2,500
42020	COPY CHARGES	3,104	3,000	3,000	2,500	2,500
42022	COST RECOVERY-OTHER	21,220	23,603	50,000	24,000	24,000
42047	OTHER CHARGES CURRENT SERVICES	377,632	421,654	517,979	373,500	373,500
42056	SART/SANE REVENUE	62,837	214,986	214,986	214,986	492,309
	Total CHARGES FOR SERVICES	4,074,849	4,530,970	4,825,538	4,580,334	4,964,703
	Character 23 -- MISC. REVENUES					
42380	NSF CHECKS	(695)	100	(6,027)	25	25
42381	NSF CHECKS-RETURNED CHECK FEES	120	100	160	100	100
42384	OTHER REVENUE	40,455	40,000	10,000	30,000	30,000
	Total MISC. REVENUES	39,880	40,200	4,133	30,125	30,125
	Character 25 -- OTHER FINANCING SOURCES					
42473	INCPTN OF LSE PRCH AGRMT NCGA5	13,594	11,216	11,216	50,574	50,574
	Total OTHER FINANCING SOURCES	13,594	11,216	11,216	50,574	50,574
	Total Revenues	11,277,575	12,136,438	13,124,833	12,029,919	13,732,655
	Total OPERATIONS BUREAU	31,481,300	35,550,475	34,950,706	36,742,739	35,839,614
	Budget Divn 6620 -- CORRECTIONS BUREAU					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	11,318,026	13,215,209	12,064,334	14,273,456	14,103,077
51005	OVERTIME PAY-PERMANENT	3,006,131	982,260	2,763,670	1,014,824	1,014,825
51006	MANDATORY OVERTIME PAY-PERM	343,915	-	327,673	-	-
51010	REGULAR PAY-EXTRA HELP	157,754	117,127	325,336	117,127	116,116
51040	DIFFERENTIAL PAY	646,517	624,436	647,731	671,592	671,592
52010	OASDI-SOCIAL SECURITY	307,143	360,681	330,504	355,853	367,270

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Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
52015	PERS	3,346,353	4,644,752	4,698,373	5,539,701	5,444,941
53010	EMPLOYEE INSURANCE & BENEFITS	2,477,533	2,619,996	2,693,446	2,712,156	2,903,944
53015	UNEMPLOYMENT INSURANCE	20,065	13,280	13,280	11,766	11,766
54010	WORKERS COMPENSATION INSURANCE	540,225	577,602	577,602	609,691	609,691
Total SALARIES AND EMPLOYEE BENEF		22,163,662	23,155,343	24,441,949	25,306,166	25,243,222
Character 60 -- SERVICES AND SUPPLIES						
61000	AGRICULTURAL EXPENSE	3,047	600	5,000	600	600
61110	CLOTHING & PERSONAL SUPPLIES	158,571	160,000	210,300	169,500	149,500
61115	POLICE SAFETY EQUIP-REPLACE	33,222	44,028	44,028	31,500	31,500
61220	TELECOM SERVICES	76,015	83,100	78,500	84,400	72,400
61310	FOOD	1,166,761	1,000,000	1,100,000	1,200,000	1,100,000
61410	DRY GOODS	87,168	60,000	96,200	65,000	65,000
61412	JANITORIAL SERVICES	35,661	200	42,092	36,000	36,000
61415	KITCHEN EXPENSE-SERVICES	175,447	110,973	145,000	130,000	130,000
61420	LAUNDRY EXPENSE-SERVICES	27,533	20,500	20,000	20,500	20,500
61425	OTHER HOUSEHOLD EXP-SERVICES	139,862	132,000	155,000	142,000	142,000
61717	MAINT-DATA PROCESS EQMT-SERV	62,699	66,202	66,202	75,808	75,808
61720	MAINT-MOBILE EQUIPMENT-SERV	4	-	-	-	-
61725	MAINT-OFFICE EQUIPMNT-SERVICES	5,504	15,800	10,300	16,300	16,300
61730	MAINT-OTH EQUIP-SERVICES	617,667	1,088,598	1,033,598	1,154,350	1,044,350
61830	FACILITIES MNT-ELECTRICAL-SERV	459	-	-	-	-
62020	MEMBERSHIPS	422	845	845	950	950
62111	MISCELLANEOUS EXPENSE-SERVICES	57,187	69,100	51,500	70,100	70,100
62112	CASH SHORTAGES	3,366	50	3,000	50	50
62214	DUPLICATING SERVICES	5,545	14,000	8,000	15,600	15,600
62217	MISC NONINVENTORIAL ITEMS	114,759	105,237	106,237	96,379	96,379
62219	PC SOFTWARE PURCHASES	12,230	55,200	30,000	46,500	31,500
62221	POSTAGE	1,417	1,500	1,500	1,500	1,500
62223	SUPPLIES	100,989	89,515	60,000	108,177	108,177
62226	INVENTORIAL ITEMS <5000	28,491	269,690	185,000	29,728	29,728
62310	BANKING SERVICES	2,096	4,500	-	4,900	4,900
62325	DATA PROCESSING SERVICES	18,958	16,787	16,787	18,144	18,144
62326	DATA PROCESSING PRINTING	-	153	153	153	153
62330	DPW SERVICES-GENERAL MONEY	-	3,000	3,000	3,000	3,000
62352	HOSPITAL SVCS-INTERDEPARTMENT	1,551	50	5,000	50	50
62366	MEDICAL SERVICES	458,333	200,600	400,600	379,000	379,000
62367	MEDICAL SERVICES-OTHER	4,219,763	4,364,887	4,626,511	4,775,380	4,775,380
62381	PROF & SPECIAL SERV-OTHER	1,019,292	1,122,455	1,013,554	1,070,004	934,876
62500	EQUIPMENT LEASE & RENT	19,113	78,700	33,090	21,200	21,200
62801	ADVERTISING & PROMOTION SUPP	275	1,000	1,000	2,000	2,000
62856	SPECIAL MISC EXPENSE-SERVICES	11,833	4,000	11,079	4,000	4,000
62857	SPECIAL MISC EXPENSE-SUPPLIES	819	-	-	-	-
62880	SECURITY SERVICES	70,617	25,000	50,000	35,000	35,000
62890	SUBSCRIPTIONS BOOKS & ED MATER	1,514	1,689	1,689	1,709	1,709
62892	TRAINING AMMUNITION	12,580	10,000	15,000	15,000	15,000
62910	AIR FARE	-	1,000	1,000	1,000	1,000
62914	EDUCATION & TRAINING(REPT)	68,521	61,842	62,342	73,400	73,400
62918	EXTRA PRISONERS OUT	3,035	20,000	5,000	20,000	20,000
62922	LODGING	30,702	20,000	60,000	25,000	25,000
62924	MEALS	17,293	9,000	15,000	15,000	15,000
62926	MILEAGE	11,133	3,000	7,500	10,000	10,000
62928	TRAVEL-OTHER(NON-REPT)	3,588	500	3,000	1,700	1,700
62935	SERVICE CENTER CHARGES	77,935	72,615	72,547	81,264	81,264
62936	SERVICE CENTER REPLCMT INCRMNT	18,226	24,189	24,189	18,226	18,226
62937	SERVICE CENTER DEPREC CHG	61,435	52,221	52,221	61,435	61,435

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Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
62938	SERV CTR POOL VEH CHARGES	-	1,000	-	200	200
63070	UTILITIES	787,990	813,165	858,000	853,572	853,572
	Total SERVICES AND SUPPLIES	9,830,628	10,298,491	10,790,564	10,985,279	10,593,151
	Character 70 -- OTHER CHARGES					
74230	PRINCIPAL ON LEASE PURCHASES	-	-	35,112	-	-
74420	INTEREST ON LEASE PURCHASES	-	-	8,000	-	-
75316	COUNTY OVERHEAD GRANTS	-	12,079	-	268,411	12,079
75330	HSA COST ALLOCATION-ADMIN	181,330	290,651	79,488	298,411	83,463
	Total OTHER CHARGES	181,330	302,730	122,600	566,822	95,542
	Character 80 -- FIXED ASSETS					
86204	EQUIPMENT	33,784	128,500	328,745	65,000	65,000
	Total FIXED ASSETS	33,784	128,500	328,745	65,000	65,000
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	58,652	-	-	55,000	55,000
	Total OTHER FINANCING USES	58,652	-	-	55,000	55,000
	Total Expenditures	32,268,056	33,885,064	35,683,858	36,978,267	36,051,915
	Revenues					
	Character 10 -- REV FROM USE OF MONEY & PROP					
40440	RENTS & CONCESSIONS	294	400	300	400	400
	Total REV FROM USE OF MONEY & PROP	294	400	300	400	400
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40495	ST AID-PROP 172 FR FD72406	10,471,412	10,506,252	10,506,252	10,286,357	10,286,357
40796	ST-SB 924 CDC TRAINING	55,230	55,605	55,605	60,000	60,000
40872	ST-MANDATED COST REIMBURSEMENT	87,246	100,000	85,000	100,000	100,000
40883	ST-SPP LW ENFRC SV SLESA/SLESF	83,401	155,401	155,401	86,000	86,000
40894	ST-OTHER	56,838	332,000	150,000	326,000	326,000
40901	ST-AB109 PROGRAM	2,780,440	2,839,894	2,839,894	2,839,894	3,103,655
41101	FED-ALIEN ASSISTANCE GRANT	-	80,000	177,087	80,000	80,000
41102	FED-BJA GRANT	-	-	31,050	-	-
	Total INTERGOVERNMENTAL REVENUES	13,534,567	14,069,152	14,000,289	13,778,251	14,042,012
	Character 19 -- CHARGES FOR SERVICES					
41220	ACCOUNTING FEES	351,344	403,516	187,548	184,948	100,000
41522	BOOKING FEE 29550(E)	560,692	638,000	638,000	638,000	638,000
41527	DNA IDENTIFICATN FD GC76104.6	22,711	35,000	-	35,000	-
41649	INMATE MEDICAL CO-PAY	2,192	-	-	-	-
41706	SENT TO COLLECTIONS-GENERAL	172	500	50	500	500
42010	ADMINISTRATIVE SERVICES	547,005	430,000	300,000	430,000	50,000
42031	FOOD SERVICE	200	100	100	100	100
42044	MEMBER CONTRIBUTIONS	-	-	-	-	-
	Total CHARGES FOR SERVICES	1,484,316	1,507,116	1,125,698	1,288,548	788,600
	Character 23 -- MISC. REVENUES					
42331	SALES-MEDICAL OTC REIMB	5	100	-	100	100
42362	CASH OVERAGES	2,252	25	25	25	25
42380	NSF CHECKS	(2,989)	-	(509)	-	-
42384	OTHER REVENUE	4,429	8,000	29,139	8,000	8,000
	Total MISC. REVENUES	3,697	8,125	28,655	8,125	8,125
	Character 25 -- OTHER FINANCING SOURCES					
42473	INCPTN OF LSE PRCH AGRMT NCGA5	-	-	174,582	-	-
	Total OTHER FINANCING SOURCES	-	-	174,582	-	-
	Total Revenues	15,022,874	15,584,793	15,329,524	15,075,324	14,839,137
	Total CORRECTIONS BUREAU	17,245,182	18,300,271	20,354,334	21,902,943	21,212,778
	Budget Divn 6640 -- COURT SECURITY					
	Expenditures					
	Character 50 -- SALARIES AND EMPLOYEE BENEF					
51000	REGULAR PAY-PERMANENT	2,176,952	2,506,935	2,414,370	2,580,324	2,571,825

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
51005	OVERTIME PAY-PERMANENT	328,403	184,117	325,083	189,630	189,630
51010	REGULAR PAY-EXTRA HELP	156,789	196,392	228,584	202,272	202,272
51040	DIFFERENTIAL PAY	202,410	189,827	209,268	195,246	195,246
52010	OASDI-SOCIAL SECURITY	57,311	53,007	59,283	54,828	54,828
52015	PERS	899,925	1,216,595	1,119,919	1,373,425	1,344,598
53010	EMPLOYEE INSURANCE & BENEFITS	350,092	371,872	436,404	380,977	481,449
54010	WORKERS COMPENSATION INSURANCE	25,103	25,103	25,103	25,103	25,103
Total SALARIES AND EMPLOYEE BENEF		4,196,985	4,743,848	4,818,014	5,001,805	5,064,951
Character 60 -- SERVICES AND SUPPLIES						
61220	TELECOM SERVICES	-	600	-	600	600
61730	MAINT-OTH EQUIP-SERVICES	116	-	-	-	-
62223	SUPPLIES	2,971	2,000	2,000	2,000	2,000
62856	SPECIAL MISC EXPENSE-SERVICES	4,826	3,000	3,000	3,000	3,000
Total SERVICES AND SUPPLIES		7,913	5,600	5,000	5,600	5,600
Total Expenditures		4,204,898	4,749,448	4,823,014	5,007,405	5,070,551
Revenues						
Character 15 -- INTERGOVERNMENTAL REVENUES						
40884	ST-TO LOCAL AGENCIES	3,281,097	3,480,804	3,174,900	3,550,420	3,550,420
Total INTERGOVERNMENTAL REVENUES		3,281,097	3,480,804	3,174,900	3,550,420	3,550,420
Total Revenues		3,281,097	3,480,804	3,174,900	3,550,420	3,550,420
Total COURT SECURITY		923,801	1,268,644	1,648,114	1,456,985	1,520,131
Total SHERIFF-CORONER		49,650,283	55,119,390	56,953,154	60,102,667	58,572,523
Total PUBLIC SAFETY AND JUSTICE		80,976,797	94,895,711	93,680,373	99,664,710	98,106,441
Budget Category 95 -- CAPITAL PROJECTS						
Budget Dept 19 -- PLANT ACQUISITION						
Budget Divn 1900 -- GF PLANT ACQUISITION						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
62381	PROF & SPECIAL SERV-OTHER	-	700,000	800,000	-	300,008
Total SERVICES AND SUPPLIES		-	700,000	800,000	-	300,008
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	100,160	2,000,000	2,000,000	-	-
90040	OPER TRF OUT-TO PLANT FUND	3,100,795	100,000	100,000	500,000	-
Total OTHER FINANCING USES		3,200,955	2,100,000	2,100,000	500,000	-
Character 95 -- INTRAFUND TRANSFERS						
95225	INTRA-FUND TRF-OTHER	-	-	(300,000)	-	-
Total INTRAFUND TRANSFERS		-	-	(300,000)	-	-
Total Expenditures		3,200,955	2,800,000	2,600,000	500,000	300,008
Total GF PLANT ACQUISITION		3,200,955	2,800,000	2,600,000	500,000	300,008
Budget Divn 1910 -- PLANT ACQUISITION FUND 40						
Expenditures						
Character 50 -- SALARIES AND EMPLOYEE BENEF						
51000	REGULAR PAY-PERMANENT	-	-	-	-	-
52010	OASDI-SOCIAL SECURITY	-	-	-	-	-
52015	PERS	-	-	-	-	-
Total SALARIES AND EMPLOYEE BENEF		-	-	-	-	-
Character 60 -- SERVICES AND SUPPLIES						
62217	MISC NONINVENTORIAL ITEMS	-	-	-	-	-
Total SERVICES AND SUPPLIES		-	-	-	-	-
Character 80 -- FIXED ASSETS						
86110	BUILDINGS AND IMPROVEMENTS	17,366,505	45,436,048	42,346,274	-	8,893,936
Total FIXED ASSETS		17,366,505	45,436,048	42,346,274	-	8,893,936
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	1,435,281	-	-	-	-
Total OTHER FINANCING USES		1,435,281	-	-	-	-

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Character 98 -- APPROP FOR CONTINGENCIES						
98705	LIQD PR YR ENCUMB APPROPS	-	-	12,760	-	-
	Total APPROP FOR CONTINGENCIES	-	-	12,760	-	-
	Total Expenditures	18,801,786	45,436,048	42,359,034	-	8,893,936
Revenues						
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40414	DRUG FORFEITURE PROCEEDS	(679)	-	-	-	-
	Total FINES, FORFEITURES & ASSMNTS	(679)	-	-	-	-
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	75,651	-	-	-	-
	Total REV FROM USE OF MONEY & PROP	75,651	-	-	-	-
Character 15 -- INTERGOVERNMENTAL REVENUES						
40784	ST-CORRECTIONS	-	10,858,608	10,858,608	-	-
40846	SB1022 ADLT LCJFC FINACNG PROG	389,878	1	1	-	-
40894	ST-OTHER	1,000,000	-	-	-	-
40901	ST-AB109 PROGRAM	-	23,224	23,224	-	-
41150	CONTR FR OTHER GOVT AGENCIES	15,477	47,156	47,156	-	-
41158	AID FRM OTH GV-DSTRCTS/JPA/PFA	1,092,134	99,819	99,819	-	-
41163	AID OTH GV-ANTI TERR APPR AUTH	-	12,790	12,790	-	-
41165	LFFA BOND ALLOCATION REVENUE	5,034,347	7,070,010	7,070,010	-	-
	Total INTERGOVERNMENTAL REVENUES	7,531,836	18,111,608	18,111,608	-	-
Character 19 -- CHARGES FOR SERVICES						
42047	OTHER CHARGES CURRENT SERVICES	215,984	210,575	210,575	-	-
	Total CHARGES FOR SERVICES	215,984	210,575	210,575	-	-
Character 23 -- MISC. REVENUES						
42367	CONTRIBUTIONS FROM OTHER FUNDS	100,000	-	-	-	-
42372	CONTRIBUTIONS AND DONATIONS	513,274	1,470,156	1,625,676	-	69,480
42384	OTHER REVENUE	8,845	-	-	-	-
	Total MISC. REVENUES	622,119	1,470,156	1,625,676	-	69,480
Character 25 -- OTHER FINANCING SOURCES						
42462	OPERATING TRANSFER IN	12,277,508	11,563,758	10,125,176	-	6,723,566
42465	OP/TRF IN-FR PFACERTS CNST FDS	-	30,295	301,463	-	29,786
42468	OP/TRF IN-FR CFA CERTS 2015B	86,862	3,931,587	3,486,486	-	445,101
42469	OP/TRF IN-FR CFA CERTS 2016	376,658	1,581,928	1,581,928	-	-
42470	OP/TRF IN-FR CFA CREBS 2017	170,326	35,310	35,310	-	-
	Total OTHER FINANCING SOURCES	12,911,354	17,142,878	15,530,363	-	7,198,453
	Total Revenues	21,356,265	36,935,217	35,478,222	-	7,267,933
	Total PLANT ACQUISTION FUND 40	(2,554,479)	8,500,831	6,880,812	-	1,626,003
Budget Divn 1920 -- PLANT ACQUISITION FUND 42 & 43						
Expenditures						
Character 80 -- FIXED ASSETS						
86110	BUILDINGS AND IMPROVEMENTS	17,151	2,888	84,397	-	88,105
	Total FIXED ASSETS	17,151	2,888	84,397	-	88,105
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	59	-	-	-	43,747
	Total OTHER FINANCING USES	59	-	-	-	43,747
	Total Expenditures	17,210	2,888	84,397	-	131,852
Revenues						
Character 10 -- REV FROM USE OF MONEY & PROP						
40430	INTEREST	3,433	57	3,200	-	775
	Total REV FROM USE OF MONEY & PROP	3,433	57	3,200	-	775
Character 23 -- MISC. REVENUES						
42367	CONTRIBUTIONS FROM OTHER FUNDS	-	-	491	-	9,750
	Total MISC. REVENUES	-	-	491	-	9,750
Character 25 -- OTHER FINANCING SOURCES						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
42462	OPERATING TRANSFER IN	59	-	-	-	43,747
	Total OTHER FINANCING SOURCES	59	-	-	-	43,747
	Total Revenues	3,492	57	3,691	-	54,272
	Total PLANT ACQUISITION FUND 42 & 43	13,718	2,831	80,706	-	77,580
Budget Divn 1930 -- PLANT ACQUISITION FUND 49						
	Expenditures					
	Character 80 -- FIXED ASSETS					
86001	LAND PURCHASE	98,000	145,608	24,554	-	14,322
86110	BUILDINGS AND IMPROVEMENTS	243,277	874,039	1,808,367	-	1,245,083
	Total FIXED ASSETS	341,277	1,019,647	1,832,921	-	1,259,405
	Total Expenditures	341,277	1,019,647	1,832,921	-	1,259,405
	Revenues					
	Character 10 -- REV FROM USE OF MONEY & PROP					
40430	INTEREST	13,941	-	9,255	-	188
	Total REV FROM USE OF MONEY & PROP	13,941	-	9,255	-	188
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40544	ST-HOUSING & COMMUNITY DEV	204,871	-	-	-	-
40864	ST-DEPT OF PARKS & REC	98,000	1,019,647	898,593	-	-
41155	AID FROM OTHER GOV AGENCIES	-	-	254,616	-	1,245,083
	Total INTERGOVERNMENTAL REVENUES	302,871	1,019,647	1,153,209	-	1,245,083
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	3,505	-	-	-	-
	Total OTHER FINANCING SOURCES	3,505	-	-	-	-
	Total Revenues	320,317	1,019,647	1,162,464	-	1,245,271
	Total PLANT ACQUISITION FUND 49	20,960	-	670,457	-	14,134
Budget Divn 1940 -- PARK DEDICATION						
	Expenditures					
	Character 60 -- SERVICES AND SUPPLIES					
62301	ACCOUNTING AND AUDITING FEES	2,675	3,500	3,500	3,500	3,500
62380	POSCS SERVICES	36,218	50,252	50,252	36,000	37,095
	Total SERVICES AND SUPPLIES	38,893	53,752	53,752	39,500	40,595
	Character 70 -- OTHER CHARGES					
75231	CONTRIB TO OTHER AGENCIES-OTH	-	40,532	-	-	43,004
	Total OTHER CHARGES	-	40,532	-	-	43,004
	Character 80 -- FIXED ASSETS					
86001	LAND PURCHASE	-	625,825	-	85,300	594,307
86110	BUILDINGS AND IMPROVEMENTS	108,154	1,316,687	489,509	-	950,993
	Total FIXED ASSETS	108,154	1,942,512	489,509	85,300	1,545,300
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	11,999	20,565	20,565	5,000	6,836
	Total OTHER FINANCING USES	11,999	20,565	20,565	5,000	6,836
	Total Expenditures	159,046	2,057,361	563,826	129,800	1,635,735
	Revenues					
	Character 10 -- REV FROM USE OF MONEY & PROP					
40430	INTEREST	39,310	34,495	41,472	34,205	35,390
	Total REV FROM USE OF MONEY & PROP	39,310	34,495	41,472	34,205	35,390
	Character 19 -- CHARGES FOR SERVICES					
42204	PARK DEDICATION FEES	136,983	90,300	101,833	90,300	88,300
	Total CHARGES FOR SERVICES	136,983	90,300	101,833	90,300	88,300
	Total Revenues	176,293	124,795	143,305	124,505	123,690
	Total PARK DEDICATION	(17,247)	1,932,566	420,521	5,295	1,512,045
	Total PLANT ACQUISITION	663,907	13,236,228	10,652,496	505,295	3,529,770
	Total CAPITAL PROJECTS	663,907	13,236,228	10,652,496	505,295	3,529,770
Budget Category 96 -- DEBT SERVICE						
Budget Dept 13 -- CUSTODIAL FUNDS						

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
Budget Divn 1310 -- DEBT SERVICE						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
62301	ACCOUNTING AND AUDITING FEES	23,022	46,000	46,000	46,000	46,000
62345	FISCAL AGENTS FEES	21,846	30,000	30,000	30,000	30,000
62381	PROF & SPECIAL SERV-OTHER	70,277	73,250	73,250	73,250	73,250
	Total SERVICES AND SUPPLIES	115,145	149,250	149,250	149,250	149,250
Character 70 -- OTHER CHARGES						
74430	INTEREST ON NOTES	601,556	603,000	603,000	603,000	603,000
	Total OTHER CHARGES	601,556	603,000	603,000	603,000	603,000
Character 90 -- OTHER FINANCING USES						
90004	OP/TR OUT-TO BNY PFA CERTS	7,037,625	7,187,988	7,187,988	7,224,868	7,224,868
	Total OTHER FINANCING USES	7,037,625	7,187,988	7,187,988	7,224,868	7,224,868
Character 95 -- INTRAFUND TRANSFERS						
95190	INTRA-FD TRF-CO OVERHEAD	(470,688)	(921,806)	(921,806)	(470,688)	(470,688)
95224	INTRA-FUND TRF-CERTS	(145,768)	(252,902)	(252,902)	(253,219)	(253,219)
	Total INTRAFUND TRANSFERS	(616,456)	(1,174,708)	(1,174,708)	(723,907)	(723,907)
	Total Expenditures	7,137,870	6,765,530	6,765,530	7,253,211	7,253,211
Revenues						
Character 07 -- FINES, FORFEITURES & ASSMNTS						
40382	FINES-CRIMINAL JUS CONS 72695	168,092	170,673	170,673	171,466	170,673
40383	FINES-COURTHOUSE CONS 72705	117,398	116,787	116,787	217,562	116,787
	Total FINES, FORFEITURES & ASSMNTS	285,490	287,460	287,460	389,028	287,460
Character 10 -- REV FROM USE OF MONEY & PROP						
40440	RENTS & CONCESSIONS	333,829	333,829	333,829	333,829	333,829
	Total REV FROM USE OF MONEY & PROP	333,829	333,829	333,829	333,829	333,829
Character 25 -- OTHER FINANCING SOURCES						
42464	OP/TRF IN-FR NONDISTR CERTS DS	5,681	5,769	5,769	5,796	5,796
42466	OP/TRF IN-FR DISTRCTS CERTS DS	864,850	865,758	865,758	865,957	865,957
	Total OTHER FINANCING SOURCES	870,531	871,527	871,527	871,753	871,753
	Total Revenues	1,489,850	1,492,816	1,492,816	1,594,610	1,493,042
	Total DEBT SERVICE	5,648,020	5,272,714	5,272,714	5,658,601	5,760,169
	Total CUSTODIAL FUNDS	5,648,020	5,272,714	5,272,714	5,658,601	5,760,169
	Total DEBT SERVICE	5,648,020	5,272,714	5,272,714	5,658,601	5,760,169
Budget Category 97 -- GENERAL REVENUES						
Budget Dept 13 -- CUSTODIAL FUNDS						
Budget Divn 1320 -- GENERAL COUNTY REVENUES						
Expenditures						
Character 60 -- SERVICES AND SUPPLIES						
62381	PROF & SPECIAL SERV-OTHER	273,135	454,843	454,843	393,172	393,172
	Total SERVICES AND SUPPLIES	273,135	454,843	454,843	393,172	393,172
Character 70 -- OTHER CHARGES						
74623	JUDGMENTS & DAMAGES-TEA ANNUAL	(833)	19,485	18,784	19,484	9,458
74624	JUDGMENTS & DAMAGES-TEA CRT OR	274,717	169,600	234,307	171,813	64,726
75230	CONTRIB TO OTHER AGENCIES-OTH	66,274	91,289	91,289	91,289	91,289
75231	CONTRIB TO OTHER AGENCIES-OTH	-	90,000	90,000	-	-
75233	CONTRIB TO TRUST/AGENCY FUND	-	250,000	-	250,000	250,000
	Total OTHER CHARGES	340,158	620,374	434,380	532,586	415,473
Character 90 -- OTHER FINANCING USES						
90000	OPERATING TRANSFERS OUT	-	195,000	195,000	-	195,000
	Total OTHER FINANCING USES	-	195,000	195,000	-	195,000
Character 95 -- INTRAFUND TRANSFERS						
95190	INTRA-FD TRF-CO OVERHEAD	(730,338)	377,997	377,997	(3,076,925)	(2,826,809)
95225	INTRA-FUND TRF-OTHER	-	(1,482,092)	(1,100,000)	(1,482,092)	(1,270,407)
	Total INTRAFUND TRANSFERS	(730,338)	(1,104,095)	(722,003)	(4,559,017)	(4,097,216)

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total Expenditures	(117,045)	166,122	362,220	(3,633,259)	(3,093,571)
	Revenues					
	Character 01 -- TAXES					
40100	PROPERTY TAX-CURRENT SEC-GEN	60,464,204	63,487,414	63,494,514	65,568,656	66,351,767
40104	IN LIEU VLF FEE R&T97.7 2004	33,646,132	35,328,439	35,405,826	36,387,388	36,999,088
40106	RESIDUAL DISTRIBUTION	3,343,061	3,343,061	3,724,819	2,953,804	3,911,060
40110	PROPERTY TAX-CURRENT UNSEC-GEN	1,219,167	1,219,167	1,243,069	1,324,706	1,243,069
40130	PROPERTY TAX-PRIOR UNSEC-GEN	105,095	61,376	106,071	61,376	106,071
40142	PENALTIES FOR DEL TAXES-SEE441	-	-	-	1,250,000	-
40143	REDMPTN PNLT -DELTXS-SEE 44143	-	-	-	1,750,000	-
40150	SUPP PROP TAX-CURRENT SEC	1,662,503	1,311,863	1,261,716	1,219,316	1,318,493
40151	SUPP PROP TAX-CURRENT UNSEC	73,596	73,596	73,596	73,596	73,596
40160	SUPP PROP TAX-PRIOR SEC	29,379	29,379	66,689	24,302	66,689
40161	SUPP PROP TAX-PRIOR UNSEC	18,288	18,288	26,559	18,288	26,559
40168	SALES & USE TAX-MEAS G 1/4	1,875,003	7,521,000	7,056,770	7,554,000	7,112,851
40173	SALES & USE TX UNINCRP AREA1%	12,096,182	11,829,919	11,930,710	12,294,942	12,112,260
40190	AIRCRAFT TAX	52,126	52,126	52,123	52,126	52,123
40194	DEED/DOCUMENTARY TRANSFER TAX	2,586,323	2,586,323	2,802,956	2,839,294	2,802,956
40197	IN-LIEU TAXES OTHER	31,536	31,536	31,536	3,674	31,536
40202	(SEP)STATE REDEMPTION TAX	-	-	-	3,175	-
40206	TRANSIENT OCCUPANCY TAX	9,216,903	9,677,748	10,075,032	9,966,078	10,578,784
40207	TRANSIENT OCCUP TAX PRIOR YR	-	-	167,001	-	-
40213	COUNTY CANNABIS BUSINESS TAX	2,749,569	2,887,047	3,056,416	2,903,213	3,209,237
40214	COUNTY CANNABIS BUSINESS TAX 2	690,152	862,690	1,384,960	937,592	1,384,960
	Total TAXES	129,859,219	140,320,972	141,960,363	147,185,526	147,381,099
	Character 05 -- LICENSES, PERMITS AND FRANCHIS					
40284	GARBAGE COLLECTION-SAN ANDREAS	2,235,887	2,459,476	2,615,806	2,424,863	2,615,806
40288	PUBLIC UTILITY FRANCHISE	1,030,321	1,137,970	1,137,970	767,970	1,137,970
40290	TV TRANSCRIPT FRANCHISE	1,715,699	1,715,699	1,707,380	1,722,662	1,707,380
	Total LICENSES, PERMITS AND FRANCHIS	4,981,907	5,313,145	5,461,156	4,915,495	5,461,156
	Character 07 -- FINES, FORFEITURES & ASSMNTS					
40382	FINES-CRIMINAL JUS CONS 72695	453,228	453,228	453,228	512,735	453,228
40400	PARKING METER FINES	119,796	119,796	119,796	190,790	190,790
40418	JUDGMENTS & DAMAGES	211,081	211,081	203,495	211,081	102,468
40419	JUDGMENTS & DAM-TEA CRT ORDER	600,000	400,000	552,610	405,220	152,610
44142	PENALTIES FOR DELINQUENT TAXES	2,299,950	1,750,000	2,000,000	-	2,000,000
44143	REDMPTN PNLTIES FOR DELINQ TXS	1,825,022	1,750,000	1,500,000	-	1,500,000
	Total FINES, FORFEITURES & ASSMNTS	5,509,077	4,684,105	4,829,129	1,319,826	4,399,096
	Character 10 -- REV FROM USE OF MONEY & PROP					
40430	INTEREST	2,444,566	2,609,528	2,442,698	2,819,392	2,686,968
40434	INTEREST-TRANS	868,607	868,607	741,932	613,119	741,932
40435	INTEREST-NON COUNTY TREASURER	182,129	-	3,495	-	3,495
40440	RENTS & CONCESSIONS	673	-	1,236	-	1,236
	Total REV FROM USE OF MONEY & PROP	3,495,975	3,478,135	3,189,361	3,432,511	3,433,631
	Character 15 -- INTERGOVERNMENTAL REVENUES					
40470	ST-MOTOR VEHICLE IN LIEU TAX	111,016	111,016	111,016	111,016	111,016
40495	ST AID-PROP 172 FR FD72406	-	-	625,135	192,798	884,546
40830	ST-HOMEOWNERS' PROP TAX RELIEF	358,034	358,034	358,034	358,034	358,034
40852	ST-OTHR TAX RELIEF SUBVENTIONS	82,624	82,624	82,624	68,903	82,624
40872	ST-MANDATED COST REIMBURSEMENT	3,563,595	250,000	3,135	250,000	250,000
41162	RDA PASS-THROUGHS	424,625	424,625	496,718	375,865	496,718
	Total INTERGOVERNMENTAL REVENUES	4,539,894	1,226,299	1,676,662	1,356,616	2,182,938
	Character 19 -- CHARGES FOR SERVICES					
41205	ASSESSMENT & TAX COLLECTN FEES	-	-	(120,599)	-	254,060
41208	SUPP ROLL ASSESSMENT FEE	-	-	-	-	-
42105	COUNTY OVERHEAD CHARGES	156,603	(55,082)	(55,082)	156,603	156,603

LINE ITEM DETAIL

Object	Title	Actual 2018-19	Allow 2019-20	Est-Act 2019-20	Projected 2020-21	Recommend 2020-21
	Total CHARGES FOR SERVICES	156,603	(55,082)	(175,681)	156,603	410,663
	Character 23 -- MISC. REVENUES					
42310	TOBACCO INDUSTRY SETTLEMT	1,626,688	1,626,688	1,626,688	1,711,898	1,626,688
42376	PRIN/OTHER LOAN REPAYMENTS	50,794	50,794	50,794	50,794	50,794
42377	OFFSET-LOAN PRIN REPAYMTS	(50,794)	(50,794)	(50,794)	(50,794)	(50,794)
42380	NSF CHECKS	(121)	-	-	-	-
42384	OTHER REVENUE	23,863	22,834	22,834	22,834	22,834
42390	UNCLAIMED MONEY-ESCHEATED	30,692	25,000	25,000	25,000	25,000
	Total MISC. REVENUES	1,681,122	1,674,522	1,674,522	1,759,732	1,674,522
	Character 25 -- OTHER FINANCING SOURCES					
42462	OPERATING TRANSFER IN	11,999	20,565	20,565	24,000	24,000
	Total OTHER FINANCING SOURCES	11,999	20,565	20,565	24,000	24,000
	Total Revenues	150,235,796	156,662,661	158,636,077	160,150,309	164,967,105
	Total GENERAL COUNTY REVENUES	(150,352,841)	(156,496,539)	(158,273,857)	(163,783,568)	(168,060,676)
	Total CUSTODIAL FUNDS	(150,352,841)	(156,496,539)	(158,273,857)	(163,783,568)	(168,060,676)
	Total GENERAL REVENUES	(150,352,841)	(156,496,539)	(158,273,857)	(163,783,568)	(168,060,676)
	Budget Category 98 -- CONTINGENCIES					
	Budget Dept 13 -- CUSTODIAL FUNDS					
	Budget Divn 1375 -- CONTINGENCIES					
	Expenditures					
	Character 98 -- APPROP FOR CONTINGENCIES					
98700	APPROP FOR CONTINGENCIES	-	5,612,609	2,709,320	2,500,000	3,422,455
	Total APPROP FOR CONTINGENCIES	-	5,612,609	2,709,320	2,500,000	3,422,455
	Total Expenditures	-	5,612,609	2,709,320	2,500,000	3,422,455
	Total CONTINGENCIES	-	5,612,609	2,709,320	2,500,000	3,422,455
	Total CUSTODIAL FUNDS	-	5,612,609	2,709,320	2,500,000	3,422,455
	Total CONTINGENCIES	-	5,612,609	2,709,320	2,500,000	3,422,455
	Budget Category 99 -- CUSTODIAL CO WIDE TECH FUND					
	Budget Dept 13 -- CUSTODIAL FUNDS					
	Budget Divn 1395 -- CUSTODIAL CO WIDE TECH FUND					
	Expenditures					
	Character 90 -- OTHER FINANCING USES					
90000	OPERATING TRANSFERS OUT	252,242	-	20,000	500,000	-
	Total OTHER FINANCING USES	252,242	-	20,000	500,000	-
	Character 95 -- INTRAFUND TRANSFERS					
95225	INTRA-FUND TRF-OTHER	-	630,302	610,302	-	500,000
	Total INTRAFUND TRANSFERS	-	630,302	610,302	-	500,000
	Total Expenditures	252,242	630,302	630,302	500,000	500,000
	Total CUSTODIAL CO WIDE TECH FUND	252,242	630,302	630,302	500,000	500,000
	Total CUSTODIAL FUNDS	252,242	630,302	630,302	500,000	500,000
	Total CUSTODIAL CO WIDE TECH FUND	252,242	630,302	630,302	500,000	500,000
	Total Expenditures less Revenues	(27,456,577)	72,732,320	25,710,899	18,993,677	52,071,925



GLOSSARY

PROPOSED BUDGET • FY 2020-21

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Accrual Basis: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

Actuarial Accrued Liability: The actuarial accrued liability, commonly used in pension fund discussions, generally represents the present value of fully projected benefits attributable to service credit that has been earned (or accrued) as of the valuation date; it is computed differently under different funding methods but is always assessed by an actuary.

Actuals: The County's year-end actual dollars for expenditures and revenues for a fiscal year. Also, it represents the year-end actual measures or results for operational performance data for a fiscal year.

Adopted Budget: The County's annual budget as formally adopted by the Board of Supervisors for a specific fiscal year.

Appropriation: A legal authorization to make expenditures and to incur obligations for specific purposes.

Appropriation Limit: Spending limits for the County are governed by Proposition 4 which places limits on spending from tax proceeds each year equal to the prior year's spending with upward adjustments allowed for changes in population and the cost of living.

Appropriation for Contingency: A budgetary provision representing that portion of the financing requirements set aside to meet unforeseen expenditure requirements or to offset revenue shortfalls.

Assessed Valuation: A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assessment: Any levy or charge by the County upon real property that is based upon the special benefit conferred upon the real property.

Asset: An item owned or a resource held that has monetary value.

Assigned Fund Balance: The portion of fund balance that reflects an intended use of resources. For non-general funds, it is the amount in excess of nonspendable, restricted and committed fund balance.

Balance Sheet: The financial statement disclosing the assets, liabilities and equity of an entity at a specified date in conformity with Generally Accepted Accounting Principles (GAAP).

Balanced Budget: A budget in which the planned expenditures and the means of financing them are equal. A balanced annual budget is required by the State of California per Government Code §29000, et seq.

Basis of Accounting: The term used to describe the timing of recognition, that is, when the effects of transactions or events should be recognized. The County's governmental funds are required to use the modified accrual basis of accounting in GAAP financial statements.

Basis of Budgeting: Refers to the conversions for recognition of costs and revenue in budget development and in establishing and reporting appropriations, that are the legal authority to spend or collect revenues. Governmental funds use the modified accrual basis of accounting.

GLOSSARY OF TERMS

Bond: A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. Sometimes, however, all or a substantial portion of the interest is included in the face value of the bond. The sale of bonds is one mechanism used to obtain long-term financing.

Budget: A financial plan for a single fiscal year that includes expenditures and the means of financing them. The County's annual budget is voted upon by the Board of Supervisors.

Capital Assets: Tangible and intangible assets acquired for use in operations that will benefit more than a single fiscal year. Typical examples of tangible assets are land, improvements to land, easements, buildings, building improvements, infrastructure, equipment, vehicles and machinery.

Cash Flow: The analysis of cash receipts (revenues) to required payments (expenditures) and reporting of net cash balance projections. The Auditor-Controller prepares cash flow reports that project the inflow, outflow and net balance of cash on a monthly, quarterly and annual basis.

Certificates of Participation (CERTs): Certificates issued for the financing of capital assets. A certificate is similar to a bond and represents an undivided interest in the payments made by the public agency pursuant to a financing lease. Even though they are not treated as indebtedness of the issuer by California state law, the federal tax law treats the lease obligation as if it were a debt.

Characters (Line Items): A summary classification (or "roll-up" account) of expenditures and revenues based on type of goods or services (Salaries & Benefits, Services & Supplies, Other Charges, Fixed Assets, etc.) or by type of revenue (Fines & Assessments, Taxes, Intergovernmental Revenue, etc.).

Charges for Services: Revenues received as a result of fees charged for certain services provided to residents and other public agencies. This group of revenue accounts includes revenues resulting from: collection of taxes and special assessments and accounting and banking services for other governmental agencies; special district audits; election services provided to governmental agencies under contract, including

charges for consolidating elections and rental of voting booths; planning and engineering services such as subdivision fees, traffic surveys, sale of plans and specifications and blueprints, and plan or map check fees; park and recreational facilities usage including camping, parking and picnic area usage; document recording services, certified copies of vital statistics and fees for filing fictitious business names; animal services such as vaccination and impound fees; law enforcement services provided under contract to governmental agencies.

Committed Fund Balance: Self-imposed limitations set on funds prior to the end of an accounting period. These limitations are imposed by the highest level of decision-making (i.e. the Board of Supervisors), and require formal action at that same level to remove.

Community Facilities District Act of 1982: Authorizes local governments to create CFDs for the purpose of financing facilities and certain services and issuing bonds to fund public improvements. Property owners within a CFD pay a 'special tax' to repay the bonds.

Comprehensive Annual Financial Report: The annual audited financial statement of the County.

Contingency Reserve: Appropriations set aside to meet unforeseen economic and operational circumstances.

Cost Applied: The transfer of costs for services performed by one budget unit for the benefit of another budget unit within the same fund.

County Service Area (CSA): An assessment district comprised of property owners in the unincorporated area who pay for special services, such as road or park maintenance, fire suppression and paramedic services, through special assessments on their property tax bills.

Credit Rating: A rating determined by a credit rating agency that indicates the agency's opinion of the likelihood that a borrower such as the County will be able to repay its debt. The three major municipal credit rating agencies include Standard & Poor's, Fitch and Moody's.

Current Assets: Assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets that will be used up or converted into cash within one year (i.e.

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temporary investments and taxes receivable that will be collected within one year).

Current Liabilities: Liabilities that are payable within one year. Liabilities are obligations to transfer assets (i.e. cash) or provide services to other entities in the future as a result of past transactions or events.

Debt Service: Annual principal and interest payments that a local government owes on borrowed money.

Debt Service Fund: A fund established to account for the accumulation of resources, for the payment of principal and interest on long-term debt.

Deferred Revenue: Measurable revenue that has been earned but not yet collected until beyond 180 days from the end of the fiscal year.

Department: The basic organizational unit of government which is functionally unique in its delivery of services.

Department Objective: A specific departmental output, action, that works towards strategic plan goals and countywide strategies. Objectives are Specific, Measurable, Attainable, Relevant and Time-bound (SMART).

Depreciation: The decrease in the service life or estimated value of capital assets attributable to wear and tear, deterioration and the passage of time.

Employee Benefits: The portion of an employee compensation package that is in addition to wages. Included are the employer's share of costs for Social Security and various pension, medical and life insurance plans.

Encumbrance: A commitment within the County to use funds for a specific purpose.

Enterprise Fund: A fund established to account for operations that are financed and operated in a manner similar to private business enterprises (e.g. water, gas and electric utilities; airports; parking garages; or transit systems). The governing body intends that the costs of providing these goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

Entitlement Program: A program in which funding is allocated according to eligibility criteria; all persons or governments that meet the criteria specified by federal or State laws may receive the benefit.

Expenditure: A decrease in net financial resources. Expenditures include current operating expenses that require the present or future use of net current assets, debt service and capital outlays, intergovernmental grants, entitlements and shared revenues.

Fiduciary Fund: A fund containing assets held in a trustee capacity or as an agent for others which cannot be used to support the County's own programs. For example, the County maintains fiduciary funds for the assets of the Investment Trust Fund. This trust fund holds the investments on behalf of external entities in either the County investment pool or specific investments.

Fines & Assessments: A group of revenue accounts that includes vehicle code fines, other court fines, forfeitures and penalties, and penalties and costs on delinquent taxes.

Fiscal Year (FY): A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The County of Santa Cruz's fiscal year is July 1 through June 30.

Fixed Assets: Assets with a useful life extending beyond one year, that are purchased for long-term use and are not likely to be converted quickly into cash, such as land, buildings, and equipment. An item costing \$5,000 or more is budgeted in the appropriate fixed asset account and capitalized.

Fund: A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and equities or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance: The difference between fund assets and fund liabilities of governmental funds. Fund Balance may be used in the budget by a department for the upcoming fiscal year as a funding source for one-time projects/services.

Fund Balance Components: The classifications that segregate fund balance by constraints on purposes for which amounts can be spent. There are five classifications: Nonspendable Fund Balance, Restricted Fund Balance, Committed Fund Balance, Assigned Fund Balance and Unassigned Fund Balance.

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GASB 54: Governmental Accounting Standards Board (GASB) Statement Number 54 which establishes a fund balance classification hierarchy based on constraints that govern how the funds can be used.

General Fund: The County's primary operating fund, which is used to account for all financial resources, except those required to be accounted for in another fund.

General Obligation Bonds: Bonds backed by the full faith and credit of a governmental entity.

General Purpose Revenue: Revenue derived from sources not specific to any program or service delivery that may be used for any purpose that is a legal expenditure of County funds. Examples of General Purpose Revenue include property taxes, some sales taxes, property tax in lieu of vehicle license fees, court fines, real property transfer tax and miscellaneous other sources.

General Fund Contribution: The amount of General Purpose Revenue that is budgeted to fund a department's services after all other funding sources for those services are taken into account; it is also commonly referred to as "net county cost."

Generally Accepted Accounting Principles (GAAP): The uniform minimum standards and guidelines for financial accounting and reporting that govern the form and content of the financial statements of an entity. GAAP is a combination of authoritative standards set by policy boards such as the Governmental Accounting Standards Board (GASB), and the commonly accepted ways of recording and reporting accounting information.

General Ledger (GL) Key: A distinct reporting category in a ledger used for budgeting or accounting purposes. All budgetary transactions, whether revenue - or expenditure-related, are recorded in GL Keys.

Governmental Accounting Standards Board (GASB): The independent authoritative accounting and financial reporting standard-setting body for local government entities.

Government Finance Officers Association (GFOA): An organization comprised of government accounting and finance professionals throughout the United States and Canada, whose goals include but are not limited to improving financial management practices and

encouraging excellence in financial reporting and budgeting by state and local governments.

Governmental Fund: The funds that are generally used to account for tax-supported activities; it accounts for the majority of funds, except for those categorized as proprietary or fiduciary funds.

Improvement Bond Act of 1915: Authorizes cities, counties and public districts which use other assessment acts to issue bonds.

InterFund Transfers: The transfer of resources between funds of the same government reporting entity.

Intergovernmental Revenue: Revenue received from other government entities in the form of grants, entitlements, shared revenues and payments in lieu of taxes. Examples of State revenue include Health and Social Services Realignment, Proposition 172 Public Safety Sales Tax, highway user tax, in-lieu taxes, public assistance administration, health administration and Homeowner's Property Tax Relief. Major federal revenue includes public assistance programs, health administration, disaster relief, and Payments In-lieu of Taxes for federal lands.

Internal Service Fund (ISF): A proprietary-type fund used to account for the financing of goods or services provided by one department to other departments of the County, or to other governmental units, on a cost-reimbursement basis.

IntraFund Transfers: The transfer of resources between budget units, within the same fund (such as the General Fund), which show as an expenditure offset or reduction in the charging department's budget.

Joint Powers Agreement (JPA): A contractual agreement between a city, county and/or special district in which services are agreed to be performed, or the County agrees to cooperate with or lend its powers to another entity.

Lease: A contract granting use or occupation of property during a specified time for a specified payment.

Liability: A liability is a legal obligation of an entity to transfer assets or provide services to another entity in the future as a result of past transactions or events.

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Licenses & Permits: Revenue accounts that include revenue from animal licenses, business licenses, permits and franchises.

Major Fund: A fund in which one element (total assets, liabilities, revenues, or expenditures/expenses) is at least 10 percent of the corresponding element total for all funds of that category or type, and at least 5 percent of the corresponding element for all governmental and enterprise funds combined, as set forth in GASB Statement Number 34, *Basic Financial Statements-and Management's Discussion and Analysis-for State and Local Governments*. By its nature, the General Fund of a government entity is always a major fund.

Mello-Roos: In 1982 Senator Henry Mello and Assemblyman Mike Roos affected the passage of the Community Facilities District Act of 1982.

Miscellaneous Revenues: A group of revenue accounts that includes other sales, tobacco settlement and other monetary donations from private agencies, persons or other sources.

Modified Accrual Basis: The basis of accounting under which revenues are recognized when they become available and measurable and, with a few exceptions, expenditures are recognized when liabilities are incurred. A modified accrual accounting system can also divide available funds into separate entities within the organization to ensure the money is spent where it was intended.

Municipal Improvement Act of 1913: Lets cities, counties and special districts levy benefit assessments for the construction and maintenance of public facilities including streets, sidewalks, sewer systems, drains, lighting, etc.

Net County Cost: The amount of General Purpose Revenue that is budgeted to fund a department's services after all other funding sources for those services are taken into account; it is also referred to as "General Fund Contribution."

Nonspendable Fund Balance: The portion of net resources that cannot be spent either because of its form or due to requirements that it must be maintained intact.

Objective: See Department Objective.

Operating Budget: A plan of current expenditures and the recommended means of financing them. The annual

operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Transfers: Operating transfers result when one fund provides a service on behalf of another fund. The providing fund budgets the amount required by the other fund in the "Operating Transfer Out" expenditure account. The receiving fund budgets the amount in one of the "Operating Transfer In" revenue accounts.

Ordinance: A regulation, an authoritative rule, a statute.

Other Charges: A group of expenditure accounts that includes support and care of other persons (such as assistance payments), bond redemptions, interest on bonds, other long-term debt and notes and warrants, judgments and damages, rights-of-way, taxes and assessments, depreciation, bad debts, income allocation, contributions to non-county governmental agencies and inter fund expenditures.

Other Financing Sources: An increase in current financial resources that is reported separately from revenues to avoid distorting revenue trends. Examples include sale of capital assets, operating transfers in and long-term debt proceeds.

Operational Plan: A two-year policy plan consisting of strategies, objectives, and key steps.

Pavement Condition Index (PCI): PCI is a numerical index between 0 and 100 which is used to indicate the general condition of a pavement. Usually a PCI between 65-80 is considered adequate for local roads.

Performance Measure: A quantitative indicator that programs or services are directly contributing to the achievement of a strategic plan. This includes indicators of inputs, output, outcomes, productivity, timeliness, and/or quality.

Personnel Summary: List of full-time equivalent (FTE) permanent positions by department. Details include classification (type of position) and range (hourly rate for the classification at entry level).

Program: A set of activities directed to attaining specific purposes or objectives.

Program Revenue: Revenue generated by programs and/or dedicated to offset a program's costs.

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Proposed Budget: The budget document developed by the CAO and formally approved by the Board of Supervisors to serve as the basis for public hearings and deliberations prior to the determination of the adopted budget. May also be referred to as the Recommended Budget.

Projected Budget: In a two-year budget, the Projected Budget is the second year projected estimates based on status quo operation and any known changes.

Proprietary Funds: The classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

Rebudget: To include funds for a project or services budgeted in the previous fiscal year but not spent within that year nor meeting the criteria for an encumbrance at fiscal year-end.

Recommended Budget: See Proposed Budget.

Restricted Fund Balance: The portion of fund balance subject to externally enforceable limitations on its use imposed by law, constitutional provision, or other regulation.

Revenue From Use of Money & Property: Revenue accounts that include investment income, rents and concessions and royalties.

Salaries & Benefits: A group of expenditure accounts that includes expenses related to compensation of County employees.

Special District: A separate local government that delivers a limited number of services to a geographically limited area, such as water, electricity, or mosquito abatement. A special district might be composed of cities, townships, or counties, or any part or combination of these.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Special Tax: Requires approval by two-thirds of the qualified voters in the district and provides for a landowner election if less than 12 registered voters in the district.

Strategy: Defines the County's approach to achieving its goals.

Successor Agency: The agency responsible for managing the dissolution of a redevelopment agency as laid out in Assembly Bill x1 26 (2011), *Community Redevelopment Dissolution*. In most cases, the city or county that created the redevelopment agency has been designated as the successor agency. The County of Santa Cruz is the Successor Agency for the County of Santa Cruz Redevelopment Agency.

Tax and Revenue Anticipation Notes (TRANs): A short-term, interest bearing note used as a cash management tool. Public agencies often receive revenues on an uneven basis throughout a fiscal year. The borrowed funds allow the agency to meet cash requirements during periods of low revenue receipts and repay the funds when the revenues are greater, generally within the same year the funds were issued.

Taxes Current Property: A group of revenue accounts that includes the property tax amount for the current year based on the assessed value of the property as established each year on January 1st by the Office of the Assessor-Recorder.

Taxes Other Than Current Secured: A group of revenue accounts that includes unsecured property taxes. The term "unsecured" refers to property that is not "secured" real estate, that is a house or parcel of land which is currently owned. In general, unsecured property tax is either for business personal property (e.g. office equipment, owned or leased), boats, berths, or possessory interest for use of a space. It can, however, also be based upon supplemental assessments based on prior ownership of secured property.

Transient Occupancy Tax (TOT): A tax levied by the County on rental receipts for temporary lodging in a hotel, vacation rental, or other similar facility doing business in the unincorporated area.

Trust Fund: A fund used to account for assets held by a government unit in a trustee capacity or as an agent for others and which, therefore, cannot be used to support the government's own programs. The County is sometimes required to segregate revenues it receives from certain sources into a trust fund, but these funds are accounted for in the financial statements as County assets.

Unassigned Fund Balance: Residual net resources. Total fund balance in the general fund in excess of nonspendable, restricted, committed and assigned fund balance.

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Unfunded Actuarial Accrued Liability (UAAL): The present value of benefits earned to date that are not covered by plan assets; commonly used in pension fund discussions. The excess, if any, of the actuarial accrued liability over the actuarial value of assets. See also Actuarial Accrued Liability.

Use of Fund Balance: The amount of fund balance used as a funding source for one-time projects/services.

Value to Lien Ratio: The value of the taxable or assessed property, including the public improvements proposed to be financed, relative to the amount of the assessment or special tax debt.

